

2019-2023

DRAFT

Operational Plan & Delivery Programme



Murrumbidgee
COUNCIL

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Message by Mayor and General Manager

Strategic planning is a critical role undertaken by Local Government, in conjunction with its communities, in order to ensure we have robust planning for our future and create an inclusive, sustainable community and Local Government Area (LGA). In accordance with the intention of the NSW Government Integrated Planning and Reporting (IP&R) Framework to integrate various Council plans with the community's strategic objectives and aspirations, Murrumbidgee Council, like many NSW Councils, is delivering a combined Delivery Program 2019-2023 and Operational Plan for the 2019-20 reporting year.

Through our recent consultation, we know that our community want to see some changes that would make our LGA even better. This Delivery Program and Operational Plan outlines the functions of each of Council's service areas, provides financial estimates for the four-year period, and includes a detailed budget for the operational activities to be undertaken. In addition to the Community Strategic Plan 2017-2027, the Delivery Program and Operational Plan is also informed by several Council and NSW State Government strategies and plans, and the ongoing community surveys will independently rate the importance and satisfaction of Council's service delivery and performance.

The Plan aims to reflect consultation and define community priorities and aspirations for the future, and set out how individuals, community groups, Council, other organizations and levels of Government will turn that vision into a reality. It is based on the social justice principles of equity, access, participation and rights. It aims to promote equal rights for all by achieving better accessibility and inclusion for all ages and levels of ability.

This strategic document includes:

1. Murrumbidgee Council's Delivery Program 2019-2023, outlining aspects of the Community Strategic Plan under the direct control and responsibility of Council;
2. An Operational Plan 2019-2020 outlining the yearly actions and activities Council will undertake in the financial year to work towards achieving the four-year Delivery Program.

The Plan will be reviewed every four years and, throughout the life of the Plan, we will be listening to our community to ensure that it continues to reflect their long-term aspirations.

Murrumbidgee Council's Strategic Vision

Murrumbidgee Council values creativity and innovation to reliably deliver quality service and facilities to its communities. It does this through traditional principles, forward thinking, providing strong, positive leadership to nurture who we are, where we live and what we have built.

Strategic Integrated Planning and Reporting (IP&R) Framework

Integrated Planning and Reporting is the framework for planning and reporting by Local Governments across New South Wales. The aim is to integrate the various plans of Council with the strategic objectives or aspirations of the community. The key element in the framework is the involvement of the whole of the community in the formulation of the Community Strategic Plan. To ensure Council achieve the community vision in the future, it is necessary it starts embedding various elements of the Community strategic vision into Councils daily planning and service delivery.

The 2012 Integrated Planning and Reporting (IPR) framework requires each Local Government area to have a community strategic plan under section 402 of the Local Government Act. Each Council in NSW must also prepare:

1. A 10-year Community Strategic Plan
2. A 10-year Asset Management Policy, Strategy and Plan
3. A 10-year Long Term Financial Plan
4. A 4-year Workforce Plan
5. A 4-year Delivery Program
6. A 1-year Operational Plan
7. An Annual Report by 30 November each year for the previous financial year, which also shows how Council is progressing with its Delivery Program. .
Council is also required to prepare an End of Term Report that outlines how it has implemented the Community Strategic Plan during its term of office.
8. Regular reports will be prepared to measure performance against these. For example, the General Manager is required to report to Council every six months on the progress of the Delivery Program and Operational Plan

This integrated planning and reporting framework (IPR) is designed to deliver the following benefits:

1. Strengthen Council's strategic focus;
2. Align Council services, programs and actions to its high level strategy;
3. Improved, integrated planning and reporting processes incorporating the 'Quadruple bottom line' of society/community, environment, economy and governance; and
4. Streamlining reporting processes and reducing duplication.

The principal, and aligned components of the integrated planning and reporting model are:

Community Strategic Plan – Sets out the Community's long term aspirations and is the key reference guiding Council decision making across the Murrumbidgee Council area for the next 10 years. The plan is prepared by Council, after extensive consultation with residents, land owners, visitors, Councillors, Council staff, businesses, community groups and youth. Through consultation, Council identified five strategic areas to be used as its principles in planning for the future. Sub strategies aligned to the Delivery program and Operating Plan cascade down from these five strategic principles. The Plan sets out the specific strategies, direction, targets and measures necessary for achieving the following outcomes:

- ❖ Community
- ❖ Environment
- ❖ Infrastructure
- ❖ Economy
- ❖ Leadership

The five strategic principles are balanced across social, environmental, economic and civic leadership areas in recognition of the need for Council to either deliver programs and services directly and/or work in partnership with other organizations, Council's stakeholders and community members to contribute to, and ensure the implementation of the Community Strategic Plan.



Delivery Program – in preparing its Delivery Program, Council considers all available resources and the capacity to deliver services and projects to the Community. It identifies and manages what and how it intends to deliver the community's long- term goals during its term in office (four years) and its priorities.

Operational Plan – The Operational Program is an (annual) sub plan of the Delivery Program detailing Council's budgeted activities for each year of the Delivery Program. The operational Plan supports the Delivery Programme by outlining projects, programs and services to be undertaken in the twelve-month period and includes a financial snapshot.

Resourcing Strategy – Consolidates Council's key planning strategies for utilizing Council's resources to meet the community's strategic objectives. The resourcing strategy includes a Long Term Financial Plan (LTFP) which outlines the future financials supporting Council's operations including key elements like rate movements, service levels, major infrastructure, asset replacement, borrowings and cash reserves; the Workforce Management Plan which ensures Council has the right skills to meet and continue to deliver sustainable service delivery into the future; and the Asset Management Plans which provide a clear direction and goal for managing Council's assets and physical infrastructure.



Reporting and Monitoring

Council is required to report periodically to the Murrumbidgee Council community on the progress of the activities undertaken by Council in achieving the strategic objectives of the Community Strategic Plan. Key accountability reporting points are:

1. Council's Annual Report is prepared after the end of the financial year and reports the results, progress and achievements for the year against the Operational Plan and Delivery Program. It also contains Council's audited financial statements.
2. Council's Disability Inclusion Action Plan is annually reviewed.
3. Every four years in alignment with Council's election cycle, the Community Strategic Plan must be reported upon by the outgoing Council and the incoming Council must undertake a review of the Plan. At this time, the Community Strategic Plan has to be rolled forward four years to maintain a minimum long term 10-year strategic focus.
4. Council produces a quarterly report outlining progress against the adopted Operational Plan and measuring the success of the implementation of the Delivery Program for the current year.

How to read the combined Delivery Program and Operational Plan:

This document has a number of sections, each providing varying levels of detail depending on the level of information required. The Delivery Program and Operational Plan have been combined so the strategies, actions and Key Performance Indicators (KPIs), are all located in the same section of the document. The actions are differentiated by their allocated time frames as well as the service area who will deliver the action and each action is aligned back to Council's annual budget.

Delivery Program Actions 2019-2023:

An overview of all the actions Council intends to deliver over its current four-year term (2019-2023). Actions are listed under the Outcomes and Strategic Goals set in the Community Strategic Plan 2017-2027 section of the document, so you can see how they contribute to the achievement of the community's aspirations identified for the next ten years. In this section you can:

1. see all the actions Council intends to deliver from the Community Strategic Plan for the period from 2019-2023;
2. find out which Council Service Areas will be responsible for delivering the actions; and
3. work out what specific actions will happen under the various CSP strategies and more detail on specific actions.

Delivery Program and Operational Plan Actions 2019-2020 by Service Area:

Detailed information about the actions the Council will deliver in the 2019-20 financial year. This section is structured by the Council's Service Areas so you can see what each area does, which actions they are responsible for, and how they plan to deliver them. In this section you can:

1. learn what each Service Area of the Council does;
2. review the feedback from the community relating to this service;
3. see the four-year actions this Service Area is responsible for, and specific actions it will take in the 2019-20 financial year; and
4. find out the budget allocated to each Service Area and how performance will be measured.

Financing the Delivery Programme 2019-2023:

The last sections in this document provides financial modelling for how the Council will fund the actions in the Delivery Plan 2019-2023 and maintain a strong, sustainable financial position. It includes detailed financial statements. In this section you can:

1. review the 2019-2020 budget;
2. find out more about how Council raises revenue to support the Delivery Plan; and
3. see the detailed rates and charges information for the 2019-2020 financial year.

Murrumbidgee Council Combined Operational Plan and Delivery Program:

The annual Operational Plan supports the four-year Delivery Program. The Operational Plan identifies the projects programs and activities that Murrumbidgee Council will undertake within the financial year to deliver the objectives identified with the Community Strategic Plan and the strategies within the Delivery Program. The Operational Plan allocates responsibilities for each action; identifies how the effectiveness of the action will be measured and notes the resources available to implement the action and is reviewed and revised annually as part of the four-year life-cycle of the Delivery Program.

The Operational Plan and Delivery Program can be accessed on the Murrumbidgee Council website: www.murrumbidgee.nsw.gov.au

Further information or feedback can be provided via email to: jerilderie@murrumbidgee.nsw.gov.au

Community Strategies

The identified key strategies have been grouped into the following five themes that reflect the main themes identified during Community Engagement and consultation process held by Council. They reflect Council's broad governance, reporting and operational structure.

STRATEGIC THEME 1: OUR COMMUNITY – Who we are

We support all members of our Council community. We strive to ensure they feel safe and are actively and passionately involved in establishing and promoting a connected, respected Council Area by facilitating equitable access to community infrastructure and services – healthcare, education and transport. The diversity of our three towns serves to create a stronger, ever-evolving Murrumbidgee Community, which values its rural lifestyle as the place to work and live sustainably into the future.

STRATEGIES:

- | | |
|-----|--|
| 1.1 | Building and Supporting a Diverse Community |
| 1.2 | Celebrating Cultural Identity |
| 1.3 | Creating Community Opportunities and Equitable Access to Council Services and Programs |
| 1.4 | Enhancing Health and Wellbeing |
| 1.5 | Creating a Safe Community |

STRATEGIC THEME 2: OUR ENVIRONMENT – Where we live

We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.

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|-----|---|
| 2.1 | Respecting and Protecting our Natural Environment |
| 2.2 | Exploring and Embracing Sustainable Energy Sources and Practices |
| 2.3 | Maintaining a Balance in the Natural Environment Between Growth, Development and Environmental Protection |
| 2.4 | Protecting Waterways and Catchments |
| 2.5 | Valuing and Conserving our Native Flora and Fauna |

STRATEGIC THEME 3: OUR INFRASTRUCTURE – What we have built

Our Community is well services and connected to effectively planned built, social and community infrastructure which is developed and maintained according to identified community needs and priorities encouraging community connective and partnerships – including transport, communications, road infrastructure and sustainably planned water, energy and waste management.

STRATEGIES:

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|-----|---|
| 3.1 | Supporting and Developing Responsible, Sustainable Asset Management |
| 3.2 | Providing Infrastructure (council buildings and facilities) to Meet Community Needs |
| 3.3 | Providing the Community with Open Spaces to be Active |
| 3.4 | Maintaining and improving Transport Infrastructure |
| 3.5 | Planning and Improving Communications Infrastructure for Better Connectivity |

STRATEGIC THEME 4: OUR ECONOMY – Creating our own opportunities

We work with new and existing business and industry to proactively provide regional economic opportunity, development and tourism, creating stability and future growth

STRATEGIES:

- | | |
|-----|---|
| 4.1 | Supporting Business and Industries Growth, Diversity and Productivity |
| 4.2 | Promoting a Regional Economy and Growth |
| 4.3 | Promoting Tourism Strategies and Opportunities |
| 4.4 | Supporting Community Access to Education, Training and Future Opportunities |
| 4.5 | Fostering a Resilient, Vibrant Agricultural Sector |

STRATEGIC THEME 5: OUR LEADERSHIP – Looking to our Future

Council's leadership establish effective, relevant representation and relationships ensuring sound outcomes. They operate ethically and implement good governance to develop and ensure a positive future for the whole of Murrumbidgee Council Community.

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|-----|---|
| 5.1 | Demonstrating Transparent Leadership Through Sustainability, Accountability and Community Representation |
| 5.2 | Engaging and developing Future Community Leaders |
| 5.3 | Investigating Funding, Services and Programs strengthening Councils financial sustainability |
| 5.4 | Promoting Council as an 'Employer of Choice' Through Productive, Beneficial Relationships |
| 5.5 | Cooperating and Collaborating with Other Councils to Achieve a Strong Voice in Regional Planning and Funding Arenas |

STRATEGY 1: COMMUNITY

We support all members of our Council community. We strive to ensure they feel safe and connected by facilitating equitable access to community infrastructure and services. We celebrate the diversity of our three towns and value our rural lifestyle.



COMMUNITY STRATEGIES & ACTIVITIES

- 1.** Building and supporting a diverse community
- 2.** Protecting and embracing cultural identity and heritage
- 3.** Creating community opportunities and equitable access to council and community services and programs
- 4.** Enhancing health and wellbeing
- 5.** Creating a safe Community

1.1 Building and Supporting a Diverse Community:

Strategic Activity		Action	Accountable Officer
Strategy 1.1.1	Improve and increase community and public transport access and availability options throughout the Council area including services outside our Local Government Area	Action: 1.1.1.1: Actively liaise and coordinate with public transport providers to ensure improve public transport services <ul style="list-style-type: none"> Initiate 3 meeting with public transport providers annually to better understand community transport needs and issues – 30 June 	CCSM
		Action 1.1.1.2: Undertake analysis of public and/or community transport needs to assist in planning service provision <ul style="list-style-type: none"> Incorporate a community transport analysis into the Community Services Plan to be developed – 30 June 	CCSM
Strategy 1.1.2	Engage and encourage the disadvantaged members of Murrumbidgee communities by supporting the work of regional government agencies and NGOs	Action 1.1.2.1: Partner with organizations to develop a strategy supporting the supply of affordable accessible and adaptable housing <ul style="list-style-type: none"> Initiate discussions with key stakeholders including Waddi Housing Inc. to identify the role Council can play in regards to developing such a strategy – 30 June Action 1.1.2.2: Identify suitable land for residential development by other stakeholders	CCSM MPE

1.2 Protecting and Embracing Cultural Identity and Heritage:

Strategic Activity		Action	Accountable Officer
Strategy 1.2.1	Provide opportunities for our community to showcase their heritage and diversity	Action 1.2.1.1 Work with key stakeholders to promote and celebrate Murrumbidgee's heritage and diversity <ul style="list-style-type: none"> Promote Harmony Day – 21 March Partner with key stakeholders to promoted targeted events and promotions – 30 June Promote NAIDOC week – July 	CCSM
Strategy 1.2.2	Value-add to our historic places and spaces	Action 1.2.2.1 Create/include Murrumbidgee's heritage assets into Councils asset and risk registers – June	AM
Strategy 1.2.3	Unique historic stories from across the Council area are celebrated and protected	Action 1.2.3.1 Partner with key stakeholders to collect and collate Murrumbidgee's unique stories <ul style="list-style-type: none"> Create/identify/incorporate Murrumbidgee's significant indigenous sites and history into Councils Tourism and Heritage documents and planning – 30 June 	EDM

1.3 Creating Community Opportunities and Equitable Access to Council and Community Services and Programs:

Strategic Activity		Action	Accountable Officer
Strategy 1.3.1	Foster current sporting, social, recreational and cultural events and activities increasing participation and inclusion.	Action 1.3.1 Develop/publish/distribute a yearly calendar of community events using the results of the community services analysis and plan – 31 January	EA & EDM
		Action 1.3.2 Proactively management Council's social media forums and plants to promote participation, events and activities - 30 June	EDM
		Action 1.3.3 Support planned cultural and wellbeing activities and events in the Murrumbidgee Local Government Area -30 June	EDM
		Action 1.3.4 Consider developing a "Welcome to Murrumbidgee" pack for new residents - 31 December	EDM
		Action 1.3.4 Develop a database of all community services and identify service groups -30 June	CCSM
		Action 1.3.5 Create a brochure of all community services groups across the Murrumbidgee Local Government Area -30 June	CCSM
		Action 1.3.6 Promote and celebrate national events <ul style="list-style-type: none"> • Deliver 1 IYW event annually • Deliver 3 Youth events – 1 per town annually Action 1.3.7 Plan activities for Murrumbidgee's ageing population <ul style="list-style-type: none"> • Deliver Seniors Week annually – 4 – 15 April 	CCSM EA/CCSM

		<ul style="list-style-type: none"> Maintain respite, meals on wheels, home modifications and community transport services- 30 June <p>Action 1.3.8 Support existing service providers to present activities and social initiatives for senior residents</p> <ul style="list-style-type: none"> Initiate 4 meetings with target service providers annually – January Initiate 4 meetings with community transport service providers – January <p>Action 1.3.9 Promote a published calendar of events specifically for senior residents – 31 January</p>	CCSM CCSM CCSM
Strategy 1.3.2	Encourage the development of a range of sporting options, particularly for young people, and enhance the capacity of community organizations and sporting groups to access external grants and funding opportunities.	<p>1.3.2.1 Develop new events to attract those with interests in special areas</p> <ul style="list-style-type: none"> Continue to meet with stakeholders to source 'special interest' opportunities, events -30 June 	EDM
Strategy 1.3.3	Provide opportunities for the towns to interact more to ensure a greater sense of connectedness including fostering, supporting and recognizing volunteers and their organizations within the community	<p>Action 1.3.3.1 Promote recognition of volunteers and diversity in the community</p> <ul style="list-style-type: none"> Promote volunteer organizations and the benefits of volunteering on Councils social media platforms-30 June <p>Action 1.3.3.2 Strengthen an awards program for volunteers in Councils current events schedule</p> <ul style="list-style-type: none"> Partner with the community to deliver the following awards in all towns: <ul style="list-style-type: none"> Australia Day – 26 January 	Media and Communications Officer EA/CCSM

		<p>Action 1.3.3.3 Host an annual volunteer information session in partnership with community and sporting groups</p> <ul style="list-style-type: none"> • Partner with local sporting and volunteer groups and run three volunteer sessions – one per town-30 June • Insert 2 articles on volunteering in community newsletter – 30 June <p>Action 1.3.3.4 Encourage and support aged care facilities across Murrumbidgee and/or encourage private enterprise development of a retirement facility -30 June</p>	<p>CCSM</p> <p>CCSM</p>
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Strategy 1.3.4	Provide a range of community entertainment activities including activities for youth, seniors and people with disabilities	<p>Action 1.3.4.1 Establish, manage and promote membership of a Youth Council(s)</p> <ul style="list-style-type: none"> Investigate the establishment of youth councils in Murrumbidgee – 30 June <p>Action 1.3.4.2 Partner with other organizations to deliver more events in Youth and Senior Weeks – April</p> <p>Action 1.3.4.3 Provide support for employment opportunities for people with disabilities through partnerships with relevant organizations</p> <ul style="list-style-type: none"> Initiate meetings with relevant stakeholders to see how Council might work with them – 30 June <p>Action 1.3.4.3 Review Council’s Disability Inclusion Action Plan</p> <ol style="list-style-type: none"> Review and amend Disability Inclusion Action Plan with KPIs – 30 June 	<p>CCSM</p> <p>CCSM</p> <p>CCSM</p> <p>CCSM</p>
Strategy 1.3.5	Strengthen community pride through honours and awards nominations and ensure Council-provided grants and in kind support is efficiently and equitably distributed to support community and sporting groups efforts and activities	<p>Action 1.3.5.1 Conduct/host workshops assisting community organizations in fund raising, grant writing, governance and other support activities</p> <ul style="list-style-type: none"> Deliver 3 fund or grant writing workshops for community groups annually- 30 June Develop Community Grants policy and guidelines – 31 December 	<p>EDM</p> <p>CCSM</p>

Strategy 1.3.6	Ensure Murrumbidgee libraries are a cultural, recreational and learning centres of the communities of Murrumbidgee	<p>Action 1.3.6.1 Partner with Western Riverina Libraries to provide and enhance library services</p> <ul style="list-style-type: none"> • Undertake a library user profile review to inform service development and delivery – 31 December • Implement quarterly customer service review for Murrumbidgee Library users – 30 June • Partner with Western Riverina Libraries to develop and promote education opportunities in all Murrumbidgee towns using shared resource <p>Action 1.3.6.2 Identify and pursue grant opportunities - 30 June</p>	<p>CCSM</p> <p>CCSM</p> <p>CCSM</p> <p>CCSM</p>
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1.4 Enhancing Health and Wellbeing:

	Strategic Activity	Action	Accountable Officer
Strategy 4.1.1	Manage and maintain the amenity of parks, garden and the environs of all Council communities	Action 1.4.1.1 Review/Develop a parks and gardens Plan including proactive maintenance schedules and budgets - 30 June	OM
Strategy 1.4.2	Ensure that we have access to a broad range of mental health services	<p>Action 1.4.2.1 Liaise with health service providers at least annually -30 June</p> <p>Action 1.4.2.2 Lobby for increased mental health services in Murrumbidgee Local Government Area – 30 June</p> <p>Action 1.4.2.3 Initiate or attend relevant interagency committees on mental health initiatives and programs – 30 June</p>	<p>GM</p> <p>GM</p> <p>GM</p>

Strategy 1.4.3	Promote and support health services	Action 1.4.3.1 Identify key stakeholders and partners involved in supporting and promoting health services across Murrumbidgee – 30 June	GM
Strategy 1.4.4	Maintain public health inspection and licensing programs and compliance	Action 1.4.4.1 Undertake compliance activities in accordance with current public health regulations – 30 June	MPE
Strategy 1.4.5	Diversify engagement to increase awareness and participation in education including investigating opportunities for developing partnerships with TAFE and regional universities	Action 1.4.5.1 Council works with education and training organizations to support skills focused groups and training opportunities in the Murrumbidgee Local Government Area – 30 June	CCSM/EDM
Strategy 1.4.6	Support the continuity of health services form public and private sector across Murrumbidgee	Action 1.4.6.1 Ensure we retain our local GP <ul style="list-style-type: none"> Assist GP with Accreditation by providing furniture and fitting upgrades on Council premises and maintaining surgeries and dwellings in all towns – 30 June 	GM/AM
Strategy 1.4.7	Support a community health facility where allied and specialist health service providers can operate an MPS service model	Action 1.4.7.1 Engage with community service providers and facilitate meetings at least annually -30 June	GM
Strategy 1.4.8	Support our community services programs and encourage collaboration and communication linkages between service providers across the region	Action 1.4.8.1 Proactively engage and promote programs through Councils social media platforms <ul style="list-style-type: none"> Work with other councils and regional providers to identify and support regional community and communication initiatives – 30 June, with annual review. 	Media and Communications Officer

Strategy 1.4.9	Provide support to community funded cultural and wellbeing activities and events across Murrumbidgee	Action 1.4.9.1 Create a list of community events to publish and promote through Council – 30 June 2019 <ul style="list-style-type: none"> Support the Taste of Coly Festival and Committee 	EDM
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1.5 Creating a Safe Community:

Strategic Activity		Action	Accountable Officer
Strategy 1.5.1	Working with relevant agencies (including police and schools), to maintain and develop existing road safety initiatives within the Council area to keep our children safe	Action 1.5.1.1 Develop an approved Road Safety Action Plan aligned with Council's Community Strategic Plan – 30 June Action 1.5.1.2 Implement the initiatives identified in the Road Safety Action Plan - 30 June	OM OM
Strategy 1.5.2	Liaise with local police and State government to increase police presence and visibility in our area	Action 1.5.2.1 Engage with Murray and Murrumbidgee Local Area Command Police through regular meetings <ul style="list-style-type: none"> Attend regular LAN meetings annually – 30 June, with annual reviews. Action 1.5.2.2 Partner with Local Police to raise community awareness about public and traffic safety and other issues impacting on Murrumbidgee's populations – 30 June	GM OM

		Action 1.5.2.3 Lobby to maintain timely responses to incidents through regular reporting <ul style="list-style-type: none"> Initiate dialogue with Policy and other service providers regarding statistical reporting across the region – 30 June, with annual review Action 1.5.2.4 Seek Police presence at key public events - 30 June	AM OM
Strategy 1.5.3	Provide adequate street and security lighting in our towns	Action 1.5.3.1 Review/Develop a town street lighting program and maintenance schedule aligned to the LTFP - 30 June	OM
Strategy 1.5.4	Council supports, and where appropriate, seeks funding for community safety programs and initiatives	Action 1.5.4.1 Support the initiatives of Neighborhood Watch and similar organizations and committees – 30 June with annual review Action 1.5.4.2 Consider/review CCTV network in the CDB including applying for grants – 30 June with annual review	CCSM OM
Strategy 1.5.5	Provide adequate activities for young people and facilities they can use to keep them entertained in a safe environment	Action 1.5.5.1 Work with relevant organizations to develop activities for young people in the Murrumbidgee Local Government Area <ul style="list-style-type: none"> Investigate capital projects supporting activities in Murrumbidgee towns for young people e.g. aquatic playgrounds – 30 June Action 1.5.5.2 Work with local Police Area Command to investigate entertainment and safety initiatives for schools and young people <ul style="list-style-type: none"> Partner with local police to deliver 'Stranger Danger' and 'Traffic Safety' sessions to schools across Murrumbidgee – 30 June 	CCSM CCSM

STRATEGY 2: ENVIRONMENT

We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.



COMMUNITY STRATEGIES

- 1.** Protecting existing regional natural environments for future generations
- 2.** Exploring and promoting alternate, sustainable energy sources and practices
- 3.** Maintaining a balance between growth, development and environmental protection
- 4.** Protecting and Managing waterways and catchments
- 5.** Valuing and conserving native flower and fauna

ENVIRONMENT

2.1 Protecting Existing Natural Environments for Future Generations:

Strategic Activity		Action	Accountable Officer
Strategy 2.1.1	Ensure the conservation of the Council's natural beauty and ecology for future generation and visitor attractions	Action 2.1.1 Develop a waterway tourism plan incorporating education, aquatic recreation and walking opportunities – 30 June Action 2.1.1 Create and support management plans for lakes, rivers across Murrumbidgee -30 June Action 2.1.1 Support the creation of the concept and implementation of the lake at Coleambally – 30 June, with annual review	EDM OM EDM/MPE
Strategy 2.1.2	Expand our network bush land walking trails to encourage active experiences of our river side location and protect the surrounding bush	Action 2.1.2.1 Incorporate biodiversity and other walking trails into Council's tourism strategy and promotions <ul style="list-style-type: none"> Investigate grant opportunities for developing walking trails and biodiversity programs-30 June 	EDM
Strategy 2.1.3	Foster learning about and celebrate the Council's natural resources	Action 2.1.3.1 Partner in environment education programs provided by organisations such as Local Land Services and Landcare <ul style="list-style-type: none"> Attend required Landcare and Local Land Service meetings and investigate identified programs – 30 June 	MPE

Strategic Activity		Action	Accountable Officer
Strategy 2.2.1	Engage with RAMROC and support sustainable energy initiatives (including funding opportunities), including green waste, bio waste and sustainable street lighting	Action 2.2.1.1Actively participate in New waste or other initiatives – 30 June with annual review	MPE

Strategy 2.2.2	Continue to encourage investment into solar power and other sustainable energies	<p>Action 2.2.2.1 Source potential grant funding for energy audits and other sustainable energy projects -30 June, with annual review</p> <p>Action 2.2.2.2 Partner with relevant organizations to develop education programs assisting the community in reducing energy consumption and alternative energy practices -30 June, with annual review</p> <p>Action 2.2.2.3 Develop a Council energy consumption reduction plan or concept – 30 June</p>	<p>MPE</p> <p>MPE</p> <p>OM/MPE</p>
Strategy 2.2.3	Rationalize waste management and recycling priorities in accordance with relevant legislation	<p>Action 2.2.3.1 Maximize diversion of waste through Councils kerb collection programs -30 June, with annual review</p> <p>Action 2.2.3.2 Identify/Provide opportunities for the diversion was from landfill – 30 June</p> <p>Action 2.2.3.3 Investigate landfill management options across the Local Government Area</p> <ul style="list-style-type: none"> Maintain ongoing management of tips across all three towns in Murrumbidgee -30 June, with annual review <p>Action 2.2.3.4 Undertake upgrade works at Coleambally and Darlington Point landfills – 30 June</p>	<p>MPE/OM</p> <p>MPE</p> <p>MPE</p> <p>MPE</p>

		Action 2.2.3.5 Implement expansion plan for Darlington Point Landfill site - 30 June Action 2.2.3.6 Create a rural landfill plan for the Murrumbidgee local government area - 30 June	MPE MPE
Strategy 2.2.4	Conduct principal certifying authority functions in the local government area	Action 2.2.4.1 Undertake mandatory inspections as required by legislation and issue construction certificates, complying development certificates, occupation certificate and subdivision certificates -30 June with annual review	MPE

2.3 Maintaining a Balance between Growth, Development and Environmental Protection:

Strategic Activity		Action	Accountable Officer
Strategy 2.3.1	Stimulate the conservation of important heritage assets of Murrumbidgee Council	Action 2.3.1.1 Identify/incorporate heritage assets into Councils asset management planning and reporting -30 June	AM
		Action 2.3.1.2 Create/maintain a heritage advisory service – 30 June	MPE
		Action 2.3.1.3 Provide a local heritage assistance fund to support the conservation of local heritage items - 30 June	FM

Strategy 2.3.2	Encourage and support sustainable land use, planning and development	<p>Action 2.3.2.1 undertake periodic review of Council's planning policies and delegations – 30 June</p> <p>Action 2.3.2.2 Utilise and update Council's Section 94A Plan</p> <ul style="list-style-type: none"> Plan Complete and Schedule 1 to be reviewed annually with budget – 30 June <p>Action 2.3.2.3 Review the Murrumbidgee Development Control Plan and Merge Jerilderie LEP 2012 and Murrumbidgee LEP 2013 – 30 June</p> <p>Action 2.3.2.4 Review the Murrumbidgee Town Development Plans for residential and industrial development in Coleambally and Jerilderie (TBC) – 30 June</p> <p>Action 2.3.2.5 Provide a development application pre-lodgment service – 30 June</p>	<p>GM/MPE</p> <p>MPE</p> <p>MPE</p> <p>MPE</p> <p>MPE</p>
Strategy 2.3.3	Consider plans for the improvement, beautification and revitalization of Murrumbidgee towns including town entries	<p>Action 2.3.3.1 Create master plans for each of Murrumbidgee's towns and/or critical areas within the towns - 30 June</p> <p>Action 2.3.3.2 Consider developing working groups to support Council's focus and programs - 30 June with annual review</p>	<p>OM</p> <p>OM</p>

Strategy 2.3.4	Ensure best practice public and environmental health controls	<p>Action 2.3.4.1 Review/Implement a food safety program in accordance with the NSW food Authority – 30 June</p> <p>Action 2.3.4.2 Act on complaints received in relation to pollution and public health - 30 June with annual review</p> <p>Action 2.3.4.3 Record and process statistics for management reporting to Council and for compliance – 30 June</p> <p>Action 2.3.4.4 Conduct investigations as requested and required -with annual review and reports</p>	<p>MPE</p> <p>MPE</p> <p>MPE</p> <p>MANAGEMENT</p>
Strategy 2.3.5	Maintain a responsible animal management program and service ensuring stray and illegally –kept animals are not allowed to become a nuisance to community	<p>Action 2.3.5.1 Undertake regular patrols to encourage a reduction in the numbers of stray or lost animals - 30 June with annual review and reporting</p> <p>Action 2.3.5.2 Develop, implement and continuously improve partnerships and program to rehome impounded animals – 30 June with annual review and reporting</p> <p>Action 2.3.5.3 Maintain and operate a compliant facility for keeping companion animal and straying stock - 30 June with annual review and reporting</p> <p>Action 2.3.5.4 Regularly record and report on the number of companion animals accommodated at the Pound as per Animal Act Requirements - - 30 June with annual review and reporting</p>	<p>OM/MPE</p> <p>OM/MPE</p> <p>OM</p> <p>OM/MPE</p>

2.4 Protecting and Managing Waterways and Catchments:

Strategic Activity		Action	Accountable Officer
Strategy 2.4.1	Promote responsible water usage particularly in town areas	Action 2.4.1.1 Finalize draft floodplain risk management study and plans for all Murrumbidgee's towns and/or implement the recommendations - 30 June	MPE/AM

2.5 Valuing and Conserving Native Flora and Fauna:

Strategic Activity		Action	Accountable Officer
Strategy 2.5.1	Continue to promote flora and fauna conservation through Councils road network maintenance program	Action 2.5.1.1 Develop partnerships with State and Federal Authorities around wild animal control - 30 June with annual review	MPE
Strategy 2.5.2	Educate and inform the community on weed management	Action 2.5.2.1 Promote biosecurity and weed management reduction through Councils weed management program - - 30 June with annual review Action 2.5.2.2 Undertake inspections of rural properties to identify the existence of noxious weeds, advise and monitor for weed control - 30 June with annual review Action 2.5.2.3 Undertake weekly infestations inspections on Council and State controlled land (including roads) and implement eradication measures - 30 June with annual review	MPE MPE MPE

		Action 2.5.2.4 Effectively manage flood and water management for Murrumbidgee's Local Government Area over the longer term - 30 June with annual review	OM/MPE/AM
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STRATEGY 3: INFRASTRUCTURE

Our Community is well serviced and connected to well-planned built, social and community infrastructure developed and maintained according to community and public safety needs and priorities and partnerships.



COMMUNITY STRATEGIES

- 1.** Responsible, sustainable asset management
- 2.** Infrastructure (Council buildings and facilities) which meets community and public safety needs
- 3.** Providing the Community with open space to be active
- 4.** Maintaining and improving transport infrastructure
- 5.** Ensuring local utilities and communications infrastructure and connectivity meets future needs

INFRASTRUCTURE:

3.1 Responsible, Sustainable Asset Management:

Strategic Activity		Action	Accountable Officer
Strategy 3.1.1	Maintain a comprehensive asset management capability framework	Action 3.1.1.1 Review Councils asset management framework, policy and plan – 30 June	AM/OM
		Action 3.1.1.2 Develop integrated registers for each asset class incorporating the 2017 asset management review - 30 June – ongoing annual review with contractor's quotations being sought	AM
		<ul style="list-style-type: none"> Consolidate all data for the following assets classes into a consolidated asset management register as part of a staged roll out – 30 June with annual review and reporting 	AM
		<ul style="list-style-type: none"> Identify critical assets in each of these asset classes and incorporate them into the registry – 30 June with annual review and reporting 	AM
		Action 3.1.1.3 Incorporate the financial impacts from the 2017 asset management review into Council's LTFP to reflect current and future community needs and priorities – 30 June	AM/FM
		Action 3.1.1.4 Develop a ten-year maintenance and renewal budget and program (separate to capital works) aligned to the LTFP - 30 June with annual review and reporting	AM/FM/OM

		Action 3.1.1.5 Incorporate/develop asset management reporting and monitoring regime – 30 June	AM/OM
Strategy 3.1.2	Continue to engage with the community and stakeholders in relation to acceptable service levels for all public assets	Action 3.1.2.1 Integrate community survey and other annual feedback opportunities to improve and review Councils Asset management plan and performance – 30 June <ul style="list-style-type: none"> Identify measurable KPIs for inclusion in the customer service survey, community strategic plan and other IP&R documents – 30 June 	GM/CCSM/AM

3.2 Infrastructure (Council Building & Facilities) which meets community and public safety needs:

Strategic Activity		Action	Accountable Officer
Strategy 3.2.1	Manage and maintain community and sporting building facilities for the benefit of the community	Action 3.2.1.1 Implement or review facilities maintenance schedules and incorporate into the LTFP - 30 June	OM/AM
		Action 3.2.2.2 Identify/upgrade/develop a proactive maintenance plan for all facilities in a staged approach	
		<ul style="list-style-type: none"> Develop a proactive maintenance plan for all facilities in 3 towns including costings and incorporate into the LTFP – 30 June 	OM/AM
		Action 3.2.2.3 Consider undertaking energy audits of all council buildings and facilities	
		<ul style="list-style-type: none"> Develop a four-year audit plan encompassing energy audits of all council buildings and facilities - 30 June with annual review and reports 	AM
		<ul style="list-style-type: none"> Identify and research alternative, cost effective energy options for council buildings and facilities e.g. solar power - 30 June with annual review and reports 	AM

Strategy 3.2.2	Efficiently manage and maintain Council's building and specific purpose facilities	<p>Action 3.2.2.1 Develop/implement a programmed maintenance schedules for Councils operational buildings within budget - 30 June with annual review and reporting</p> <ul style="list-style-type: none"> • Implement maintenance, renewal and management plans for all and each of Councils sites and buildings • Undertake maintenance as per annual plan • Complete capital improvements to within business requirements and budget • Deliver Councils street cleaning program in all towns • Develop maintenance plans and works for sale yards, caravan parks • Operate and maintain swimming pools across all three towns as part of Councils maintenance and renewal program and budget 	OM/AM/FM
Strategy 3.2.3	Efficiently manage and maintain Council's plant and equipment	<p>Action 3.2.3.1 Optimize the procurement, usage and disposal of Council's plant and equipment within budget</p> <ul style="list-style-type: none"> • Review current processes, reporting and monitoring and forms for Councils plant and equipment procurement, maintenance and management at all sites - 30 June with annual review and reporting 	OM

		<ul style="list-style-type: none"> Deliver Councils street cleaning service across all Murrumbidgee towns - 30 June with annual review and reporting 	
Strategy 3.2.4	Manage public (safety) liability and risks associated with public infrastructure	<p>Action 3.2.4.1 Review and include all assets in Councils risk register including the identification of critical assets</p> <ul style="list-style-type: none"> Ensure all assets and asset-related risks are reviewed and included in Councils risk register – 30 June Identify and incorporate priority or critical risks into Councils risk register – 30 June Review develop and implement Council-wide risk reporting and monitoring procedure and format – 30 June <p>Action 3.2.4.2 Continue to provide bushfire and emergency protection in partnership with the community and State Government</p> <ul style="list-style-type: none"> Develop transparent reporting and monitoring of budgets, works and other support provided in partnership with emergency management agencies – RFS, SES – 30 June with annual review and reporting <p>Action 3.2.4.3 Review, develop and implement incident and hazard reporting and investigations procedures</p> <ul style="list-style-type: none"> Review develop and implement Council-wide incident reporting and investigation procedures - 30 June 	<p>AM</p> <p>FM/OM/LEMO</p> <p>AM</p>

Strategy 3.2.5	Manage and maintain Murrumbidgee's cemeteries	Action 3.2.5 Implement a Murrumbidgee cemetery plan and budget and ensure works undertaken are within budget <ul style="list-style-type: none"> Implement Cemetery plans and works programs and budgets for all towns in Murrumbidgee including ongoing maintenance and renewals and capital works – 30 June 	OM
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3.3 Providing the Community With Open Space to be Active:

Strategic Activity		Action	Accountable Officer
Strategy 3.3.1	Develop riverside locations for the enjoyment of all and to promote tourism	Action 3.3.1.1 Develop an aquatic recreation plan as part of Councils Tourism strategy - 30 June with annual review and reporting Action 3.3.1.4 Ensure adequate signage and representation of Councils aquatic locations and facilities - 30 June <ul style="list-style-type: none"> Develop/Review Councils town sign strategy – 30 June 	EDM
		Action 3.3.1.3 Increase the number of walking tracks in all towns and their surrounds <ul style="list-style-type: none"> Subject to funding implement the Goanna Walking Trail in Darlington Point – 30 June with annual review and reporting Work in partnership to identify other walking tracks for grants and development opportunities – 30 June with annual review and reporting 	EDM/OM/AM MANAGEMENT
Strategy 3.3.2	Enhance and expand sporting opportunities	Action 3.3.2.1 Review/Develop masterplans for sporting, showgrounds and recreational facilities and precincts in all towns – 30 June Action 3.3.2.2 Develop business cases (where appropriate) and funding options for new or multipurpose sports and recreation facilities – 30 June	OM/AM/MPE

Strategy 3.3.5	Maintain our Crown Land resources responsibilities responsibly	Action 3.3.5.1 Develop/review Councils Crown Land Strategy – 30 June	MPE
		Action 3.3.5.2 Develop a management plan for Crown Lands under Council control aligned with the LTTP – 30 June	MPE

3.4 Maintaining and Improving Transport Infrastructure:

Strategic Activity		Action	Accountable Officer
Strategy 3.4.1	Maintain roads to agreed standards and ensure that school bus routes are our highest priority	Action 3.4.1.1 Review/Deliver a staged program of accessibility and maintenance improvement to Murrumbidgee’s rural and town road network and road hierarchy <ul style="list-style-type: none"> Identify and develop improvement plans for all three towns to be rolled out and incorporate these into Councils maintenance and renewal schedules – 30 June with annual review and reporting 	AM/OM

Strategy 3.4.2	Provide and maintain footpaths, cycle ways, kerb and guttering	Action 3.4.2.1 Carry out routine and programmed maintenance for footpaths, cycle ways, kerb and gutter <ul style="list-style-type: none"> • Replace 150m of kerb gutter annually – 30 June with annual review and reporting • Identify and program works for high priority footpath renewal – 30 June with annual review and reporting 	AM/OM AM/OM
Strategy 3.4.3	Maintain partnerships to ensure the Newell and Sturt Highways and the Kidman Way remains open at all times	Action 3.4.3.1 Continue to strengthen relationships with the RMS, Newell Highway Taskforce and relevant parties to address flood impact and access issues through meeting attendance <ul style="list-style-type: none"> • Attend taskforce meetings annually – 30 June • Create meetings with relevant stakeholders and Government representatives annually – 30 June 	OM/AM
Strategy 3.4.4	Maintain local, regional and state roads and bridges in accordance with Councils' asset management plan	Action 3.4.4.1 Review and implement an annual work program and budget for routine and programmed maintenance for local and regional roads and bridges <ul style="list-style-type: none"> • Gravel re-sheeting • Resealing • Heavy patching Action 3.4.4.2 Deliver the minimum service levels identified for roads and bridges in Council Asset Management Plan within budget - 30 June with annual review and reporting Action 3.4.4.3 Deliver the annual RMS contract works to a standard that consistently meets the	OM/AM/FM OM/AM

		contract requirements - 30 June with annual review and reporting	AM
Strategy 3.4.5	Improve street and building accessibility for the disability and mobility impaired	<p>Action 3.4.5.1 Review/Deliver a staged program of accessibility improvements to the Murrumbidgee's town road network</p> <ul style="list-style-type: none"> • Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June with annual review and reporting • Develop/implement an accessibility road works program – 30 June • Link works to Council's Disability Plan – 30 June <p>Action 3.4.5.2 Review/develop a staged program of accessibility improvement to the parking bays, areas and access in Murrumbidgee's Towns and environments</p> <ul style="list-style-type: none"> • Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June with annual review and reporting • Develop/implement an accessibility parking works program – 30 June • Link works to Council's Disability Plan – 30 June 	<p>OM/AM</p> <p>OM/AM</p>

3.5 Local Utilities and Communications Infrastructure and Connectivity:

Strategic Activity		Action	Accountable Officer
Strategy 3.5.1	Manage water assets in line with best practice standards and agreed priorities	Action 3.5.1.1 Review Council's water treatment works operational plan and budget - 30 June with monthly review and reporting	OM/FM
		<ul style="list-style-type: none"> Complete monthly review of operational water monitoring Complete annual review of drinking water quality Implement drinking water system improvement plan 	OM OM/MPE OM
		Action 3.5.1.2 Maintain water supply to Murrumbidgee's towns. Plan for 100% compliance of ADWQ requirements with chemical and micro biological monitoring - 30 June with monthly review and reporting	OM/MPE
		<ul style="list-style-type: none"> Conduct regular testing of water supply to achieve 100% compliance with health requirements of Water NSW Maintain Monitoring of system and routine maintenance and repairs to ensure water is available. 	OM/MPE OM
		Action 3.5.1.3 Maintain water supply for Murrumbidgee's parks and gardens and review ongoing system monitoring and routine maintenance and repairs to ensure water is available - 30 June with monthly review and reporting	

		<ul style="list-style-type: none"> Incorporate relevant costings into Council's parks and gardens budget. 	OM/FM
Strategy 3.5.2	Manage sewer assets in line with best practice standards and agreed priorities	<p>Action 3.5.2.1 Complete the annual capital works program on water assets 30 June with annual review and reporting</p> <p>Action 3.5.2.2 Review Council's Sewer Treatment Works Operational Plan to ensure 100% compliance with EPA requirements - 30 June with annual review and reporting</p> <p>Action 3.5.2.3 Maintain systems to efficiently operate Murrumbidgee's town sewers. - 30 June with annual review and reporting</p> <p>Action 3.5.2.4 Complete annual capital works program on sewer assets - 30 June with annual review and reporting</p>	<p>AM/OM</p> <p>OM/MPE</p> <p>OM</p> <p>OM/AM</p>
Strategy 3.5.3	Manage Storm water in line with the agreed priorities	<p>Action 3.5.3.1 Complete the annual capital works program on storm water assets in line with agree priorities. - 30 June with annual review and reporting</p> <p>Action 3.5.3.2 Upgrade storm water facilities and system in line with agreed priorities. - 30 June with annual review and reporting</p>	<p>OM/AM</p> <p>OM/AM</p>
Strategy 3.5.4	Advocate and improve mobile information and communications technology and infrastructure across the Murrumbidgee Local Government Area	<p>Action 3.5.4.1 Initiate engagement with telecoms service providers to support Councils new tower infrastructure</p> <ul style="list-style-type: none"> Apply for funding to improve capacity of Bundure tower – 30 June 	GM

		<p>Action 3.5.4.2 Engage with relevant stakeholders and Government to lobby for new communication networks</p> <ul style="list-style-type: none"> Continue to lobby stakeholders for improved communications connectivity and infrastructure funding. – 30 June with annual review and reporting 	GM
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STRATEGY 4: ECONOMY

Creating our own opportunities, we work with new and existing business and industries to proactively provide regional economic opportunity, development and tourism creating stability and future growth.



COMMUNITY STRATEGIES

- 1.** Promoting business and industries growth, diversity and productivity
- 2.** Promoting a regional economy and growth
- 3.** Promoting tourism strategies and opportunities
- 4.** Supporting access to education, training and future opportunities
- 5.** Fostering a resilient, vibrant agricultural sector

ECONOMY:

1.5 Promoting Businesses and Industries Growth, Diversity and Productivity:

Strategic Activity		Action	Accountable Officer
Strategy 4.1.1	Partner with local business to create market opportunity for local product through high technology, improved freight and logistics pathways and cooperation with other local government areas	Action 4.1.1.1 Lobby government for improved freight corridor 30 June with annual review and reporting	EDM/GM
		Action 4.1.1.2 Support opportunities for freight and distribution and warehousing to Eastern seaboard airports or centres – 30 June with annual review and reporting	EDM
		Action 4.1.1.3 Develop and implement a business attraction program for Murrumbidgee for industrial, logistics and manufacturing areas – 30 June	EDM
Strategy 4.1.2	Promote Murrumbidgee and its towns and potential light manufacturing wholesale and retail business opportunities to diversify industry and stimulate employment growth	Action 4.1.2.1 Engage with the Office of Small Business Commissioner to create programs for locating new businesses in Murrumbidgee	EDM
		<ul style="list-style-type: none"> Fully implement the 'Easy to Do Business Initiative' – 30 June Action 4.1.2.2 Implement the goals of Council's Economic Development Strategy <ul style="list-style-type: none"> Ensure the goals and KPIs of Council's Economic Development Strategy are aligned and incorporated into the CSP, Delivery Program, Operational Plan and LTFP – 30 June with annual review and reporting 	EDM

		<p>Action 4.1.2.3 Engage with the Murrumbidgee Council business communities</p> <ul style="list-style-type: none"> Create chamber of commerce or similar committee in Darlington Point – 30 June <p>Action 4.1.2.4 Council representatives to actively participate in Murrumbidgee's Business Committees and Chambers – 30 June with annual review and reporting</p> <p>Action 4.1.2.5 Encourage the development of affordable housing so it is available for employees of new developments</p> <ul style="list-style-type: none"> Continue progressing the Young Street sub division project in Darlington Point – 30 June with annual review and reporting Proactively sell remain Wunnamurra sub division blocks – 30 June with annual review and reporting 	<p>EDM</p> <p>EDM</p> <p>GM</p> <p>GM</p>
Strategy 4.1.3	Progress the sale and development of blocks of industrial land in Murrumbidgee's industrial areas	<p>Action 4.1.3.1 Develop and implement a business attraction program for Murrumbidgee industrial areas - 30 June</p> <p>Action 4.1.3.2 Implement a promotional program for local industrial estates – particularly Darlington Point – 30 June</p> <p>Action 4.1.3.3 Implement a sales strategy for Murrumbidgee's industrial areas – 30 June</p> <p>Action 4.1.3.4 Create a promotional program for land available at industrial sites or areas 30 June</p>	<p>EDM</p> <p>EDM</p> <p>EDM</p> <p>EDM</p>

4.2 Promoting a Regional Economy and Growth:

Strategic Activity		Action	Accountable Officer
Strategy 4.2.1	Work with other levels of government and private industry to build the Murrumbidgee Council profile and maximize cooperative opportunities	Action 4.2.1.1 Champion a “transport hub” at the intersection of the Sturt Highway and the Kidman Way <ul style="list-style-type: none"> Initiate 3 meetings with relevant stakeholders annually including advocating in Canberra and to local members and business groups. – 30 June 	GM
		Action 4.2.1.2 Maintain membership of regional government and non-government organizations and participate in meetings <ul style="list-style-type: none"> Work with surrounding councils and RAMROC to deliver outcomes of the Riverina regional plan focused on contributing to regional growth – 30 June with annual review and reporting 	EDM/GM
		Action 4.2.1.3 Encourage strong partnerships between businesses, education and government agencies <ul style="list-style-type: none"> Initiate at least four contacts with businesses, education, government agencies and other stakeholders which are focused on contributing to regional growth – 30 June with annual review and reporting 	EDM

Strategy 4.2.2	Work collaboratively with regional stakeholders to build Murrumbidgee Council profile	<p>Action 4.2.2.1 Support and value-add to regional strengths to create a 'destination experience' - 30 June</p> <p>Action 4.2.2.2 Contribute the Murrumbidgee perspectives to regional meetings and forums -30 June</p> <ul style="list-style-type: none"> Attend Riverina Taste Meetings – 30 June Attend Destination NSW meetings – 30 June 	EDM EDM EDM
Strategy 4.2.3	Contribute to regional tourism initiatives and major events in the region	<p>Action 4.2.3.1 Participate in regional tourism initiatives and major events</p> <ul style="list-style-type: none"> Maintain membership and attend quarterly meetings of key organizations and stakeholder groups – 30 June with annual review and reporting 	EDM
Strategy 4.2.4	4.2.4 Ensure there is adequate supply of residential and industrial land to stimulate business and population growth	<p>Action 4.2.4.1 Plan for future housing and business needs in the Murrumbidgee towns</p> <ul style="list-style-type: none"> Review/develop/implement Town Plans for three towns identifying and incorporating residential and industrial land needs and opportunities – 30 June Develop promotion strategy for housing and industrial land developments across Murrumbidgee – 30 June 	MPE MPE

Strategy 4.2.5	Support local business with access to available training, workforce skills and technology	Action 4.2.5.1 Review and implement Council policies of the support of new and existing employment in the Local Government Area <ul style="list-style-type: none"> Undertake/develop/review industry investment and incentive policy – 30 June 	EDM
Strategy 4.2.6	Build data and analysis of business and industry in the Murrumbidgee Local Government Area	Action 4.2.6.1 Maintain economic and statistical databases and share with local business and service providers <ul style="list-style-type: none"> Proactively use .id and other economic data in Council publications and social media and other documents supporting business cases for funding, grants – 30 June with annual review and reporting Use economic data with other stakeholders to identify suitable locations of vacant land suitable for housing and industrial developments in all of Murrumbidgee's towns. – 30 June with annual review and reporting 	EDM MPE

4.3 Promoting Tourism Strategies and Opportunities:

Strategic Activity		Action	Accountable Officer
Strategy 4.3.1	Provide professional information services promoting tourism, visitor ventures and activities in our towns	Action 4.3.1.1 Develop and implement a Visitor Information operational plan in consultation with relevant stakeholders – including face to face and online options – 30 June	EDM
		Action 4.3.1.2 Develop targeted promotion campaigns to enable and educate visitors and business - 30 June with annual review and reporting	EDM
		Action 4.3.1.3 Provision of emergency services information for the benefit of residents and visitors – SMS messaging - 30 June	DEMO/LEMO
Strategy 4.3.2	Provide promotion and resources for tourism service providers	Action 4.3.2.1 Engage with and support accommodation providers in the Murrumbidgee Local Government Area – 30 June	EDM
		Action 4.3.2.2 Support tourism service providers with relevant guides, website promotions and publications - 30 June with annual review and reporting	EDM
		Action 4.3.2.3 Consider developing a visitor guide aligned to Councils branding strategy - 30 June	EDM

Strategy 4.3.3	Provide promotion and support for major events within our Destination Management Plan	<p>Action 4.3.3.1 Create a prioritized active program of, promotion and participation in major events – 30 June</p> <p>Action 4.3.3.2 Incorporate focus as a regional destination in Council economic development and tourism documents - 30 June with annual review and reporting</p> <p>Action 4.3.3.3 Measure event success, analysis and report results -30 June with annual review and reporting</p>	EDM EDM EDM
Strategy 4.3.4	Develop and implement a Murrumbidgee tourism strategic plan aligned with regional, state and federal priorities including outcomes of relevant evaluation reports and reviews	<p>Action 4.3.4.1 Implement a branding strategy for Murrumbidgee - 30 June</p> <p>Action 4.3.4.2 Implement an advertising and editorial program for key tourism attractions (public art)</p> <ul style="list-style-type: none"> • Initiate 2 marketing/editorial/advertising features annually – 30 June • Contribute 1 article to RV Australian publications to promote RV friendly tourism – 30 June 	EDM EDM EDM
Strategy 4.3.5	Encourage opportunities for further recreation activities on or around the rivers and lakes	<p>Action 4.3.5.1 Engage new providers and startup operations - 30 June with annual review and reporting</p> <p>Action 4.3.5.2 Apply or assist organizations for grants supplying or supporting aquatic recreational activities as requested and required. 30 June</p> <p>Action 4.3.5.3 Investigate the viability of a business case supplying aquatic recreation activities (river tours, paddle boards) and infrastructure in the Local Government Area. 30 June and annual review and reporting</p>	EDM EDM EDM

4.4: Supporting Access to Education and Training and Future Opportunities:

Strategic Activity		Action	Accountable Officer
Strategy 4.4.1	Raise community awareness of TAFE, university and other regional education providers	Action 4.4.1.1 Develop and implement a Council communication plan assisting in raising community awareness of TAFE, university and other regional education providers and programs <ul style="list-style-type: none"> 2 meetings annually with TAFE and other regional education service providers to fully understand the interrelationship with Murrumbidgee shire and use this data to create a communication plan aligned to Councils CSP, Delivery Program and operational Plan – 30 June 	EDM
		Action 4.4.1.2 Initiate regular engagement with TAFE, regional colleges and university to partner them on promotion, programs relevant to the region <ul style="list-style-type: none"> Initiate at least two contacts with TAFE hierarchy, state and federal government departments, local member and other stakeholders to support existing regional TAFEs and TAFE programs – 30 June 	EDM
		Action 4.4.1.2 Initiate regular engagement with business including new businesses to promote potential apprenticeship or trainee or other employment opportunities <ul style="list-style-type: none"> Initiate 2 meetings or contacts with existing and new Murrumbidgee businesses around apprenticeship trainee and other employment opportunities – 30 June 	EDM

		<ul style="list-style-type: none"> Hold annual business lunches in three towns to seek feedback on opportunities', risk and challenges for business support and development – 30 June 	EDM
Strategy 4.4.2	Identify opportunities to enhance community and business's access to internet, broadband and mobile services through the Local Government Area	Action 4.4.2.1 Work with service providers to identify opportunities to improve community connectivity <ul style="list-style-type: none"> Proactively identify and develop business cases for grant funding for infrastructure and community infrastructure projects improving connectivity across Murrumbidgee – 30 June with annual review and reporting 	GM

4.5: Fostering a Resilient, Vibrant Agricultural Sector:

Strategic Activity		Action	Accountable Officer
Strategy 4.5.1	Actively support development which is congruent with our lifestyle	Action 4.5.1.1 Encourage private development of retirement villages and aged care facilities <ul style="list-style-type: none"> Investigate other rural locations who have successful attracted investment or providers to their towns - 30 June with annual review and reporting 	MPE/EDM
Strategy 4.5.2	Enhance and maintain key economic drivers to the agricultural supply chain including our road networks	Action 4.5.2.1 Work with stakeholders to identify targeted agribusiness promotion opportunities - 30 June with annual review and reporting	EDM
Strategy 4.5.3	Link Council's Economic Development Plan within the Regional Plan to develop regional initiatives stimulating interest in Murrumbidgee as an agribusiness hub for the Riverina and/or upper Murray regions	Action 4.5.3.1 Develop an investment strategy/policy supporting new agribusiness in Murrumbidgee – 30 June	EDM

Strategy 4.5.4	Influence the protection and enhancement of Murrumbidgee's agricultural supply chain's economic output, investment and employment	<p>Action 4.5.4.1 Undertake industry profiling and gap analysis of local agriculture sector - 30 June</p> <p>Action 4.5.4.2 Engagement with other stakeholders to identify and increase supply chain protections – 30 June with annual review and reporting</p>	<p>EDM</p> <p>EDM</p>
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STRATEGY 5: LEADERSHIP

Council's leadership establish effective, relevant representative and relationships ensuring sound outcomes. They operate ethically and implement good governance to develop and ensure a positive future for the whole of Murrumbidgee Council Community.



COMMUNITY STRATEGIES & ACTIVITIES

- 1.** Demonstrating transparent leadership through sustainability, accountability and Community representation
- 2.** Engaging and Developing future community leaders
- 3.** Investigating funding, services and programs strengthening Councils Financial Sustainability
- 4.** Promoting Council as an 'Employer of Choice' through productive, beneficial relationships
- 5.** Cooperating and collaborating with other Councils to achieve a strong voice in regional planning and funding arenas

LEADERSHIP:

5.1 Transparent Leadership, Sustainability, Accountability and Community Representation:

Strategic Activity		Action	Accountable Officer
Strategy 5.1.1	Provide leadership through ethical accountable and legislative decision making processes	Action 5.1.1.1 Ensure elected members are adequate resource to enable effective representation:	GM
		<ul style="list-style-type: none"> Complete Council Budget Briefing – 30 June with annual review and reporting 	FM
		<ul style="list-style-type: none"> Deliver Council's annual budget process – audited financial statements, community consultation & management of internal processes – 30 June with annual review and reporting 	FM
		Action 5.1.1.2 Continuously improve governance in decision making	
		<ul style="list-style-type: none"> Implement regular monthly financial reporting across Council departments, Manex and Council reports (where applicable) – 30 June with annual review and reporting Create and support an Internal Audit and Risk Committee – 30 June Create and support an internal audit program – 30 June 	FM FM FM

		<p>Action 5.1.1.3 Maintain resources to continually improve communication between community members and Council so the Community is kept informed and has options to contribute</p> <ul style="list-style-type: none"> • Deliver monthly (12) community newsletters and a regular social media presence across the LGA utilising social media -30 June with annual review and reporting <p>Action 5.1.1.4 Ensure Council's Committees, focus groups and advisory bodies are relevant and provide appropriate community involvement</p> <ul style="list-style-type: none"> • Feedback received from each meeting is minuted and included in Council business papers (where appropriate) and/or relevant forums - 30 June with annual review and reporting <p>Action 5.1.1.5 Ensure a coordinated and multi-faceted approach to all Council communications with the community</p> <ul style="list-style-type: none"> • Provide timely and accurate updates and maintain Council's official website and Facebook page – 30 June with annual review and reporting • Provide Council and management with relevant regular reports and performance assessments - 30 June with annual review and reporting 	<p>GM</p> <p>GM</p> <p>GM</p> <p>GM</p>
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<p>Strategy 5.1.4</p>	<p>Fully integrate Councils asset management strategy, system and programs with Council's Long Term Financial Plan</p>	<p>Action 5.1.4.1 Review Councils Asset Management Plans and Policy to align with the Community Strategic Plan, Long Term Financial Plan (LTFP), Delivery Program and Operational Plan 30 June with annual review and reporting</p> <ul style="list-style-type: none"> • Complete all asset management audit recommendations – 30 June • Develop and align asset class registers into one long term asset management plan – 30 June • Incorporate Long term asset and maintenance plans and costings into Council's Long Term Financial Plan – 30 June • Incorporate ICT assets into Council's asset and risk registers – 30 June • Review road and transport asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 0 • Review water, sewerage and storm water asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June • Review building and facilities asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June • Review open spaces asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 	<p>MANAGEMENT</p>
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Strategy 5.1.5	Review and implement appropriate procurement, risk and project management frameworks and cultures	<p>Action 5.1.5.1 Review, develop and implement framework for detailed project plans, costings and designs as part of the project approval process for all major or complex activity – 30 June</p> <p>Action 5.1.5.2 Develop an enterprise risk management policy, framework and risk registers. – 30 June</p> <p>Action 5.1.5.3 Review Councils Business Continuity Plan – 30 June</p> <p>Action 5.1.5.4 Implement an approved procurement framework- 30 June with annual review and reporting</p> <ul style="list-style-type: none"> • Develop and implement a procurement framework including contractor management – 30 June • Continue working with RAMROC programs to enhance Council's efficiency and effectiveness – 30 June • Align strategic planning and processes to Council's Long Term Financial Plan – 30 June • Complete testing and migration of all Authority modules into a live operating environment – 31 December 	<p>OM/AM/GM</p> <p>AM</p> <p>FM</p> <p>FM</p>
Strategy 5.1.6	Actively source external grants and funds for identifies projects and initiatives	<p>Action 5.1.6.1 Identify and promote grant opportunities supporting councils strategic and operation priorities</p> <ul style="list-style-type: none"> • Incorporate grants report in Councils monthly financial report – 30 June • Meeting all grant reporting requirements and reconciliations – 30 June 	MANAGEMENT

5.2. Engaging with Future Leaders:

Strategic Activity		Action	Accountable Officer
Strategy 5.2.1	Promote leadership opportunities and programs for our community groups	Action 5.2.1.1. Support key stakeholders and community organizations to promote leadership development	Manex
Strategy 5.2.2	Link and promote programs for young people to develop their leadership skills	Action 5.2.2.1 Work with key stakeholders to identify appropriate leadership programs and opportunities	GM/HR/C&CSM

4.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

Strategic Activity		Action	Accountable Officer
Strategy 5.3.1	Continue to engage equally with residents of smaller communities within the Murrumbidgee LGA	Action 5.3.1.1 Revisit Councils engagement strategy to ensure it reflects and meets the spread and location of Councils LGA populations – 30 June 2022 with annual review and reporting	C&CSM
Strategy 5.3.2	Partner with providers of emergency services to ensure appropriate response levels to community emergencies	Action 5.3.1.2 Implement a specific community and stakeholder engagement plan for emergency situations – 30 June 2022 with annual review and reporting Maintain ongoing support for the local Emergency Management Centre - 30 June 2022 with annual review and reporting	AM/AM
Strategy 5.3.3	Ensure a coordinated and multi-faceted approach to all of Council communications with the community	Action 5.3.3.1 Review Councils communication plan around external communications management • Develop communication project plan – 30 June 2019	Media & Comm Officer

- **Action 5.3.3.2 Provide timely and accurate updates and maintenance of Councils website and face book page**
 - Monitor and report (monthly) on Website visitations to Council (where appropriate) – 30 June 2022 with annual review and reporting

- **Action 5.3.3.3 Provide timely and accurate updates on Councils' intranet (where appropriate)**
 - 100% staff access and usage - 30 June 2022 with annual review and reporting

- **Action 5.3.3.4 Improve internal customers' services support, enteral customer service and program provision and access though improved ICT performance and governance – 30 June 2019**
 - Develop ICT strategy
 - Improve ICT governance through ICT group and ICT project committee

- **Action 5.3.3.5 Provide effective efficient and courteous customer service in accordance with Council Values, mission and IP&R framework – 30 June 2019**
 - Review and analyze Councils Customers service interfaces
 - Develop Customer Service Charter and KPIs
 - Develop appropriate customer service feedback mechanism and reporting procedures
 - Develop and formalize customer compliant handling form and procedure

5.4 Council is 'Employer of Choice':

Strategic Activity		Action	Accountable Officer
Strategy 5.4.1	Maintain a positive safety and risk culture supported by quality assurance, audit and training programs	Action 5.4.1.1 Implement full WHS management system including reporting and monitoring	C&CSM/AM
		Action 5.4.1.2 Implement risk management and risk registers across Council – 30 June 2019	C&CSM/AM
		Implement all recommendations from the 2017 WHS Audit – 30 June 2019	C&CSM/AM
		Implement safe workplace requirements – 30 June 2019	C&CSM/AM
		Implement a quality assurance system – 30 June 2019	C&CSM/AM
Strategy 5.4.2	Develop our people	Action 5.4.2.1 Define Councils talent <ul style="list-style-type: none"> Undertake capability skills audit and training needs analysis (TNA) bi-annually to identify current strengths and develop areas across the business – 30 June 2019 <u>Measures:</u> <ol style="list-style-type: none"> 100 of staff complete TNA 90% compliance with required tickets and licenses within expiry period 	HRO
		Action 5.4.2.2 Promote generation and gender diversity <ul style="list-style-type: none"> Investigate awareness and training options for Council 	HRO

		<ul style="list-style-type: none"> Undertake succession planning and talent identification – 30 June 2019 <p><u>Measures:</u></p> <ul style="list-style-type: none"> a) Draft Succession plan 2018-28 developed b) Identify 'high talent' staff – 10-15% of workforce <ul style="list-style-type: none"> Undertake Employee Engagement Survey – 30 June 2018 <p><u>Measures:</u></p> <ul style="list-style-type: none"> a) Survey delivered and accessible to 100% of staff b) Achieve completion rate of 50% minimum 	HRO
Strategy 5.4.3	Leverage new technology to monitor and innovate our people and service development	<p>Action 5.4.3.1 Consolidate existing people data and identify data gaps</p> <ul style="list-style-type: none"> Test and migrate payroll data into authority – 30 June 2019 Complete staff culture survey – 30 June 2019 <p><u>Measures:</u></p> <ul style="list-style-type: none"> Complete personnel files and filing system into TRIM Deliver survey report results and recommendations <p>Action 5.4.3.2 Utilize Data to benchmark with external LGAs - 30 June 2022 with annual review and reporting</p>	<p>C&CSM/FM</p> <p>HRO</p>

		Action 5.4.3.3 Monitor and report on internal and external HR trends	HRO
		<ul style="list-style-type: none"> Automate performance appraisal system – 30 June 2020 	HRO
		Action 5.4.3.4 Implement online learning management and training system	
		<ul style="list-style-type: none"> Develop and implement integrated training calendar. 30 June 2019 	HRO

5.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

Strategic Activity		Action	Accountable Officer
Strategy 5.5.1	Build strong, effective and productive alliance and partnerships with community organizations, state and federal governments	Action 5.5.1.1 Council representatives participate in regular engagement through meetings, events and activities – 30 June 2019	GM
Strategy 5.5.2	Identify opportunities and advocacy for advancing Murrumbidgee	Action 5.5.2.1 Maintain and participate in RAMROC and other regional forums 30 June 2022 with annual review and reporting Action 5.5.2.2 Actively participate in Newell Highway Task Force, Policy Area Networks – 30 June 2022 with annual review and reporting Action 5.5.2.3 Participate in the regional and state level discussion about the future of water supplies and security for the region - 30 June 2022 with annual review and reporting Action 5.5.2.4 Keep state and federal members and agencies updated on Murrumbidgee's issues, challenges and achievements 30 June 2022 with annual review and reporting	GM GM GM GM

FINANCIAL OVERVIEW

Financial Performance: Consolidated Financial Performance

	2019/20	2020/21	2021/22	2022/23
Revenues from Ordinary Activities				
Rates & Annual Charges	5,762,477	5,961,298	6,168,333	6,373,031
User Charges & Fees	2,703,324	2,747,685	2,797,704	2,852,409
Investment Revenues	552,768	553,235	553,604	553,874
Grants & Contributions - Operating	6,725,499	6,872,491	7,034,711	7,214,801
Grants & Contributions – Capital	5,283,165	1,734,017	598,269	262,648
Other Revenues	459,734	461,115	462,343	468,758
Profit from Disposal of Assets	30,000	30,900	30,252	31,160
Total Revenues from Ordinary Activities	21,516,967	18,360,741	17,645,216	17,756,681
Expenses from Ordinary Activities				
Employee Costs	6,802,267	7,024,335	7,253,065	7,488,657
Materials & Contracts	3,786,114	2,760,776	2,744,327	2,859,036
Borrowing Costs	8,655	4,313	53,532	50,991
Depreciation & Amortisation	5,705,529	5,722,682	5,740,349	5,758,546
Other Expenses	1,704,511	1,962,811	2,021,194	2,080,314
Loss from Disposal of Assets	30,000	30,900	30,252	31,160
Total Expenses from Ordinary Activities	18,037,076	17,505,817	17,842,179	18,268,704
Surplus/(Deficit) from Ordinary Activities	3,479,891	854,924	(197,503)	(512,023)
Capital Grants & Contributions	5,283,165	1,734,017	598,269	262,648
	(1,803,274)	(879,093)	(795,772)	(774,671)

Financial Performance: Cash Flow Statement

FORECAST CASH FLOW STATEMENT

	2019/20	2020/21	2021/22	2022/23
	Consolidated	Consolidated	Consolidated	Consolidated
Cash Flows from Operating Activities				
<i><u>Receipts</u></i>				
Rates & Annual Charges	5,762,477	5,961,298	6,168,333	6,373,031
User Charges & Fees	2,703,324	2,747,685	2,797,704	2,852,409
Interest Received	552,768	553,235	553,604	553,874
Grants & Contributions – Operating	6,725,499	6,872,491	7,034,711	7,214,801
Grants & Contributions – Capital	5,283,165	1,734,017	598,269	262,648
Other Operating Receipts	459,734	461,115	462,343	468,758
<i><u>Payments</u></i>				
Employee Costs	-6,802,267	-7,024,335	-7,253,065	-7,488,657
Materials & Contracts	-3,786,114	-2,760,776	-2,744,327	-2,859,036
Borrowing Costs	-8,655	-4,313	-53,532	-50,991
Other Operating Payments	-1,704,511	-1,962,811	-2,021,194	-2,080,314
Net cash provided by (or used in) Operating Activities	9,185,420	6,577,606	5,542,846	5,246,523
Cash Flows from Investing Activities				
<i><u>Receipts</u></i>				
Proceeds from sale of Property Plant & Equipment	936,000	785,000	513,000	1,068,000
Proceeds from sale of Real Estate	100,000	100,000	300,000	200,000
<i><u>Payments</u></i>				
Purchase of Property Plant & Equipment	-14,901,430	-9,137,140	-6,223,402	-6,312,349
Provision of Advances & Mortgages				
Net cash provided by (or used in) Investing Activities	-13,865,430	-8,252,140	-5,410,402	-5,044,349

Cash Flows from Financing Activities

<i>Receipts</i>				
Proceeds from Borrowings & Advances	25,000	1,525,000	25,000	25,000
<i>Payments</i>				
Repayments of borrowings & advances	-84,053	-65,966	-79,662	-81,601
Net cash provided by (or used in) Financing Activities	-59,053	1,459,034	-54,662	-56,601
Net Increase (Decrease) in cash held	-4,739,063	-215,500	77,782	145,573
Cash Assets at beginning of reporting period	24,253,791	19,514,728	19,299,228	19,377,010
Cash Assets at end of reporting period	19,514,728	19,299,228	19,377,010	19,522,582
Net Increase (Decrease) in cash held	-4,739,063	-215,500	77,782	145,573
Add Extraordinary SCF & NCIF	3,508,333	166,667		
	-1,230,730	-48,833	77,782	145,573
Plus Transfer from reserves	477,784	15,000	302,242	
Net Increase (Decrease) in cash held (excluding extraordinary items)	-752,946	-33,833	380,024	145,573

PROPOSED CAPITAL WORKS & PROJECTS BUDGET 2019/2020 – 2022/2023

Function	Description	2019/20	2020/21	2021/22	2022/23
Governance & Administration					
Administration	Computer Replacements	10,000	10,000	10,000	15,000
	Furniture, Fittings & Office Equipment Replacements	28,500	3,500	3,500	28,500
	Telephone System Upgrade			20,000	
	Coleambally Office Extension/Verandah			200,000	
Engineering Admin	Engineering Office Equipment Replacement	2,000	17,000	2,000	2,000
DES Admin	Environmental Services Computer/Equipment Replacement	2,000	2,000	7,000	2,000
Depots	Darlington Point Depot Refit			200,000	
	Coleambally Depot Redevelopment	150,000			
Plant Clearing	Purchase of Construction Plant & Light Vehicles	2,442,000	2,198,000	1,639,000	2,602,000
Health					
Medical Services	Furniture, Fittings & Equipment-Medical Centre	1,000	1,000	6,000	1,000
Environment					
Noxious Weeds	Noxious Weeds Equipment Replacement	10,000			10,000
Environment Protection	Darlington Point Levee Upgrade	1,600,060			
Domestic Waste Management	Mobile Garbage Bin Replacement	1,000	1,000	1,000	1,000
	Garbage Tip Pit Construction		15,000		
Drainage & Stormwater Management	Culvert Replacements	80,000	80,000	80,000	80,000
	Kerb & Gutter Replacement	75,000	75,000	75,000	75,000
Housing & Community Amenities					
Housing	Construction/Purchase of Residential Dwelling		400,000		
	Capital Renewals	30,000			
Public Cemeteries	Plinth Construction	5,000	5,000	5,000	5,000
	Darlington Point Master Plan Upgrades	150,000			

Function	Description	2019/20	2020/21	2021/22	2022/23
Recreation & Culture					
Public Library	Library Books/IT Technology	18,000	18,000	18,000	18,000
Swimming Pool	Pool Resurfacing - Darlington Point	45,000			
	Coleambally Capital Upgrades	20,000			
	Darlington Point Splash Park			250,000	
Sports Grounds	Sports Precincts Upgrades				20,000
Other Sports & Recreation	Sports Equipment Replacement	3,000	3,000	3,000	3,000
Mining Manufacturing & Construction					
Quarries & Pits	17437779 Purchase of quarry land			100,000	
Transport & Communication					
Bridges	Bridge Replacement			110,000	
Footpaths-New	Footpath/Cycleway Construction -New	80,000	80,000	80,000	80,000
	Footpaths-Replacement	20,000	20,000	20,000	20,000
Sealed Rural Local Roads	Bitumen Resealing Program	779,506	780,000	820,000	820,000
	Bencubbin Avenue Rehabilitation	1,376,000			
	Sealed Road Reconstruction	350,000	350,000	350,000	350,000
Sealed Regional Roads	Regional Road Upgrade - Repair Programme	323,180	331,436	339,939	348,697
	Regional Road Bitumen Reseal	339,818	348,513	357,468	366,692
Unsealed Rural Roads	Gravel Resheeting	933,033	949,024	965,495	982,460
Urban Roads	Pedestrian Access Mobility Programmes	20,000	20,000	20,000	20,000
Economic Affairs					
Real Estate Development	Residential Land Development - Darlington Point	1,500,000	1,500,000		

Function	Description	2019/20	2020/21	2021/22	2022/23
Water Supply					
Jerilderie	Replacement Water Mains	30,000	70,000	70,000	70,000
	Water Treatment Plant & other upgrades	1,666,667	1,666,667		
	Sprinkler Timers Installation		5,000		5,000
	Treatment Plant Air Conditioner		2,000		
	Turbidity Meter Replacement			4,000	
Darlington Point	Darlington Point - Water Meters (Residences)	1,000	1,000	1,000	1,000
	Darlington Point - Upgrade Mains/Valve Replacements	50,000	50,000	50,000	50,000
	Darlington Point - Water Mains/Dead End Link Ups	30,000	30,000	30,000	30,000
	Darlington Point - New Tower & Treatment System	1,666,666			
	Darlington Point - Residential Subdivision Additions	200,000			
	Darlington Point - Water Tower Internal Coating			100,000	
Coleambally	Coleambally - Water Meters (Residences)	1,000	1,000	1,000	1,000
	Coleambally - Upgrade Mains/Valve Replacements	40,000	40,000	40,000	40,000
Sewerage					
Jerilderie	Oaklands Rd Sewerage & Pump Station			180,000	
	Sewer Mains Replacement	143,000	30,000	30,000	30,000
	Sewer Well Pump Replacement	14,000	14,000	15,000	15,000
Darlington Point	Darlington Point Sewer Pump Replacements	15,000	15,000	15,000	15,000
	Darlington Point Residential Subdivision Additions	300,000			
	Darlington Point Effluent Reuse Scheme				200,000
Coleambally	Coleambally Sewer Pump Station Replacement	350,000	5,000	5,000	5,000
		14,901,430	9,137,140	6,223,402	6,312,349

MURRUMBIDGEE COUNCIL

**OPERATIONAL PLAN 2019/2020
DELIVERY PROGRAMME 2019/20 - 2022/2023**

APPENDIX 1

DETAILED PERFORMANCE BY FUNCTION

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MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
GOVERNANCE AND ADMINISTRATION					
Governance					
Income					
Other Revenues					
**** TOTAL Income		0	0	0	0
Expenses (1531)					
11361341 BUILDING M & R - COUNCIL CHAMBERS		4,015	4,135	4,260	4,387
11362661 INSURANCE					
11960236 DONATIONS - SECTION 554 COUNCILLOR DETERMINED		4,500	4,500	4,500	4,500
11960240 CONTRIBUTION TO CONSTITUTIONAL RECOGNITION					
11961446 CIVIC RECEPTIONS		250	250	250	250
11961451 CLEANING COUNCIL CHAMBER		3,461	3,565	3,672	3,782
11961561 CONFERENCES & SEMINARS - SHIRES		6,764	6,967	7,176	7,391
11961563 CONFERENCES & SEMINARS - OTHER		500	500	500	500
11962171 ELECTION EXPENSES - COSTS OF ELECTIONS			47,000		
11962421 PROFESSIONAL DEVELOPMENT - COUNCILLORS			8,200		
11963026 MAYORAL ALLOWANCE		26,783	27,586	28,414	29,267
11963068 MEETINGS - ROC		150	150	150	150
11963071 MEMBERS FEES SECTION 29A		110,493	113,808	117,222	120,739
11963621 PRESENTATIONS TO STAFF		1,160	1,195	1,231	1,268
11963622 PRESENTATIONS TO GUESTS		500	500	500	500
11964561 SUBSCRIPTION - LGNSW		25,750	26,523	27,318	28,138
11964621 SUNDRY EXPENSES - COUNCILLORS		100	100	100	100
11964701 SUSTENANCE ETC - MEETINGS		2,771	2,854	2,940	3,028
11964751 TELEPHONE		100	100	100	100
11964861 TRAVEL & SUSTENANCE - COUNCILLORS		15,059	15,511	15,976	16,455
VEHICLE RUNNING EXPENSES		10,000	10,000	10,000	10,000
BINDING OF COUNCIL MINUTES		638	657	677	697
DELEGATES EXPENSES		0			
**** TOTAL Expenses		212,994	274,101	224,985	231,251
Allocated Expenses (1532)					
Depreciation - Furniture & Fittings		500	500	500	500
Depreciation - Office Equipment		700	700	700	700
10116003 ALLOCATED EXPENSES		6,432	6,625	6,824	7,028
10136004 ALLOCATED INSURANCE - GOVERNANCE		8,366	8,617	8,875	9,142
**** TOTAL Allocated Expenses		15,998	16,442	16,899	17,370
OPERATING SURPLUS/(DEFICIT)		-228,992	-290,543	-241,884	-248,622
Capital Expenses (1535)					
17437531 FURNITURE & FITTINGS FOR COUNCILLORS		0			
Capital Surplus/(Deficit)		0	0	0	0
** TOTAL Governance		-228,992	-290,543	-241,884	-248,622

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Administration					
Income - (1510)					
10040038	APPRENTICESHIP SUBSIDY	3,000			5,000
10040041	NEW COUNCIL MERGER IMPLEMENTATION FUND GRAN	0			
10040042	CONTRIBUTIONS - WATER REFORM FUND	0			
10040045	STRONGER COMMUNITIES FUND GRANT	0			
10040114	CERTIFICATES - SECTION 735A	100	100	100	100
10040116	CERTIFICATES - SECTION 603	7,540	7,691	7,921	8,159
10040148	COMMISSION BENDIGO BANK AGENCY	40,000	40,000	35,000	35,000
10040210	COUNCIL CHAMBERS HIRE	403	415	428	440
10040248	FACSIMILE MESSAGES	40	41	42	44
10040584	PHOTOCOPIER INCOME	1,067	1,099	1,132	1,166
10040704	RENT OF DEPOT - COUNTRY ENERGY	11,156	11,491	11,491	11,491
10040842	SUNDRY INCOME - ADMIN	12,320	12,389	12,461	12,535
10040843	SUNDRY INCOME - ADMIN. GST FREE	651	671	691	711
10040848	SUNDRY SALES & SERVICES	1,427	1,470	1,514	1,559
	CLERICAL ASSISTANCE - RURAL FINANCIAL COUNSELLOR	11,625	11,625	11,625	11,625
	COMMUNITY SERVICES ADMIN	15,500	15,500	15,500	15,500
**** TOTAL Income		104,829	102,491	97,905	103,331
Administration Expenses (1511)					
10041071	ADVERTISING	25,000	25,750	26,523	27,318
10041161	ARCHIVING/DESTROYING COUNCIL RECORDS	0	1,500		
10041181	AUDIT FEES	47,741	49,173	50,648	52,168
	INTERNAL AUDIT	30,000	30,900	31,827	32,782
10041201	BAD DEBTS PROVISION	0	0		
10041221	BANK CHARGES - ACCOUNT KEEPING	15,990	16,470	16,964	17,473
10041416	CASHIERS COIN ROUNDING	0	0		
10041420	COLLECTION COSTS	2,848	2,933	3,021	3,112
10042436	FRINGE BENEFITS TAX	7,000	7,210	7,426	7,649
10042826	LEGAL EXPENSES	11,190	11,526	11,871	12,228
10044131	SALARIES & ALLOWANCES - FINANCE	699,206	720,182	741,788	764,041
	SALARIES & ALLOWANCES - CORPORATE SERVICES	380,702	392,123	403,887	416,003
	ADMIN TRAVEL	6,994	7,204	7,420	7,643
	VEHICLE RUNNING EXPENSES	12,000	12,000	12,000	12,000
	ADMIN ASSISTANCE - PREPARATION OF AFS	10,000	10,000	10,000	10,000
10044431	STAFF TRAVEL EXPENSES	8,071	8,313	8,563	8,819
10044436	STAFF UNIFORM SUBSIDY	9,548	9,834	10,129	10,433
10044501	STAFF SUNDRIES	2,536	2,612	2,690	2,771
10044581	SUBSCRIPTIONS JOURNALS & PUBLICATIONS	9,004	9,274	9,552	9,839
10044621	SUNDRY EXPENSES	0			
10044936	VALUATION FEES (VALUER GENERAL)	27,411	28,233	29,080	29,953
10045936	Asset REVALUATION COSTS	15,000	15,000	15,000	15,000
13083015	MANAGEMENT FEES (W&S)	-191,595	-197,343	-203,263	-209,361
12604006	RAMROC/JOINT ORGANISATION SUBSCRIPTION	11,975	12,334	12,704	13,085
	DONATIONS/CONTRIBUTIONS - MISC				
**** TOTAL Administration Expenses		1,140,621	1,175,230	1,207,832	1,242,956
Allocated Expenses (1512)					
	Depreciation - Plant & Equipment	200	200	200	200
	Depreciation - Furniture & Fittings	1,000	1,000	1,000	1,000
	Depreciation - Office Equipment	97,000	97,000	97,000	97,000
	Depreciation - Other Structures	24,500	24,500	24,500	24,500
	Depreciation - Land Improvements	650	650	650	650
	Depreciation - Buildings Specialised	41,000	41,000	41,000	41,000
	Depreciation - Buildings Non Specialised	43,000	43,000	43,000	43,000
10116001	ALLOCATED OTHER OVERHEADS	68,609	70,667	72,787	74,971
10136001	ALLOCATED INSURANCE - ADMIN	19,984	20,584	21,201	21,837
**** TOTAL Allocated Expenses		295,943	298,601	301,338	304,158
ADMINISTRATION OPERATING SURPLUS/(DEFICIT)		-1,331,735	-1,371,339	-1,411,265	-1,443,784

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Capital Income (1513)					
	DEPT HEALTH - CONTRIBUTION - COLY VERANDAH	0			
	17437518 LAND SALES - DARLINGTON POINT	0			
	17437529 SALE OF WATER - SPORTS CLUB				
	18616901 TRANSFERS FROM RESERVES - DP & COLY OFFICE	0		102,242	
	DEFERRED DEBTOR REPAYMENT - MENS SHED	0			
	16595569 SUNDRY DEBTORS - INDUSTRIAL LAND	0			
		0	0	102,242	0
Capital Expenses (1515)					
	DARLINGTON POINT OFFICE EXTENSION	0			
	COLEAMBALLY OFFICE EXTENSION/VERANDAH	0		200,000	
	17256606 DEFERRED DEBTOR - MENS SHED	0			
	17437519 LAND PURCHASE/DEMOLITION - JERILDERIE ST	0			
	17437520 COMPUTER SYSTEM UPGRADE	0			
	17437521 PURCHASE OF VEHICLES - MERGER IMPLEMENTATION				
	17437523 FURNITURE & FITTINGS PURCHASES	28,500	3,500	3,500	28,500
	17437525 COMPUTERS	10,000	10,000	10,000	15,000
	17437740 UPGRADE AIR CONDITIONING	0			
	17437790 TELEPHONE SYSTEM UPGRADE	0		20,000	
	17437530 PURCHASE OF WATER - SPORTS CLUB				
	18616901 TRANSFER TO RESERVES	0			
		38,500	13,500	233,500	43,500
ADMINISTRATION CAPITAL SURPLUS/(DEFICIT)		-38,500	-13,500	-131,258	-43,500
ADMINISTRATION NET SURPLUS/(DEFICIT)		-1,370,235	-1,384,839	-1,542,523	-1,487,284
Merger Funding Expenses					
	10045430 MERGER IMPLEMENTATION COSTS	925,000			
	STRONGER COMMUNITIES FUND GRANT EXPENDITURE	0			
**** TOTAL Operating Expenses		925,000	0	0	0
Capital Income					
	STRONGER COUNTRY COMMUNITIES FUND GRANTS				
	TRANSFER FROM GRANTS RESERVE	925,000			
		925,000	0	0	0
Capital Expenses					
	Community Infrastructure Fund Expenditure				
	Stronger Country Communities Fund Expenditure				
		0	0	0	0
Capital Surplus/(Deficit)		925,000	0		
** Net Surplus/Deficit		0	0	0	0

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
General Manager's Department					
Income (1520)					
13060842 OUTSOURCING					
**** TOTAL Income		0	0	0	0
Expenses (1521)					
13061141 APPOINTMENT OF GENERAL MANAGER					
		0			
13061561 CONFERENCES - SHIRES					
		1,231	1,268	1,306	1,345
13061563 CONFERENCES OTHER					
		712	733	755	778
13062436 FRINGE BENEFIT TAX -GM					
		31,827	32,782	33,765	34,778
13063421 PROFESSIONAL DEVELOPMENT					
		1,231	1,268	1,306	1,345
CONSULTANCY COSTS					
		5,000	5,150	5,305	5,464
13064131 SALARIES & ALLOWANCES					
		570,940	588,068	605,710	623,882
13064421 STAFF TRAINING COSTS					
		250,000	300,000	350,000	400,000
13064431 STAFF TRAVEL EXPENSES					
		4,057	4,179	4,304	4,433
13064621 SUNDRY EXPENSES					
		0			
13064751 TELEPHONE - CALLS & RENTALS					
		3,876	3,992	4,112	4,235
13064951 VEHICLE RUNNING EXPENSES					
		30,000	30,900	31,827	32,782
**** TOTAL Expenses		898,874	968,340	1,038,390	1,109,042
Allocated Expenses (1522)					
10116002 ALLOCATED OTHER OVERHEADS					
		17,153	17,668	18,198	18,744
10136002 ALLOCATED INSURANCE - GENERAL MANAGER					
		2,761	2,844	2,929	3,017
Depreciation - Furniture & Fittings					
		100	100	100	100
Depreciation - Office Equipment					
		1,100	1,100	1,100	1,100
**** TOTAL Allocated Expenses		21,114	20,511	21,127	21,761
Operating Surplus/(Deficit)		-919,988	-988,852	-1,059,517	-1,130,803
Capital Income (1523)					
TRANSFERS FROM RESERVE					
		0	0	0	0
** Net Surplus/Deficit		-919,988	-988,852	-1,059,517	-1,130,803

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
General Purpose Revenue					
Income (1530)					
10040268	FINANCIAL ASSISTANCE GRANT (EQUALISATION COMP)	2,705,362	2,786,523	2,870,119	2,956,222
14930268	FINANCIAL ASSISTANCE GRANT (ROAD COMPONENT)	1,619,889	1,668,486	1,718,540	1,770,096
12680408	INTEREST ON INVESTMENTS - BANK	420,000	420,000	420,000	420,000
12680420	INTEREST ON AMORTISATION OF LOANS				
12680455	INTERNAL INTEREST	-80,355	-82,766	-85,249	-87,806
TOWN IMPROVEMENT RATE -DARLINGTON POINT		35,713	36,784	37,888	39,024
ABANDONED RATES - DARLINGTON POINT		-2,569	-2,569	-2,569	-2,569
PENSIONER RATE SUBSIDY - DARLINGTON POINT		1,445	1,445	1,445	1,445
TOWN IMPROVEMENT RATE -COLEAMBALLY		17,738	18,270	18,819	19,383
ABANDONED RATES - COLEAMBALLY		-797	-797	-797	-797
PENSIONER RATE SUBSIDY - COLEAMBALLY		434	434	434	434
13260088	BUSINESS RATES - URBAN - CURRENT YEAR	131,544	135,491	139,555	143,742
13260090	BUSINESS RATES - URBAN - MINIMUMS				
13260246	EXTRA CHARGES RAISED	26,718	27,219	27,736	28,268
13260252	FARMLAND RATES - CURRENT YEAR	3,768,655	3,881,714	3,998,166	4,118,111
13260254	FARMLAND RATES - MINIMUMS				
13260576	PENSIONER REBATES - SUBSIDY	16,428	16,693	16,966	17,248
13260580	PENSIONER REBATES - THIS YEAR	-29,580	-30,467	-31,381	-32,323
13260652	RATES ABANDONED - FARMLAND	0			
13260664	RATES ABANDONED - RESIDENTIAL - URBAN	0			
13260712	RESIDENTIAL RATES - RURAL - CURRENT YEAR	34,193	35,168	36,067	36,989
13260714	RESIDENTIAL RATES - RURAL - MINIMUMS				
13260724	RESIDENTIAL RATES - URBAN - CURRENT YEAR	305,058	314,210	323,636	333,345
13260726	RESIDENTIAL RATES - URBAN - MINIMUMS				
13260801	STORMWATER MANAGEMENT SERVICE CHARGE	11,000	11,000	11,000	11,000
**** TOTAL Income		8,980,876	9,236,838	9,500,374	9,771,813
** TOTAL General Purpose Revenue		8,980,876	9,236,838	9,500,374	9,771,813

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
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Insurance Clearing

Income (1540)

12645712 INSURANCE CLAIMS

**** **TOTAL Income**

Expenses (1541)

10132681 INSURANCE PREMIUM - FIDELITY GUARANTEE

10132701 INSURANCE PREMIUM - PROFESSIONAL INDEMNITY

10132711 INSURANCE PREMIUM - PUBLIC LIABILITY

10132718 INSURANCE PREMIUM - PROPERTY

COMBINED LIABILITY INSURANCE

UNTAKEN SICK LEAVE

JOURNEY INJURY COVER

10132719 INSURANCE - CONTRACT WORKS

10132720 INSURANCE - CASUAL H

10132721 INSURANCE - PERSONAL

**** **TOTAL Expenses**

Allocated Expenses (1542)

10136000 INSURANCE ALLOCATION

**** **TOTAL Allocated Expenses**

** **TOTAL Insurance Clearing**

0	0	0	0
8,976	9,245	9,523	9,808
41,807	43,061	44,353	45,684
176,281	181,569	187,017	192,627
88,163	90,808	93,532	96,338
1,470	1,514	1,560	1,606
0	0	0	0
2,122	2,186	2,251	2,319
		0	0
3,295	3,394	3,496	3,601
4,661	4,801	4,945	5,093
326,775	336,578	346,676	357,076
-200,902	-206,929	-213,136	-219,530
-200,902	-206,929	-213,136	-219,530
-125,873	-129,649	-133,540	-137,546

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Overhead Clearing					
Income (1550)					
10040550	INSURANCE SUBSIDIES & REBATES	15,000	10,000	10,000	10,000
****	TOTAL Income	15,000	10,000	10,000	10,000
Expenses (1551)					
10042241	OFFICE EQUIPMENT & REPAIRS	5,937	6,115	6,299	6,488
	PHOTOCOPIER MAINTENANCE	17,738	18,270	18,818	19,383
	ADVERTISING	0	0	0	0
10042720	WEBSITE COSTS	5,379	5,540	5,707	5,878
10043851	RATES & CHARGES	2,612	2,690	2,771	2,854
10111341	BUILDING M&R - OFFICE BUILDING	45,148	46,502	47,898	49,334
10111341	SPECIFIC MAINTENANCE	0			
10111451	CLEANING	56,056	57,738	59,470	61,254
	CLEANING MATERIALS		0	0	0
10111506	COMPUTER CONSUMABLES	2,854	2,940	3,028	3,119
	INFORMATION TECHNOLOGY EXPENSES	75,225	77,482	79,806	82,200
10111511	COMPUTER EQUIPMENT MAINTENANCE & REPAIRS	77,949	80,287	82,696	85,177
	WAN MAINTENANCE EXPENSES	19,000	19,000	30,000	30,900
10111521	COMPUTER INTERNET FEE	5,703	5,874	6,050	6,232
10112191	ELECTRICITY	23,882	24,598	25,336	26,097
10112811	Operating Lease Rental	0			
10113591	POSTAGE	14,543	14,979	15,429	15,892
10113631	PRINTING & STATIONERY	40,303	41,512	42,757	44,040
10114001	RISK MANAGEMENT COST	5,000	5,000	5,000	5,000
10114211	SECURITY EXPENSES	3,955	4,074	4,196	4,322
10114751	TELEPHONE	64,253	66,181	68,166	70,211
	SUNDRY EXPENSES	8,556	8,813	9,077	9,349
11364961	WATER CHARGES	285	294	302	311
****	TOTAL Expenses	474,378	487,889	512,806	528,040
Allocated Expenses (1552)					
10116000	OVERHEAD ALLOCATION	-214,408	-220,840	-227,465	-234,289
****	TOTAL Allocated Expenses	-214,408	-220,840	-227,465	-234,289
**	TOTAL Overhead Clearing	-244,970	-257,049	-275,341	-283,751
Capital Income					
18616916	TRANSFER FROM RESERVES	0			
06 Capital Expenses					
18616916	TRANSFER TO RESERVES	0			
Capital Surplus/(Deficit)					
**	Net Surplus/Deficit	0	0	0	0
		-244,970	-257,049	-275,341	-283,751

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
On Cost Clearing					
Income (1560)					
10040182	CONTRIBUTION TO LONG SERVICE LEAVE	0			
****	TOTAL Income	0	0	0	0
Expenses (1561)					
10092115	ANNUAL LEAVE	474,000	488,220	502,867	517,953
10092135	LONG SERVICE LEAVE	217,000	223,510	230,215	237,122
10092145	WORKERS COMPENSATION	271,000	279,130	287,504	296,129
10092155	SICK LEAVE	186,500	192,095	197,858	203,794
10092165	OTHER LEAVE	0			
10092175	MATERNITY LEAVE	0			
10093321	ONCOST (CR) WAGES	-2,148,166	-2,212,611	-2,278,989	-2,347,359
ONCOSTS CHARGED ON RTA WORKS			0	0	0
10093721	PUBLIC HOLIDAYS	251,000	258,530	266,286	274,274
10095031	WORKERS COMPENSATION INCENTIVES	0			
10154631	SUPERANNUATION - FUTUREPLUS - ACCUMULATION SC	514,000	529,420	545,303	561,662
10154641	SUPERANNUATION - SAS - 1.9 * EMPLOYEE	200,000	206,000	212,180	218,545
FRINGE BENEFITS TAX		0			
12002581	HEALTH COSTS	2,000	2,060	2,122	2,185
14391571	CONSULTATIVE COMMITTEE COSTS	1,427	1,470	1,514	1,559
14393296	OH & S COMMITTEE COSTS	1,005	1,035	1,066	1,098
15334461	STORES & MATERIALS UNALLOCATABLE (PPE)	14,980	15,429	15,892	16,369
****	TOTAL Expenses	-15,254	-15,712	-16,183	-16,668
**	TOTAL On Cost Clearing	15,254	15,712	16,183	16,668
Capital Income					
18616910	TRANSFER FROM RESERVES	0			
Capital Expenses					
18616910	TRANSFER TO RESERVES	15,254	15,712	16,183	16,668
Capital Surplus/(Deficit)		-15,254	-15,712	-16,183	-16,668
**	Net Surplus/Deficit	0	-0	0	0

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
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Disposal Of Fixed Assets

Income (1570)

10040612 PROFIT/LOSS ON SALE OF ASSETS - ADMINISTRATION	30,000	30,900	30,252	31,160
12720612 PROFIT ON SALE OF ASSETS - INDUSTRIAL LAND	0			
12760612 PROFIT ON SALE - RESIDENTIAL LAND	0			
13580612 PROFIT ON SALE OF ASSETS - PUBLIC WORKS PLANT	0			

****** TOTAL Income**

30,000	30,900	30,252	31,160
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Expenses (1571)

10042923 LOSS ON SALE OF ASSETS - ADMINISTRATION	30,000	30,900	30,252	31,160
12502923 LOSS ON DISPOSAL OF CAR	0			
12762923 LOSS ON SALE OF ASSETS - RESIDENTIAL LAND	0			

****** TOTAL Expenses**

30,000	30,900	30,252	31,160
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**** TOTAL Disposal Of Fixed Assets**

0	0	0	0
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MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Engineering Admin					
Income (1600)					
TRAINEE ALLOWANCES					
12000466	LEASEBACK CONTRIBUTIONS		0	0	0
****	TOTAL Engineering Income	0	0	0	0
Expenses (1601)					
12001071	ADVERTISING - OFFICE ADMINISTRATION	2,000	2,000	2,000	2,000
12001511	EQUIPMENT MAINTENANCE AND REPAIR	2,000	2,000	2,000	2,000
12001561	CONFERENCES & SEMINARS - ENGINEERS	538	554	571	588
12002231	ENGINEERING INSTRUMENTS MAINTENANCE & REPAIR	4,276	4,404	4,536	4,673
12002436	FRINGE BENEFIT TAX	30,748	31,670	32,621	33,599
12002811	OPERATING LEASE EXP	3,595	2,397		
12003015	MANAGEMENT FEE (W & S)	-127,000	-130,810	-134,734	-138,776
12003020	MANAGEMENT FEE (RMCC WORKS)	-69,896	-71,993	-74,153	-76,377
LESS PAYABLE BY DOMESTIC WASTE MANAGEMENT					
12003271	OFFICE EXPENSES - OFFICE ADMINISTRATION	5,594	5,762	5,935	6,113
12004131	SALARIES & ALLOWANCES - ENG ADMINISTRATION	697,207	718,123	739,667	761,857
CONTRIBUTION TO ROAD SAFETY OFFICER					
		0			
RISK EQUIPMENT/SIGNAGE					
12004356	SOFTWARE	18,576	19,133	19,707	20,298
12004396	STAFF FUNCTIONS	5,000	5,150	5,305	5,464
12004421	STAFF TRAINING COSTS - ENGINEERING		0	0	0
12004431	STAFF TRAVEL EXPENSES - OFFICE ADMINISTRATION	0			
12004581	SUBSCRIPTIONS JOURNALS & PUBLICATIONS	2,000	2,000	2,000	2,000
12004621	SUNDRY EXPENSES	0			
12004751	TELEPHONE	4,179	4,304	4,434	4,567
12004951	VEHICLE RUNNING EXPENSES	60,000	61,800	63,654	65,564
14391561	CONFERENCES AND SEMINARS				
****	TOTAL Expenses	637,432	655,111	672,157	692,183
Allocated Expenses (1602)					
10116050	ALLOCATED OVERHEADS - ENG. ADMIN	75,042	77,293	79,612	82,000
10136050	ALLOCATED INSURANCE - ENG. ADMIN	55,162	56,817	58,521	60,277
Depreciation - Furniture & Fittings					
		25	25	25	25
Depreciation - Office Equipment					
		5,000	5,000	5,000	5,000
****	TOTAL Allocated Expenses	135,229	134,110	138,133	142,277
**	Operating Surplus/(Deficit) Engineering Admin	-772,661	-789,221	-810,290	-834,460
Capital Income					
Capital Expenses (1605)					
17437533	ENGINEERING OFFICE/DEPOT EQUIPMENT	2,000	17,000	2,000	2,000
		2,000	17,000	2,000	2,000
Capital Surplus/(Deficit)					
		-2,000	-17,000	-2,000	-2,000
Net Surplus/(Deficit)					
		-774,661	-806,221	-812,290	-836,460

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Dept Environmental Services					
Operating Income (1610)					
13060842 OUTSOURCING					
**** TOTAL Income		0	0	0	0
Operating Expenses (1611)					
12502436 FRINGE BENEFIT TAX		26,523	27,319	28,138	28,982
12504131 SALARIES		392,278	404,046	416,168	428,653
12504138 PROFESSIONAL DEVELOPMENT (CERTIFIERS)		4,000	4,000	4,000	4,000
12504271 OFFICE EXPENSES		2,652	2,732	2,814	2,898
12504421 TRAINING			0	0	0
12504431 STAFF TRAVEL EXPENSES		10,609	10,927	11,255	11,593
12504751 TELEPHONE		1,195	1,231	1,268	1,306
12504826 LEGAL EXPENSES		5,305	5,464	5,628	5,797
12504951 VEHICLE RUNNING EXPENSES		35,000	36,050	37,132	38,245
**** TOTAL Expenses		477,562	491,769	506,402	521,474
Allocated Expenses (1612)					
10116051 ALLOCATED OVERHEADS - DES ADMIN		38,593	39,751	40,943	42,172
10136051 ALLOCATED INSURANCE - DES ADMIN		6,451	6,645	6,844	7,049
Depreciation - Office Equipment		500	500	500	500
**** TOTAL Allocated Expenses		45,544	46,395	47,787	49,221
**Operating Surplus/(Deficit) DES Admin		-523,106	-538,164	-554,189	-570,695
Capital Income					
Capital Expenses (1615)					
17437527 COMPUTER/OFFICE EQUIPMENT- Env		2,000	2,000	7,000	2,000
		2,000	2,000	7,000	2,000
Capital Surplus/(Deficit)		-2,000	-2,000	-7,000	-2,000
Net Surplus/(Deficit)		-525,106	-540,164	-561,189	-572,695

MURRUMBIDGEE COUNCIL
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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Depots					
Depot Income (4020)					
15290842	SUNDRY INCOME - MRE DEPOT	2,607	2,607	2,607	2,607
15290852	SUNDRY SALE OF OLD MATERIALS	0			
****	TOTAL Income	2,607	2,607	2,607	2,607
Depot Expenses (4021)					
15273851	RATES & CHARGES - WORKS DEPOT	2,025	2,086	2,148	2,213
15274621	SUNDRY EXPENSES - COREEN ST DEPOT	2,138	2,202	2,268	2,336
15274751	TELEPHONE	5,152	5,307	5,466	5,630
15291341	BUILDING MAINTENANCE & REPAIR - MRE DEPOT	4,151	4,276	4,404	4,536
15292131	SALARIES & WAGES	77,424	79,747	82,139	84,603
15293121	MINOR WORKSHOP EQUIPMENT PURCHASE	8,000	8,000	8,000	8,000
15293851	RATES & CHARGES - MRE SITE	2,281	2,349	2,420	2,493
15294621	SUNDRY EXPENSES - NOXIOUS WEEDS	0			
15313851	RATES & CHARGES - COONONG STREET DEPOT	1,740	1,792	1,846	1,901
15331341	BUILDING M & R - COONONG ST DEPOT	3,000	3,000	3,000	3,000
15331451	CLEANING - COONONG ST DEPOT	5,980	6,159	6,344	6,535
15332461	F & F - M & R - COONONG ST DEPOT	10,127	10,431	10,744	11,066
15332486	GAS - COONONG ST DEPOT	427	440	453	467
15334211	SECURITY EXPENSES	1,385	1,427	1,469	1,513
15334431	STAFF TRAVEL EXPENSES - COONONG ST DEPOT	4,867	5,013	5,163	5,318
15334456	STORES & MATERIALS UNACCOUNTABLE	0			
15334621	SUNDRY EXPENSES	0			
15334961	WATER CHARGES	571	588	606	624
15335071	WORKSHOP CLEANING - COONONG ST DEPOT	4,276	4,404	4,536	4,673
15372191	ELECTRICITY - COONONG ST DEPOT	8,608	8,866	9,132	9,406
15372241	WORKSHOP MAINTENANCE & HOUSKEEPING	25,536	26,302	27,091	27,904
15372461	FURNITURE & FITTINGS - MAINTENANCE & REPAIRS	0			
	DEPOT OPERATIONS	31,336	32,276	33,244	34,242
****	TOTAL Expenses	199,024	204,665	210,475	216,459
Allocated Expenses (4022)					
	Depreciation - Plant & Equipment	11,500	11,500	11,500	11,500
	Depreciation - Furniture & Fittings	300	300	300	300
	Depreciation - Office Equipment	650	650	650	650
	Depreciation - Land Improvements	12,000	12,000	12,000	12,000
	Depreciation - Buildings Specialised	50,500	50,500	50,500	50,500
	Depreciation - Buildings Non Specialised	16,000	16,000	16,000	16,000
15292661	INSURANCE - MRE DEPOT	58	60	62	63
15312661	INSURANCE - COONONG ST DEPOT	7,810	8,044	8,286	8,534
15372661	INSURANCE - COREEN ST	102	105	108	111
****	TOTAL Allocated Expenses	98,920	99,159	99,405	99,659
**	TOTAL Operating Surplus/(Deficit) Depots	-295,337	-301,217	-307,273	-313,511
Capital Income					
	TRANSFER FROM RESERVES	150,000		200,000	
		150,000	0	200,000	0
Capital Expenses (4025)					
17437758	PALETTE TRACKING				
	DARLINGTON POINT DEPOT REDEVELOPMENT			200,000	
	COLEAMBALLY DEPOT REDEVELOPMENT	150,000			
	CARPORT FOR COMMUNITY BUS	0			
	EMOLEUM TANK	0			
17437793	COVER OVER WASHDOWN BAY	0			
		150,000	0	200,000	0
Loan Repayments					
18255940	GENERAL LOAN NO. 157	0			
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
Nett Surplus/(Deficit)					
		-295,337	-301,217	-307,273	-313,511

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Plant Clearing					
Plant Clearing Income (4200)					
11408002	PLANT HIRE - INCOME	0			
13580227	DIESEL FUEL REBATE	108,351	110,101	111,904	113,761
13580466	LEASEBACK CONTRIBUTIONS	40,000	40,000	40,000	40,000
13580588	PLANT HIRE - INCOME	2,608,875	2,623,964	2,639,204	2,654,596
13580842	SUNDRY INCOME - PLANT	0			
**** TOTAL Plant Clearing Income		2,757,226	2,774,065	2,791,108	2,808,357
Plant Clearing Expenses (4201)					
13581151	APPRENTICE ATTENDING TECH	15,000	15,000	15,000	5,000
13583561	PLANT RUNNING EXPENSES	1,582,698	1,592,025	1,601,445	1,610,959
13583562	PLANT RUNNING EXPENSES - REGISTRATION				
13583881	PLANT RUNNING EXPENSES - INSURANCE	42,230	43,497	44,802	46,146
13584621	SUNDRY EXPENSES	0			
**** TOTAL Plant Clearing Expenses		1,639,928	1,650,522	1,661,247	1,662,105
Allocated Expenses (4202)					
Depreciation - Plant & Equipment		1,045,000	1,045,000	1,045,000	1,045,000
**** TOTAL Allocated Expenses		1,045,000	1,045,000	1,045,000	1,045,000
** Operating Surplus/Deficit		72,298	78,543	84,861	101,252
Capital Income (4203)					
17437505	SALE OF HEAVY VEHICLES	150,000	170,000	80,000	200,000
17437580	SALE OF LIGHT VEHICLES	336,000	415,000	293,000	388,000
17437581	SALE OF CONSTRUCTION PLANT	210,000	200,000	140,000	230,000
18616924	TRANSFER FROM PLANT REPLACEMENT RESERVE	0			
		696,000	785,000	513,000	818,000
Capital Expenses (4205)					
17437585	PURCHASE OF LIGHT VEHICLES	510,000	675,000	439,000	639,000
17437586	PURCHASE OF CONSTRUCTION PLANT	1,112,000	893,000	650,000	870,000
17437587	PURCHASE OF HEAVY VEHICLES	770,000	580,000	500,000	1,043,000
17437651	SMALL PLANT	50,000	50,000	50,000	50,000
18616917	TRANSFER TO RESERVES				
		2,442,000	2,198,000	1,639,000	2,602,000
** Capital Surplus/Deficit		-1,746,000	-1,413,000	-1,126,000	-1,784,000
** Net Surplus/Deficit		-1,673,702	-1,334,457	-1,041,139	-1,682,748

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Public Order & Safety					
Animal Control					
Income (2000)					
11480392	DOG IMPOUNDING FEES	9,712	9,733	9,755	9,778
11480694	DOG REGISTRATION FEES	1,427	1,470	1,514	1,559
14450842	SUNDRY INCOME - STOCK CONTROL				
****	TOTAL Income	11,139	11,203	11,269	11,337
Expenses (2001)					
11482641	IMPOUNDING & CONTROL EXPENSES	30,489	31,404	32,346	33,316
11483601	POUND MAINTENANCE & WORKING EXPENSES	712	733	755	778
14452641	IMPOUNDING & CONTROL EXPENSES - STOCK	4,937	5,085	5,238	5,395
14453601	POUND MAINTENANCE & WORKING EXPENSES	712	733	755	778
14454621	SUNDRY EXPENSES	0			
****	TOTAL Expenses	36,850	37,956	39,094	40,267
Allocated Expenses (2002)					
	DEPRECIATION - Buildings Specialised	100	100	100	100
	Depreciation - Buildings Non Specialised	300	300	300	300
****	TOTAL Allocated Expenses	400	400	400	400
**	Operating Surplus/(Deficit) Animal Control	-26,111	-27,153	-28,225	-29,330
Capital Income					
				0	
Capital Expenses (2005)					
17437643	FENCE AROUND STOCK POUND	0			
17437644	REMOVE OLD LOADING RACE	0			
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
****	Net Surplus/(Deficit) Animal Control	-26,111	-27,153	-28,225	-29,330

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Emergency Services					
Income					
14410842	SUNDRY INCOME - STATE EMERGENCY SERVICES	0			
****	TOTAL Income	0	0	0	0
Expenses (2011)					
14414611	CONTRIBUTION TO EMERGENCY MANAGEMENT NSW	6,148	6,332	6,522	6,718
	CONTRIBUTION TO VRA EXPENSES	1,000	1,000	1,000	1,000
14414621	SUNDRY EXPENSES - SES	0			
****	TOTAL Expenses	7,148	7,332	7,522	7,718
Allocated Expenses					
	Depreciation - Buildings Specialised	14,000	14,000	14,000	14,000
****	TOTAL Allocated Expenses	14,000	14,000	14,000	14,000
**	TOTAL Emergency Services	-21,148	-21,332	-21,522	-21,718

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Fire Control					
Income (2020)					
11080070	BUSHFIRE EQUIPMENT	241,780	249,033	256,504	264,200
11080072	HAZARD REDUCTION/BUSHFIRE PREVENTION	10,000	10,000	10,000	10,000
11080075	BUSHFIRE DONATION				
11080208	SUNDRY INCOME				
**** TOTAL Income		251,780	259,033	266,504	274,200
Expenses (2021/2031)					
11002191	ELECTRICITY	6,805	7,009	7,219	7,436
11002421	TRAINING COSTS RFS	6,078	6,260	6,448	6,642
11002661	INSCE VEHICLES	0			
11002662	INSCE BUILDINGS	2,769	2,852	2,938	3,026
11004755	VOLCALL EXPENSES	7,942	8,180	8,426	8,678
11004756	TELEPHONE - CHARGES	8,239	8,486	8,741	9,003
11005470	VEHICLE - SERVICE & INSPECTIONS	1,195	1,231	1,268	1,306
11005471	VEHICLE - REPAIRS	44,777	46,120	47,504	48,929
11005490	RADIOS M & R	1,195	1,231	1,268	1,306
11005441	STATIONS M & R	7,761	7,994	8,234	8,481
11005570	FUEL & OILS	14,328	14,758	15,201	15,657
11005580	OTHER M & R	3,581	3,688	3,799	3,913
11005590	FIRE SUPPRESSION	0			
11041451	CLEANING	0			
	BUSHFIRE EQUIPMENT MAINT & EXP	66,554	68,551	70,607	72,725
	APZ & FIRE TRAILS	15,000	15,000	15,000	15,000
11081611	CONTRIBUTION TO DEPARTMENT OF BUSHFIRE SERVIC	326,819	336,624	346,722	357,124
11081621	CONTRIBUTION TO NSW FIRE BRIGADES	20,655	21,275	21,913	22,570
11081622	RFS MID MURRAY GROUP EXPENSES	34,238	35,265	36,323	37,413
**** TOTAL Expenses		567,936	584,524	601,610	619,208
Allocated Expenses (2022)					
10116004	ALLOCATED OVERHEAD	8,577	8,577	8,577	8,577
	Depreciation - Land Improvements	4,000	4,000	4,000	4,000
	Depreciation - Buildings Specialised	26,000	26,000	26,000	26,000
	Depreciation - Buildings Non Specialised	3,900	3,900	3,900	3,900
**** TOTAL Allocated Expenses		42,477	42,477	42,477	42,477
** TOTAL Fire Control		-358,633	-367,968	-377,582	-387,486
Capital Income (2023)					
11080701	RFS GRANT FUNDING	0			
		0	0	0	0
Capital Expenses (2025)					
	BUSHFIRE STATION - MALEY				
	BUSHFIRE STATION - CARARBURY				
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
**** Net Surplus/(Deficit) Animal Control		-358,633	-367,968	-377,582	-387,486

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Health					
Health & Food Control					
Income (3000)					
12520398	INSPECTIONS - FOOD PREMISES	7,099	7,267	7,440	7,618
12520420	FOOD SAFETY TRAINING INCOME				
****	TOTAL Income	7,099	7,267	7,440	7,618
Expenses (3001)					
12522411	FOOD PREMISES SURVEILANCE	5,599	0	0	0
12522420	FOOD SAFETY TRAINING	0			
	SUNDRY EXPENSES	1,791	1,845	1,900	1,957
12523324	ON-SITE SEWERAGE MANAGEMENT	0			
12523325	TRADE WASTE POLICY	0			
****	TOTAL Expenses	7,390	1,845	1,900	1,957
Allocated Expenses					
****	TOTAL Allocated Expenses	0	0	0	0
**	TOTAL Health & Food Control	-291	5,422	5,540	5,661

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Medical Services					
Income (3010)					
13100842	SUNDRY INCOME - MEDICAL SERVICES	0		0	
13100696	RENT - MEDICAL SERVICE	6,609	6,609	6,609	6,609
****	TOTAL Income	6,609	6,609	6,609	6,609
Expenses (3011)					
13101341	BUILDING M&R MEDICAL SERVICES	3,500	3,500	3,500	3,500
13102341	BUILDING M&R MEDICAL CENTRE-COLY	0			
13102661	INSURANCE - MEDICAL	1,069	1,101	1,134	1,168
13104506	IT SUPPORT - MEDICAL SERVICE	1,000	1,000	1,000	1,000
13104510	PROVISION OF TEMPORARY OFFICES	0			
13104621	SUNDRY EXPENSES	0			
13104851	RATES & CHARGES - MEDICAL CENTRE	1,286	1,325	1,364	1,405
13104961	WATER CHARGES	0			
****	TOTAL Expenses	6,855	6,926	6,998	7,073
Allocated Expenses (3012)					
	Depreciation - Furniture & Fittings	700	700	700	700
	Depreciation - Office Equipment	500	500	500	500
	Depreciation - Land Improvements	500	500	500	500
	Depreciation - Buildings Specialised	6,000	6,000	6,000	6,000
	Depreciation - Buildings Non Specialised	28,000	28,000	28,000	28,000
****	TOTAL Allocated Expenses	35,700	35,700	35,700	35,700
Operating Surplus/(Deficit)					
		-35,946	-36,017	-36,089	-36,164
Capital Income					
13100336	GRANTS MEDICAL - RURAL DOCTORS	0			
18616919	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenses (3015)					
17437671	MEDICAL CENTRE EXTENSION	0			
17437672	FURNITURE & FITTINGS - MEDICAL CENTRE	1,000	1,000	6,000	1,000
	TRANSFER TO RESERVES	0			
		1,000	1,000	6,000	1,000
Capital Surplus/Deficit					
		-1,000	-1,000	-6,000	-1,000
Net Surplus/(Deficit)					
		-36,946	-37,017	-42,089	-37,164

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
ENVIRONMENT					
Noxious Plants					
Income (3020)					
		0			
13120540	NOXIOUS WEEDS/PEST GRANT	42,000	42,000	42,000	42,000
13120543	NOXIOUS WEEDS CROWN LAND				
13120842	SUNDRY INCOME NOXIOUS WEEDS	500	500	500	500
**** TOTAL Income		42,500	42,500	42,500	42,500
Expenses (3021)					
13121071	ADVERTISING	492	507	522	538
13121841	DESTRUCTION OF BOXTHORN	3,688	3,799	3,913	4,030
13121851	DESTRUCTION OF GALVANISED BURR	2,462	2,536	2,612	2,690
13121866	DESTRUCTION OF HOREHOUND	6,764	6,967	7,176	7,391
13121871	DESTRUCTION OF JOHNSON'S GRASS	246	253	261	269
13121876	DESTRUCTION OF KHAKI WEED	1,845	1,900	1,957	2,016
13121881	DESTRUCTION OF NOOGOORA BURR	185	191	196	202
13121901	DESTRUCTION OF PATTERSON'S CURSE	0			
13121906	DESTRUCTION OF SILVERLEAF	2,462	2,536	2,612	2,690
13121907	DESTRUCTION OF SILVERLEAF - RE-TREAT ROADS	0			
13121911	DESTRUCTION OF SPINY BURR GRASS	6,764	6,967	7,176	7,391
13121916	DESTRUCTION OF SPINY EMEX	0			
13121921	DESTRUCTION OF ST JOHNS WORT	614	632	651	671
13121940	DESTRUCTION OF SAGITTARIA			0	0
13121946	DESTRUCTION OF WEEDS - CROWN LAND			0	0
13121951	DESTRUCTION OF XANTHIUM - BATHURST BURR	10,639	10,958	11,287	11,626
13122321	FIELD INSPECTIONS	23,369	24,070	24,792	25,536
13122656	INSPECTIONS & REPORTS	25,007	25,757	26,530	27,326
13123491	PLANT & EQUIPMENT MAINTENANCE	0			
13123711	PROTECTIVE CLOTHING & SAFETY EQUIPMENT	0			
13124421	STAFF TRAINING COSTS - NOXIOUS WEEDS	1,231	1,268	1,306	1,345
13124621	SUNDRY EXPENSES	800	824	849	874
13124756	TELEPHONE - CHARGES	824	849	874	900
	DESTRUCTION OF PLANTS	114,706	118,147	121,692	125,342
	INSPECTORS LEAVE ACCRUALS	0			
	RIVERINA PROJECT OFFICER CONTRIBUTION	2,814	2,898	2,985	3,075
	DESTRUCTION OF PESTS	1,212	1,248	1,286	1,324
13143491	PLANT & EQUIPMENT MAINTENANCE	0			
13144621	SUNDRY EXPENSES	0			
**** TOTAL Expenses		206,124	212,308	218,677	225,237
Allocated Expenses (3022)					
	Depreciation - Office Equipment	1,500	1,500	1,500	1,500
**** TOTAL Allocated Expenses		1,500	1,500	1,500	1,500
** TOTAL Operating Surplus/(Deficit)		-165,124	-171,308	-177,677	-184,237
Capital Income					
18616923	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenses (3025)					
17437534	CAPITAL PURCHASES NOXIOUS WEEDS	10,000			10,000
	TRANSFER TO RESERVES	0			
		10,000	0	0	10,000
Capital Surplus/Deficit		-10,000	0	0	-10,000
Net Surplus/(Deficit)		-175,124	-171,308	-177,677	-194,237

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Environment Protection					
Income (3220)					
15211205	Murray Local Land Services Grant	0			
12020250	FINES & PENALTIES RECEIVED	0			
	FLOOD STUDY FUNDING	0			
12020855	GRANT - LEP DEVELOPMENT	0			
****	TOTAL Income	0	0	0	0
Expenses (3221)					
12021976	STATE OF ENVIRONMENT REPORT		5,000		
12022816	LEP/DCP EXPENSES	0			
	LEVEE BANK MAINTENANCE	3,865	3,981	4,100	4,223
	LEVEE BANK - DRAINAGE OUTLET GATES	5,479	5,643	5,813	5,987
	DARLINGTON POINT FLOOD STUDY	0			
	DARLINGTON POINT FLOOD EVENT 2016	0			
12022700	URBAN FLOOD STUDY	0			
15211256	BERRIQUIN LAND & WATER MANAGEMENT PLAN				
****	TOTAL Expenses	9,344	14,624	9,913	10,210
Allocated Expenses					
	Depreciation - Land Improvements	110,000	110,000	110,000	110,000
****	TOTAL Allocated Expenses	110,000	110,000	110,000	110,000
**	TOTAL Operating Surplus/(Deficit)	-119,344	-124,624	-119,913	-120,210
Capital Income (3223)					
	LEVEE REHABILITATION GRANT	1,422,276			
18616914	TRANSFER FROM RESERVE	177,784			
****	TOTAL Capital Income	1,600,060	0	0	0
Capital Expenses (3225)					
	DARLINGTON POINT LEVEE UPGRADE	1,600,060			
18616914	TRANSFER TO RESERVES	0			
		1,600,060	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
**	TOTAL Environment Protection	-119,344	-124,624	-119,913	-120,210

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Domestic Waste					
Income (3200/3210)					
12240568	PENSIONER REBATES - CURRENT YEAR DWM	-25,852	-26,199	-26,556	-26,924
12240576	PENSIONER REBATES - SUBSIDY	14,412	14,607	14,807	15,014
12240888	VACANT LAND CHARGES - DOMESTIC	855	855	855	855
12240904	WASTE SERVICE CHARGES - DOMESTIC	188,612	194,270	200,098	206,101
	HOUSEHOLD RECYCLING SERVICE	97,177	100,092	103,095	106,188
	COMMERCIAL WASTE RECYCLING SERVICE	12,805	13,189	13,585	13,992
12260906	RURAL WASTE - ABANDONED			0	0
12280008	ADDITIONAL BIN SALES	2,200	2,200	2,200	2,200
12280576	PENSIONER REBATES - SUBSIDY			0	0
	GARBAGE SERVICE - INDUSTRIAL	2,181	2,246	2,314	2,383
12280888	VACANT LAND CHARGES - BUSINESS	2,160	2,160	2,160	2,160
12280904	WASTE SERVICE CHARGES - BUSINESS	40,801	42,025	43,286	44,584
	DRUM MUSTER REIMBURSEMENT	2,000	2,000	2,000	2,000
12320866	TIPPING FEES - COMMERCIAL/INDUSTRIAL	15,412	15,874	16,351	16,841
**** TOTAL Income		352,763	363,321	374,195	385,395
Expenses (3201/3211)					
12241-031	ADMINISTRATION EXPENSES				
12243341	REPAIRS & MAINTENANCE - MGB	500	500	500	500
12244611	SUNDRY COLLECTION EXPENSES	1,000	1,000	1,000	1,000
	HOUSEHOLD GARBAGE - PURCHASE BIG BINS	2,000	2,000	2,000	2,000
	HOUSEHOLD GARBAGE COLLECTION	158,468	163,222	168,119	173,162
	HOUSEHOLD GARBAGE ADMINISTRATION CHARGE	9,360	9,360	9,360	9,360
	HOUSEHOLD GARBAGE DISPOSAL COSTS	44,847	46,192	47,578	49,006
	HOUSEHOLD GARBAGE REHABILITATION	2,186	2,252	2,319	2,389
	COMMERCIAL WASTE REHABILITATION	15,381	15,842	16,318	16,807
	COMMERCIAL WASTE ADMINISTRATION CHARGE	2,025	2,025	2,025	2,025
	COMMERCIAL WASTE COLLECTION	15,761	16,234	16,721	17,222
	COMMERCIAL WASTE DISPOSAL COSTS	7,000	7,210	7,426	7,649
	DRUM MUSTER EXPENSES	2,000	2,000	2,000	2,000
12324801	TIP WORKING EXPENSES	45,020	46,371	47,762	49,195
12324802	COMMON TIP WORKING EXPENSES	3,000	3,000	3,000	3,000
12324851	RATES & CHARGES - TIP	492	507	522	538
13614621	SUNDRY EXPENSES				
**** TOTAL Expenses		309,040	317,715	326,650	335,852
Allocated Expenses (3202)					
	Depreciation - Plant & Equipment	1,200	1,200	1,200	1,200
	Depreciation - Land Improvements	14,000	14,000	14,000	14,000
	Depreciation - Buildings Specialised	1,200	1,200	1,200	1,200
**** TOTAL Allocated Expenses		16,400	16,400	16,400	16,400
** Operating Surplus/(Deficit) Domestic Waste		27,323	29,206	31,145	33,143
Capital Income					
12020854	Grant Funds Received				
18616915	TRANSFER FROM RESERVE	0	15,000		
		0	15,000	0	0
Capital Expenses (3205)					
17437642	TREE PLANTING	0			
17437742	BIG BINS	1,000	1,000	1,000	1,000
17437775	FENCING OF TIP	0			
17437777	PIT CONSTRUCTION - TIP	0	15,000		
18616915	TRANSFER TO RESERVES	0			
		1,000	16,000	1,000	1,000
Capital Surplus/(Deficit)		-1,000	-1,000	-1,000	-1,000
Net Surplus/(Deficit)		26,323	28,206	30,145	32,143

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
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Street Cleaning

Expenses

14214621 STREET SWEEPING EXPENSES

68,946 71,014 73,145 75,339

Net Surplus/(Deficit)

-68,946 -71,014 -73,145 -75,339

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Drainage & Stormwater Management Expenses					
	CLEAR REPAIR & MAINTAIN DRAINAGE STRUCTURES	17,387	17,909	18,446	18,999
	14891550 K & G CLEANING	35,645	36,714	37,816	38,950
	14891640 K & G REPAIR	9,901	10,198	10,504	10,819
	14891500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIR)	8,000	8,000	8,000	8,000
	12921500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIR)	1,427	1,470	1,514	1,559
	13001500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIR)	1,427	1,470	1,514	1,559
	**** TOTAL Expenses	73,787	75,761	77,793	79,887
Allocated Expenses					
	14891838 DEPRECIATION - STORMWATER	142,000	142,000	142,000	142,000
		142,000	142,000	142,000	142,000
	** Operating Surplus/(Deficit)	-215,787	-217,761	-219,793	-221,887
Capital Income					
Capital Expenses					
	CULVERT REPLACEMENT	80,000	80,000	80,000	80,000
	17437841 K & G RECONSTRUCTION	75,000	75,000	75,000	75,000
	KERB & GUTTER - HAY ROAD				
		155,000	155,000	155,000	155,000
	Net Surplus/(Deficit)	-370,787	-372,761	-374,793	-376,887

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Community Services & Education					
Community Services					
Income (3100/3110/3120)					
	DARLINGTON POINT - MEALS ON WHEELS CONTRIBUTION	1,500	1,500	1,500	1,500
	COLEAMBALLY MEALS ON WHEELS CONTRIBUTION	1,500	1,500	1,500	1,500
	RESPIRE DAY CARE	2,000	2,000	2,000	2,000
	MULTI SERVICE OUTLET	101,572	101,572	101,572	101,572
	COMMUNITY TRANSPORT CONTRIBUTIONS	115,000	115,000	115,000	115,000
	HOME MODIFICATIONS GRANT COMPONENT	102,855	102,855	102,855	102,855
	HOME MODIFICATIONS CONTRIBUTIONS	35,000	35,000	35,000	35,000
	11320501 INTERNATIONAL WOMENS DAY GRANT	1,000	1,000	1,000	1,000
	11320804 SENIOR CITIZENS WEEK GRANT	1,000	1,000	1,000	1,000
	11320810 MONASH DINNER INCOME	4,500			
	15770332 YOUTH WEEK ACTIVITIES GRANT	2,230	2,230	2,230	2,230
	15770842 SUNDRY INCOME - YOUTH WEEK	0			
	**** TOTAL Income	368,157	363,657	363,657	363,657
Expenses (3101/3111/3121/3131)					
	DARLINGTON POINT - MEALS ON WHEELS EXPENSES	14,000	14,000	14,000	14,000
	COLEAMBALLY - MEALS ON WHEELS EXPENSES	14,000	14,000	14,000	14,000
	RESPIRE DAY CARE - DARLINGTON POINT	35,000	35,000	35,000	35,000
	RESPIRE DAY CARE - COLEAMBALLY	35,000	35,000	35,000	35,000
	COMMUNITY TRANSPORT EXPENSES	131,427	131,427	131,427	131,427
	HOME MODIFICATIONS - EXPENSES	130,000	130,000	130,000	130,000
	10344621 AUSTRALIA DAY EXPENSES	3,963	4,082	4,204	4,330
	11324132 CSU SCHOLARSHIP	4,000	4,000	4,000	4,000
	11324134 MONASH EDUCATION SCHOLARSHIP	2,000	2,000	2,000	2,000
	STUDENT SCHOLARSHIPS	3,000	3,000	3,000	3,000
	11324221 SENIOR CITIZENS WEEK EXPENSES	4,500	4,500	4,500	4,500
	11324230 MONASH DINNER EXPENSES	6,500	0	0	
	11324351 Sundry Events/Social Expenses / Christmas Lights	1,885	1,942	2,000	2,060
	11324650 DROUGHT RELIEF EXPENSES			0	0
	COMMUNITY GRANTS	20,000	20,000	20,000	20,000
	11324655 INTERNATIONAL WOMENS DAY EXPENSES	1,000	1,000	1,000	1,000
	DARLINGTON POINT PRE SCHOOL	2,700	2,700	2,700	2,700
	15775121 YOUTH WEEK ACTIVITIES	3,460	3,460	3,460	3,460
	15775125 YOUTH MENTAL HEALTH PROGRAM				
	**** TOTAL Expenses	412,435	406,110	406,291	406,477
Allocated Expenses					
	Depreciation - Office Equipment	800	800	800	800
	Depreciation - Land Improvements	400	400	400	400
	Depreciation - Buildings Specialised	24,000	24,000	24,000	24,000
	Depreciation - Buildings Non Specialised	6,600	6,600	6,600	6,600
	**** TOTAL Allocated Expenses	31,800	31,800	31,800	31,800
	** TOTAL Operating Surplus/(Deficit)	-76,078	-74,253	-74,434	-74,620
Capital Income					
	18616931 TRANSFER FROM RESERVES			0	
Capital Expenses (3125)					
	COMMUNITY TRANSPORT CAPITAL EXPENDITURE	0			
	18616916 TRANSFER TO RESERVES	0			
		0	0	0	0
	Net Surplus/(Deficit)	-76,078	-74,253	-74,434	-74,620

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Housing & Community Amenities					
Housing					
Income (3230)					
11920696	RENT - HOUSING	41,094	42,117	43,170	44,255
13280704	RENTS & FEES - OTHER LAND & BUILDINGS	7,000	7,000	7,000	7,000
	COUNCIL SHOPS & SURGERY RENTAL	52,430	54,003	55,623	57,292
	COLEAMBALLY RADIO MAST RENTAL	18,094	18,637	19,196	19,772
	GRAZING LEASES/CLOSED ROAD RENTALS	14,368	14,799	15,243	15,700
	COLEAMBALLY TOWN IMPROVEMENT - LEASE RENTALS	20,236	20,236	20,236	20,236
	COLEAMBALLY TOWN IMPROVEMENT - LEASE CONVERSIONS	5,000	5,000	5,000	5,000
	13280842 SUNDRY INCOME - OTHER LAND AND BUILDINGS				
**** TOTAL Income		158,222	161,792	165,468	169,255
Expenses (3231)					
11563851	RATES & CHARGES - 9 GOOLGUMBLA ESPLANADE	1,954	2,013	2,073	2,135
11683851	RATES & CHARGES - 1 KOONGARA CRESCENT	1,841	1,896	1,953	2,012
11763851	RATES & CHARGES - 67 MAHONGA STREET - DOCTORS	1,282	1,320	1,360	1,401
11773851	RATES & CHARGES - 1 BUNDOORA AVE	1,841	1,896	1,953	2,012
11803851	RATES & CHARGES - 2 MUNDOORA MEWS	1,817	1,872	1,928	1,985
13281341	BUILDING MAINTENANCE & REPAIR	35,294	35,903	36,530	37,176
13281341	SPECIFIC MAINTENANCE - PAINTING	10,000	10,000	10,000	10,000
	SHOPS/OFFICE MAINTENANCE	18,486	19,041	19,612	20,200
	COLEAMBALLY RADIO TOWER MAINTENANCE	2,583	2,660	2,740	2,823
	OTHER LAND/BUILDINGS MAINTENANCE	2,985	3,075	3,167	3,262
	COLEAMBALLY TOWN IMPROVEMENT - BLOCK CONVERSION COS	1,000			
13282661	INSURANCE	6,303	6,492	6,686	6,887
13283851	RATES & CHARGES - OTHER LAND AND BUILDINGS	15,274	15,732	16,204	16,690
13284961	WATER CHARGES	0			
**** TOTAL Expenses		100,660	101,900	104,206	106,582
Allocated Expenses (3232)					
	Depreciation - Plant & Equipment	250	250	250	250
	Depreciation - Buildings Non Specialised	67,000	67,000	67,000	67,000
**** TOTAL Allocated Expenses		67,250	67,250	67,250	67,250
Operating Surplus/(Deficit)		-9,688	-7,358	-5,988	-4,578
Capital Income					
11920301	SALE OF RESIDENTIAL PROPERTIES	240,000			250,000
	CAPITAL CONTRIBUTIONS FROM ADJOINING LANDOWNERS	5,000			
	18616926 TRANSFER FROM RESERVES	0			
		245,000	0	0	250,000
Capital Expenses					
	TRANSFER TO RESERVES	0			
	GM RESIDENCE UPGRADE	10,000			
	BANKSIA CRT BATHROOM/ENSUITE REFURBISHMENT	0			
	17437611 PURCHASE OF RESIDENTIAL DWELLING		400,000		
	17437572 CAPITAL PURCHASES FOR DWELLINGS (FENCING COLY	20,000			
		30,000	400,000	0	0
Loan Repayments					
18255932	GENERAL LOAN NO.	0			
18255938	GENERAL LOAN NO	0			
		0	0	0	0
Capital Surplus/(Deficit)		215,000	-400,000	0	250,000
** Net Surplus/(Deficit) Housing		205,312	-407,358	-5,988	245,422

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Public Cemeteries					
Income (3240)					
13690112	CEMETERY FEES	40,899	42,126	43,390	44,691
13690842	SUNDRY INCOME - PUBLIC CEMETARY	0			
****	TOTAL Income	40,899	42,126	43,390	44,691
Expenses (3241)					
13691436	CEMETERY MAINTENANCE	35,790	36,864	37,970	39,109
13692806	LAWN CEMETERY MAINTENANCE	29,705	30,596	31,514	32,459
****	TOTAL Expenses	65,495	67,460	69,484	71,568
Allocated Expenses (3242)					
	Depreciation - Land Improvements	5,000	5,000	5,000	5,000
****	TOTAL Allocated Expenses	5,000	5,000	5,000	5,000
**	Operating Surplus/(Deficit) Public Cemeteries	-29,596	-30,334	-31,094	-31,877
Capital Income					
	SCCF GRANT - COLY CEMETERY TOILETS	150,000			
	TRANSFER FROM RESERVE	150,000	0	0	0
Capital Expenses					
	DARLINGTON POINT CEMETERY MASTERPLAN WORKS	150,000			
	DARLINGTON POINT CINERARIUM	0			
	CEMETERY - PLINTHS	5,000	5,000	5,000	5,000
	COLEAMBALLY CEMETERY - TOILET	0			
	17437540 LAWN CEMETERY EXTENSION	0			
	17437744 PLINTH				
		155,000	5,000	5,000	5,000
Capital Surplus/(Deficit)					
		-5,000	-5,000	-5,000	-5,000
Net Surplus/(Deficit)					
		-34,596	-35,334	-36,094	-36,877

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Public Conveniences					
Income (3250)					
13890842	SUNDRY INCOME - PUBLIC TOILETS				
****	TOTAL Income	0	0	0	0
Expenses (3251)					
13891341	BUILDING M & R - PUBLIC TOILETS	4,000	4,000	4,000	4,000
13891341	SPECIFIC MAINTENANCE - PUBLIC TOILETS	0			
13891451	CLEANING - PUBLIC TOILETS	57,032	58,743	60,505	62,320
13891851	RATES & CHARGES PUBLIC CONVENIENCES	1,875	1,931	1,989	2,049
13892191	ELECTRICITY	2,694	2,775	2,858	2,944
13892661	INSURANCE	676	696	717	739
13894251	SEWER BLOCKAGES	1,000	1,000	1,000	1,000
13894941	VANDALISM	0	0	0	0
13894961	WATER CHARGES	1,140	1,174	1,209	1,246
****	TOTAL Expenses	68,417	70,320	72,279	74,297
Allocated Expenses (3252)					
Allocated Expenses					
	Depreciation - Land Improvements	150	150	150	150
	Depreciation - Buildings Specialised	10,000	10,000	10,000	10,000
****	TOTAL Allocated Expenses	10,150	10,150	10,150	10,150
**	Operating Surplus/(Deficit) Public Conveniences	-78,567	-80,470	-82,429	-84,447
Capital Income					
12560316	GRANTS FOR HERITAGE WORKS(63 JERILDERIE ST)	0			
13890840	GRANT DEPT TRANSPORT - 63 JERILDERIE ST	0			
		0	0	0	0
Capital Expenses					
COLEAMBALLY PUBLIC AMENITIES					
17437557	PUBLIC TOILETS - 63 JERILDERIE ST	0			
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
Net Surplus/(Deficit)					
		-78,567	-80,470	-82,429	-84,447
Street Lighting					
Street Lighting Income (4080)					
14570870	STREET LIGHTING SUBSIDY	45,000	45,000	45,000	45,000
****	TOTAL Street Lighting income	45,000	45,000	45,000	45,000
Street lighting expenses (4081)					
14572191	STREET LIGHTING ELECTRICITY	77,001	79,311	81,690	84,141
	DARLINGTON POINT TOWN IMPROVEMENT STREET LIGHTING	19,402	19,984	20,584	21,201
	COLEAMBALLY TOWN IMPROVEMENT STREET LIGHTING	23,012	23,702	24,413	25,146
****	TOTAL street lighting expenses	119,415	122,997	126,687	130,488
**	TOTAL Street Lighting	-74,415	-77,997	-81,687	-85,488

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Town Planning					
Income (3260)					
11440024	DEVELOPMENT - ADVERTISING FEES	857	883	909	936
11440115	CERTIFICATES - CONSTRUCTION COMPLIANCE	2,000	2,000	2,000	2,000
11440117	CERTIFICATES - CONSTRUCTION OCCUPATION	0			
11440119	CERTIFICATES - SECTION 10.7	22,458	22,682	22,912	23,150
11440148	COMMISSION - PLAN FIRST & LS LEVY	73	75	77	80
11440218	DEVELOPMENT APPLICATIONS - APPLICATION FEES	19,994	20,234	20,481	20,735
11440219	DEVELOPMENT - COMPLYING DEVELOPMENT CERTIFIC	4,637	4,776	4,919	5,067
11440224	DEVELOPMENT APPLICATIONS - RETURNS	0			
11440238	DRAINAGE DIAGRAMS	571	588	606	624
11440512	LOCAL APPLICATIONS	0			
11440806	SEPTIC TANK FEES	0			
11440832	DEVELOPMENT - SUBDIVISION APPLICATIONS	427	440	453	467
11440833	CERTIFICATES - CONSTRUCTION SUBDIVISION	0			
11440834	DEVELOPMENT - SUBDIVISION CERTIFICATE	106	109	112	116
11440842	SUNDRY INCOME - DEVELOPMENT CONTROL	0			
**** TOTAL Income		51,123	51,787	52,470	53,175
Expenses (3261)					
11441071	ADVERTISING	857	883	909	936
TOWN PLANNING SALARIES		0			
SUNDRY EXPENSES		3,582	3,689	3,800	3,914
DARLINGTON POINT STRUCTURE PLAN					
TOWN PLANNING TRAVEL		0			
TOWN PLANNING LEAVE ACCRUALS		0			
11441561 CONFERENCES & SEMINARS		0			
11441566	CONSULTANTS EXPENSES - DEVELOPMENT CONTROL	30,000	30,000	30,000	30,000
11442826	LEGAL EXPENSES	5,000	5,000	5,000	5,000
**** TOTAL Expenses		39,439	39,572	39,709	39,851
Allocated Expenses					
Depreciation					
11441781 DEPRECIATION - OTHER		0			
**** TOTAL Allocated Expenses		0	0	0	0
** TOTAL Town Planning		11,684	12,215	12,761	13,324

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Recreation & Culture					
Museums					
Income (3300)					
15250320	GRANT - MUSEUM ADVISOR GRANT	0			
15250321	CONTRIBUTION - MUSEUM UPGRADE	0			
**** TOTAL Income		0	0	0	0
Expenses (3301)					
15251191	ELECTRICITY	1,748	1,800	1,854	1,910
15251341	BUILDING M & R - WILLOWS	2,500	2,500	2,500	2,500
15251451	CLEANING - WILLOWS	0			
15252541	GROUNDS & LANDSCAPE MAINTENANCE - WILLOWS	0			
15252661	INSURANCE	2,404	2,476	2,550	2,627
15252760	TELEPHONE & INTERNET COSTS	874	900	927	955
15253851	RATES & CHARGES - WILLOWS	2,083	2,145	2,210	2,276
15254200	STRATEGIC PLAN - WILLOWS	0			
15254250	MUSEUM ADVISOR CONSULTANT	0			
15254961	WATER CHARGES - MUSEUMS	10	10	11	11
**** TOTAL Expenses		9,619	9,833	10,053	10,279
Allocated Expenses (3302)					
	Depreciation - Furniture & Fittings	1,500	1,500	1,500	1,500
	Depreciation - Buildings Specialised	5,700	5,700	5,700	5,700
**** TOTAL Allocated Expenses		7,200	7,200	7,200	7,200
**Operating Surplus/(Deficit)Museums		-16,819	-17,033	-17,253	-17,479
Capital Income					
15250325	GRANT - VIC/MUSEUMS (RLCIP GRANT)				
15250322	GRANT - HERITAGE NEAR ME MUSEIM UPGRADE				
18616933	TRANSFER FROM RESERVES				
		0	0	0	0
Capital Expenses					
	TRANSFER TO RESERVES	0			
17437697	UPGRADE - MUSEUM	0			
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-16,819	-17,033	-17,253	-17,479

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Parks, Gardens & Lakes					
Income (3310)					
13360842	BUSH TUCKER TRAIL - CMA GRANT				
13520162	CONTRIBUTION BY TIDY TOWNS COMM - HORGANS WALK BR.				
13520208	CONTRIBUTIONS BY CLUBS TO \$ FOR \$ PROJECTS				
13520216	DEPARTMENT OF SPORT & RECREATION	0			
13520842	SUNDRY INCOME - PARKS GARRDENS & RECREATION F	0			
****	TOTAL Income	0	0	0	0
Expense (3311)					
	PARKS & GARDENS MAINTENANCE	173,348	178,548	183,905	189,422
	TIDDALIK WETLANDS MAINTENANCE	10,000	10,000	10,000	10,000
13323851	RATES & CHARGES - BREW PARK	1,107	1,140	1,174	1,210
13341341	BUILDING MAINTENANCE & REPAIR	337	347	358	368
13342541	GROUND & LANDSCAPE MAINTENANCE -ELLIOTT PARI	11,520	11,866	12,222	12,588
13342661	INSURANCE	304	313	323	332
13343151	MOWING OF ELLIOTT PARK	11,736	12,088	12,451	12,824
13343851	RATES & CHARGES - ELLIOT PARK	1,438	1,481	1,526	1,571
13361302	BUSH TUCKER TRAIL EXPENSES	0			
13361321	HORGAN WALK - MAINTENANCE OF BRIDGES	1,427	1,470	1,514	1,559
13362541	GROUND & LANDSCAPE MAINTENANCE-HORGAN WAL	712	733	755	778
13363851	RATES & CHARGES - HORGAN WALK	1,197	1,233	1,270	1,308
13381341	BUILDING MAINTENANCE & REPAIR	1,427	1,470	1,514	1,559
13382541	GROUND & LANDSCAPE MAINTENANCE LUKE/BREW	16,989	17,499	18,024	18,564
13383151	MOWING OF LUKE & BREW PARK	14,514	14,949	15,398	15,860
13383191	ELECTRICITY - MEMORIAL PARK	1,352	1,393	1,434	1,477
13383851	RATES & CHARGES - LUKE PARK	1,107	1,140	1,174	1,210
13482541	GROUND & LANDSCAPE MAINTENANCE - STREETS	76,118	78,402	80,754	83,176
13486541	STREETS M & R - COLEAMBALLY	0			
13482661	INSURANCE	157	162	167	172
13483151	MOWING OF PARKS & RESERVES - OTHER	23,393	24,095	24,818	25,562
13483491	PLANT & EQUIPMENT MAINTENANCE	712	733	755	778
13483851	RATES & CHARGES - OTHER PARKS	1,107	1,140	1,174	1,210
13484191	ELECTRICITY TIDY TOWN SHED	0			
13484341	BUILDING MAINT & REPAIR MINI RAIL	500	500	500	500
13484541	GROUND & LANDSCAPE MAINT MINI RAIL	0			
13484621	SUNDRY EXPENSES	232	239	246	254
13484625	LAKE MAINTENANCE	5,000	5,000	5,000	5,000
13972541	GROUND & LANDSCAPE MAINTENANCE - RAILWAY STA	0			
****	TOTAL Expense	355,734	365,941	376,454	387,283
Allocated Expenses (3312)					
13382921	LOAN INTEREST	1,315	520		
	Depreciation - Plant & Equipment	2,500	2,500	2,500	2,500
	Depreciation - Other Structures	250	250	250	250
	Depreciation - Land Improvements	95,000	95,000	95,000	95,000
	Depreciation - Buildings Specialised	9,000	9,000	9,000	9,000
	Depreciation - Buildings Non Specialised	400	400	400	400
****	TOTAL Allocated Expenses	108,465	107,670	107,150	107,150
**	TOTAL Parks, Gardens & Lakes	-464,199	-473,611	-483,604	-494,433

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Capital Income (3313)					
13323000	SALUTING THEIR SERVICE GRANT (Cith)				
13323001	GRANT FUNDING				
13360840	VOLUNTEER GRANT - TIDY TOWNS				
13360845	CONTRIBUTIONS RECEIVED FOR STREET FURNITURE				
18255906	Loan Funds Received				
18616910	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenses (3315)					
17437785	LANDSCAPING TENNIS COURT AREA				
17437786	UPGRADES TO PLAYGROUND (\$100,000)				
17437787	FEATURES - CHAPMAN LAND				
17437630	SHADE SHELTERS AT LUKE PARK				
17437776	TIDY TOWNS EQUIPMENT				
17437781	WATER PURCHASE - LAKE				
	TRANSFER TO RESERVES	0			
	FIG TREE PARK - SAFETY FENCING NEAR TREES	0			
	COLEAMBALLY PIONEERS MONUMENT	0			
	CWA PARK - PLAY EQUIPMENT SHELTER	0			
		0	0	0	0
Loan Repayments (3316)					
18255926	Loan 162 Principal Repayment	9,611	10,405		
		-9,611	-10,405	0	0
Capital Surplus/Deficit					
		-473,810	-484,016	-483,604	-494,433
Net Surplus/(Deficit)					
		-473,810	-484,016	-483,604	-494,433

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Public Halls					
Income (3320)					
13730360	HALL - HIRE CHARGES	8,797	8,971	9,150	9,334
13730368	HALL - SETTING UP CHARGE	500	500	500	500
13730375	CONTRIBUTIONS RECEIVED	0			
13730842	SUNDRY INCOME - PUBLIC HALL - CIVIC CENTRE	0			
****	TOTAL Income	9,297	9,471	9,650	9,834
Expenses (3321)					
13731341	BUILDING MAINTENANCE & REPAIR - CIVIC HALL	48,279	49,277	50,306	51,365
13732341	BUILDING MAINTENANCE & REPAIR - SPECIFIC	15,000	15,000	15,000	15,000
13731451	CLEANING - CIVIC HALL	24,666	25,406	26,168	26,953
13732191	ELECTRICITY - CIVIC HALL	3,547	3,653	3,763	3,876
13732486	GAS - CIVIC HALL	1,427	1,470	1,514	1,559
13732551	HALL ARRANGEMENTS	1,559	1,606	1,654	1,704
13732661	INSURANCE	9,815	10,109	10,413	10,725
13733851	RATES & CHARGES - PUBLIC HALL CIVIC CENTRE	1,982	2,041	2,103	2,166
13734756	TELEPHONE - CHARGES - CIVIC HALL	0			
13734961	WATER CHARGES - PUBLIC HALLS	1,804	1,858	1,914	1,971
13773851	RATES & CHARGES - RSL HALL	1,957	2,016	2,076	2,138
****	TOTAL Expenses	110,036	112,437	114,911	117,458
Allocated Expenses (3322)					
	Depreciation - Plant & Equipment	1,300	1,300	1,300	1,300
	Depreciation - Furniture & Fittings	1,000	1,000	1,000	1,000
	Depreciation - Office Equipment	200	200	200	200
	Depreciation - Land Improvements	6,000	6,000	6,000	6,000
	Depreciation - Buildings Specialised	81,000	81,000	81,000	81,000
	Depreciation - Buildings Non Specialised	100	100	100	100
****	TOTAL Allocated Expenses	89,600	89,600	89,600	89,600
**Operating Surplus/(Deficit) Public Halls					
		-190,339	-192,566	-194,861	-197,224
Capital Income (3323)					
13730850	GRANT INCOME PUBLIC HALLS	0			
13730855	CONTRIBUTIONS INCOME	0			
13730851	GRANT COREE HALL UPGRADE	0			
18616922	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenses (3325)					
17437746	FURNITURE PLANT & EQUIPMENT- PUBLIC HALLS	0			
17437747	COREE HALL - UPGRADING-DISABLED ACCESS/TOILETS	0			
17437748	YAMMA HALL REFURBISHMENT(\$125000)	0			
17437749	DEMOLITION OF RSL HALL	0			
	DARLINGTON POINT SHIRE HALL UPGRADE	0			
	COLEAMBALLY COMMUNITY HALL - REPLACE STEPS	0			
	COLEAMBALLY COMMUNITY HALL - TABLES	0			
	TRANSFER TO RESERVES	0			
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
Net Surplus/(Deficit)					
		-190,339	-192,566	-194,861	-197,224

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Public Library					
Income (3330)					
12840456	INTERNET FEES	1,025	1,056	1,087	1,120
GRANT MERGER IMPLEMENTATION					
GRANT - COLLABORATION INCENTIVE					
12840488	LIBRARY - PER CAPITA SUBSIDY	19,192	19,768	20,361	20,972
12840500	RENTAL MULTI PURPOSE ROOM	651	671	691	711
12840842	SUNDRY INCOME - LIBRARY SERVICES	955	984	1,013	1,044
12840884	LIBRARY USER CHARGES (OVERDUE BOOKS)	239	246	254	261
**** TOTAL Income		22,062	22,724	23,406	24,108
Expense (3331)					
12841341	BUILDING M & R - LIBRARY	3,500	3,500	3,500	3,500
12841451	CLEANING - LIBRARY	5,971	6,150	6,335	6,525
12841511	COMPUTER EQUIPMENT MAINTENANCE & REPAIRS	1,427	1,470	1,514	1,559
12841666	CONTRIBUTION TO WRCL - ANNUAL SUBSIDY	96,973	99,882	102,879	105,965
PROMOTION & ADVERTISING/MERGER IMPLEMENTATION		0			
COLLABORATION INCENTIVE COSTS		0			
12842191	ELECTRICITY - NEW LIBRARY	8,794	9,058	9,330	9,609
12842461	FURNITURE & FITTINGS - MAINTENANCE & REPAIRS	0			
12842661	INSURANCE	7,518	7,744	7,976	8,215
12842781	LANDSCAPE MAINTENANCE - LIBRARY	7,638	7,867	8,103	8,346
12842921	LOAN INSTALMENTS - INTEREST	0			
12843801	PURCHASE OF PERIODICALS	1,195	1,231	1,268	1,306
12843851	RATES & CHARGES - LIBRARY SERVICES	2,188	2,254	2,321	2,391
12844131	SALARIES & ALLOWANCES - LIBRARY SERVICES	79,390	81,772	84,225	86,752
12844421	STAFF TRAINING COSTS - LIBRARY	500	500	500	500
12844431	STAFF TRAVEL EXPENSES	671	691	712	733
12844621	SUNDRY EXPENSES - LIBRARY	2,212	2,233	2,255	2,278
12844756	TELEPHONE - CHARGES - LIBRARY	2,567	2,644	2,723	2,805
12844760	INTERNET COSTS - LIBRARY	1,502	1,547	1,593	1,641
12844961	WATER CHARGES	72	74	76	79
**** TOTAL Expense		222,118	228,616	235,310	242,204
Allocated Expenses (3332)					
Depreciation - Plant & Equipment		100	100	100	100
Depreciation - Furniture & Fittings		7,700	7,700	7,700	7,700
Depreciation - Office Equipment		3,334	3,334	3,334	3,334
Depreciation - Library Books		11,000	11,000	11,000	11,000
Depreciation - Land Improvements		700	700	700	700
Depreciation - Buildings Specialised		26,000	26,000	26,000	26,000
**** TOTAL Allocated Expense		48,834	48,834	48,834	48,834
** Operating Surplus/(Deficit)		-248,890	-254,726	-260,738	-266,931
Capital Income (3333)					
12840484	LIBRARY - LOCAL SPECIAL PROJECTS GRANTS	18,000	18,000	18,000	18,000
12840486	REVITALISING LIBRARIES GRANT				
12840489	LIBRARY - RELOCATION GRANT				
		18,000	18,000	18,000	18,000
Loan Income					
18616934	TRANSFER FROM RESERVES				
18255904	GENERAL LOAN LIBRARY INTERNAL				
		0	0	0	0
Capital Expenses (3335)					
17437509	LIBRARY EQUIPMENT	0			
17437510	GRANT EXPENDITURE	18,000	18,000	18,000	18,000
17437512	RFID EQUIPMENT	0			
18616916	TRANSFER TO RESERVES	0			
		18,000	18,000	18,000	18,000
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-248,890	-254,726	-260,738	-266,931

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Swimming Pool					
Income (3340)					
14650842	SUNDRY INCOME - SWIMMING POOL	0			
14650856	SWIMMING POOL FEES	20,000	20,000	20,000	20,000
**** TOTAL Income		20,000	20,000	20,000	20,000
Expenses (3341)					
14651341	BUILDING MAINTENANCE & REPAIR - SWIMMING POOL	1,000	1,000	1,000	1,000
14652191	ELECTRICITY - POOL	4,919	5,067	5,219	5,375
14652541	GROUND & LANDSCAPE MAINTENANCE - POOL	8,123	8,367	8,618	8,876
14652661	INSURANCE	2,330	2,400	2,472	2,546
14652966	MAINTENANCE & WORKING EXPENSES - POOL	125,304	129,063	132,935	136,923
14653491	LEASE/CONTRACT MANAGEMENT	145,000	145,000	145,000	145,000
14653581	PLANT & EQUIPMENT MAINTENANCE	2,500	2,500	2,500	2,500
14653851	POOL MAINTENANCE -PAINTING	12,000			
14653851	RATES & CHARGES - SWIMMING POOL	2,914	3,001	3,091	3,184
14654131	SALARIES & ALLOWANCES-CLEANERS		0	0	0
14654421	STAFF TRAINING COSTS	0			
14654961	WATER CHARGES	7,456	7,680	7,910	8,147
**** TOTAL Expenses		311,546	304,077	308,745	313,552
Allocated Expense (3342)					
	Depreciation - Plant & Equipment	3,500	3,500	3,500	3,500
	Depreciation - Land Improvements	34,000	34,000	34,000	34,000
	Depreciation - Buildings Specialised	30,000	30,000	30,000	30,000
**** TOTAL Allocated Expense		67,500	67,500	67,500	67,500
** TOTAL Operating Surplus/(Deficit)Swimming Pool		-359,046	-351,577	-356,245	-361,052
Capital Income (3343)					
14650168	CONTRIBUTION				
14650300	GRANT FUNDING	0		250,000	
18255928	LOAN FUNDING				
18616916	TRANSFER FROM RESERVES				
		0	0	250,000	0
Capital Expenditure (3345)					
17437774	CHLORINE DOSING PLANT	0			
17437783	VACUUM - POOL	0			
17437788	RESTORATION OF EXISTING POOL - JERILDERIE	0			
	AWNING FOR COLY POOL SOLAR BLANKETS	20,000			
	SPLASH PARK CONSTRUCTION	0		250,000	
	POOL RESURFACING - DARLINGTON POINT	45,000			
18616916	TRANSFER TO RESERVES	0			
		65,000	0	250,000	0
Capital Surplus/(Deficit)		-65,000	0	0	0
Net Surplus/(Deficit)		-424,046	-351,577	-356,245	-361,052

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Sporting Grounds					
Sporting Grounds (3350)					
13440236	DONATIONS - RACECOURSE/SHOWGROUND				
	RECREATION GROUNDS - USER CHARGES	2,337	2,407	2,479	2,554
	COLY EQUESTRIAN CENTRE - RENTS	368	379	390	402
13950360	RENTAL OF MONASH PARK FACILITIES	0			
13950842	SUNDRY INCOME - RACECOURSE/SHOWGROUND	3,000	3,000	3,000	3,000
**** TOTAL Income		5,705	5,786	5,870	5,956
Sporting Grounds Expenses (3351)					
13401031	ADMINISTRATION EXPENSES				
	SPORTING GROUNDS MAINTENANCE	88,232	90,879	93,605	96,413
13401341	BUILDING M & R	4,000	4,000	4,000	4,000
13401341	BUILDING M & R - SPECIFIC	8,000	8,000	8,000	8,000
13401451	CLEANING - MONASH PARK	881	907	935	963
13402241	EQUIPMENT MAINTENANCE & REPAIRS	1,093	1,126	1,160	1,194
13402541	GROUND & LANDSCAPE MAINTENANCE - MONASH PAF	22,572	23,249	23,947	24,665
13402661	INSURANCE	6,505	6,700	6,901	7,108
13402981	MAINTENANCE OF SERVICES	712	733	755	778
13403171	MOWING SPORTSFIELDS - MONASH PARK	16,711	17,212	17,729	18,261
13403851	RATES & CHARGES - MONASH PARK	2,914	3,001	3,091	3,184
13404961	WATER CHARGES - MONASH PARK	284	293	301	310
13441341	BUILDING M & R - RACECOURSE	2,800	2,800	2,800	2,800
13441451	CLEANING - RACECOURSE	3,925	4,043	4,164	4,289
13442191	ELECTRICITY	6,150	6,335	6,525	6,720
13442541	GROUND & LANDSCAPE MAINTENANCE - RACECOURS	9,977	10,276	10,585	10,902
13442661	INSURANCE	5,065	5,217	5,373	5,535
13442981	MAINTENANCE OF SERVICES	712	733	755	778
13443151	MOWING OF PARKS & RESERVES - RACECOURSE	8,163	8,408	8,660	8,920
13443851	RATES & CHARGES - RACECOURSE/SHOWGROUND	2,378	2,449	2,523	2,599
13444961	WATER CHARGES - RACECOURSE/SHOWGROUNDS	214	220	227	234
**** TOTAL Expenses		191,288	196,583	202,036	207,653
Allocated Expenses (3352)					
	Depreciation - Plant & Equipment	500	500	500	500
	Depreciation - Furniture & Fittings	150	150	150	150
	Depreciation - Land Improvements	74,000	74,000	74,000	74,000
	Depreciation - Building Specialised	135,000	135,000	135,000	135,000
**** TOTAL Allocated Expenses		209,650	209,650	209,650	209,650
** TOTAL Operating Surplus/(Deficit)Sporting Grounds		-395,233	-400,446	-405,816	-411,347
Capital Income (3353)					
13400312	CAPEX GRANT	0			20,000
13400312	CAPEX GRANT - SHOWGROUND AMENITIES				
13400312	CAPEX GRANT - DARLINGTON POINT RECREATIONAL INFRASTRUCTURE				
13400312	CAPEX GRANT SCCF - COLEAMBALLY SPORTING INFRASTRUCTURE				
13400316	CONTRIBUTIONS RECEIVED	0			
18616935	TRANSFER FROM RESERVES	0			
		0	0	0	20,000
Capital Expenditure (3355)					
	COLEAMBALLY NO 1 OVAL - DRESSING SHEDS UPGRADE				
	COLEAMBALLY NO 1 OVAL - STADIUM AIR CONDITIONER				
	SCCF PRIDE OF PLACE WORKS - JUNIOR SPORTS CHANGE ROOM COLEAMBALLY				
	DARLINGTON POINT OVAL SPORTING FACILITIES UPGRADES				
	COLEAMBALLY SPORTS PRECINCT UPGRADE				
17437638	SPORTS FIELDS - CAPITAL EXPENDITURE				20,000
17437649	RACECOURSE CAPITAL EXPENDITURE - AMENITIES	0			
	TRANSFER TO RESERVES	0			
		0	0	0	20,000
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-395,233	-400,446	-405,816	-411,347

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Other Cultural Services					
Other Cultural Income (3360)					
11400842	SUNDRY INCOME - CULTURAL SERVICES	0			
12560373	HERITAGE ADVISER GRANT	0			
12560374	REGIONAL ARTS GRANT	0			
12560842	HERITAGE - SUNDRY INCOME - HISTORY REWRITE	0			
	CASP GRANT - ART WORKSHOP	0			
12560375	HERITAGE RESTORATION GRANT				
12560842	HERITAGE - SUNDRY INCOME - HISTORY REWRITE				
12560848	SUNDRY INCOME - OPERA				
139703842	SUNDRY INCOME - RAILWAY STATION				
**** TOTAL Income		0	0	0	0
Other Cultural Expenses (3361)					
	WESTERN RIVERINA ARTS SBSCRIPTION	4,328	4,458	4,592	4,729
12562586	HERITAGE ADVISER PROGRAM				
12562591	HERITAGE COUNCIL WORKS - STATION MASTERS RES				
12562601	HERITAGE LOCAL FUND PROGRAM				
12562611	HISTORY REWRITE				
12562615	BUSHRANGERS & CONVICTS EXHIBITION				
12562781	PRINTERY SET UP COSTS	0			
12563191	ELECTRICITY - COURTHOUSE	696	717	738	761
12563341	BUILDING M & R - COURTHOUSE	3,000	3,000	3,000	3,000
12563486	GAS - COURTHOUSE	52	54	55	57
12563661	INSURANCE - COURTHOUSE	2,667	2,747	2,829	2,914
12563781	LANDSCAPE MAINT - COURTHOUSE	2,926	3,014	3,104	3,197
12563851	RATES & CHARGES - COURTHOUSE	1,951	2,010	2,070	2,132
12563961	WATER CHARGES - COURTHOUSE	0			
12564621	SUNDRY EXPENSES - OPERA			0	0
12564622	ARTS/DANCE WORKSHOPS	0			
**** TOTAL Expenses		15,620	15,999	16,389	16,790
Allocated Expenses (3362)					
	Depreciation - Land Improvements	400	400	400	400
	Depreciation - Buildings Specialised	6,500	6,500	6,500	6,500
		6,900	6,900	6,900	6,900
Operating Surplus/(Deficit)		-22,520	-22,899	-23,289	-23,690
Capital Income (3363)					
12560318	GRANT - TELEGRAPH OFFICE RESTORATION				
12560317	HERITAGE WORKS - POLICE STABLES RESTORATION				
12560376	CONTRIBUTION - HERITAGE RESTORATION				
12560380	HERITAGE GRANT - PRINTERY				
12560381	RLCIP GRANT - PRINTERY				
17437640	SALE OF STATION MASTERS RESIDENCE				
18616936	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenditure (3365)					
17437760	AIR CONDITIONING - 63 JERILDERIE ST				
17437778	POLICE STABLES RESTORATION				
17437784	TELEGRAPH OFFICE RESTORATION				
17437792	RESTORATION OF PRINTERY				
18616936	TRANSFER TO RESERVES				
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-22,520	-22,899	-23,289	-23,690

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Other Sports and Recreation					
Other Sports Income (3370)					
14370842	SUNDRY INCOME - GYM MEMBERSHIPS	13,000	13,000	13,000	13,000
14370850	INSURANCE CLAIM FOR DAMAGE	0			
14370845	SPORTS CENTRE HIRE	0			
**** TOTAL Income		13,000	13,000	13,000	13,000
Other Sports Expenses (3371)					
10204384	SPORTING GRANTS - \$ FOR \$				
14371341	BUILDING MAINTENANCE & REPAIR - SPORTS COMPLEX	4,000	4,000	4,000	4,000
14372341	BUILDING DAMAGE REPAIR	0			
14371451	CLEANING - SPORTS COMPLEX	0			
14372191	ELECTRICITY - SPORTS COMPLEX	6,365	6,556	6,753	6,955
14372541	GROUND & LANDSCAPE MAINTENANCE	671	691	712	733
14372661	INSURANCE	6,753	6,956	7,164	7,379
14373491	PLANT & EQUIPMENT MAINTENANCE	3,799	3,913	4,030	4,151
14373851	RATES & CHARGES - SPORTS CENTRE			0	0
14374135	SPORTS CENTRE - MANAGEMENT FEE			0	0
14374138	SPORTS CENTRE - MEMBERSHIP INCENTIVE			0	0
14374621	SUNDRY EXPENSES	0	0	0	0
14374756	TELEPHONE - CHARGES - SPORTS COMPLEX	691	712	733	755
**** TOTAL Expenses		22,279	22,827	23,392	23,974
Allocated Expenses (3372)					
	Depreciation - Plant & Equipment	8,000	8,000	8,000	8,000
	Depreciation - Land Improvements	4,500	4,500	4,500	4,500
	Depreciation - Buildings Specialised	32,000	32,000	32,000	32,000
**** TOTAL Allocated Expenses		44,500	44,500	44,500	44,500
** TOTAL Operating Surplus/(Deficit) Other Sports and Recreation		-53,779	-54,327	-54,892	-55,474
Capital Income (3373)					
14370312	CAPEX GRANT	0			
14370316	CAPEX CONTRIBUTION	0			
	BOATING NOW GRANT	0			
	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenses (3375)					
17437754	SPORTS EQUIPMENT	3,000	3,000	3,000	3,000
17437755	EVAPORATIVE COOLER -				
17437756	TREADMILL				
	COLEAMBALLY SQUASH COURTS UPGRADE				
	UPGRADE BOAT RAMP				
17437757	TOILET - SPORTS CENT				
		3,000	3,000	3,000	3,000
Capital Surplus/(Deficit)		-3,000	-3,000	-3,000	-3,000
Net Surplus/(Deficit)		-56,779	-57,327	-57,892	-58,474

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Mining, Manufacturing & Construction					
Building Control					
Building Control Income (3400)					
10440062	CONSTRUCTION CERTIFICATE FEES	18,000	18,000	18,000	18,000
10440064	BUILDING APPLICATIONS - BUILDING CERTIFICATES	0			
10440117	OCCUPATION CERTIFICATES	2,000	2,000	2,000	2,000
10440222	INSPECTION FEE	2,536	2,612	2,690	2,771
10440272	FINES & COSTS	0			
	BUILDING CONTROL COMMISSIONS	200	200	200	200
	COMPLIANCE CERTIFICATE FEES	2,000	2,000	2,000	2,000
10440512	SUNDRY - BUILDING CONTROL	500	500	500	500
10440858	SWIMMING POOL SIGNS - SALES	0			
**** TOTAL Income		25,236	25,312	25,390	25,471
Building Control Expenses					
	BUILDING SALARIES	0			
	BUILDING TRAVELLING		0	0	0
	SUNDRY EXPENSES		0	0	0
	BUILDING LEAVE ACCRUALS	0			
**** TOTAL Expenses		0	0	0	0
Net Surplus/(Deficit)		25,236	25,312	25,390	25,471

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Quarries & Pits					
Quarries & Pits Income (3410)					
12480784	GRAVEL PITS - SALE OF MATERIALS	45,000	45,000	45,000	45,000
**** TOTAL Income		45,000	45,000	45,000	45,000
Quarries and Pits Expenses (3411)					
12483461	PITS MAINTENANCE	25,000	25,000	25,000	25,000
12483466	PITS RESTORATION	9,463	9,567	9,674	9,784
12483851	RATES & CHARGES - PITS	2,723	2,805	2,889	2,975
12484621	SUNDRY EXPENSES - GRAVEL SUPPLIES				
**** TOTAL Expenses		37,186	37,372	37,563	37,759
Allocated Expenses (3412)					
12481781	DEPRECIATION - GRAVEL SUPPLIES	0			
**** TOTAL Allocated Expenses		0	0	0	0
** TOTAL Quarries & Pits		7,814	7,628	7,437	7,241
Capital Income					
18616920	TRANSFER FROM RESERVES				
Capital Expenses (3415)					
17437779	LAND PURCHASE - NEW QUARRY	0		100,000	
	TRANSFER TO RESERVES	0			
		0	0	100,000	0
Capital Surplus/(Deficit)		0	0	-100,000	0
Net Surplus/(Deficit)		7,814	7,628	-92,563	7,241

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Transport & Communication					
Aerodrome					
Aerodrome Income					
10240208	CONTRIBUTIONS	0			
****	TOTAL Income	0	0	0	0
Aerodrome Expenses (4001)					
10242966	MAINTENANCE & WORKING EXPENSE - AERODROME	4,225	4,352	4,482	4,617
10243931	REPAIRS TO UNEVEN SURFACE	0	0	0	0
10244621	SUNDRY EXPENSES - AERODROME	9,000	9,270	9,548	9,835
10244851	RATES & CHARGES - AERODROME	3,421	3,524	3,629	3,738
****	TOTAL Expenses	16,646	17,145	17,660	18,190
Allocated Expenses (4002)					
10244781	DEPRECIATION - Land Improvements	18,000	18,000	18,000	18,000
****	TOTAL Allocated Expenses	18,000	18,000	18,000	18,000
**	TOTAL Aerodrome	-34,646	-35,145	-35,660	-36,190
Capital Income (4003)					
18616943	TRANSFER FROM RESERVES	0	0		
Capital Expenses (4005)					
18616943	TRANSFER TO RESERVES	0	0		
Capital Surplus/(Deficit)					
Net Surplus/(Deficit)		-34,646	-35,145	-35,660	-36,190

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Bridges -Urban Road Local					
Bridges Income					
**** TOTAL Income		0			
Bridges Expenses					
13006490 SPECIFIC MAINTENANCE CONCRETE BRIDGE-SRR		14,257	14,685	15,125	15,579
12926490 SPECIFIC MAINTENANCE CONCRETE BRIDGE-URR		6,416	6,608	6,807	7,011
**** TOTAL Expenses		20,673	21,293	21,932	22,590
Bridges - Allocated Expenses (4012)					
10381833 DEPRECIATION - BRIDGES		72,000	72,000	72,000	72,000
**** TOTAL Allocated Expenses		72,000	72,000	72,000	72,000
** TOTAL Bridges		-92,673	-93,293	-93,932	-94,590
Capital Income (4013)					
10380200 GRANT - BRIDGE REPLACEMENT		0	0	110,000	
		0	0	110,000	0
Capital Expenses (4015)					
17437780 BRIDGE REPLACEMENT		0	0	110,000	
		0	0	110,000	0
Capital Surplus/(Deficit)		0	0	0	0
** TOTAL Bridges -Urban Road Local		-92,673	-93,293	-93,932	-94,590

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Footpaths					
Footpaths Income (4030)					
14930190	CONTRIBUTION TO ROAD & FOOTPATH REINSTATEMEN	0			
14930100	Flood Restoration	0			
****	TOTAL Income	0	0	0	0
Footpaths Expenses (4031)					
14891690	FOOTPATH MAINTENANCE	15,000	15,000	15,000	15,000
14896700	Flood Restoration- Town Walkways	0			
****	TOTAL Expenses	15,000	15,000	15,000	15,000
Allocated Expenses (4032)					
14891834	DEPRECIATION - FOOTPATH	29,000	29,000	29,000	29,000
****	TOTAL Allocated Expenses	29,000	29,000	29,000	29,000
**	TOTAL Footpaths	-44,000	-44,000	-44,000	-44,000
Capital Income (4033)					
14810312	CAPITAL GRANT - CYCLEWAY	40,000	40,000	40,000	40,000
18616944	TRANSFER FROM RESERVES	0	0		
		40,000	40,000	40,000	40,000
Capital Expenses (4035)					
17437570	FOOTPATH/CYCLEWAY CONSTRUCTION NEW	80,000	80,000	80,000	80,000
17437571	FOOTPATH/CYCLEWAY REPLACEMENT	20,000	20,000	20,000	20,000
		100,000	100,000	100,000	100,000
Capital Surplus/(Deficit)					
		-60,000	-60,000	-60,000	-60,000
Net Surplus/(Deficit)					
		-104,000	-104,000	-104,000	-104,000

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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
State & National Highways					
National Hwy Income (4040)					
14050524	NATIONAL HIGHWAY - BUS BAY	0			
14050548	NEWELL/KIDMAN RMCC CONTRACT	390,000	401,700	413,751	426,164
14050701	FLOOD RESTORATION WORKS	0	0	0	0
14050827	STATE ROADS - RMCC MAINTENANCE(HEAVY PATCHING)	562,918	575,456	588,370	601,671
14050829	STATE ROADS - WORKS ORDERS(RESEALING)	445,000	445,000	445,000	445,000
****	TOTAL National Hwy Income	1,397,918	1,422,156	1,447,121	1,472,835
State and National Highway Expenses (4041)					
10171200	HAND PATCH - FLEX PAV	390,000	401,700	413,751	426,164
13215100	BITUMEN RESEALING 321 SEG 2	445,000	445,000	445,000	445,000
13215400	ROAD BASE PATCHING	562,918	575,456	588,370	601,671
****	TOTAL State and National Highway Expenses	1,397,918	1,422,156	1,447,121	1,472,835
**	TOTAL State & National Highways	0	0	0	0

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Sealed Rural Roads - Local					
Sealed Rural Roads- Local Income (4060)					
13000763	RURAL ADDRESSING INC				
13000770	FLOOD RESTORATION GRANT FUNDING				
****	TOTAL Sealed Rural Roads- Local income	0	0	0	0
Sealed Rural Roads Expenses (4061)					
13001200	HAND PATCH - FLEX PAV	71,763	73,916	76,133	78,417
13001250	EDGE PATCHING BITUMEN	16,062	16,544	17,040	17,551
13001265	GRAVEL EDGE PATCHING	0			
13001270	SHOULDER GRADING	8,555	8,812	9,076	9,348
13001400	GRADER MAINTENANCE			0	0
13001430	GRAVEL RESHEETING			0	0
13001500	DRAINAGE MAINTENANCE (CULVERT CLEANING)				
13001520	TABLE DRAIN MAINTENANCE	3,565	3,672	3,782	3,896
13001560	MOWING WITH SLASHER	45,667	47,037	48,448	49,902
13001590	OTHER ROAD/DRAINAGE MAINTENANCE	1,427	1,470	1,514	1,559
13001600	GUIDEPOST MAINTENANCE	32,620	33,599	34,607	35,645
13001610	GUARDRAIL MAINTENANCE	1,427	1,470	1,514	1,559
13001690	OTHER ROAD/FURNITURE MAINTENANCE	0			
13001931	FIRE BREAKS	3,565	3,672	3,782	3,896
13001941	SUPERVISION & PROJECT MANAGEMENT	21,386	22,028	22,688	23,369
13003100	SIGN MAINTENANCE	11,406	11,748	12,101	12,464
13003200	SPOTTING/EDGE LINES/ANY ROAD PAINTING	4,276	4,404	4,536	4,673
13005100	BITUMEN RESEALING	0			
13005400	ROAD BASE PATCHING	41,930	43,188	44,484	45,818
13005800	SHOULDER RESHEETING	3,799	3,913	4,030	4,151
13006700	FLOOD RESTORATION - WUNNAMURRA RD	0			
13006701	FLOOD RESTORATION - NYORA RD	0			
	SEALED ROADS REPAIRS & MAINTENANCE	193,418	199,221	205,197	211,353
13004081	RURAL ADDRESSING	2,854	2,940	3,000	3,000
12966491	THURROWA BRIDGE REHAB.	0			
****	TOTAL Sealed rural roads expenses	463,720	477,632	491,933	506,601
Allocated Expenses (4062)					
	ROADS/BRIDGES/FOOTPATHS DEPRECIATION	1,129,000	1,129,000	1,129,000	1,129,000
13007781	DEPRECIATION - SEALED RURAL ROADS	680,000	680,000	680,000	680,000
		1,809,000	1,809,000	1,809,000	1,809,000
**	TOTAL Operating Surplus/(Deficit) Sealed Rural Roads - Local	-2,272,720	-2,286,632	-2,300,933	-2,315,601
Capital Income (4063)					
	HVSP - BENCUBBIN AVENUE	626,000			
	FIXING COUNTRY ROADS - MCDONALD ROAD	0			
	FIXING COUNTRY ROADS - EULO ROAD	0			
	FIXING COUNTRY ROADS - CONARGO ROAD	0			
	FIXING COUNTRY ROADS - CARRATHOOL BRIDGE APPROACHES	0			
	TRANSFER FROM SCF RESERVES	750,000			
		1,376,000	0	0	0
Capital Expenses (4065)					
17437100	BITUMEN RESEALING	360,000	360,000	400,000	400,000
17437639	RANKIN RD TURNING CIRCLE				
	RECONSTRUCTION EXPENSES	350,000	350,000	350,000	350,000
	CARRATHOOL BRIDGE APPROACHES	0			
	MCDONALD ROAD UPGRADE	0			
	EULO ROAD UPGRADE	0			
	BENCUBBIN AVENUE UPGRADE	1,376,000			
	CONARGO ROAD UPGRADE	0			
18616925	TRANSFER TO RESERVES	0			
		2,086,000	710,000	750,000	750,000
		-2,982,720	-2,996,632	-3,050,933	-3,065,601
Net Surplus/(Deficit)					

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Sealed Road Regional					
Sealed Roads- Regional Income (4070)					
14050209	COUNCIL 3 x 3 WORKS FUNDING	109,000	109,000	109,000	109,000
14050692	REGIONAL ROADS MAINTENANCE GRANT	721,787	740,831	760,445	780,649
14050695	RTA REPAIR PROGRAM - TRAFFIC COMPONENT	58,000	58,000	58,000	58,000
14050220	REGIONAL ROAD FLOOD RESTORATION GRANT				
		888,787	907,831	927,445	947,649
Sealed Roads - Regional Expenses (4071)					
10591000	REGIONAL ROADS MAINTENANCE ALLOCATION	263,378	269,599	276,007	282,608
10591001	REGIONAL ROADS 3 X 3	66,000	66,000	66,000	66,000
10591002	REGIONAL ROADS TRAFFIC FACILITIES ALLOCATION	58,000	58,000	58,000	58,000
**** TOTAL Sealed Roads - regional expenses		387,378	393,599	400,007	406,608
Allocated Expenses (4072)					
15961835	DEPRECIATION - SEALED ROADS REGIONAL	370,000	370,000	370,000	370,000
**** TOTAL Allocated Expenses		370,000	370,000	370,000	370,000
** Operating Surplus/(Deficit) Sealed Road Regional		131,409	144,232	157,438	171,041
Capital Income (4073)					
14050698	REPAIR PROGRAM GRANT	161,589	165,717	169,969	174,348
14050699	RTA REPAIR PROGRAM FUNDS	0		0	
18616947	TRANSFER FROM RESERVES	0		0	
		161,589	165,717	169,969	174,348
Capital Expenses (4075)					
17437573	REGIONAL ROADS REPAIR PROGRAM RECONSTRUCTIC	323,180	331,436	339,939	348,697
17437059	BITUMEN RESEALING REGIONAL ROADS	339,818	348,513	357,468	366,692
18616947	TRANSFER TO RESERVES				
		662,998	679,949	697,407	715,389
** Capital Surplus/(Deficit) Sealed Road Regional		-501,409	-514,232	-527,438	-541,041
Nett Surplus/(Deficit)		-370,000	-370,000	-370,000	-370,000

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Unsealed Rural Roads - Local					
Income (4090)					
14930105	Flood Restoration	0			
****	TOTAL Income	0	0	0	0
Unsealed Rural roads local exp. (4091)					
12921270	SHOULDER GRADING	0	0		
12921400	GRADING MAINTENANCE	104,257	107,385	110,606	113,924
12921520	TABLE DRAIN MAINTENANCE	1,427	1,470	1,514	1,559
12921560	MOWING WITH SLASHER	0			
12921590	OTHER ROAD/DRAINAGE MAINTENANCE	0			
12921600	GUIDEPOST MAINTENANCE	3,565	3,672	3,782	3,896
12921610	GUARDRAIL MAINTENANCE	4,276	4,404	4,536	4,673
12921690	OTHER ROAD/FURNITURE MAINTENANCE	4,791	4,935	5,083	5,235
12921931	FIRE BREAKS	30,000	30,000	30,000	30,000
12921941	SUPERVISION & PROJECT MANAGEMENT	19,034	19,605	20,193	20,799
12923100	SIGN MAINTENANCE	4,276	4,404	4,536	4,673
12925400	ROAD BASE PATCHING			0	0
12925800	SHOULDER RESHEETING	0			
12961400	GRADER MAINTENANCE	9,979	10,278	10,587	10,904
12961600	GUIDEPOST MAINTENANCE	1,427	1,470	1,514	1,559
12963100	SIGN MAINTENANCE	1,427	1,470	1,514	1,559
12963200	SPOTTING/EDGE LINES/ANY ROAD PAINTING				
14254081	RURAL ADDRESSING	1,000	1,000	1,000	1,000
****	TOTAL Unsealed Rural roads local exp.	185,459	190,093	194,866	199,782
Allocated Expenses (4092)					
12921836	DEPRECIATION - UNSEALED RURAL ROADS - LOCAL	288,000	288,000	288,000	288,000
****	TOTAL Allocated Expenses	288,000	288,000	288,000	288,000
**Operating Surplus/(Deficit) Unsealed Rural Roads - Local					
Capital Income (4093)					
FIXING COUNTRY ROADS - CONARGO ROAD/CONTRIBUTIONS					
CONTRIBUTIONS - CONARGO ROAD UPGRADE					
18616921	TRANSFER FROM RESERVES	0			
		0			
		0	0	0	0
Capital Expenses (4095)					
17437430	GRAVEL RESHEETING	320,262	326,870	333,676	340,687
17437430	GRAVEL RESHEETING - GRADING RENEWAL	312,771	322,154	331,819	341,773
17437677	UNSEALED ROAD REHABILITATION	0			
CONARGO ROAD UPGRADE		0			
18616921	TRANSFER TO RESERVES	0			
		633,033	649,024	665,495	682,460
** Capital Surplus/(Deficit) Sealed Road Regional		-633,033	-649,024	-665,495	-682,460
Nett Surplus/(Deficit)		-1,106,492	-1,127,117	-1,148,360	-1,170,242

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Urban Roads					
Urban Roads Income (4100)					
14930110	Flood Restoration Funding	0			
**** TOTAL Urban Roads Income		0	0	0	0
Urban Roads Expenses (4101)					
14811265	GRAVEL EDGE PATCHING	0			
14811400	GRADER MAINTENANCE	1,427	1,470	1,514	1,559
14811430	GRAVEL RESHEETING	4,276	4,404	4,536	4,673
14811445	GRAVEL PATCHING	0			
14811500	DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIR)	0			
14811520	TABLE DRAIN MAINTENANCE	1,427	1,470	1,514	1,559
14811550	K & G CLEANING			0	0
14811560	MOWING WITH SLASHER			0	0
14811590	OTHER ROAD/DRAINAGE MAINTENANCE	712	733	755	778
14813700	FLOOD RESTORATION - ASHTON ST			0	0
14851445	GRAVEL PATCHING			0	0
14851690	OTHER ROAD/FURNITURE MAINTENANCE	0			
14852791	BACK LANES MAINTENANCE	10,000	10,000	10,000	10,000
14891200	HAND PATCH - FLEX PAV	17,109	17,622	18,151	18,695
URBAN SEALED ROAD REPAIRS & MAINTENANCE		48,121	49,565	51,052	52,583
14891500	DRAINAGE MAINTENANCE (CULVERT CLEANING)				
14891520	TABLE DRAIN MAINTENANCE	1,427	1,470	1,514	1,559
14891560	MOWING WITH SLASHER	13,048	13,439	13,843	14,258
14891590	OTHER ROAD/DRAINAGE MAINTENANCE	4,989	5,139	5,293	5,452
14891600	GUIDEPOST MAINTENANCE	0			
14891610	GUARDRAIL MAINTENANCE	1,427	1,470	1,514	1,559
14891931	FIRE BREAKS	1,427	1,470	1,514	1,559
14891941	SUPERVISION & PROJECT MANAGEMENT	27,091	27,904	28,741	29,603
14893100	SIGN MAINTENANCE	4,276	4,404	4,536	4,673
14893200	SPOTTING/EDGE LINES/ANY ROAD PAINTING	4,989	5,139	5,293	5,452
14895100	BITUMEN RESEALING			0	0
14895400	ROAD BASE PATCHING	10,000	20,000	20,000	20,000
14897101	REPAINT ENTRANCE SIGNAGE & UPDATE INFO BOARDS				
14896490	SPECIFIC MAINTENANCE CONCRETE BRIDGE	712	733	755	778
17437801	RORATO ROADWORKS		0		
**** TOTAL Urban Roads Expenses		152,458	166,432	170,525	174,740
Allocated Expenses (4102)					
14891836	DEPRECIATION - URBAN ROADS	110,000	110,000	110,000	110,000
14891837	DEPRECIATION - KERB & GUTTER				
Depreciation - Specialised Buildings		4,000	4,000	4,000	4,000
14852924	LOAN INTEREST - 161	796			
14852925	LOAN INTEREST - 162	3,861	1,529		
14852926	LOAN INTEREST - 163				
		118,657	115,529	114,000	114,000
**Operating Surplus/(Deficit) Urban Roads		-271,115	-281,961	-284,525	-288,740

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WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Capital Income (4103)					
14810312	CAPITAL GRANT -RTA-CYCLEWAY				
14810311	CAPITAL GRANT - RTA - PAMS	10,000	10,000	10,000	10,000
14810314	CAPITAL GRANT - RTA - TRAFFIC FACILITIES				
14810313	CAPITAL GRANT - RLCIP PROGRAM				
SCCF GRANT - PRIDE OF PLACE - COLEAMBALLY - INFO BAY & SIGNAGE					
HSVP FUNDING - BENCUBBIN AVENUE		0			
14810310	CAPITAL CONTRIBUTION TO WORKS	300	300	300	300
18616918	TRANSFER FROM RESERVES	0			
		10,300	10,300	10,300	10,300
Loan Income (4104)					
18255912	GENERAL LOAN NO 162 - Streetscape				
18255908	GENERAL LOAN NO 163 - Streetscape				
18255903	GENERAL LOAN NO 160 - Streetscape				
18255905	GENERAL LOAN NO 161 - Streetscape				
		0	0	0	0
Capital Expenses (4105)					
TOWN IMPROVEMENT WORKS - COLEAMBALLY - DUMP POINT					
TOWN IMPROVEMENT WORKS - COLEAMBALLY - POWER SUPPLY BROLGA PLACE					
17437840	K & G CONSTRUCTION SOUTHEY/COONONG STS				
TOWN IMPROVEMENT WORKS - COLEAMBALLY MASTERPLAN					
PRIDE OF PLACE - COLEAMBALLY WORKS - INFO BAY & SIGNAGE					
KERB & GUTTER - HAY ROAD					
17437850	PEDESTRIAN ACCESS MOBILITY PROGRAMME	20,000	20,000	20,000	20,000
COLEAMBALLY BUS BAY CONSTRUCTION					
BOYD STREET INTERSECTION					
REHABILITATION - BENCUBBIN AVENUE PAVEMENT					
RECONSTRUCTION - BELLBIRD ST COLEAMBALLY					
RECONSTRUCTION - BARWIDGE BLVD COLEAMBALLY					
BROLGA PLACE COLEAMBALLY SHOP ENTRANCES					
REFURBISH TOILET BLOCKS & PROVIDE DISABLED ACCESS					
CONSTRUCT PARKING BAYS AT SPORTS PRECINCT					
17437857	CONSTRUCT WALKING TRACK SANDPIPER ST TO ST PETERS				
17437148	BITUMEN RESEALING				
URBAN STREETS RECONSTRUCTION					
CONSTRUCT BUS SHELTER AT CALTEX SERVICE STATION					
TRANSFER TO RESERVE - DARLINGTON POINT TOWN IMPROVEMENT					
TRANSFER TO RESERVE - COLEAMBALLY TOWN IMPROVEMENT					
18616918	TRANSFER TO RESERVES	20,000	20,000	20,000	20,000
Loan Repayments (4106)					
18255925	GENERAL LOAN NO. 161 - STREETSCAPE	21,213			
18255936	GENERAL LOAN NO 162	28,229	30,561		
18255918	GENERAL LOAN REPAYMENTS				
		49,442	30,561	0	0
**Capital Surplus/(Deficit) Urban Roads					
		-59,142	-40,261	-9,700	-9,700
Net Surplus/(Deficit)					
		-330,257	-322,222	-294,225	-298,440

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
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Car Parking Areas

Operating Expenses

PARKING AREAS MAINTENANCE

2,006	2,066	2,128	2,192
2,006	2,066	2,128	2,192

Allocated Expenses

DEPRECIATION

270	270	270	270
270	270	270	270

****Operating Surplus/(Deficit)**

-2,276	-2,336	-2,398	-2,462
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MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Roads to Recovery Program (4210)					
Income (4210)					
14930324	ROADS TO RECOVERY GRANT - DEPT TRANSPORT & RE	719,506	720,000	720,000	720,000
****	TOTAL Income	719,506	720,000	720,000	720,000
R2R Expenses (4211)					
****	TOTAL R2R Expenses				
**	TOTAL Roads to Recovery Program	719,506	720,000	720,000	720,000
Capital Income (4213)					
14930325	ROADS TO RECOVERY GRANT - CAPITAL COMPONENT				
	TRANSFER FROM UNCOMPLETED GRANTS RESERVE				
18616942	TRANSFER FROM RESERVES				
		0	0	0	0
Capital Expenses (4215)					
17437800	R2R CAPITAL PROGRAMME				
	- SEALED ROAD RECONSTRUCTION				
	- RESEALING PROGRAMME	419,506	420,000	420,000	420,000
	- GRAVEL RESHEETING	300,000	300,000	300,000	300,000
	- K & G RECONSTRUCTION				
18616942	TRANSFER TO RESERVE				
		719,506	720,000	720,000	720,000
		-719,506	-720,000	-720,000	-720,000
Capital Surplus/(Deficit)					
		0	0	0	0
Net Surplus/(Deficit)					
		0	0	0	0

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
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Other Transport

Sundry Income (4220)

14935842 SBS RETRANSMISSION SUBSIDY

15090794 SALE OF TREES

**** **TOTAL Sundry Income**

0	0	0	0
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Transport Other- expenses (4221)

15094886 TREE MAINTENANCE

15094891 TREE PLANTING

15172861 LICENCES, FEES & SUBSCRIPTIONS - 2 WAY RADIOS

15172961 MAINTENANCE & REPAIRS

15174621 SUNDRY EXPENSES - TWO WAY RADIO PURCHASES

15175621 SBS RETRANSMISSION EXPENSES

**** **TOTAL Transport Other- expenses**

78,000	82,100	82,263	86,491
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** **TOTAL Other**

-78,000	-82,100	-82,263	-86,491
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MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Economic Affairs					
Caravan Parks					
Operating Income					
	CARAVAN PARK LEASE	8,695	8,956	9,225	9,501
	CARAVAN PARK INSPECTION FEES				
	**** TOTAL Operating Income	8,695	8,956	9,225	9,501
Operating Expenses					
	RIVERSIDE CARAVAN PARK EXPENSES	9,487	9,772	10,065	10,367
		9,487	9,772	10,065	10,367
Allocated Expenses (4102)					
	DEPRECIATION - Specialised Buildings	13,000	13,000	13,000	13,000
		13,000	13,000	13,000	13,000
	Net Surplus/(Deficit)	-13,792	-13,816	-13,840	-13,865

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Industrial Developments					
Industrial Development Income					
12600842	SUNDRY INCOME - INDUSTRIAL DEVELOPMENT & PROM	0			
****	TOTAL Industrial Development Income	0	0	0	0
Industrial Development Expenses (5001)					
12600-236	INDUSTRIAL DEVELOPMENT SUBSIDIES BY COUNCIL		0	0	
12604621	SUNDRY EXPENSES	0			
12723851	RATES & CHARGES - LAND DEVELOPMENT INDUSTRIAL	3,861	3,977	4,096	4,219
****	TOTAL Industrial Development Expenses	3,861	3,977	4,096	4,219
**	Operating Surplus/(Deficit) Industrial Developments	-3,861	-3,977	-4,096	-4,219
Capital Income (5003)					
17437565	INDUSTRIAL LAND SALES	0			
		0	0	0	0
Capital Expenses (5005)					
16595569	ADVANCE INDUSTRIAL LAND	0			
		0	0	0	0
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
Net Surplus/(Deficit)					
		-3,861	-3,977	-4,096	-4,219

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Real Estate Development					
Real Estate Development Income					
Profit on sale of real estate					
**** TOTAL Real Estate Development Income		0	0	0	0
Real Est. Dev Expenses (5011)					
12763851	RATES & CHARGES - LAND DEVELOPMENT RESIDENTIA	42,642	41,375	40,041	38,565
12763921	INTERNAL LOAN INTEREST REPAYMENT-WUNNAMURRA/	2,683	2,264	1,720	1,051
	LOAN INTEREST - YOUNG ST			51,812	49,940
12764621	SUNDRY EXPENSES	0			
**** TOTAL Real Est. Dev Expenses		45,325	43,639	93,573	89,556
**Operating Surplus/(Deficit) Real Estate Development		-45,325	-43,639	-93,573	-89,556
Capital Income (5013)					
17437631	LAND SALES - RANKIN ROAD				
17437636	RESIDENTIAL LAND SALES - WUNNAMURRA ESTATE	100,000	100,000	100,000	100,000
17437637	LAND SALES - DARLINGTON POINT	0		200,000	100,000
18255907	LOAN PROCEEDS		1,500,000		
	TRANSFER FROM SCF RESERVES	1,500,000			
18616930	TRANSFER FROM RESERVES				
		1,600,000	1,600,000	300,000	200,000
Capital Expenses (5015)					
17437610	LAND ACQUISITIONS	0			
	RESIDENTIAL LAND DEVELOPMENT - YOUNG ST DARLINGTON PC	1,500,000	1,500,000		
17437710	RESIDENTIAL LAND DEVELOPMENT-WUNNAMURRA EST	0			
18616940	TRANSFER TO RESERVES	25,000	25,000	100,000	25,000
		1,525,000	1,525,000	100,000	25,000
Loan Repayments (5016)					
18255927	INTERNAL LOAN REPAYMENTS - WUNNAMURRA ESTATI	25,000	25,000	25,000	25,000
	LOAN REPAYMENTS - YOUNG ST			54,662	56,601
18255927	INTERNAL LOAN REPAYMENTS	25,000	25,000	79,662	81,601
Capital Surplus/(Deficit)		50,000	50,000	120,338	93,399
Net surplus/(Deficit)		4,675	6,361	26,765	3,843

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Saleyards & Markets 5020)					
Saleyard & Markets Income (5020)					
14090704	SALEYARD FEES	6,180	6,365	6,556	6,753
14090842	SUNDRY INCOME - SALEYARDS	0			
15130842	TRUCKWASH - SUNDRY INCOME	0			
15130871	TRUCKWASH FEES	4,383	4,514	4,650	4,789
**** TOTAL Saleyard & Markets Income		10,563	10,880	11,206	11,542
Expenses (5021)					
14092661	INSURANCE	889	916	943	971
14092966	MAINTENANCE & WORKING EXPENSES - SALEYARDS	23,146	23,840	24,556	25,292
14093851	RATES & CHARGES - SALEYARDS	3,013	3,103	3,196	3,292
14094621	SUNDRY EXPENSES	927	955	983	1,013
15132191	ELECTRICITY	1,711	1,762	1,815	1,870
15132966	MAINTENANCE & WORKING EXPENSES - TRUCKWASH	6,956	7,165	7,380	7,601
**** TOTAL Expenses		36,642	37,741	38,873	40,040
Allocated Expenses (5023)					
	Depreciation - Plant & Equipment	3,500	3,500	3,500	3,500
	Depreciation - Land Improvements	3,500	3,500	3,500	3,500
**** TOTAL Allocated Expenses		7,000	7,000	7,000	7,000
**Operating Surplus/(Deficit) Saleyards & Markets		-33,079	-33,861	-34,667	-35,497
Capital Income					
	GRANT FUNDING - TRUCKWASH UPGRADE				
17437565	LAND SALES - PART SALEYARDS				
		0	0	0	0
Capital Expenses (5025)					
17437689	TRUCKWASH UPGRADE				
17437690	AVDATA SYSTEM - TRUCKWASH				
17437692	CANTEEN UPGRADE - SALEYARDS				
17437693	HOLDING FENCES - SALEYARDS				
17437708	SHEEP RACE - ELECTRIC WINCH				
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-33,079	-33,861	-34,667	-35,497

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Tourism & Area Promotion					
Tourism Income (5030)					
14770055	GRANT DSRD (ECONOMIC DEVELOPMENT STRATEGY)	0			
ENERGISE ENTERPRISE GRANT					
14770187	CONTRIBUTION TO TOURIST BROCHURE	8,000			8,000
14770842	SUNDRY INCOME - TOURISM (CONT TO CIVIC GUIDE)	0			
14770845	SALE OF SOUVENIRS	0			
****	TOTAL Tourism Income	8,000	0	0	8,000
Tourism expenses (5031)					
14771031	ADVERTISING - TELEVISION PRODUCTION/PLACEMENT		10,000	500	500
14771071	ADVERTISING - TOURISM	4,800	6,000	6,500	6,000
14771561	CONFERENCES & SEMINARS	2,000	2,000	2,000	2,000
14771568	VISITOR INFORMATION CENTRE	0			
14772766	KIDMAN WAY PROMOTIONAL COMMITTEE MEMBERSHIP	4,000	4,000	7,800	4,000
14773230	NED KELLY TOURING ROUTE	1,500	1,500	1,500	1,500
14773231	NEWELL MAGAZINE & PROMOTIONAL COMMITTEE	500	500	5,000	500
14773232	NED KELLY/JERILDERIE LETTER BOOKLET	0			
14774102	NED KELLY WALKING TRAIL BOOKLET	0			
14774105	SIGNAGE - EVENTS/TOURISM	0			
14774581	SUBSCRIPTIONS & MEMBERSHIP FEES	0			
	TOURISM/ECONOMIC DEVELOPMENT OFFICER	100,820	103,845	106,960	110,169
	TRAVELLING EXPENSES	1,000	1,030	1,061	1,093
	VEHICLE RUNNING EXPENSES	10,000	10,000	10,000	10,000
	THRIVE RIVERINA MEMBERSHIP & COSTS	4,000	4,120	4,244	4,371
	TOURISM DELEGATES EXPENSES-TRADE SHOWS KIDMAN WAY	3,000	3,500	3,605	3,713
EVENT FUNDING - COLEAMBALLY					
EVENT FUNDING - DARLINGTON POINT					
SPECIAL INTEREST BROCHURES					
	NEW RESIDENT ATTRACTION/GUIDE	5,000	5,000	2,000	
COUNTRY CHANGE COSTS					
	BUSINESS TRAINING WORKSHOPS/MEETINGS/SEMINARS INC ME	5,000	9,500	9,500	9,500
	VISITOR PRODUCT DEVELOPMENT - TRACKS & TRAILS		6,000	1,000	1,000
	REGIONAL MARKETING - ADVT IN ADJOINING GUIDES	4,000	2,000		4,000
	DESTINATION RIVERINA MURRAY MARKETING CAMPAIGN	5,000			
	INVESTMENT ATTRACTION - COLLATERAL & WEB MARKETING		8,000		
	INVESTMENT ATTRACTION - STAKEHOLDER WORKSHOPS		2,000		
CONTRIBUTION TO TODAY SHOW COSTS					
	ID PROFILE SUBSCRIPTION	13,000	13,000	13,000	13,000
	IMAGE GALLERY UPDATE	4,500		2,000	
14774815	GRANT EXPENDITURE				
14774816	TOURIST BROCHURE	22,000			22,000
14774965	TOURISM INITIATIVES (Community Engagement-Events)	5,000	5,000	5,000	5,000
****	TOTAL Tourism expenses	195,120	196,995	181,669	198,346
Allocated Expenses (5032)					
	Depreciation - Office Equipment	400	400	400	400
	Depreciation - Other Structures	1,700	1,700	1,700	1,700
****	TOTAL Allocated Expenses	2,100	2,100	2,100	2,100
**Operating Surplus/(Deficit) Tourism & Area Promotion					
		-189,220	-199,095	-183,769	-192,446
Capital Income (5033)					
18616945	TRANSFER FROM RESERVE				
		0	0	0	0
Capital Expenses (5035)					
17437658	NED KELLY SIGNS				
17437659	CAPITAL PURCHASES - TOURISM SIGNAGE				
18616945	TRANSFER TO RESERVE				
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
Net Surplus/(Deficit)					
		-189,220	-199,095	-183,769	-192,446

MURRUMBIDGEE COUNCIL
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DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Share Farming					
Share Farming Income (5040)					
11280842	SUNDRY INCOME - COMMON WATER SALES				
14130761	RICE GROWERS LIMITED - DIVIDEND INCOME				
14130972	WHEAT CROP/SHAREFARMING INCOME				
14130973	WHEAT CROP - DIVIDEND INCOME				
****	TOTAL Share Farming income	0	0	0	0
Expenses (5041)					
11281031	ADMINISTRATION EXPENSES - COMMONS	712	733	755	778
11284621	SUNDRY EXPENSES - COMMONS	579	596	614	633
14174621	SUNDRY EXPENSES	579	596	614	633
11284851	RATES & CHARGES - COMMONS	0			
****	TOTAL Expenses	1,870	1,926	1,984	2,043
Allocated Expenses (5042)					
11281781	DEPRECIATION - OTHER	0			
****	TOTAL Allocated Expenses	0	0	0	0
**	Operating Surplus/(Deficit) Share Farming	-1,870	-1,926	-1,984	-2,043
Capital Income (5043)					
16495552	RICE MARKETING BOARD - GROWERS EQUITY CERTIFICATE				
17195819	RICE GROWERS SHARE SALES	0	0	0	0
Capital Expenses (5045)					
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
Net Surplus/(Deficit)					
		-1,870	-1,926	-1,984	-2,043

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Private Works					
Private works Operating Income (5050)					
13650607	PRIVATE WORKS INCOME (GST FREE)				
13650608	PRIVATE WORKS INCOME	450,000	450,000	450,000	450,000
13650842	PRIVATE WORKS - BUSHFIRE TRUCK CONSTRUCTION				
13650843	PRIVATE WORKS - BUSHFIRE TRUCK GST FREE				
****	TOTAL Private works income	450,000	450,000	450,000	450,000
Private works expenses (5051)					
Expenses					
13658000	PRIVATE WORKS CONTROL - BUDGET	400,000	400,000	400,000	400,000
****	TOTAL Private works expenses	400,000	400,000	400,000	400,000
**	TOTAL Private Works	50,000	50,000	50,000	50,000

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
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Other Business Undertakings

Other Business Income

Other Business Income

****** TOTAL Other Business Income**

0	0	0	0
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Expenses (5061)

11283676 PROMOTION / FIRE

13971341 BUILDING MAINTENANCE & REPAIR - RAILWAY STATION

13972541 GROUND & LANDSCAPE MAINT - RAILWAY STATION

13972661 INSURANCE

13972966 MAINTENANCE & WORKING EXPENSES - RAILWAY STATION

13973851 RATES & CHARGES - RAILWAY STATION

13974961 WATER CHARGES

****** TOTAL Expenses**

5,884	6,001	6,121	6,244
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****Operating Surplus/(Deficit) Other Business Undertakings**

-5,884	-6,001	-6,121	-6,244
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MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Water Supply Operations					
Water Fund - Jerilderie					
Operating Income (6000)					
22400576	PENSIONER REBATES - SUBSIDY	6,302	6,491	6,686	6,886
22680455	INTERNAL INTEREST INCOME	5,130	5,284	5,442	5,606
24330246	EXTRA CHARGES RAISED	2,390	2,462	2,536	2,612
24330568	PENSIONER REBATES - CURRENT YEAR	-12,407	-12,779	-13,163	-13,557
24330656	RATES ABANDONED - OTHER	0			
24330908	WATER RATES - FILTERED	195,039	208,705	224,155	236,005
24330924	WATER RATES - RAW	258,258	277,134	297,264	313,010
24610842	SUNDRY INCOME - WATER	391	403	415	427
24610944	WATER SALES - EXCESS WATER	159,926	165,261	170,794	180,103
24610948	WATER SALES - NRP - FILTERED	0			
24610952	WATER SALES - NRP - RAW	0			
24690266	FILTERED WATER CONNECTIONS	1,306	1,345	1,386	1,427
24690686	RAW WATER CONNECTIONS	1,306	1,345	1,386	1,427
**** TOTAL Income		617,641	655,651	696,900	733,946
Operating Expenses (6001)					
22361371	BUSINESS PLAN				
22361923	LOSS ON DISPOSAL OF ASSETS				
22362661	INSURANCE	26,655	27,455	28,278	29,127
22362861	LICENCES, FEES & SUBSCRIPTIONS	1,140	1,174	1,209	1,246
22363081	METER FITTING - FILTERED	829	854	879	906
22363086	METER FITTING - RAW	829	854	879	906
23083091	METER READING	829	854	879	906
22363491	PLANT & EQUIPMENT MAINTENANCE - WATER	2,854	2,940	3,028	3,119
22363851	RATES & CHARGES	3,677	3,787	3,901	4,018
22364001	RISK MANAGEMENT COSTS	2,000	2,000	2,000	2,000
22364101	SAFETY REQUIREMENTS	1,500	1,500	1,500	1,500
22364231	SERVICES & FITTINGS - FILTERED	2,854	2,940	3,028	3,119
22364241	SERVICES & FITTINGS - RAW	2,854	2,940	3,028	3,119
22364961	WATER CHARGES	4,989	5,139	5,293	5,452
23042631	HYDRANT & SERVICE VALVE REPLACEMENTS	2,854	2,940	3,028	3,119
23042941	MAINS FITTINGS - REPAIR - FILTERED	12,831	13,216	13,612	14,021
23042946	MAINS FITTINGS - REPAIR - RAW	39,918	41,116	42,349	43,619
23042951	MAINS FITTINGS - REPLACE - FILTERED	7,131	7,345	7,565	7,792
23042956	MAINS FITTINGS - REPLACE - RAW	31,180	32,115	33,079	34,071
23042957	MAINS FLUSHING	0			45,000
23083015	MANAGEMENT FEE (ADMIN & ENG)	107,000	110,210	113,516	116,922
23084621	SUNDRY EXPENSES	712	733	755	778
23932191	ELECTRICITY - PUMPING STATION	27,057	27,869	28,705	29,566
23932241	EQUIPMENT MAINTENANCE & REPAIRS	2,854	2,940	3,028	3,119
23932966	MAINTENANCE & WORKING EXPENSES - PUMPING STA	14,257	14,685	15,125	15,579
24013951	RESERVOIRS MAINTENANCE - FILTERED	3,000		3,000	
24013956	RESERVOIRS MAINTENANCE - RAW	0	5,500		5,500
24971341	BUILDING MAINTENANCE & REPAIR	2,854	2,940	3,028	3,119
24972191	ELECTRICITY - TREATMENT COSTS	13,529	13,935	14,353	14,784
24972241	EQUIPMENT M & R - TREATMENT COSTS	6,416	6,608	6,807	7,011
24972341	FILTER MATERIALS	21,386	22,028	22,688	23,369
24972541	GROUND & LANDSCAPE MAINTENANCE	2,138	2,202	2,268	2,336
24974201	SAMPLING & TESTING	1,427	1,470	1,514	1,559
24974621	SUNDRY EXPENSES	712	733	755	778
24974866	TREATMENT SYSTEMS MAINTENANCE & OPERATION	88,635	91,294	94,033	96,854
25214201	WATER SAMPLE TESTING				
**** TOTAL Expenses		436,901	452,313	463,112	524,311
Allocated Expenses (6002)					
22361781	DEPRECIATION - Water Infrastructure	144,000	148,320	152,770	157,353
	Depreciation - Plant & Equipment	3,500	3,500	3,500	3,500
	Depreciation - Land Improvements	1,000	1,000	1,000	1,000
	Depreciation - Specialised Buildings	350	350	350	350
**** TOTAL Allocated Expenses		148,850	153,170	157,620	162,203
**Operating Surplus/(Deficit) Water		31,890	50,168	76,168	47,432

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Capital Income (6003)					
22400420	GRANT - WATER SUPPLY GRANT	1,500,000	1,500,000		
	CONTRIBUTIONS FROM LOCAL GOVERNMENT (SCF)				
28516610	TRANSFER FROM SCF RESERVE	166,667	166,667		
		1,666,667	1,666,667	0	0
Capital Expenses (6005)					
27437722	RAW WATER PUMP REPLACEMENT				
27437723	WATER - NEW MAINS(REPLACEMENT)	30,000	70,000	70,000	70,000
27437724	FILTRATION PLANT UPGRADE	1,666,667	1,666,667		
27437726	WATER - CAGE AT PUMP SITE				
27437728	UPGRADE PUMP STATION BUILDING				
27437729	AIR CONDITIONER REPLACEMENT - FILTRATION PLANT		2,000		
27437730	TURBIDITY METER			4,000	
27437731	MIXING TANKS				
27437732	WUNNAMURRA ESTATE ADDITIONS				
27437733	EMERGENCY WATER SUPPLY				
27437734	SPRINKLER TIMER INSTALLATION		5,000		5,000
27437735	RAW WATER METERS				
27437736	TREATMENT PLANT - PUMP REPLACEMENT				
27437737	WATER TANK RECOATING				
27437738	RAW WATER FILTER AT PUMP STATION INLET				
27437739	FILTERED RESEVOIR - NOWRANIE ST				
	WATER TREATMENT PLANT & OTHER UPGRADES				
27437743	POWELL ST RAW WATER				
27437744	WATER STANDPIPE				
27437746	RAW WATER TOWER				
27437749	TELEMETERY SYSTEM(\$120000)				
27437781	PURCHASE OF HIGH SECURITY WATER				
	SWITCHBOARD REPLACEMENT - INTAKE PUMP STATION				
28516610	TRANSFER TO RESERVES				
		1,696,667	1,743,667	74,000	75,000
		-30,000	-77,000	-74,000	-75,000
Capital Surplus/(Deficit)					
		1,890	-26,832	2,168	-27,568
Net Surplus/(Deficit)					

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Water Fund - Darlington Point					
Operating Income (6000)					
	PENSIONER REBATES - SUBSIDY	4,215	4,215	4,215	4,215
	INTERNAL INTEREST INCOME	14,000	14,000	14,000	14,000
	EXTRA CHARGES RAISED	2,319	2,389	2,460	2,534
	PENSIONER REBATES - CURRENT YEAR	-7,343	-7,343	-7,343	-7,343
	RATES ABANDONED - OTHER				
	WATER RATES - FILTERED	109,553	115,783	122,147	129,104
	WATER RATES - RAW	0			
	SUNDRY INCOME - WATER	2,800	2,800	2,800	2,800
	WATER SALES - EXCESS WATER	197,030	204,426	211,821	219,217
	WATER SALES - NRP - FILTERED	0			
	WATER SALES - GENERAL FUND	18,571	19,128	19,702	20,293
	FILTERED WATER CONNECTIONS	0			
	RAW WATER CONNECTIONS	0			
	**** TOTAL Income	341,145	355,398	369,802	384,820
Operating Expenses (6001)					
	ADMINISTRATION COSTS	5,464	5,628	5,797	5,971
	STAFF TRAINING	2,214	2,280	2,349	2,419
	METER READING	1,907	1,964	2,023	2,084
	CHEMICALS	20,000	20,600	21,218	21,855
	PUMPING STATION - ENERGY	61,367	63,208	65,104	67,057
	PUMPING STATION - OTHER	9,962	10,261	10,569	10,886
	MAINTENANCE - FIXED PLANT & EQUIPMENT	20,000	20,600	21,218	21,855
	MAINTENANCE - OTHER WATER ASSETS	10,000	10,300	10,609	10,927
	RESERVOIR MAINTENANCE	13,509	13,914	14,332	14,762
	MAINS REPAIRS & MAINTENANCE	13,509	13,914	14,332	14,762
	CONSUMER FITTINGS	5,970	6,149	6,334	6,524
	FILTRATION PLANT MAINTENANCE	15,000	15,450	15,914	16,391
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	56,000	57,680	59,410	61,193
			0		
	**** TOTAL Expenses	234,902	241,949	249,208	256,684
Allocated Expenses (6002)					
	22361781 DEPRECIATION - OTHER	77,250	79,568	81,955	84,413
	**** TOTAL Allocated Expenses	77,250	79,568	81,955	84,413
**Operating Surplus/(Deficit) Water					
		28,993	33,881	38,640	43,723
Capital Income (6003)					
	GRANT - WATER SUPPLY	1,500,000			
	CONTRIBUTIONS FROM LOCAL GOVERNMENT (SCF)				
	TRANSFER FROM SCF RESERVE	166,666			
		1,666,666	0	0	0
Capital Expenses (6005)					
	WATER METERS (RESIDENCES)	1,000	1,000	1,000	1,000
	UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS	50,000	50,000	50,000	50,000
	WATER MAIN/DEAD END LINK UPS	30,000	30,000	30,000	30,000
	NEW TOWER & TREATMENT SYSTEMS	1,666,666			
	DESIGN - AERATOR CHLORINATOR				
	WATER TOWER INTERNAL COATING			100,000	
	RELINING NO 2 BORE - DARLINGTON POINT				
	REPLACE NO 1 BORE				
	BUILDING INFRASTRUCTURE UPGRADE				
	YOUNG STREET RESIDENTIAL SUBDIVISION ADDITIONS	200,000			
	TRANSFER TO RESERVES				
		1,947,666	81,000	181,000	81,000
	Capital Surplus/(Deficit)	-281,000	-81,000	-181,000	-81,000
Net Surplus/(Deficit)					
		-252,007	-47,119	-142,360	-37,277

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Water Fund - Coleambally					
Operating Income (6000)					
	PENSIONER REBATES - SUBSIDY	2,632	2,632	2,632	2,632
	INTERNAL INTEREST INCOME	22,000	22,000	22,000	22,000
	EXTRA CHARGES RAISED	2,319	2,389	2,460	2,534
	PENSIONER REBATES - CURRENT YEAR	-4,955	-4,955	-4,955	-4,955
	RATES ABANDONED - OTHER	0			
	WATER RATES - FILTERED	81,602	86,444	91,444	96,926
	WATER RATES - RAW	0			
	SUNDRY INCOME - WATER	1,000	1,000	1,000	1,000
	WATER SALES - EXCESS WATER	181,874	188,701	195,527	202,354
	WATER SALES - NRP - FILTERED	0			
	WATER SALES - GENERAL FUND	15,194	15,650	16,119	16,603
	FILTERED WATER CONNECTIONS	0			
	RAW WATER CONNECTIONS	0			
	**** TOTAL Income	301,666	313,860	326,228	339,094
Operating Expenses (6001)					
	ADMINISTRATION COSTS	3,278	3,376	3,478	3,582
	STAFF TRAINING	2,214	2,280	2,349	2,419
	METER READING	1,876	1,932	1,990	2,050
	PUMPING STATION - ENERGY	69,419	71,502	73,647	75,856
	PUMPING STATION - OTHER	20,293	20,902	21,529	22,175
	CHEMICALS	15,000	15,450	15,914	16,391
	RESERVOIR MAINTENANCE	12,011	12,371	12,742	13,125
	FILTRATION PLANT MAINTENANCE	10,000	10,300	10,609	10,927
	BORE MAINTENANCE	2,417	2,490	2,564	2,641
	MAINS REPAIRS & MAINTENANCE	9,776	10,069	10,371	10,682
	CONSUMER FITTINGS	4,304	4,433	4,566	4,703
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	47,250	48,668	50,128	51,631
	**** TOTAL Expenses	197,838	203,773	209,886	216,183
Allocated Expenses (6002)					
	DEPRECIATION - OTHER	73,000	75,190	77,446	79,769
	**** TOTAL Allocated Expenses	73,000	75,190	77,446	79,769
	**Operating Surplus/(Deficit) Water	30,828	34,897	38,896	43,142
Capital Income (6003)					
	GRANT - WATER SUPPLY				
	TRANSFER FROM RESERVE				
		0	0	0	0
Capital Expenses (6005)					
	WATER METERS (RESIDENCES)	1,000	1,000	1,000	1,000
	UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS	40,000	40,000	40,000	40,000
	WATER MAIN/DEAD END LINK UPS				
	RESERVE TANK				
	RE LINE NO 1 BORE COLEAMBALLY				
	UPGRADE - AERATOR TANK				
	WATER TOWER INTERNAL COATING				
	RE LINE NO 1 BORE - COLEAMBALLY				
	NO 1 BORE PUMP				
	TRANSFER TO RESERVES				
		41,000	41,000	41,000	41,000
	Capital Surplus/(Deficit)	-41,000	-41,000	-41,000	-41,000
	Net Surplus/(Deficit)	-10,172	-6,103	-2,104	2,142

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Sewerage Services					
Sewerage Fund - Jerilderie					
Operating Income (7000)					
32400576	PENSIONER REBATES - SUBSIDY	7,259	7,477	7,701	7,932
32680455	INTERNAL INTEREST INCOME	75,225	77,482	79,806	82,200
32680460	INTEREST INTERNAL LOANS - LIBRARY	0	0	0	0
32680461	INTEREST INTERNAL LOANS - REAL ESTATE DEVEL	2,683	2,264	1,720	1,051
34330136	SEWER DISCHARGE	14,853	15,299	15,758	16,230
34330140	TRADE WASTE APPLICATION FEES	0			
34330141	TRADE WASTE ANNUAL CHARGE	2,652	2,718	2,796	2,874
34330145	TRADE WASTE USAGE CHARGES	6,180	6,365	6,556	6,753
34330246	EXTRA CHARGES RAISED	2,390	2,462	2,536	2,612
34330568	PENSIONER REBATES - CURRENT YEAR	-13,203	-13,599	-14,007	-14,427
34330656	RATES ABANDONED - OTHER	0			
34330814	SEWERAGE RATES - CURRENT YEAR - C IN \$	270,384	279,396	289,008	298,684
34610842	SUNDRY INCOME - SEWER	0			
34690808	SEWERAGE CONNECTION FEES	2,771	2,854	2,940	3,028
**** TOTAL Income		371,194	382,717	394,813	406,937
Operating Expenses (7001)					
32361371	BUSINESS PLAN				
32361381	CONSULTANCY SERVICES - LTW				
32362391	FITTINGS & INSTALLATIONS				
32362581	HEALTH COSTS	1,427	1,470	1,514	1,559
32362661	INSURANCE	16,176	16,661	17,161	17,676
32362861	LICENCES, FEES & SUBSCRIPTIONS	1,427	1,470	1,514	1,559
32362921	LOAN INSTALMENTS - INTEREST	0			
32363491	PLANT & EQUIPMENT MAINTENANCE	3,000	3,000	3,000	3,000
32363851	RATES & CHARGES	4,490	4,625	4,763	4,906
32364001	RISK MANAGEMENT COSTS	0			
32364101	SAFETY REQUIREMENTS - SEWER	2,138	2,202	2,268	2,336
32364211	SECURITY EXPENSES	0			
32364421	STAFF TRAINING COSTS				
32364621	SUNDRY EXPENSES	712	733	755	778
32364756	TELEPHONE - CHARGES - SEWER	712	733	755	778
33042961	M & R - SEWERS	7,131	7,345	7,565	7,792
33043991	RISING MAINS MAINTENANCE	2,854	2,940	3,028	3,119
33044621	SUNDRY EXPENSES	0			
33083015	MANAGEMENT FEE (ADMIN & ENG)	55,800	57,474	59,198	60,974
33932191	ELECTRICITY - PUMP STATION - SEWER	8,608	8,866	9,132	9,406
33932541	GROUND & LANDSCAPE MAINTENANCE - SEWERS	712	733	755	778
33933761	PUMPS & CONTROL SYSTEM OPERATION & MAINTENAN	35,645	36,714	37,816	38,950
33934961	WATER CHARGES	0	0	0	0
34971341	BUILDING M & R - TREATMENT WORKS	2,138	2,202	2,268	2,336
34971341	BUILDING M & R - TREATMENT WORKS - SPECIFIC	2,390	2,462	2,536	2,612
34972191	ELECTRICITY - SEWER	8,555	8,812	9,076	9,348
34972541	GROUND & LANDSCAPE MAINTENANCE	2,138	2,202	2,268	2,336
34974201	SAMPLING & TESTING	712	733	755	778
34974881	TREATMENT WORKS OPERATION & MAINTENANCE	64,158	66,083	68,065	70,107
34974886	TREE MAINTENANCE - TREATMENT WORKS	712	733	755	778
**** TOTAL Expenses		221,635	228,194	234,950	241,908
Allocated Expenses (7002)					
33931781	DEPRECIATION - OTHER	142,500	146,775	151,178	155,714
Depreciation - Plant & Equipment		5,000	5,000	5,000	5,000
Depreciation - Land Improvements		900	900	900	900
**** TOTAL Allocated Expenses		148,400	152,675	157,078	161,614
**Operating Surplus/(Deficit) Sewerage		1,159	1,848	2,785	3,415

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Capital Income (7003)					
35900901	INTERNAL LOAN REPAYMENT - LIBRARY	0			
35900902	INTERNAL LOAN REPAYMENT - REAL ESTATE DEV	25,000	25,000	25,000	25,000
38516610	TRANSFER FROM RESERVE				
		25,000	25,000	25,000	25,000
Capital Expenses (7005)					
37437726	SEWER PUMP REPLACEMENT				
37437726	SEWERAGE PUMP REPLACEMENT				
37437727	SEWER WELL PUMP REPLACEMENTS	14,000	14,000	15,000	15,000
37437728	SEWER MAINS REPLACEMENT	143,000	30,000	30,000	30,000
37437729	PRESSURE WASHER				
37437730	REFURBISHMENT OF AMENITIES TREATMENT WORKS				
37437732	ELECTRICAL SMITH PUMP STATION				
37437733	DIGESTER STIRRER				
37437734	WUNNAMURRA ESTATE ADDITIONS				
37437735	SEWERAGE ADDITIONAL - NORTH JERILDERIE				
37437737	OAKLANDS ROAD SEWERAGE			30,000	
37437738	OAKLANDS ROAD PUMP STATION			150,000	
37437740	SEWER JETTING MACHINE				
37437999	HUMUS TANK UPGRADE				
38516610	TRANSFER TO RESERVE				
		157,000	44,000	225,000	45,000
Loan Repayments (7006)					
35900901	LOAN TO GENERAL FUND				
35900921	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
38255945	SEWERAGE FUND LOAN NO. 152				
		0	0	0	0
Capital Surplus/(Deficit)					
		-132,000	-19,000	-200,000	-20,000
Net Surplus/(Deficit)					
		-130,841	-17,152	-197,215	-16,585

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Sewerage Fund - Darlington Point					
Operating Income (7000)					
	PENSIONER REBATES - SUBSIDY	4,229	4,229	4,229	4,229
	INTERNAL INTEREST INCOME	34,000	34,000	34,000	34,000
	DARLINGTON POINT NORTH - RESIDENCE CONT. INTEREST	550	550	550	550
	INTEREST INTERNAL LOANS				
	SEWER DISCHARGE				
	TRADE WASTE APPLICATION FEES				
	EXTRA CHARGES RAISED	2,229	2,296	2,365	2,436
	PENSIONER REBATES - CURRENT YEAR	-7,525	-7,525	-7,525	-7,525
	RATES ABANDONED - OTHER				
	SEWERAGE RATES - OCCUPIED	198,350	204,301	210,430	216,742
	SEWERAGE RATES - CHURCHES	897	924	952	980
	SUNDRY INCOME - SEWER	550	550	550	550
	SEWERAGE CONNECTION FEES	0			
	**** TOTAL Income	233,280	239,324	245,550	251,962
Operating Expenses (7001)					
	ADMINISTRATIVE COSTS	562	579	596	614
	STAFF TRAINING	2,214	2,280	2,349	2,419
	TREATMENT WORKS - ENERGY	23,577	24,284	25,013	25,763
	TREATMENT WORKS - OTHER	19,938	20,536	21,152	21,787
	REPAIR SEWER LINES	8,985	9,255	9,532	9,818
	PUMPING STATION - ENERGY	18,181	18,726	19,288	19,867
	PUMPING STATION - PUMP MAINTENANCE	30,991	31,921	32,878	33,865
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	34,800	35,844	36,919	38,027
	**** TOTAL Expenses	139,248	143,425	147,728	152,160
Allocated Expenses (7002)					
	DEPRECIATION - OTHER	90,500	93,215	96,011	98,892
	**** TOTAL Allocated Expenses	90,500	93,215	96,011	98,892
	**Operating Surplus/(Deficit) Sewerage	3,532	2,684	1,810	910
Capital Income (7003)					
	TRANSFER FROM RESERVE				
		0	0	0	0
Capital Expenses (7005)					
	EFFLUENT RE-USE SCHEME				200,000
	SETTLING POND EXTENSIONS				
	FENCING TREATMENT PONDS				
	PUMP OUTFLOW TELEMETRY				
	SEWER PUMP REPLACEMENTS	15,000	15,000	15,000	15,000
	YOUNG ST SUBDIVISION ADDITIONS	300,000			
	TRANSFER TO RESERVE				
		315,000	15,000	15,000	215,000
Loan Repayments (7006)					
	LOAN TO GENERAL FUND				
	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
	SEWERAGE FUND LOAN NO. 152				
		0	0	0	0
	Capital Surplus/(Deficit)	-315,000	-15,000	-15,000	-215,000
	Net Surplus/(Deficit)	-311,468	-12,316	-13,190	-214,090

MURRUMBIDGEE COUNCIL
DRAFT OPERATIONAL PLAN 2019-20 AND DELIVERY PROGRAMME 2019-2023
DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	2019/20	Total 2020/21	Total 2021/22	Total 2022/23
Sewerage Fund - Coleambally					
Operating Income (7000)					
	PENSIONER REBATES - SUBSIDY	1,970	1,970	1,970	1,970
	INTERNAL INTEREST INCOME	20,000	20,000	20,000	20,000
	DARLINGTON POINT NORTH - RESIDENCE CONT. INTEREST				
	INTEREST INTERNAL LOANS				
	SEWER DISCHARGE				
	TRADE WASTE APPLICATION FEES				
	EXTRA CHARGES RAISED	1,170	1,205	1,241	1,278
	PENSIONER REBATES - CURRENT YEAR				
	RATES ABANDONED - OTHER	-3,801	-3,801	-3,801	-3,801
	SEWERAGE RATES - OCCUPIED	104,635	107,774	111,007	114,337
	SEWERAGE RATES - CHURCHES	3,299	3,398	3,500	3,605
	SUNDRY INCOME - SEWER	880	880	880	880
	SEWERAGE CONNECTION FEES				
	**** TOTAL Income	128,153	131,426	134,797	138,270
Operating Expenses (7001)					
	ADMINISTRATIVE COSTS	563	580	597	615
	STAFF TRAINING	2,214	2,280	2,349	2,419
	TREATMENT WORKS - ENERGY	8,060	8,302	8,551	8,807
	TREATMENT WORKS - OTHER	0	0	0	0
	REPAIR SEWER LINES	12,427	12,800	13,184	13,579
	PUMPING STATION - ENERGY	11,420	11,763	12,115	12,479
	PUMPING STATION - PUMP MAINTENANCE	12,219	12,586	12,963	13,352
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	17,745	18,277	18,826	19,390
	**** TOTAL Expenses	64,648	66,587	68,585	70,643
Allocated Expenses (7002)					
	DEPRECIATION - OTHER	44,500	45,835	47,210	48,626
	**** TOTAL Allocated Expenses	44,500	45,835	47,210	48,626
	**Operating Surplus/(Deficit) Sewerage	19,005	19,004	19,002	19,001
Capital Income (7003)					
	TRANSFER FROM RESERVE				
		0	0	0	0
Capital Expenses (7005)					
	EFFLUENT RE-USE SCHEME				
	PUMP OUTFLOW TELEMETRY				
	SEWERAGE UPGRADE-RIP RAP PONDS/OXIDATION POND/TREATMENT WORKS				
	LANDSCAPING SEWER TREATMENT PONDS				
	SEWER PUMP STATION REPLACEMENT	350,000	5,000	5,000	5,000
	TRANSFER TO RESERVE				
		350,000	5,000	5,000	5,000
Loan Repayments (7006)					
	LOAN TO GENERAL FUND				
	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
	SEWERAGE FUND LOAN NO. 152				
		0	0	0	0
	Capital Surplus/(Deficit)	-350,000	-5,000	-5,000	-5,000
	Net Surplus/(Deficit)	-330,995	14,004	14,002	14,001



Murrumbidgee

COUNCIL

Revenue Policy with Council Fees & Charges 2019/2020



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2019-20 Operational Plan, Budget and Fees and Charges

Murrumbidgee Council Rates and Charges

The basic principle of Council rating is that it represents the process whereby Council recovers the cost of providing its services for land within the local government area. Rates and charges are Council's main source of income and are used to improve and maintain services and facilities for the community.

Rates are assessed on land parcels based on valuations provided by the NSW Valuer General. The latest valuation of the land in Murrumbidgee Council have a base date of 1 July 2016. These valuations have been used to calculate and levy the 2019-20 ordinary rate. Council must not make rates and charges for a year which produces notional general income that exceeds the notional general income for the previous year, above the percentage approved by the Independent Pricing and Regulatory Tribunal (IPART). This is known as rate pegging.

On 11 September 2018, IPART announced that the percentage increase to apply in the 2019-20 financial year would be 2.7%. The rate peg was determined by IPART using a local government cost index and a productivity factor.

The Local Government Cost Index increased by 2.7% in the year to June 2018. IPART have made a zero adjustment to the LGCI when calculating the rate peg for 2019-20, setting the productivity factor to 0.00%.

Under the Local Government Act 1993 (the Act) councils may apply to IPART for a special variation that allows them to increase their general income by more than the rate peg. These increases may be for either an increase in a single year (section 508(2)) or successive increases for up to seven years (section 508A).

The notional general income for the previous year, 2018-19 represents what income would have been raised in 2019-20 if the same rates and charges were levied now.

The notional general income for 2019-20 has been calculated as:

Murrumbidgee Council - North	Revenue \$
2018-19 Notional General Income	2,053,235
Plus 2.7% approved increase	55,437
Plus Net Catchup	127
2019-20 Notional General Income Yield	2,108,799

Murrumbidgee Council - South	Revenue \$
2018-19 Notional General Income	2,125,309
Plus Net Catchup	29
Plus 2.7% approved increase	57,383
2019-20 Notional General Income Yield	2,182,722

Rating categories and sub-categories

The Local Government Act 1993 S493 and S514 require all land to be categorised as residential, farmland or mining. Where land does not correspond to these categories it is to be classified as business.

For 2019-20, Murrumbidgee Council (North) will levy rates in the following categories and sub-categories:

Category	Category	Category	Category
Residential	Rural Residential	Business	Farmland
			Sub-Category
			Low Intensity
			Medium Intensity
			High Intensity

For 2019-20, Murrumbidgee Council (South) will levy rates in the following categories and sub-categories:

Category	Category	Category	Category
Residential	Rural Residential	Business	Farmland
			Sub-Category
			Berriquin
			Berriquin Large
			Coleambally
			Corugan
			River & Groundwater
			River & Groundwater Large

General Rating Information – 2019-20 Rates and Charges

The notional income for 2019-20 for Murrumbidgee North totals \$2,054,564 and equates to an overall rate increase of 2.7%. This is comprised of the approved IPART rate pegging increase of 2.7%. The rates to apply to each rating category are shown below:

Rating Sub-Category	Number of Assessments - May 2019	Ad Valorem Rate	Minimum Amount \$	Land Value 2016 base date	Notional Income	Average Rate	% Revenue
Residential	697	0.00868577	35.00	19,151,160	\$166,342	\$238.65	8.10%
Business	102	0.00971281	35.00	4,352,500	\$42,275	\$414.46	2.06%
Rural Residential	24	0.00830284	35.00	1,840,200	\$15,279	\$636.63	0.74%
Farmland - Low	187	0.00753824	35.00	32,538,961	\$245,993	\$1,315.47	11.97%
Farmland - Medium	95	0.01239544	35.00	63,834,200	\$788,278	\$8,297.66	38.37%
Farmland - High	207	0.01904011	35.00	41,827,300	\$796,397	\$3,847.33	38.76%
TOTALS	1312			163,544,321	\$2,054,564		100%

Town Improvement Rates

In accordance with section 495 of the Local Government Act 1993 Council may make a special rate towards meeting the costs of any works, services, facilities or activities provided or undertaken by Council within any part of the Council's area. The special rate must be levied on rateable properties that, in Council's opinion will benefit, contribute or have access to the proposed works, services, facilities or activities. Council has adopted a 2.7% increase to the Town Improvement rates for the 2019/20 financial year.

Council will levy the following Town Improvement Special Rates for the 2019/20 financial year:

Location	No. Assessments	Rate in \$	Minimum	Yield
Darlington Point	449	0.00242205	\$2.00	\$35,715
Coleambally	347	0.00216165	\$2.00	\$18,359
				\$54,074

The notional income for 2019-20 for **Murrumbidgee South** totals \$2,182,722 and equates to an overall rate increase of 2.7%.

The rates to apply to each rating category are shown below:

Rate Type	Category		Assessments	Base Amount	Ad Valorem Rate	Base amount % Of Yield	Rate Yield	Yield % Increase
Ordinary	Farmland		75	\$ 132.00	0.00564083	6.86%	\$ 144,274	-2.34%
	Sub Categories							
	Berriquin		146	\$ 605.00	0.01057923	18.68%	\$ 472,977	-1.03%
	Berriquin Large		24	\$ 2,600.00	0.00641584	34.70%	\$ 179,822	9.64%
	Coleambally		188	\$ 241.00	0.01654183	8.20%	\$ 552,694	3.00%
	Corugan		35	\$ 217.00	0.00550466	4.90%	\$ 154,884	2.92%
	River & Groundwater		46	\$ 664.00	0.00708503	12.70%	\$ 240,416	1.66%
	River & Groundwater Large		11	\$ 1,209.00	0.00572674	7.11%	\$ 186,955	8.65%
	Business		151	\$ 222.00	0.01058843	36.56%	\$ 91,700	3.07%
	Residential		419	\$ 144.00	0.00948716	43.10%	\$ 140,000	3.35%
	Residential	Rural	25	\$ 254.00	0.00739610	33.42%	\$ 19,000	3.22%
							\$ 2,182,722	2.68%

Land Categories

Categorisation of all rateable land in the Council area has been undertaken in accordance with the requirements of the Local Government Act 1993. Council has used the following categories of rateable land:

1. Farmland

Land used genuinely for primary production. The dominant use of the land must be for the business or industry of grazing, dairying, the growing of crops etc. The activities must have a significant and commercial purpose or character and be engaged in for the purposes of profit on continuous or repetitive basis.

By virtue of section 529(2)(a) of the Act, a sub-category may be determined according to the intensity of land use; economic factors affecting the land or irrigability of the land. Council has determined sub-categories of farmland according to the intensity of land use and/or irrigability.

2. Residential

The Local Government Act 1993 identifies this category as property used for residential accommodation, or in the case of vacant land, property zoned for residential use under an Environmental Planning instrument. Hotels, Motels, Guesthouses, Boarding Homes or Nursing Homes are specifically excluded from this category. This category also includes rural residential land – a lower ad valorem rate (rate in the \$) applies to rural residential land.

3. Business

The Local Government Act 1993 identifies properties in this category as land that cannot be categorised in any of the other rating categories.

Payment by Instalments

The Act provides for rates to be paid either in lump sum by 31 August or by four quarterly instalments, namely: Instalment 1 Due 31 August

Instalment 2 Due 30 November

Instalment 3 Due 28 February

Instalment 4 Due 31 May

Charges on Overdue Rates

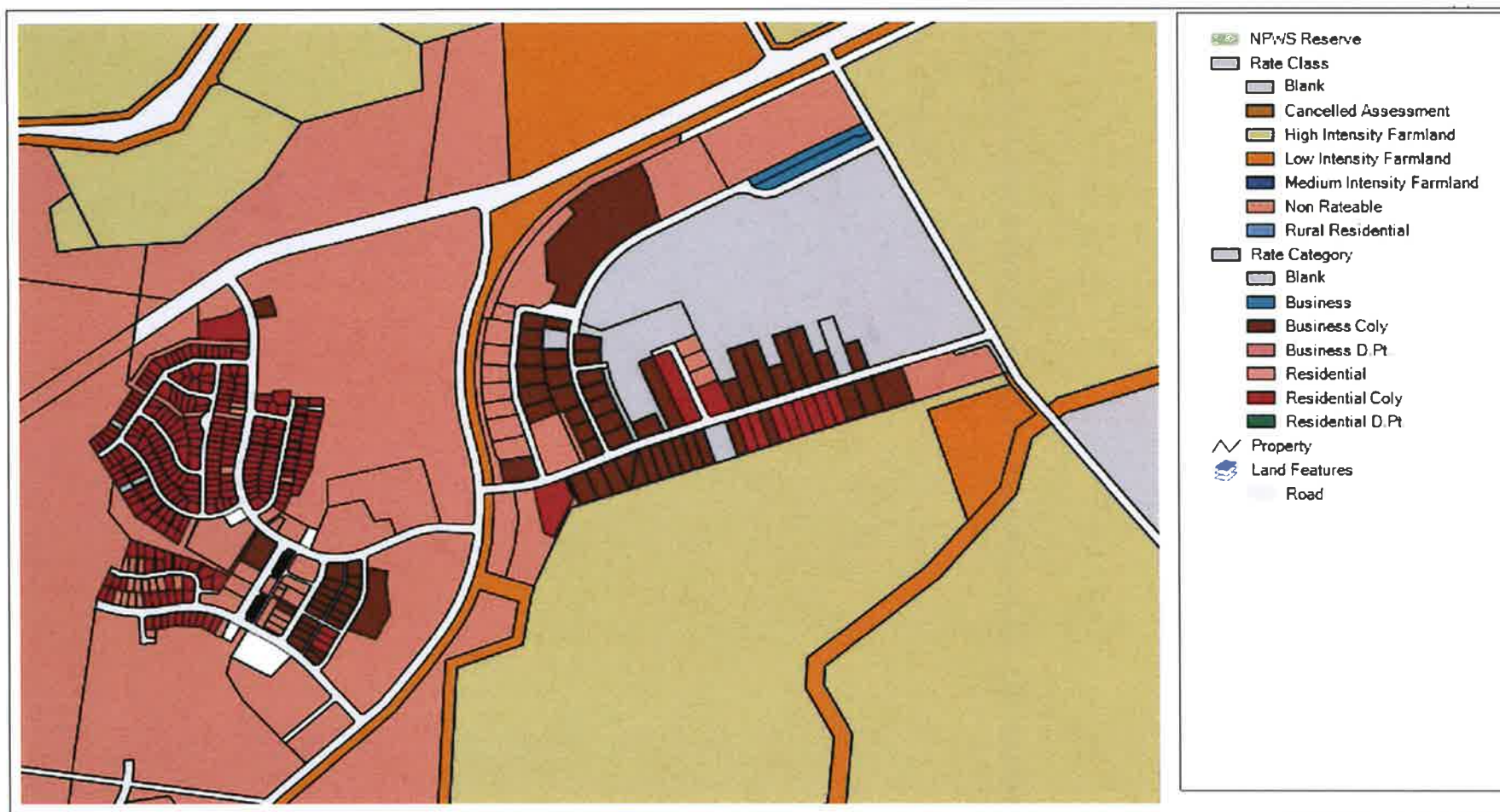
The interest rate on overdue Council rates and charges is set by Government statute and for 2019-20 the rate has been set at 7.5% (2018-19 7.5%).

Postponement of Rates

A ratepayer may apply (annually) for a postponement of rates where, in general terms, their property is being used as a single dwelling yet the land could be used for other more intensive purposes. The decision of postponement of rates is dependent upon the Valuer-General making an allowance under section 585 of the Act. The postponement of rates applies to the current owner and that concession is deemed to be lost when the property is either developed or sold. The purchaser may apply in his/her own right for postponement of future rates, but the accrued balance is due and payable within 30 days of the property being developed or sold.

Pensioner Rebates and Hardship

Eligible pensioners are entitled to a maximum rebate of \$465 per annum. This covers \$290 ordinary rates and domestic waste management charges, \$87.50 water charges and \$87.50 sewerage charges. The rebate is funded 55% by the State Government and 45% by Council for the first \$425.



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 2019-2020

Important Notices

This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground.

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True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Murrumbidgee Local Government Area. Magnetic North is correct for 2006, moving westerly by 1.0° in about five years.

Important
 This map was produced on the GEOCENTRIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geospatial Datum of 1984 (AGDA84). Heights are referenced to the Australian Height Datum (AHD).
 For most practical purposes GDA94 coordinates and satellite services (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.

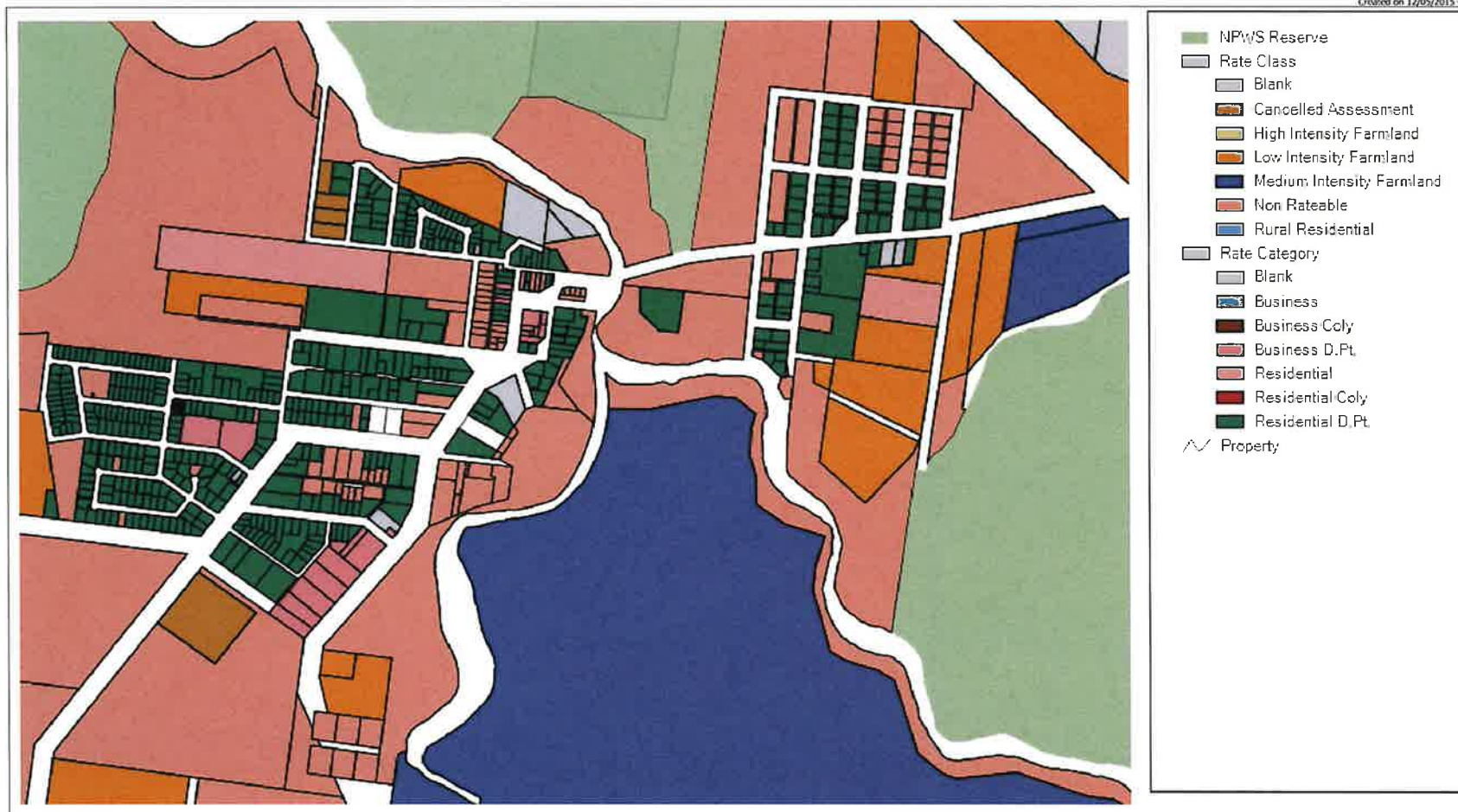
Projection: GDA94 / MGA zone 55

Date: 12/05/2015

Drawn By: Kerry Murray

Coleambally Rating Class

Map Scale: 1:16993 at A4



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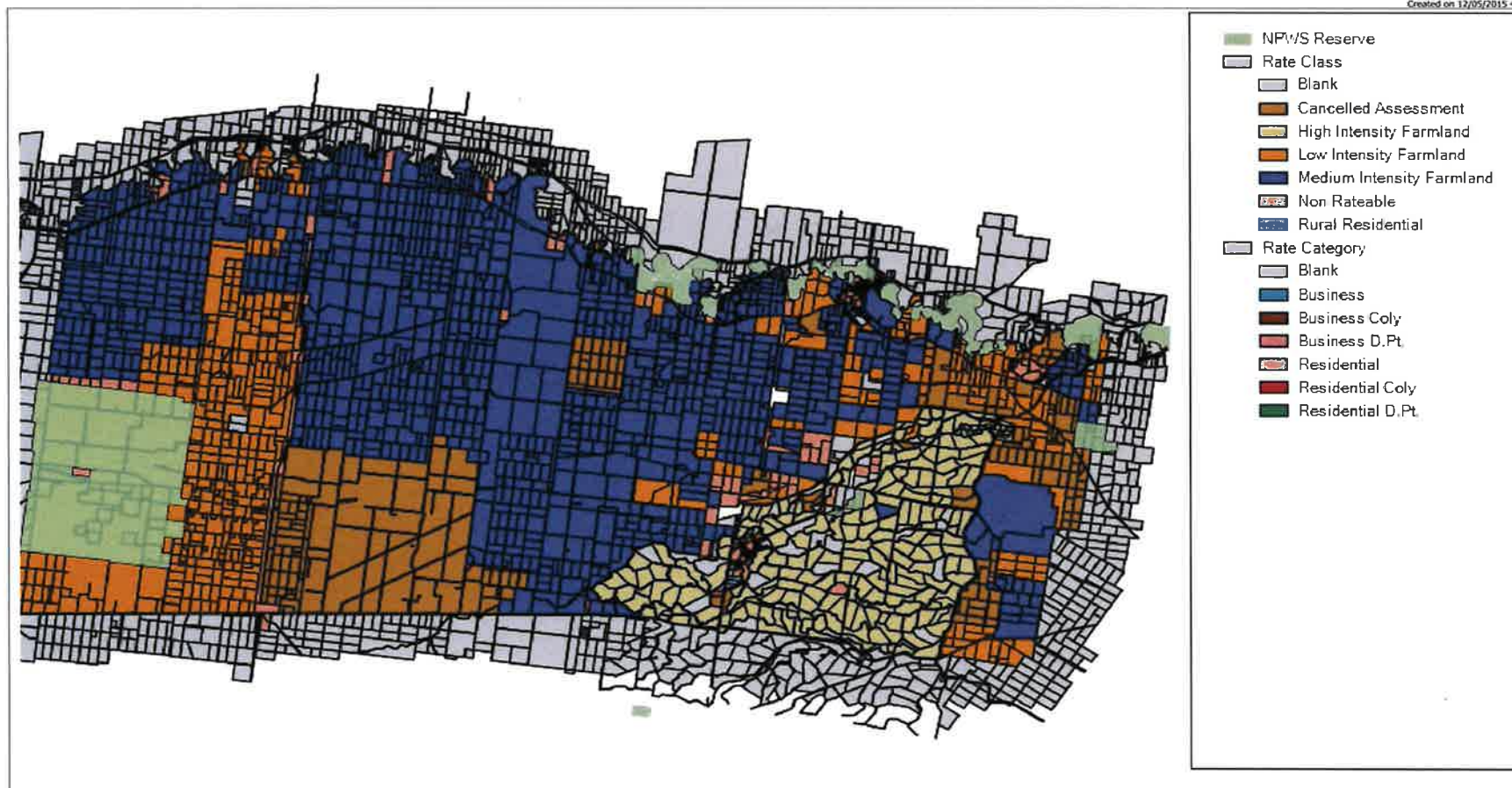
Projection: GDA94 / MGA zone 55

Date: 12/05/2015

Drawn By: Kerry Murray

Darlington Point Rating Class

Map Scale: 1:15762 at A4



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True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Murrumbidgee Local Government Area. Magnetic North is correct for 2008 moving gradually by 0.5° in about five years.

GBA

Important: This map was prepared in the GEODESIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geodetic Datum of 1984 (AGD84). Heights are referenced to the Australian Height Datum (AHD) height. For most practical purposes GDA94 coordinates and heights derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.

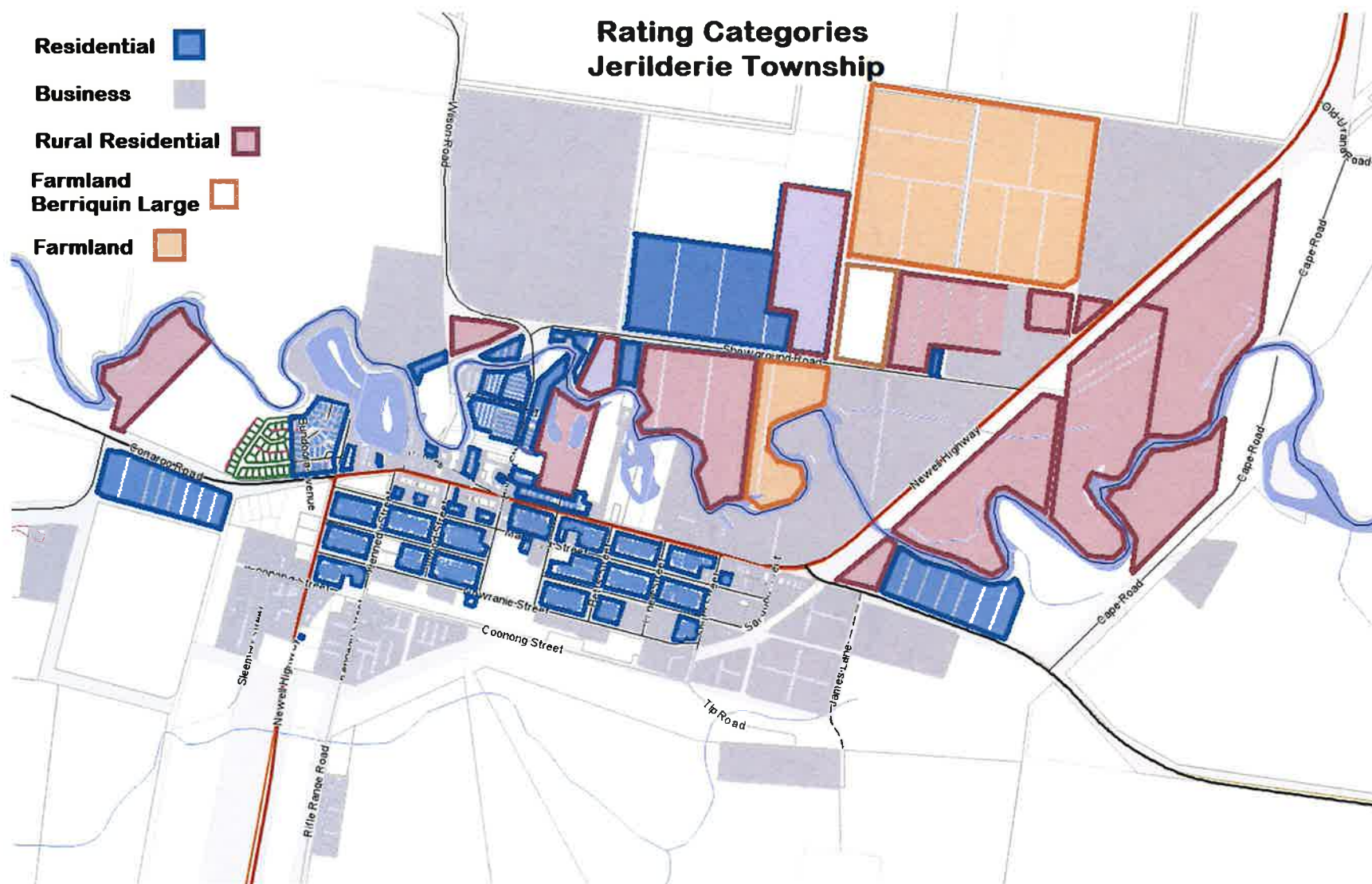
Projection: GDA94 / MGA zone 55

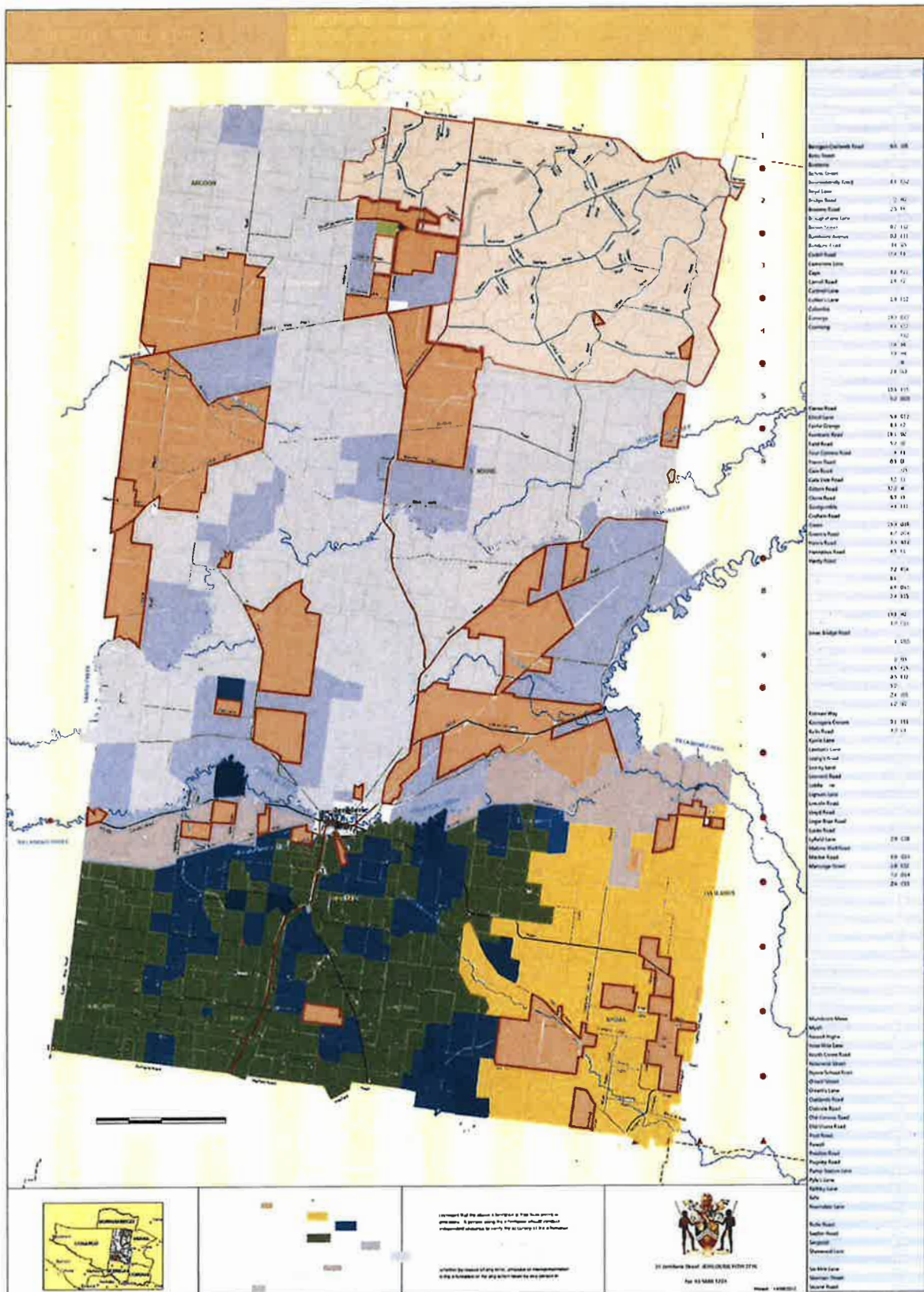
Date: 12/05/2015

Drawn By: Kerry Murray

Murrumbidgee Shire Rating Class

Map Scale: 1:478759 at A4





Water Charges - potable

Water charges are levied under the provisions of the Local Government Act to collect revenue from the property owners who actually benefit from the availability or use of Council's water supply and comprise:

☐ Residential and Non Residential properties* that are connected to a Council Water Supply System and supplied with water from that system.

☐ Vacant land situated within 225 metres of a Council water main whether or not the property is connected to Council's water supply provided it is possible to supply water to the property if requested.

The water supply charge is set to cover asset replacement and recurrent costs. For 2019-20 Council will apply an increase of between 3% and 15% as per the table below in order to comply with Best Practice Management of Water Supply and Sewerage Guidelines.

Water access charges - potable or recycled networks – Murrumbidgee North

Meter Size	Access Charge 2018-19	Access Charge 2019-20	% Change	No of Assess - May 2018	Projected Income 2019-20
20mm/additional	\$221	\$232	5.0%	787	\$182,623
25mm	\$352	\$363	3.0%	22	\$7,976
32mm	\$373	\$428	15.0%	2	\$856
40mm	\$425	\$490	15.0%	3	\$1,469
50mm	\$473	\$544	15.0%	14	\$7,615
100mm	\$525	\$605	15.0%	3	\$1,816
				826	\$202,355

The water consumption charges are based on a two tiered system with the first tier covering basic household water consumption of 125kl per quarter.

To avoid any doubt, a water access charge is levied on all units or dual occupancy properties (whether strata subdivided or not) as provided under Best-Practice Management of Water Supply and Sewerage Guidelines. Where a property has more than one, separate occupancy (eg a granny flat) an additional 20mm access charge will be levied per occupancy.

Access charges are levied for each water supply system available to a property. Land which is exempt from the payment of ordinary rates (pursuant to Sections 555 or 556 Local Government Act 1993) is not exempt from these charges as the charge is limited to the cost of providing the service to the land (Section 503(2)).

Water Consumption Charges - potable water – Murrumbidgee North

Type	Consumption charge 2018-19	Consumption charge 2019-20	% Change	Billable Kilolitres Consumed	Projected Income 2019-20
First Tier 0-125kls	\$0.48	\$0.53	10%	105,086	55,696
Second Tier 126kls and above	\$0.72	\$0.80	10%	404,011	323,209
Third Tier >201	N/A	N/A			
				509,097	378,904

Water consumption charges, will be issued separately in four quarterly accounts.

For properties classified as non-rateable in accordance with Section 555 and 556 of the Act, the charge shall be set at \$0.53 per kilolitre for the year ending 30 June 2019.

Water access charges - potable or recycled networks – Murrumbidgee South

Charge	Category	Assessments	Annual Charge	Charge Yield	Yield % Increase
Water Local	20mm Filtered Access	546	\$ 318.00	\$ 173,628.00	
	25mm Filtered Access	5	\$ 497.00	\$ 2,485.00	
	32mm Filtered Access	17	\$ 814.00	\$ 13,838.00	
	80mm Filtered Access	1	\$ 5,088.00	\$ 5,088.00	
	Raw Water Access	546	\$ 462.00	\$ 252,252.00	
				\$ 447,291.00	

Water Consumption Charges - potable water – Murrumbidgee South

Type	Consumption charge 2018-19	Consumption charge 2019-20	% Change	Billable Kilolitres Consumed	Projected Income 2019-20
First Tier 0-250kls	\$1.88	\$1.94	3%		145,657
Second Tier 251kls and above	\$2.19	\$2.35	7%		13,431
Raw Water per kls	0.98	\$1.01	3%		839
					159,927

Individual metering - units

Since 2007, under Best-Practice Management of Water Supply and Sewerage Guidelines, all new units are required to be metered and billed individually.

Sewerage Charges

Sewerage charges are structured in accordance with Section 409 of the Act and are levied under the provisions of the Local Government Act to collect revenue from property owners who actually benefit from the availability or use of a Council sewerage system and comprise:-

▣ Residential and non-residential properties that are connected to a Council sewer mains.

▣ Vacant land situated within 75 metres of a Council sewer main whether or not the property is connected, provided that, it is possible to connect the property to the sewer main if requested.

Best-practice sewerage pricing involves a uniform annual sewerage bill for residential customers. For non-residential customers an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system, together with an access charge based on the capacity requirements that their loads place on the system relative to residential customers.

Sewerage Access Charges – Murrumbidgee North

Sewerage access charges will increase between 3% - 15% for 2019-20 in accordance with the following table:

Location	Access Size	Access Charge 2018-19	Access Charge 2019-20	% Change	No of Assess - May 2019	Projected Income 2019-20
Darlington Point	20mm	\$417	\$430	3%	442	\$ 189,843
	25mm and over	\$417	\$480	15%	17	\$ 8,152
Coleambally	20mm	\$335	\$345	3%	284	\$ 97,994
	25mm and over	\$335	\$385	15%	27	\$ 10,402
					770	\$306,392

All units (whether strata title or not) are levied the sewerage access charge in accordance with the table above. Where a property has more than one separate occupancy (eg a granny flat), excluding non-rateable properties, an additional charge shall be levied per occupancy. This complies with the requirements under the Best-Practice Management of Water Supply and Sewerage Guidelines.

In accordance with Section 501(1) of the Local Government Act 1993 Council will levy the following annual charges for sewer services:

Category	No of Assess - May 2019	Charge 2019-20	% Change	Yield
Darlington Point				
Church Buildings	2	\$36	3%	\$72
Multiple Units	4	\$215	3%	\$860
Non Rateable Properties	19	\$430	3%	\$8170
Coleambally				
Church Buildings	3	\$45	3%	\$135
Multiple Units	19	\$172	3%	\$3268
Non Rateable Properties	21	\$345	3%	\$7245
TOTALS	70			\$19,750

Sewerage Access Charges – Murrumbidgee South

Category	Type	No of Assessments	Charge	Yield
Sewerage Local	20mm Access Charge	482	\$ 509.00	245,338
	25mm Access Charge	4	\$ 795.00	3,180
	32mm Access Charge	16	\$ 1,303.00	20,848
				269,366

Sewerage Usage Charges

Category	Based upon		Charge		Yield
Non Residential	% of water usage	per kilolitre	\$0.83		14,853

Stormwater Management Charge – Murrumbidgee South

Category	Type	No of Assessments	Charge	Charge Yield
Stormwater Management	Urban Stormwater	443	\$25	\$11,075

Domestic Waste Management – Murrumbidgee North

Council's annual charge for domestic waste management services applies to each occupied residential unit which includes dwellings and each separate occupancy in any flat, townhouse, duplex, dual occupancy, including non rateable residential premises. It does not include service for a secondary dwelling (as defined in the Environmental Planning and Assessment Act 1979) which are charged as an additional service. For the 2019-20 financial year the domestic waste management charge will increase by 3% from the 2018-19 charges. Waste management charges must cover operating costs, including tip rehabilitation.

Type	No. Services May 2019	Domestic Waste Charge 2018-19	Domestic Waste Charge 2019-20	% Change	Projected Income 2019-20
Domestic Waste Management Charge	859	\$136	\$140	3%	\$ 120,260
Additional Service	82	\$68	\$70	3%	\$ 5,740
Domestic Waste - Recycling	811	\$130	\$134	3%	\$ 108,674
					\$ 234,674

Individual Servicing

The charge is based on the cost of providing the service. The charge reflects the reasonable operating and planning costs in providing the following services:

- ☑ weekly collection, removal and disposal of waste 240L mobile garbage bin
- ☑ fortnightly collection and removal of 240L bin of household recyclables

Waste Management – Actual Use

In accordance with Section 502 of the Local Government Act Council adopted to levy the following charges on industrial properties that utilise Council tips for the dumping of large quantities of waste, which is an increase of 3% on the 2018-19 charges.

Type	No. Assess – May 2019	Business Waste Charge 2018-19	Business Waste Charge 2019-20	% Change	Number of services May 2019	Projected Income 2019-20
Industrial Waste charge	1	\$2,158	\$2,223	3%	1	\$2,158
					1	\$2,158

Domestic Waste Management – Murrumbidgee South

Type	Assessments	No of bins	Charge per unit	Charge Yield
Domestic - Urban Collection	373	382	\$ 183	\$ 69,906
Domestic - Vacant land	19	46	\$ 45	\$ 2,070
Business - Collection	84	84	\$ 183	\$ 15,372
Business - Vacant land	48	50	\$ 45	\$ 2,250
				\$ 89,598

Rubbish Tip Fees – Murrumbidgee North

Council has adopted to charge the following (GST Inclusive) rubbish tip fees for the use of Council tips. Subject to the following conditions:

- a) town residents to dump from car boot, sulo bin, utility truck or box trailer free of charge: and
- b) car boot or sulo bin annual charge to only be available to Murrumbidgee Council Rural Ratepayers.

Operation of the landfill site is under review. The charges will increase by 3%, subject to a future report being presented to Council.

Category	Charge 2018-19	Charge 2019-20	% Change
Car boot or sulo bin	\$4.00	\$4.00	0%
Utility or box trailer	\$7.00	\$7.25	3%
Bogie trailer or truck under 2t	\$22.00	\$22.50	3%
Large Truck	70.00	\$72.00	3%
Semi-Trailer	145.00	\$149.00	3%
Car bodies	\$30.00	\$31.00	3%
Car boot or sulo bin annual charge	\$125.00	\$129.00	3%

Tyre Muster

Council is now accepting tyres from Murrumbidgee Council residents only at the Darlington Point waste disposal site subject to the payment of the appropriate charges(GST Inclusive) as set out below:-

Tyre	Charge 2018-19	Charge 2019-20	% Change
Car	\$3.50	\$3.50	0%
Light Truck	\$8.00	\$8.25	3%
Truck	\$14.00	\$14.50	3%
Motor Cycle	\$2.50	\$2.60	3%
Grader	\$65.00	\$67.00	3%
Super single	\$27.00	\$28.00	3%
Earthmover – small (< 1m diameter)	\$69.00	\$71.00	3%
- medium (< 1.5m diameter)	\$155.00	\$160.00	3%
- large	\$285.00	\$294.00	3%
Bobcat	\$11.00	\$11.50	3%
Tyres with rims	Extra \$3.50	extra \$3.60	3%

Water and Sewerage Dividend

Section 409 (6) of the Act enables Council to declare a dividend from the water and sewerage businesses. At this time no dividend is proposed for 2019-20 from either business.

Borrowing Policy

Council has no planned borrowings for 2019 - 2020.

Sundry Debtors

The Act is silent in respect to charging interest on outstanding sundry debtor accounts.

Pricing Policy

Council's pricing policy with respect to the fees and charges it makes has to take into account the greatest good to the community as well as market pressures. The pricing philosophy is designed to meet the needs of the community in that, whilst it is generally one of market pricing, it is flexible enough to provide for community service obligations. The market pricing philosophy can sometimes be incorrectly perceived as just passing on excessive costs to ratepayers. The real effect of the philosophy is a strong discipline on Council to bring its costs and prices into line with market rates. The effect is to promote cost efficiencies throughout all of Council's operations for the benefit of the community. In this respect, Council has developed four pricing types to meet operational requirement as follows:

A. Subsidised or Community Services Obligation

To provide facilities, services or goods for members of the community who may not be able to afford full cost recovery, or the market rate for them. These may be covered by cross subsidisation (use of general revenue) or by specific purpose funding. This pricing policy is applied when either (a) it is known that the customers are unable to pay but should nonetheless have access to the services on social justice ground, or (b) it is impractical to start collecting more given the historical development of the facility, service or good.

B. Determined by Legislation

The price is set by legislation (usually State Government legislation) and Council does not have the opportunity to vary the cost. Not all costs have been advised for 2019-20. The fees and charges currently default to the 2018-19 charge and will be updated when Council is advised of any changes for 2019-20.

C. Market

To provide facilities, services or goods for customers at a price that enables Council to make a profit or to reduce losses of the services to keep them financially viable.

D. Cost Recovery

To provide facilities, services or goods for customers at the actual cost of providing them where the cost is less than market rates. This pricing policy is applied when it is known that customers are willing and able to meet cost recovery, but it is viewed as inappropriate for a public authority to seek to profit from it.

Schedule of Fees

Council's schedule of fees is detailed below in the Revenue Policy.

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Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Dishonoured Cheques	Returned Cheque Fee (each instance)		as per cost to Council	D
Interest on Overdue Rates and Charges	Accrual of Interest on Rates & Charges (refer S66 LGA 1993)	7.5% per annum accruing on a daily basis		B
Sales and Services	Computer Plan per single sheet	\$8.00		D
	Facsimile Machine Use			D
	Fax Transmitting - First page	\$3.90		D
	Fax Transmitting - Subsequent pages			D
	Fax Receiving - First page	\$3.90		D
	Fax Receiving - Subsequent pages	\$0.60		D
	Plan Printing - A2 Black & White	\$5.40		D
	Plan Printing A2 Colour	\$10.90		D
	Plan Printing - A1 Black & White	\$10.90		D
	Plan Printing - A1 Colour	\$18.50		D
	Plan Printing - AO Black & White	\$13.40		D
	Plan Printing - AO Colour	\$23.00		D
	Photocopies - up to 10 copies (per copy)	\$0.60		D
	Photocopies more than 10 copies and less than 100 copies (per copy)	\$0.45		D
	Photocopies more than 100 copies (per copy)	\$0.35		D
	Photocopies use own paper (per copy)	\$0.30		D
	Photocopies (Colour)	\$1.30		D
Secretarial Support	Administration Staff (per hr - 15 min minimum)	\$55.00		D
Sundry Administration Activities / Information Research Fee	Professional / Technical Advice	\$95.00		D
Water Meter Readings (Special) Application Fee	Water Meter Reading - Special Application	\$55.00		D
Swimming Pools - Entry Fees	Adult – Entry Fee	3.50		A
	Child – Entry Fee	2.00		A
	Adult – Season Ticket	90.00		A
	Child – Season Ticket (2-16 yrs)	55.00		A
	Family – Season Ticket	175.00		A

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
GIPA Applications Formal	Individual – Fee including first hour		\$30.00	B
	Individual – Fee thereafter (per hour)		\$30.00	B
GIPA Applications Informal	Subsequent Copies – refer to photocopying charges			
	GIPAA - Informal Access Information if produced in electronic format		\$22.00	D
	Business Papers, Minutes, Management Plan and Annual Reports		No charge	D
Business Papers	Supply of Council Business Papers/ Manuals (not including press) *** hard copy on paper ***		\$47.00	D
Companion Animals Lifetime Registration	Fees are per animal			
	Assistance animal		No charge	B
	Not de-sexed		\$207.00	B
	De-sexed		\$57.00	B
	Pensioner with de-sexed dog		\$24.00	B
	Breeder		\$57.00	B
Health Inspection Fees				
	Food Premise Inspection Fee (per inspection)		\$173.00	D
	Improvement Notice – Administration Fee		\$173.00	D
	Hairdresser/Beauty Salon/Skin Penetration or similar		\$173.00	D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Itinerant Food Vendors	Limited approval up to one week		\$78.00	D
	Annual Approval		\$270.00	D
Private Swimming Pool Inspections	NSW Swimming Pool Register		\$10.00	B
	Application for certificate of compliance for swimming pool including inspection		\$75.00	B
	2nd inspection		\$100.00	B
	Resuscitation Charts		\$31.00	D
Public Swimming Pools	Fees for inspection of pool water quality (public pools only) under Public Health Act	\$160 plus sampling costs		B
Water Sampling	Rain Water Tank Sampling & Analysis (Microbiology)	\$323.00		D
Water Meter Readings (Special) (Application Fees)	Water Meter Reading - Special Application (per inspection)	\$55.00		
Septic Tank Installations	Septic (OSSMS) application		\$122.00	D
	Septic (OSSMS) registration		\$25.00	D
	Septic (OSSMS) inspection (Compliance Certificate)		\$115.00	B
On-site Sewerage Management Fees	Sewer management Facility Amended Application		\$63.00	B
On-site Sewerage Management Fees	OSSM Inspection Assessment		\$115.00	B
Sewerage Plans	Request for copies of sewerage diagrams associated with property transfers		\$37.00	B
Sewer Disposal	Effluent Disposal per load		\$60.00	B
Vegetation Clearing Permit	Inspection and issue of permit	\$110.00		D
Liquid Trade Waste (LTW)	Application Fee for approval to discharge liquid trade waste to sewer			
	Category 1 Discharger		\$72.00	
	Category 2 Discharger		\$145.00	
	Category 2S Discharger		\$145.00	
	Category 3 Discharger		\$364.00	

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
LTW Annual Fees	Annual Trade Water Fee			
	Category 1 Discharger		\$96.00	
	Category 2 Discharger		\$193.00	
	Category 3 Discharger			
	* Large Discharger		\$646.00	
	* Industrial Discharger		\$193.00-\$646.00	
LTW Re-inspection Fee	Re-inspection fee per re-inspection all categories	\$93.00		B
LTW Usage Charges	Category 1 Discharger with appropriate equipment (per kL)		Nil	B
	Category 1 Discharger without appropriate equipment (per kL)		\$1.80	B
	Category 2 Discharger with appropriate pre-treatment (per kL)		\$1.80	B
	Category 2 Discharger without appropriate pre-treatment (per kL)		\$16.51	B
LTW Food Waste Disposal Charge	Food waste disposal charge per bed		\$30.00	B
LTW Non-compliance pH Charge	Value of coefficient K in equation 3 of Liquid Trade Waste Policy		\$0.45	B
LTW Excess Mass Charges	Excess Mass Charges (Prices in \$/kg)			
	Applies only to Category 3 dischargers			
	Aluminium		\$0.81	B
	Ammonia (as N)		\$2.40	B
	Arsenic		\$81.06	B
	Barium		\$40.53	B
	Biochemical oxygen demand (BOD)		\$0.81	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
LTW Excess Mass Charges cont.	Boron		\$0.81	B
	Bromine		\$16.21	B
	Cadmium		\$375.00	B
	Chloride		No charge	B
	Chlorinated hydrocarbons		\$40.53	B
	Chlorinated phenolics		\$1621.00	B
	Chlorine		\$1.65	B
	Chromium		\$27.02	B
	Cobalt		\$16.51	B
	Copper		\$16.51	B
	Cyanide		\$81.06	B
	Fluoride		\$4.05	B
	Formaldehyde		\$1.65	B
	Oil and Grease* (Total O&G)		\$1.46	B
	Herbicides/defoliant		\$811.00	B
	Iron		\$1.65	B
	Lead		\$40.53	B
	Lithium		\$8.11	B
	Manganese		\$8.11	B
	Mercaptans		\$81.06	B
	Mercury		\$2702.00	B
	Methylene blue active substances (MBAS)		\$0.81	B
	Molybdenum		\$0.81	B
	Nickel		\$27.02	B
	Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N		\$0.21	B
	Organoarsenic compounds		\$811.00	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
LTW Excess Mass Charges continued.	Pesticides general (excludes organochlorines and organophosphates)		\$811.00	B
	Petroleum hydrocarbons (non-flammable)		\$2.71	B
	Phenolic compounds (non-chlorinated)		\$8.11	B
	Phosphorous* (Total P)		\$1.65	B
	Polynuclear aromatic hydrocarbons		\$16.51	B
	Selenium		\$57.04	B
	Silver		\$1.50	B
	Sulphate* (SO ₄)		\$0.17	B
	Sulphide		\$1.65	B
	Sulphite		\$1.80	B
	Suspended Solids* (SS)		\$1.04	B
	Thiosulphate		\$0.29	B
	Tin		\$8.11	B
	Total dissolved solids* (TDS)		\$0.07	B
	Uranium		\$8.11	B
	Zinc		\$16.51	B
LTW Charges for Tankered Waste (Fees in \$/kL)	Charged for Tankered Waste (Fees in \$/kL)			B
	Chemical Toilet		\$18.02	B
	Septic Tank Waste			B
	* Effluent * Septage		2.40 24.02	
LTW Testing Fee	External costs for testing of suspended solids, oil & grease and TPH/TRH	\$286.00		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Development Application Fees	Minor Works in Heritage Precinct or Signage		\$75.00	B
	Up to \$5,000		\$110.00	B
	\$5,001 - \$50,000		\$170 + \$3 for each \$1,000 above \$5k	B
	\$50,001 - \$250,000		\$352 + \$3.64 for each \$1,000 above \$50k	B
	\$250,001 - \$500,000		\$1160 + \$2.34 for each \$1,000 above \$250k	B
	\$500,001 - \$1,000,000		\$1745 + \$1.64 for each \$1000 above \$500k	B
	\$1,000,001 - \$10,000,000		\$2615 + \$1.44 for each \$1000 above \$1,000K	B
Development Application Fees cont.	More than \$10,000,000		\$15,875 + \$1.19 for each \$1000 above \$10m	B
Construction Certificates	Up to \$5,000	\$100.00 plus \$6.00 for each \$1,000 (or part thereof) of the estimated cost		D
	\$5,001 - \$250,000	\$130 plus \$4.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$5,000		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Construction Certificates cont.	\$250,000 - \$500,000	\$1,325 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000		D
	\$500,001 - \$1,000,000	\$2,325 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000		D
	\$1,000,001 - \$10,000,000	\$3,825 plus \$1.00 for each \$1,000 (or part of \$1,000) by which		D
	More than \$10,000,000	\$12,825 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000		D
	Amendments to Construction Certificate	50% of the CC fee for the project		

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Construction Certificates cont.	Works not involving erection of building or carrying out of works, the subdivision of land or the demolition of a building work	\$285.00		
	Complying Development Certificate			
	Project less than \$5,000	\$110.00		
	Project \$5,001 - \$100,000	\$110.00 plus an additional \$5.00 for each \$1,000 (or part thereof) of the estimated cost over \$5,000		

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Complying Development Certificate cont.	Project \$100,001 - \$250,000	\$585.00 plus an additional \$3.50 for each \$1,000 (or part thereof) of the estimated cost over \$100,000		
	Project more than \$250,000	\$1,110 plus an additional \$2.00 for each \$1,000 (or part thereof) of the estimated cost over \$250,000		
	Amendments to Complying Development Certificate	50% of the CDC fee for the project		
	Compliance Certificate Inspection	\$110.00		
	Administration fee for construction, compliance, occupation and complying development certificates	\$36.00		
Integrated/Designated/Advertised Development	LEP Amendment (Rezoning etc)		At full cost to developer or land owner	B
	Integrated approvals – fee for concurring authority (per approval)		\$320.00	B
	Development Application Advertising Fees		\$600.00	D
	Designated Development Advertising Fees		\$2200.00	D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Integrated/Designated/Advertised Development cont.	Advertised Development Advertising Fees		\$1105.00	
	Prohibited Development Advertising Fees		\$1105.00	
	Long Service Levy (only on construction valued at \$25,000 and over)		0.35% of estimated cost of development	D
Modification of consent under Section 96	(1)Section 96(1)		\$71.00	B
	(1A) Section 96(1A)		\$645 or 50% of the fee for the original development whichever is the lesser amount	B
	(2) Section 96(2)(a) if the fee for the original application was less than \$100		50% of the fee for the original development application	B
	(b) if the fee for the original application was \$100 or more (i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out or a work or the demolition of a work or building		50% of the fee for the original development application	B
	(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less		\$190.00	B
	(iii) in the case of an application with respect to any other development application, as set out in the table following: Up to \$5,000		\$55.00	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Modification of consent under Section 96 cont.	\$5001 - \$250,000		\$85.00 plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	B
	\$250,001 - \$500,000		\$500 plus additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	B
	\$500,001 - \$1,000,000		\$712 plus additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	B
	\$1,000,001 - \$10,000,000		\$987 plus additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	B

Merged Statutory Fees and Administration Fees

Activity/Function	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Modification of consent under Section 96 cont.	More than \$10,000,000		\$4,737 plus an additional \$0.027 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	B
	An additional fee is payable for development to which clause 115(1A) applies		\$760.00	B
	Application to vary a development standard		At cost to developer	B
	Fee for review of decision to reject a development application		\$55.00 - if the estimated cost of the development is less than \$100,000 \$150 – if the estimated cost of the development is \$100,000 or more and less than or equal to \$1,000,000 \$250 – if the estimated cost of the development is more than \$1,000,000	B

Merged Statutory Fees and Administration Fees

Activity/Function	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3)	(a)The maximum fee for a request for a review of a determination under Section 82A(3) of the Act is		\$71.00	B
	(i)In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of work or the demolition of a work or building		50% of the fee for the original development application	B
	(ii) In the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less		\$190.00	B
	(iii) In the case of an application with respect to any other development application, as set out in the table following: Up to \$5,000		\$55.00	B
	\$5,001 - \$250,000		\$85.00 plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	B
	\$250,001 - \$500,000		\$500 plus additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3) cont.	\$500,001 - \$1,000,000		\$712 plus additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	B
	\$1,000,001 - \$10,000,000		\$987 plus additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	B
	More than \$10,000,000		\$4,737 plus an additional \$0.027 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	B
Principal Certifying Authority Inspection	Per Inspection	\$110.00		
Occupation Certificate Fees	Occupation Certificate (interim and final)		\$110.00	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Building Control - Sundry Activities (GST Free)	Application for approval of temporary building		\$153.00	B
	Application for inspection of dwelling to be re-sited – fee + \$2.00 per km travelled		\$153.00	B
	Local Approvals under Section 68 of the Local Government Act 1993		\$76.00	B
	Refundable Bond to cover damage to roads, kerb & gutters – Security Deposit (only subject to GST if non- refundable)		\$1020.00	B
	Flood Level Peg installation	\$110.00		B
Planning Certificates	Section 149(2) Certificate (per lot – up to 5 lots)		\$53.00	B
	Section 149 (2) Certificate (6 lots plus)		\$318 plus \$10 per additional lot	B
	Section 149 (2) &(5) Certificate (per lot – up to 5 lots)		\$133.00	B
	Section 149 (2)&(5) Certificate (6 lots plus)		\$503 plus \$20.00 per each additional lot	B
	Sewerage/ Drainage Diagram	\$36.00		D
	Section 735A LGA		\$53.00	B
	Section 121ZP & EP&A Act		\$53.00	B
	Administration Charge upon refund		\$15.00	B
	Urgency Fee (within 3 working days of application)	\$100.00		B
	Reprint of S149 Certificate		\$26.00	D
	Swimming Pool Compliance Certificate		\$75.00	B
Section 149B Building Certificates (For Buildings which are lawfully erected) (clause 260)	Building Certificate under Section 149B of the EP&A Act Dwellings and Class 10 Buildings		\$250.00	B
	Non Dwellings not exceeding 200 sq/m		\$250.00	B
	Non Dwelling exceeding 200 sq/m but not exceeding 2,000 sq/m		\$250.00 plus \$0.50 per sq/m for each sq/m over 200	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Section 149B Building Certificates (For Buildings which are lawfully erected) (clause 260) cont.	Non dwelling exceeding 2,000 sq/m		\$1,165, plus an additional 7.5cents per sq/m over 2,000 sq/m	B
	Any part of a building which does not otherwise have a floor area		\$250.00	B
Section 149B Building Certificates (For Buildings which are not lawfully erected)	Additional Building Certificate Inspection	\$115.00		D
	Copy of a Building Certificate		\$13.00	B
	Process variations to Building Code of Australia – Administration Charge		\$306.00	
Section 603 Certificates	Normal S603		\$85.00	B
	Urgency Fee (Within 48hrs)	\$21.00		D
	Noxious weeds certificate		\$55.00	D
Sub-Division Fees	Involving the opening of a public road		\$665 plus \$65 for each additional lot created by the subdivision	D
Sub-Division Fees cont.	Not involving the opening of a public road		\$330 plus \$53 for each additional lot created by the subdivision	D
	Strata subdivision		\$330 plus \$65 for each additional lot created by the subdivision	D
	Release of Subdivision Certificate		\$100.00	D
	Reinspection of Work Fee	\$105.00		D
Amendment to Local Environmental Plan Sundry Town Planning Activities (GST Free)	Amendment to LEP	At cost to applicant		
	Clause 4.6 Director General's Concurrence Fee		\$336.00	D
	Application for Advertising Structures		\$79.00	D
	Search Fee General Fee		Actual Cost \$55 minimum	D

Merged Engineering Fees

Function/Activity	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Kerb & Guttering Contributions	Kerb & Guttering - Full cost per lineal metre	\$180.00		D
	Kerb & Guttering - Half cost per linear metre	\$90.00		D
Footpaving Contributions	Footpaving - Full cost per square metre	\$125.00		D
	Footpaving - Half cost per square metre	\$63.00		D
Companion Animals				
Impounding Fees (per animal)	Seizure/Release Fee		\$30.00	D
	Out of hours release fee		\$100.00	D
	Seizure Fee for release of dog on second or subsequent occasion in 12 months		\$64.00	D
	Maintenance fee for each day dog is in pound - Weekday		\$17.00	D
	Maintenance fee for each day dog is in pound – Weekend		\$26.75	D
	Surrender of Animal (per animal)	\$117.00		D
Cats	Seizure Fee (per animal)		\$30.00	D
	Maintenance fee for each day cat is in pound - Weekday (per day)		\$10.00	D
	Maintenance fee for each day cat is in pound – Weekend (per day)		\$18.00	D
	Queen Cat and Kittens (fee per day)		\$30.00	D
	Cat/Possum Trap Bond (fee per hire)		\$55.00	D

Merged Engineering Fees

Function/Activity	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
	Sale of cat to recognised rescue organisation with Section 16d exemption for cats held at the pound. (per animal)		Nil	A
Stock Pound				
Deterrent Fees	Rates as listed below are double if re-impounding occurs within three months by the same owner			
Horses, Cattle, Ass, Mule or Camel	1st animal		\$33.00	D
	2nd and additional animals		\$16.50	D
Goat or Pig	per animal		\$16.50	D
Rams, Ewes, Sheep and Lambs	1 – 20		\$11.75	D
	21 - 50		\$18.00	D
	51 - 100		\$41.00	D
	Each additional animal per head		\$0.45	D
Driving and Transportation Costs	Including pre pound release	Actual Cost		D
Sustenance Charges	Horses and cattle, sheep, goats and pigs (per day per animal)	Actual cost +10%		D
	Advertising	Actual cost +10%		D
	Entry and release fee (per animal)		\$10.00	D
	Sale of Animals or Sale of Each Lot	\$35.00		D
	Equestrian Centre (per annum)	\$569 + electricity		A

Murrumbidgee North - Administration Fees

Activity/Function	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Meals on Wheels	Darlington Point - Meal (per meal)		\$6.70	A
	Coleambally - Full Meal		\$6.10	A
	Coleambally - Half Meal		\$5.70	A
	Respite Day Care - Coleambally Fees		\$6.70	A
Community Transport - Car Fees (per trip)	Coleambally to Griffith/Leeton/Narrandera		\$17.50	A
	Darlington Point to Griffith/Leeton/Narrandera		\$13.40	A
	Coleambally and Darlington Point to Wagga/Albury/Wodonga		\$42.25	A
Community Transport - Bus Fees (per trip)	To Griffith			
	- From Coleambally		\$11.30	A
	- From Darlington Point		\$9.30	A
	(Note: Children 1/2 price)			
Shops/Offices Rental - Darlington Point	Council Office Rental - per day	\$40.00		D
	- per half day	\$20.00		D

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Caravan Park	Inspection Fees per site	\$5.75		
Health Sundry Activities	Advisory Service by Public Health Professional (per hour)	\$97.00		D
Noxious Weeds	Noxious Weeds Certificate Rural		\$55.00	D
	Noxious Weeds Inspection after Issue of Notice	\$110.00		D
	Noxious Weeds - Private Works	By quotation		D
Sundry Town Planning Activities (GST Free)	Clause 4.6 Director General's Concurrence Fee		\$342.00	D
	Application for Advertising Structures		\$79.00	D
	Search Fee General Fee		Actual Cost \$57 minimum	D
	Ext of time to development and S.102 modifications Written response		\$107.00	D
Garbage Service - Bin Sales (each)	Sulo Bin – 240 litre	\$93.00		D
	Sulo Bin Wheels	\$18.00		D
	Sulo Bin Axle	\$15.00		D
	Sulo Bin Lid	\$25.00		D
	Sulo Lid Clips (per pair)	\$4.75		D
Tipping Fees	See Pages 17-18			
Cemetery Fees	Lawn Section			
	Burial site & maintenance	\$1685.00		D
	Burial Saturday or Public Holiday	\$2032.00		D
	Reopening for 2nd internment	\$842.00		D
	Infant Graves	\$842.00		D
	Internment of Ashes	\$707.00		D
	Monumental Section			
	Burial site & maintenance	\$1685.00		D
	Reopneing for 2nd internment	\$842.00		D
	Exhumation – Approval Fee	\$70.00		D

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Public Halls and Coleambally Stadium User Fees	Regular Hirers (community) per day	\$9.20		A
	Regular Hirers (commercial)			A
	Per day	\$46.00		A
	Per half day	\$23.00		A
	Per night	\$46.00		A
Special Events/Private Function Hirers	Community Halls per day	\$82.50		A
	Community Halls per half day	\$41.25		A
	Community Halls per night	\$82.50		A
	Cleaning deposit (refundable)			A
	Coleambally			
	Youth/Sports Centre per day	\$82.50		A
	Youth/Sports Centre per half Day	\$41.25		A
	Youth/Sports Centre per night	\$82.50		A
	Cleaning Deposit (refundable)			A
	Coleambally			A
	Stadium – private function	\$110.00		A
	Stadium – local org kiosk	\$34.00		A
	Stadium – local org meeting	\$11.50		A
	Cleaning Deposit (refundable)			A
Recreation Ground - User Charges	Travelling Shows - Small Circus	240.00		A
	Travelling Shows - Large Circus	350.00		
	Security Deposit (only subject to GST if non-refundable)		\$850.00	A
	Sport and Playing Fields annual hire rates			A
	Cricket clubs	250.00		A
	Football clubs	505.00		A
	Touch football clubs	250.00		A
	Other sporting bodies	250.00		A
	Schools	0.00		A

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Sale of Sand and Gravel (prices \$/m³)	Loam & Red Sand (landfill, gardens, top dressing)			
	Ex Pit (Council loaded or self Loaded) per metre	N/A		
	Delivered or ex depot	\$27.30		
	Pit Sand (For concreting)			
	Delivered or ex depot	\$36.70		C
	Kyola Pit Sand (Bricky Sand)			
	Delivered or ex-Pit- per metre	\$61.80		C
	River Sand			
	Delivered or ex-Depot per metre			
	Darlington Point	\$78.80		C
	Coleambally	\$90.00		C
	Cracka Dust			
	Delivered or ex-Depot			
	Darlington Point	\$54.50		C
	Coleambally	\$64.80		C
	Road Base 20mm (crushed rock)			
	Delivered or ex Depot – per metre			
	Darlington Point	BLACK 60.70		C

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Sale of Sand and Gravel (cont...)				
	Coleambally	BLACK 71.55		C
		PINK 80.30		
	Aggregate 20mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	\$95.25		C
	Coleambally	\$106.00		C
	Aggregate 10mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	\$100.90		C
	Coleambally	\$112.25		C
	Aggregate 7mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	Not available		C
	Coleambally	Not available		C
	Aggregate 5mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	Not available		C
	Coleambally	Not available		C

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2019-20 Fee GST Inclusive	2019-20 Fee GST Exclusive	Fee Type
Sale of Water	Water Delivery Charge (10,000Ltrs)			
	Within Shire		\$143.15	D
	Outside Shire		Price on Application	D
	Water Sales from standpipes (up to 5kl)		\$36.00	D
	Per kl over 5kl		\$1.15	D
Water Connection Fees	20mm service		\$412.00	D
	Greater than 20mm or non-standard service		Price on Application	D
Other Water Activities	Location fee for public utilities (callout per employee)		\$47.35	D
	Service charge/per hr/per employee		\$70.00	D
	Water Headworks charge per lot created		Refer to Council Policy	D
Sewer Connection Fees			\$107.00	
Other Sewerage Activities	Location fee for public utilities (callout per employee)		\$47.35	D
	Service charge/per hr/per employee		\$70.00	D
	Sewerage Inspection Fee		\$75.00	D
	Sewer Headworks Charge		Refer to Council Policy	D
	Nth D/Point Sewerage Contributions – Interest		N/A	D
	Liquid Waste Dump (per load)	\$93.70		D

Murrumbidgee North - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST 19/20
6	Western Star Truck	\$162.00
7	Western Star Truck	\$162.00
96/246	Hyundai Excavator R110 D-7	\$162.00
50	ACCO International Garbage Compactor	\$183.00
17	Canter Dump Truck	\$97.00
21	New Holland Backhoe	\$162.00
23	John Deere Tractor	\$129.00
24	Fiat 45-66 Tractor	\$129.00
26	John Deere Tractor 6520	\$129.00
27	New Holland Skid Steer Loader	\$129.00
28	IVECO Stralis Water truck	\$150.00
34	Tar Patching Truck (Paveline)	\$162.00
35	Broons Roller	\$33.00
37	1981 Multi Tyred Drawn Roller	\$33.00
38	Multipac VV1500D Roller	\$162.00
39	VP2400 Rubber Tyred Roller	\$162.00
40	Howard Slasher 180B	\$33.00
43	EHD 180 Howard Slasher	\$33.00
46	Howard Rotary Hoe	\$33.00
58	Pump - Sludge Diaphragm Engine Driven	\$33.00
114	Pump - Water Centrifugal 40mm Kohler Prl	\$33.00

Murrumbidgee North - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST
116	Pump - Water Centrifugal 100mm Trailer	\$33.00
118	Vibrating Plate Compactor	\$33.00
61	Midland Trailer	\$43.00
62	Midland Trailer	\$43.00
63	Super Dog Trailer Low Loader	\$97.00
64	Emergency Trailer	\$97.00
71	Seca Sewerage Cleaner Jet Blaster	\$162.00
156	CAT Grader 140	\$245.00
157	CAT Grader 140	\$245.00
160	Rotary Hoe Stabaliser	\$96.00
167	New Holland Backhoe/Loader	\$162.00
176	Toro GM 360 Mower	\$79.00
177	Toro GM 360 Mower	\$79.00

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2017-18	G S T Exclusive 2017-18	Council's Pricing Policy
Laminating Fees	Laminating - A4	6.40		Full cost recovery
	Laminating - Card Pouch	2.60		
	Laminating - A3	9.50		
	Laminating - Poster	18.00		
	Laminating - Map (shire, farm, etc)	24.75		
Library	Inter Library Loans - Public Libraries other than WRL	At Cost		Full Cost Recovery
	Inter Library Loans - NLA and University	At Cost		
	Inter branch loan service	No Charge		
	Transfer from other branch	No Charge		
	Temporary Borrower Fee	20.00		
	Library Bags	2.50		
	Photocopying per copy	0.60		
	Book reservation fee			
	Provision of CD or USB Memory Stick	At Cost		Full Cost Recovery
	Latest fiction reservation			
	Overdue items (Per overdue notice processing)	At Cost		
	Lost membership card	3.00		
	Lost items	Replacement Cost		
	Internet Booking Fee	2.00		
	Printing B&W (per page)	0.60		
	Printing - Colour (per page)	1.25		
	Laminating - Card Pouch	2.60		
	Laminating - A4	6.40		
	Laminating - A3	9.50		
	Facsimile Machine Use			
	Fax Transmitting - First page	3.90		
	Fax Transmitting - Subsequent pages	0.00		
	Fax Receiving - First page	3.90		
	Fax Receiving - Subsequent pages	0.60		
	Scanning of documents	3.90		
	Information Research Fee -			
	per half hour or part thereof	45.00		

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2017-18	G S T Exclusive 2017-18	Council's Pricing Policy
Hire of Council Facilities Halls				Full (100%) cost recovery
	Ian Gilbert Room & Kitchen Hire	267.00		
	Wunnamurra Hall & Kitchen Hire	319.00		
	Dancing and Rehearsals	64.00		
	Tea and Coffee per head	5.25		
Hall	Setting up of seating/tables and other material (seating plan to be supplied by hirer)			Full (100%) cost recovery
	Setting up of Hall	197.00		
	Setting Up Ian Gilbert Room	139.00		
Bond	Bond		560.00	
	Fully refundable if hall left in clean and respectable condition at conclusion of function Cleaning costs withheld from bond on refund if left in unsuitable condition			
Council Chambers Only to be let with concurrence of General Manager	Hire of Council Chambers Half day	107.00		
	Hire of Council Chambers Full day	192.00		
	Hire of Council Chambers Tea and coffee per head	5.25		
Racecourse	Hire of Racecourse Facilities			Full (100%) cost recovery
	All Racecourse Facilities	679.00		
	Racecourse Tearooms & Kitchen	236.00		
	Apex Shed, Bar Tearooms & Kitchen	566.00		
	Racecourse Sheds and Stalls	347.00		
	Apex Shed	347.00		
	Hiring of Crockery and cutlery	90.00		
Monash Park	Hire of Club rooms for private function (please note venue will only be available if not being used by regular users)	236.00		
Library - Monash Room	Multi purpose Room	84.00		Full (100%) cost recovery
	Tea and Coffee per head	5.25		
Library - Banksi Room	Room only - Limited seating (No food or drink)			
	Library opening hours only	32.00		
Sports Complex Charges	Annual Membership Fee (Per Person)	262.00		
	Monthly Membership Fee (or part there of)	28.80		
	Monthly Membership Fee - Student (or part there of)	21.60		
	Hire of Complex (for non private use) - per hour	26.70		
	Family Membership (2 Adults and school aged Children) Monthly Fee	62.80		
	Family Annual Membership Fee	628.00		
	Fob deposit (refundable on return)	50.00		

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2019-20	G S T Exclusive 2019-20	Council's Pricing Policy
Information Research Fee	Response to subpoena per hour - 1st hour or part thereof - 2nd and subsequent hours		94.00	Partial cost recovery
Travelling Shows	Deposit against cleaning and restoration of site		875.00	Full (100%) cost recovery
Travelling Shows	Inspection of mobile food vending facilities per hour or part thereof		211.00	Full (100%) cost recovery
Travelling Shows	Tent erection fee or site establishment fee			Full (100%) cost recovery
	Small circus		239.00	Full (100%) cost recovery
	Large circus		254.00	Full (100%) cost recovery
Sewer Connection Fees	Connection Fee where service exists		618.00	
Sewer Connection Fees	Connection to unserviced area		as per quotation	
Sewerage Fees	Sewer Reconnection Fee		\$136.00 + Inspections	
Sewerage Fees	New Subdivision or existing non-sewer rateable properties		actual cost to connect service	Full (100%) cost recovery
Waste Management Charges - All Council Operated Tips	Common Tip Load to be checked by Council Officer (Key for Common Pit to be obtained during office hours only)			Full (100%) cost recovery

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2019-20	G S T Exclusive 2019-20	Council's Pricing Policy
Waste Management Charges - All Council Operated Tips cont.	Asbestos (only accepted from sources within the Council)		As per quotation	Full (100%) cost recovery
	Industrial, Commercial & Domestic per m3		19.00	
	Car Bodies		69.00	
	White Goods per m3 (Gas Removed)		26.70	
	Key Deposit (Refundable upon return)		50.00	
Waste Management Charges	Replacement of Wheelie Bin	115.00		Full (100%) cost recovery
Car Bodies	Removal of Car bodies	At Cost	At Cost	Full cost recovery
Water Supply Fees	Filtered Water Connection Fees			Full (100%) cost recovery
	Filtered Water 20mm Tapping		618.00	
	Filtered Water 25mm Tapping		837.00	
	Filtered Water 32mm Tapping		1097.00	
	Filtered Water 40mm Tapping		1365.00	
	Filtered Water 50mm Tapping		1617.00	
Water Supply Fees	Raw Water Connection Fees			Full (100%) cost recovery
	Raw Water 20mm Tapping		618.00	
	Raw Water 25mm Tapping		837.00	
	Raw Water 32mm Tapping		1097.00	
	Raw Water 40mm Tapping		1365.00	
	Raw Water 50mm Tapping		1617.00	
Water Sample Testing	Bacteriological			Full (100%) cost recovery
	Non urgent	160.00		
	Urgent	321.00		
Water Sample Testing	Chemical - flat rate <i>(Sample requires - 2 x 1 litre bottles)</i>	267.00		Full (100%) cost recovery
	Pesticide - flat rate <i>(Sample requires - 2 x 1 litre bottles)</i>	267.00		

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2019-20	G S T Exclusive 2019-20
Cemetery Fees Note : Council will not be responsible for damage to monumental work when a grave is re-opened			
	Charges for grave digging & backfilling in overtime		
	Backfill only - single / double or re-opened	130.00	
	Lawn Sunday single	2,416.00	
	Sunday double	2,758.00	
	Sat/Mon RDO single	1,938.00	
	Sat/Mon RDO double	2,239.00	
	Monumental Sunday single	1,818.00	
	Sunday double	2,074.00	
	Sat/Mon RDO single	1,460.00	
	Sat/Mon RDO double	1,685.00	
	Enquiries		
	First half hour	46.00	
	Each additional half hour	46.00	
	Permission to erect monuments and headstones		
	Single Grave	149.00	
	Double Grave	149.00	
	RSL	61.00	
	Reservation of Burial site		
	Single or double grave (pre 1989 interment fee will attract a credit)	244.00	
	Burial of Ashes in Crematorium Wall (including inscription of bronze plaque)	694.00	
Ashes	Burial of Ashes in Rose Garden (including inscription of bronze plaque & standard rose)	1,881.00	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2019-20	G S T Exclusive 2019-20
Lawn	First internment and inscription of bronze plaque		
	- single	1,878.00	
	- double	2,084.00	
	* - reopening for second internment additional inscription	1,389.00	
	Stillborn baby	1,370.00	
Note : Council will not be responsible for damage to monumental work when a grave is re-opened			
Monumental	First internment		
	- single	1,379.00	
	- double	1,635.00	
	* Re-opening for second interment		
	- With monumental work	1,370.00	
	- Without monumental work	1,223.00	
	Stillborn Child - single grave	1,019.00	
Headstone	Council construction of plinth inclusive of monumental fees, plaque & placement upon gravesite	749.00	
Common	Lease of land		
Culverts	Access culverts (Standard culvert consists of a rubber ring jointed pipe 4.88 m x 375 mm diameter with precast headwalls and 5m ³ gravel)	2,937.00	
Culverts	each additional metre	315.00	
Noxious Weeds	Spraying (per hour) - One operator, vehicle and spray equipment	As per quotation	
Oversize Permit	Class 1 permit		74.00
Plant Hire	Private Works	As Attached	
Private Works	Delivery (in addition to material cost)		
	Delivery per load outside town plus cartage rate to haul	36.00	
	Delivery per load - In town	55.00	
Private Works	Materials - from Depot per metre		
	Aggregate	162.70	
	Red Sand	23.60	
	Concrete Sand	33.40	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2019-20	G S T Exclusive 2019-20
	Gravel	27.80	
	Roadbase	67.00	
	Roadbase/Gravel mix	57.00	
	Metal Dust	57.00	
	Reject Aggregate	27.80	
Private Works	Gravel		
	Fill loaded only	16.00	
	Fill load and haul -add cartage rates for haulage	16.00	
	Materials from Gravel Pits - per metre³		
	Loaded & Hauled by Council-plus cartage rate p/km per m3	19.50	
	Loaded by Council & Hauled Privately	19.50	
	Red Sand from Sandhill per m3 plus cartage p/km per m3	15.00	
Road Closure	Road Closure Administration Fee	At Cost	
Road Opening Permit	Road Opening Permit including Inspection Fee -Domestic Works	83.00	
	Road Opening Permit including Inspection Fee - Rural and Commerical Works	270.00	
Sale of Old Materials	Secondhand Concrete Pipes		
	300mm diameter	33.00	
	375mm diameter	42.00	
	450mm diameter	58.00	
	525mm diameter	58.00	
	600mm diameter	82.00	
	Secondhand Materials		
	Grader Blades	23.00	
	Grader Tyres	106.00	
	Truck Tyres 900x20 & 10x20	58.00	
	200 litre drums	28.00	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	G S T Inclusive 2019-20	G S T Exclusive 2019-20
Saleyards	Sales		
	Minimum Opening fee per sale	1,304.00	
	Sheep sold Per head	0.34	
	Sheep unsold per head	0.22	
	Agents fee per head	0.16	
	Use of Yards - Overnight camping (wateryard)	85.00	
	Use of Yards- Sheep (drafting, marking etc) per head per day	0.16 to a Minimum	
Sewerage Charges	Additional sewerage charges		
	Schools		52.00
	Crown lands		92.00
Sewerage Charges	Urinal charges		
	Schools		45.00
	Crown lands		50.00
Truck Wash Charges Avdata System	Truck Wash per minute		0.62
	Truck Wash Avdata Key Deposit	40.00	
Water Charges	Meter Test Fee (Refunded if faulty)	62.00	
Water - Sale In Truck Loads	Water Charges per kilolitre		
	0 to 5000 lt		34.00 + 1.94 per kl
	5001 to 10,000 lt		43.00 + 1.94 per kl
	10,001 to 15,000 lt		50.00 + 1.94 per kl
	15,001 and above		62.00 + 1.94 per kl

Murrumbidgee South - Plant Hire Rates

PLANT HOURLY HIRE RATES 2019/20			
Plant No.	Type	Make	TOTAL Comprehensive inc GST 2019/2020
2375	Grader	Caterpillar 140M	245.00
2504	Grader	Caterpillar 140M	245.00
1201	Grader	Caterpillar 140M	245.00
1005	Grader	Caterpillar 140G	245.00
2503	Loader	Volvo L90F	245.00
2624	Tractor	Case IH FWA	138.00
2371	Tractor	Case IH Maxxum 140	138.00
1029/800	Tractor	Case IH 5150	130.00
1034	Tractor	Case IH 5130	130.00
1004	Roller-Vibrating	Dynapac CA236D	179.00
1010	Roller - Padfoot Vibrating	Hamm 20t	179.00
1766	Multi Tyred Roller	Hamm 20t	170.00
1009	Vibrating Roller	Wacker	75.00
22	Wacker	B560Y	Minor Plant
2489	Skid Steer Loader	Case	153.00
1013	Dual Axle Trailer	Tag-Along Skid	59.00
2457	Multi Tyred Roller	Pacific RP16	170.00
29	Concrete Saw	Echo	37.00
1789	Mower - Ride on	Husqvarna	69.00
35	Trailer		60.00
1026	Vibrating Plate	Wacker	42.00
1027	Vibrating Roller	Mustang - Benford	63.00
110	Backhoe	Komatsu	179.00
44	Concrete Saw	Stihl	Minor Plant plus blades
1030	Trailer Tilt/Bed	Target/Arrow 14T	69.00
46	Mini Weed Sprayer		Minor Plant
1031	Vibrating Plate	Wacker VPH 70	46.00
1032	Water Tank (14,000 Lt)	Stainless Steel	24.00
1006	Mower - Ride On	MTD Yardman	69.00
1039	Breaker	Wacker	71.00
1040	Slasher	Page UDZ	45.00
1049	Trash Pump	Wacker	42.00
137	Mower - Out Front - Ride on	Iseki	86.00
1054	Concrete Cutter	Ceterford	56.00
2501	Brush Cutter	Echo	Minor Plant
2348	Chainsaw	Echo	Minor Plant
89	Rotary Hoe	Celli K230	32.00
90	Noxious Weed Unit	Quick Spray	26.00
1058	Rotary Hoe	Celli K230	32.00
1104	Trailer 6 x 4 Box	Single Axle	38.00
1060	Slasher	Jon Berends	38.00
99	Woodchipper	Rivett	138.00
1062	Roller SP Ped.	Bomag	36.00
1063	Roller - Grader	Free Roll	28.00
1064	Roller - Grader	Free Roll	28.00
1065	Roller - Grader	Free Roll	28.00
104	Welder	Megajet	66.00
107	Pump	Portex 230	66.00

Murrumbidgee South - Plant Hire Rates

PLANT HOURLY HIRE RATES 2019/20			
Plant No.	Type	Make	TOTAL Comprehensive inc GST 2019/2020
108	Broom	Pacific 85RMP	94.00
1074	Dog Trailer	Hamelex	49.00
1085	Dog Trailer	CBB	49.00
c	Dog Trailer	North Star Tri Axle	49.00
1070	Pig Trailer	Hercules	49.00
1073	Pig Trailer	Hercules	49.00
1076	Roller - Grader	Free Roll	28.00
Vehicles			
2532	Holden Colorado(Workshop) - per km	Crew Cab	1.07
11	Holden Colorada (Development) - per km		1.07
2481/1090	Holden Colorado - per km	Space Cab	1.07
2719	Nissan Utility(Weeds) - per km	Patrol	1.15
2321	Truck (Maintenance) - per hour	Volvo	80.80
	- per km	Minimum Charge 1/2 hour	1.15
1043	Truck (Maintenance) - per hour	Fuson Tipper	80.80
	- per km	Minimum Charge 1/2 hour	1.15
119	Truck (Water Tanker)- per hour	Scania	154.00
	- per km	Minimum Charge 1/2 hour	1.15
1020/2637	Truck (Gravel) - per hour	Volvo FM 12	128.00
	- per km	Minimum Charge 1/2 hour	1.15
2488	Paveliner - per hour	Patchmobile	154.00
	- per km	Minimum Charge 1/2 hour	1.15
2374	Truck (Gravel) - per hour	Volvo FM 12	128.00
	- per km	Minimum Charge 1/2 hour	1.15
1012	Truck (Maintenance) - per hour	Mitsubishi FK 415	81.00
	- per km	Minimum Charge 1/2 hour	1.15
24	Ford Ranger(Storeman) - per km	Ranger	1.07
1086	Truck (Gravel) - per hour	Volvo FM 13	128.00
	- per km	Minimum Charge 1/2 hour	1.15
2479	Truck (Maintenance) - per hour	Mitsubishi	81.80
	- per km	Minimum Charge 1/2 hour	1.15
2639/2344	Isuzu Truck(Construction) - per km	Crew Cab Truck	1.15
10	Ford Ranger(Sewerage) - per km	Ford	1.07
5	Holden Utility (Overseer)	Colorado	1.07

Notes:

1. Backhoe and Loader will be charged at hourly rate plus travelling one way.
2. Graders will be charged at hourly rate plus travel cost of \$50.00 per job.
3. Minor Items of plant are only available with the operator at the rate of \$20.00 (inclusive of GST) per hour plus operator wages & oncosts.
4. All plant items are only to be hired with an operator.