

2020-2024

DRAFT

Operational Plan & Delivery Programme



Murrumbidgee
COUNCIL

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Message by Mayor and General Manager

Strategic planning is a critical role undertaken by Local Government, in conjunction with its communities, in order to ensure we have robust planning for our future and create an inclusive, sustainable community and Local Government Area (LGA). In accordance with the intention of the NSW Government Integrated Planning and Reporting (IP&R) Framework to integrate various Council plans with the community's strategic objectives and aspirations, Murrumbidgee Council, like many NSW Councils, is delivering a combined Delivery Program 2020-2024 and Operational Plan for the 2020-21 reporting year.

Through our recent consultation, we know that our community want to see some changes that would make our LGA even better. This Delivery Program and Operational Plan outlines the functions of each of Council's service areas, provides financial estimates for the four-year period, and includes a detailed budget for the operational activities to be undertaken. In addition to the Community Strategic Plan 2017-2027, the Delivery Program and Operational Plan is also informed by several Council and NSW State Government strategies and plans, and the ongoing community surveys will independently rate the importance and satisfaction of Council's service delivery and performance.

The Plan aims to reflect consultation and define community priorities and aspirations for the future, and set out how individuals, community groups, Council, other organizations and levels of Government will turn that vision into a reality. It is based on the social justice principles of equity, access, participation and rights. It aims to promote equal rights for all by achieving better accessibility and inclusion for all ages and levels of ability.

This strategic document includes:

1. Murrumbidgee Council's Delivery Program 2020-2024, outlining aspects of the Community Strategic Plan under the direct control and responsibility of Council;
2. An Operational Plan 2020-2021 outlining the yearly actions and activities Council will undertake in the financial year to work towards achieving the four-year Delivery Program.

The Plan will be reviewed every four years and, throughout the life of the Plan, we will be listening to our community to ensure that it continues to reflect their long-term aspirations.

Murrumbidgee Council's Strategic Vision

Murrumbidgee Council values creativity and innovation to reliably deliver quality service and facilities to its communities. It does this through traditional principles, forward thinking, providing strong, positive leadership to nurture who we are, where we live and what we have built.

Strategic Integrated Planning and Reporting (IP&R) Framework

Integrated Planning and Reporting is the framework for planning and reporting by Local Governments across New South Wales. The aim is to integrate the various plans of Council with the strategic objectives or aspirations of the community. The key element in the framework is the involvement of the whole of the community in the formulation of the Community Strategic Plan. To ensure Council achieve the community vision in the future, it is necessary it starts embedding various elements of the Community strategic vision into Councils daily planning and service delivery.

The 2012 Integrated Planning and Reporting (IPR) framework requires each local government area to have a community strategic plan under section 402 of the Local Government Act. Each council in NSW must also prepare:

1. A 10-year Community Strategic Plan
2. A 10-year Asset Management Policy, Strategy and Plan
3. A 10-year Long Term Financial Plan
4. A 4-year Workforce Plan
5. A 4-year Delivery Program
6. A 1-year Operational Plan
7. An Annual Report by 30 November each year for the previous financial year, which also shows how Council is progressing with its Delivery Program. .
Council is also required to prepare an End of Term Report that outlines how it has implemented the Community Strategic Plan during its term of office.
8. Regular reports will be prepared to measure performance against these. For example, the General Manager is required to report to Council every six months on the progress of the Delivery Program and Operational Plan

This integrated planning and reporting framework (IPR) is designed to deliver the following benefits:

1. Strengthen Council's strategic focus;
2. Align council services, programs and actions to its high level strategy;
3. Improved, integrated planning and reporting processes incorporating the 'Quadruple bottom line' of society/community, environment, economy and governance; and
4. Streamlining reporting processes and reducing duplication.

The principal, and aligned components of the integrated planning and reporting model are:

Community Strategic Plan – Sets out the Community's long term aspirations and is the key reference guiding Council decision making across the Murrumbidgee Council area for the next 10 years. The plan is prepared by Council, after extensive consultation with residents, land owners, visitors, Councillors, Council staff, businesses, community groups and youth. Through consultation, Council identified five strategic areas to be used as its principles in planning for the future. Sub strategies aligned to the Delivery program and Operating Plan cascade down from these five strategic principles. The Plan sets out the specific strategies, direction, targets and measures necessary for achieving the following outcomes:

- ❖ Community
- ❖ Environment
- ❖ Infrastructure
- ❖ Economy
- ❖ Leadership

The five strategic principles are balanced across social, environmental, economic and civic leadership areas in recognition of the need for Council to either deliver programs and services directly and/or work in partnership with other organizations, Council's stakeholders and community members to contribute to, and ensure the implementation of the Community Strategic Plan.



Delivery Program – in preparing its Delivery Program, Council considers all available resources and the capacity to deliver services and projects to the Community. It identifies and manages what and how it intends to deliver the community's long- term goals during its term in office (four years) and its priorities.

Operational Plan – The Operational Program is an (annual) sub plan of the Delivery Program detailing Council's budgeted activities for each year of the Delivery Program. The operational Plan supports the Delivery Programme by outlining projects, programs and services to be undertaken in the twelve-month period and includes a financial snapshot.

Resourcing Strategy – Consolidates Council's key planning strategies for utilizing Council's resources to meet the community's strategic objectives. The resourcing strategy includes a Long Term Financial Plan (LTFP) which outlines the future financials supporting Council's operations including key elements like rate movements, service levels, major infrastructure, asset replacement, borrowings and cash reserves; the Workforce Management Plan which ensures Council has the right skills to meet and continue to deliver sustainable service delivery into the future; and the Asset Management Plans which provide a clear direction and goal for managing Council's assets and physical infrastructure.



Reporting and Monitoring

Council is required to report periodically to the Murrumbidgee Council community on the progress of the activities undertaken by Council in achieving the strategic objectives of the Community Strategic Plan. Key accountability reporting points are:

1. Council's Annual Report is prepared after the end of the financial year and reports the results, progress and achievements for the year against the Operational Plan and Delivery Program. It also contains Council's audited financial statements.
2. Council's Disability Inclusion Action Plan is annually reviewed.
3. Every four years in alignment with Council's election cycle, the Community Strategic Plan must be reported upon by the outgoing Council and the incoming Council must undertake a review of the Plan. At this time, the Community Strategic Plan has to be rolled forward four years to maintain a minimum long term 10-year strategic focus.
4. Council produces a quarterly report outlining progress against the adopted Operational Plan and measuring the success of the implementation of the Delivery Program for the current year.

How to read the combined Delivery Program and Operational Plan:

This document has a number of sections, each providing varying levels of detail depending on the level of information required. The Delivery Program and Operational Plan have been combined so the strategies, actions and Key Performance Indicators (KPIs), are all located in the same section of the document. The actions are differentiated by their allocated time frames as well as the service area who will deliver the action and each action is aligned back to Council's annual budget.

Delivery Program Actions 2020 – 2024:

An overview of all the actions Council intends to deliver over its current four-year term (2020 – 2024). Actions are listed under the Outcomes and Strategic Goals set in the Community Strategic Plan 2017-2027 section of the document, so you can see how they contribute to the achievement of the community's aspirations identified for the next ten years. In this section you can:

1. see all the actions Council intends to deliver from the Community Strategic Plan for the period from 2020-2024;
2. find out which Council Service Areas will be responsible for delivering the actions; and
3. work out what specific actions will happen under the various CSP strategies and more detail on specific actions.

Operational Plan Actions 2020 – 2021 by Service Area:

Detailed information about the actions the Council will deliver in the 2020-21 financial year. This section is structured by the Council's Service Areas so you can see what each area does, which actions they are responsible for, and how they plan to deliver them. In this section you can:

1. learn what each Service Area of the Shire does;
2. review the feedback from the community relating to this service;
3. see the four-year actions this Service Area is responsible for, and specific actions it will take in the 2020-21 financial year; and
4. find out the budget allocated to each Service Area and how performance will be measured.

Financing the Delivery Programme 2020 – 2024:

The last sections in this document provides financial modelling for how the Council will fund the actions in the Delivery Plan 2020 – 2024 and maintain a strong, sustainable financial position. It includes detailed financial statements. In this section you can:

1. review the 2020-2021 budget;
2. find out more about how Council raises revenue to support the Delivery Plan; and
3. see the detailed rates and charges information for the 2020-2021 financial year.

Murrumbidgee Council Combined Operational Plan and Delivery Program:

The annual Operational Plan supports the four-year Delivery Program. The Operational Plan identifies the projects programs and activities that Murrumbidgee Council will undertake within the financial year to deliver the objectives identified with the Community Strategic Plan and the strategies within the Delivery Program. The Operational Plan allocates responsibilities for each action; identifies how the effectiveness of the action will be measured and notes the resources available to implement the action and is reviewed and revised annually as part of the four-year life-cycle of the Delivery Program.

The Operational Plan and Delivery Program can be accessed on the Murrumbidgee Council website: www.murrumbidgee.nsw.gov.au

Further information or feedback can be provided via email to: mail@murrumbidgee.nsw.gov.au

STRATEGY 1: COMMUNITY

Community Strategies

The identified key strategies have been grouped into the following five themes that reflect the main themes identified during Community Engagement and consultation process held by Council. They reflect Council's broad governance, reporting and operational structure.

STRATEGIC THEME 1: OUR COMMUNITY – Who we are

We support all members of our Council community. We strive to ensure they feel safe and are actively and passionately involved in establishing and promoting a connected, respected Council Area by facilitating equitable access to community infrastructure and services – healthcare, education and transport. The diversity of our three towns serves to create a stronger, ever-evolving Murrumbidgee Community, which values its rural lifestyle as the place to work and live sustainably into the future.

STRATEGIES:

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| 1.1 | Building and Supporting a Diverse Community |
| 1.2 | Celebrating Cultural Identity |
| 1.3 | Creating Community Opportunities and Equitable Access to Council Services and Programs |
| 1.4 | Enhancing Health and Wellbeing |
| 1.5 | Creating a Safe Community |

STRATEGIC THEME 2: OUR ENVIRONMENT – Where we live

We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.

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|-----|---|
| 2.1 | Respecting and Protecting our Natural Environment |
| 2.2 | Exploring and Embracing Sustainable Energy Sources and Practices |
| 2.3 | Maintaining a Balance in the Natural Environment Between Growth, Development and Environmental Protection |
| 2.4 | Protecting Waterways and Catchments |
| 2.5 | Valuing and Conserving our Native Flora and Fauna |

STRATEGIC THEME 3: OUR INFRASTRUCTURE – What we have built

Our Community is well served and connected to effectively planned built, social and community infrastructure which is developed and maintained according to identified community needs and priorities encouraging community connective and partnerships – including transport, communications, road infrastructure and sustainably planned water, energy and waste management.

STRATEGIES:

3.1	Supporting and Developing Responsible, Sustainable Asset Management
3.2	Providing Infrastructure (council buildings and facilities) to Meet Community Needs
3.3	Providing the Community with Open Spaces to be Active
3.4	Maintaining and improving Transport Infrastructure
3.5	Planning and Improving Communications Infrastructure for Better Connectivity
STRATEGIC THEME 4: OUR ECONOMY – Creating our own opportunities	
We work with new and existing business and industry to proactively provide regional economic opportunity, development and tourism, creating stability and future growth	
STRATEGIES:	
4.1	Supporting Business and Industries Growth, Diversity and Productivity
4.2	Promoting a Regional Economy and Growth
4.3	Promoting Tourism Strategies and Opportunities
4.4	Supporting Community Access to Education, Training and Future Opportunities
4.5	Fostering a Resilient, Vibrant Agricultural Sector
STRATEGIC THEME 5: OUR LEADERSHIP – Looking to our Future	
Council's leadership establish effective, relevant representation and relationships ensuring sound outcomes. They operate ethically and implement good governance to develop and ensure a positive future for the whole of Murrumbidgee Council Community.	
5.1	Demonstrating Transparent Leadership Through Sustainability, Accountability and Community Representation
5.2	Engaging and developing Future Community Leaders
5.3	Investigating Funding, Services and Programs strengthening Councils financial sustainability
5.4	Promoting Council as an 'Employer of Choice' Through Productive, Beneficial Relationships
5.5	Cooperating and Collaborating with Other Councils to Achieve a Strong Voice in Regional Planning and Funding Arenas

COMMUNITY:

We support all members of our Council community. We strive to ensure they feel safe and connected by facilitating equitable access to community infrastructure and services. We celebrate the diversity of our three towns and value our rural lifestyle.



COMMUNITY STRATEGIES & ACTIVITIES

- 1.** Building and supporting a diverse community
- 2.** Protecting and embracing cultural identity and heritage
- 3.** Creating community opportunities and equitable access to council and community services and programs
- 4.** Enhancing health and wellbeing
- 5.** Creating a safe Community

1.1 Building and Supporting a Diverse Community:

Strategic Activity		Action	Accountable Officer
Strategy 1.1.1	Improve and increase community and public transport access and availability options throughout the Council area including services outside our Local Government Area	Action: 1.1.1.1: Actively liaise and coordinate with public transport providers to ensure improve public transport services	CCSM
		- Initiate 3 meeting with public transport providers annually to better understand community transport needs and issues – 30 June 2021 Action 1.1.1.2: Undertake analysis of public and/or community transport needs to assist in planning service provision - Incorporate a community transport analysis into the Community Services Plan to be developed – 30 June 2021	CCSM
Strategy 1.1.2	Engage and encourage the disadvantaged members of Murrumbidgee communities by supporting the work of regional government agencies and NGOs	Action 1.1.2.1: Partner with organizations to develop a strategy supporting the supply of affordable accessible and adaptable housing Initiate discussions with key stakeholders including Waddi Housing Inc. to identify the role Council can play in regards to developing such a strategy – 30 June 2021 Action 1.1.2.2: Identify suitable land for residential development by other stakeholders	CCSM MPE

Strategy 1.1.3	Foster and provide community opportunity through the performing and visual arts	Action 1.1.3.1 Identify a program or program of events in partnership with arts and community groups within Murrumbidgee • Work with stakeholders including Taste Riverina and Destination NSW to identify and cost the potential for a program to be developed – 30 June 2021	CCSM
Strategy 1.1.4	Build a culture of respect for diversity and differences	Action 1.1.4.1 Support programs that celebrate and strengthen multiculturalism in the community • Work with key stakeholders to identify ways and programs that Council can celebrate and strengthen community diversity and multiculturalism – 30 June 2021	CCSM
		Action 1.1.4.2 Conduct Australian Citizenship ceremonies in accordance with guidelines set by the Department of Immigration. • Deliver citizenship ceremonies at all three towns annually – 30 June 2021	EA

1.2 Protecting and Embracing Cultural Identity and Heritage:

Strategic Activity		Action	Accountable Officer
Strategy 1.2.1	Provide opportunities for our community to showcase their heritage and diversity	Action 1.2.1.1 Work with key stakeholders to promote and celebrate Murrumbidgee's heritage and diversity - Promote Harmony Day – 2021 - Partner with key stakeholders to promoted targeted events and promotions – 30 June 2021 - Promote NAIDOC week – July 2021	CCSM
Strategy 1.2.2	Value-add to our historic places and spaces	Action 1.2.2.1 Create/include Murrumbidgee's heritage assets into Councils asset and risk registers – June 2021	AM
Strategy 1.2.3	Unique historic stories from across the Council area are celebrated and protected	Action 1.2.3.1 Partner with key stakeholders to collect and collate Murrumbidgee's unique stories Create/identify/incorporate Murrumbidgee's significant indigenous sites and history into Councils Tourism and Heritage documents and planning – 30 June 2021	EDM

1.3 Creating Community Opportunities and Equitable Access to Council and Community Services and Programs:

Strategic Activity		Action	Accountable Officer
Strategy 1.3.1	Foster current sporting, social, recreational and cultural events and activities increasing participation and inclusion.	Action 1.3.1 Develop/publish/distribute a yearly calendar of community events using the results of the community services analysis and plan – 31 January 2021	EA & EDM
		Action 1.3.2 Proactively manage Council's social media forums and plants to promote participation, events and activities - 30 June 2021	EDM
		Action 1.3.3 Support planned cultural and wellbeing activities and events in the Murrumbidgee Local Government Area -30 June 2021	EDM
		Action 1.3.4 Consider developing a "Welcome to Murrumbidgee" pack for new residents - 31 December 2021	EDM
		Action 1.3.4 Develop a database of all community services and identify service groups -30 June 2021	CCSM
		Action 1.3.5 Create a brochure of all community services groups across the Murrumbidgee Local Government Area -30 June 2021	CCSM
		Action 1.3.6 Promote and celebrate national events • Deliver 1 IBW event annually • Deliver 3 Youth events – 1 per town annually Action 1.3.7 Plan activities for Murrumbidgee's ageing population	CCSM

		• Deliver Seniors Week annually • Maintain respite, meals on wheels, home modifications and community transport services Action 1.3.8 Support existing service providers to present activities and social initiatives for senior residents • Initiate 4 meetings with target service providers annually • Initiate 4 meetings with community transport service providers Action 1.3.9 Promote a published calendar of events specifically for senior residents	EA/CCSM CCSM CCSM CCSM
Strategy 1.3.2	Encourage the development of a range of sporting options, particularly for young people, and enhance the capacity of community organizations and sporting groups to access external grants and funding opportunities.	1.3.2.1 Develop new events to attract those with interests in special areas • Continue to meet with stakeholders to source 'special interest' opportunities & events	EDM
Strategy 1.3.3	Provide opportunities for the towns to interact more to ensure a greater sense of connectedness including fostering, supporting and recognizing volunteers and their organizations within the community	Action 1.3.3.1 Promote recognition of volunteers and diversity in the community • Promote volunteer organizations and the benefits of volunteering on Councils social media platforms Action 1.3.3.2 Strengthen an awards program for volunteers in Councils current events schedule • Partner with the community to deliver the following awards in all towns: • Australia Day	Media and Communications Officer EA/CCSM

Action 1.3.3.3 Host an annual volunteer information session in partnership with community and sporting groups

- Partner with local sporting and volunteer groups and run three volunteer sessions – one per town-30 June 2021
- Insert 2 articles on volunteering in community newsletter

Action 1.3.3.4 Encourage and support aged care facilities across Murrumbidgee and/or encourage private enterprise development of a retirement facility

CCSM

Strategy 1.3.4	Provide a range of community entertainment activities including activities for youth, seniors and people with disabilities	Action 1.3.4.1 Establish, manage and promote membership of a Youth Council(s) - Investigate the establishment of youth councils in Murrumbidgee – 30 June 2021 Action 1.3.4.2 Partner with other organizations to deliver more events in Youth and Senior Weeks Action 1.3.4.3 Provide support for employment opportunities for people with disabilities through partnerships with relevant organizations - Initiate meetings with relevant stakeholders to see how Council might work with them – 30 June 2021 Action 1.3.4.3 Review Council's Disability Inclusion Action Plan - Review and amend Disability Inclusion Action Plan with KPIs – 30 June 2021	CCSM CCSM CCSM CCSM
Strategy 1.3.5	Strengthen community pride through honours and awards nominations and ensure Council-provided grants and in kind support is efficiently and equitably distributed to support community and sporting groups efforts and activities	Action 1.3.5.1 Conduct/host workshops assisting community organizations in fund raising, grant writing, governance and other support activities - Deliver 3 fund or grant writing workshops for community groups annually- 30 June 2021 - Develop Community Grants policy and guidelines	EDM CCSM

Strategy 1.3.6	Ensure Murrumbidgee libraries are a cultural, recreational and learning centres of the communities of Murrumbidgee	Action 1.3.6.1 Partner with Western Riverina Libraries to provide and enhance library services • Undertake a library user profile review to inform service development and delivery – 31 December 2021 • Implement quarterly customer service review for Murrumbidgee Library users – 30 June 2021 • Partner with Western Riverina Libraries to develop and promote education opportunities in all Murrumbidgee towns using shared resource Action 1.3.6.2 Identify and pursue grant opportunities	CCSM CCSM CCSM CCSM
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1.4 Enhancing Health and Wellbeing:

Strategic Activity		Action	Accountable Officer
Strategy 4.1.1	Manage and maintain the amenity of parks, garden and the environs of all Council communities	Action 1.4.1.1 Review / Develop a parks and gardens Plan including proactive maintenance schedules and budgets - 30 June 2021	OM
Strategy 1.4.2	Ensure that we have access to a broad range of mental health services	Action 1.4.2.1 Liaise with health service providers at least annually -30 June 2021 Action 1.4.2.2 Lobby for increased mental health services in Murrumbidgee Local Government Area – 30 June 2021 Action 1.4.2.3 Initiate or attend relevant interagency committees on mental health initiatives and programs – 30 June 2021	GM GM GM
Strategy 1.4.3	Promote and support health services	Action 1.4.3.1 Identify key stakeholders and partners involved in supporting and promoting health services across Murrumbidgee – 30 June 2021	GM
Strategy 1.4.4	Maintain public health inspection and licensing programs and compliance	Action 1.4.4.1 Undertake compliance activities in accordance with current public health regulations – 30 June 2021	MPE
Strategy 1.4.5	Diversify engagement to increase awareness and participation in education including investigating opportunities for developing partnerships with TAFE and regional universities	Action 1.4.5.1 Council works with education and training organizations to support skills focused groups and training opportunities in the Murrumbidgee Local Government Area – 30 June 2021	CCSM/EDM

Strategy 1.4.6	Support the continuity of health services form public and private sector across Murrumbidgee	Action 1.4.6.1 Ensure we retain our local GP Assist GP with Accreditation by providing furniture and fitting upgrades on Council premises and maintaining surgeries and dwellings in all towns – 30 June 2021	GM/AM
Strategy 1.4.7	Support a community health facility where allied and specialist health service providers can operate an MPS service model	Action 1.4.7.1 Engage with community service providers and facilitate meetings at least annually -30 June 2021	GM
Strategy 1.4.8	Support our community services programs and encourage collaboration and communication linkages between service providers across the region	Action 1.4.8.1 Proactively engage and promote programs through Councils social media platforms - Work with other councils and regional providers to identify and support regional community and communication initiatives – 30 June 2021, with annual review.	Media and Communications Officer
Strategy 1.4.9	Provide support to community funded cultural and wellbeing activities and events across Murrumbidgee	Action 1.4.9.1 Create a list of community events to publish and promote through Council – 30 June 2021 Support the Taste of Coly Festival and Committee	EDM

1.5 Creating a Safe Community:

Strategic Activity		Action	Accountable Officer
Strategy 1.5.1	Working with relevant agencies (including police and schools), to maintain and develop existing road safety initiatives within the Council area to keep our children safe	Action 1.5.1.1 Develop an approved Road Safety Action Plan aligned with Council's Community Strategic Plan – 30 June 2021	OM
		Action 1.5.1.2 Implement the initiatives identified in the Road Safety Action Plan - 30 June 2021	OM
Strategy 1.5.2	Liaise with local police and State government to increase police presence and visibility in our area	Action 1.5.2.1 Engage with Murray and Murrumbidgee Local Area Command Police through regular meetings	GM
		Attend regular LAN meetings annually – 30 June 2021, with annual reviews.	
		Action 1.5.2.2 Partner with Local Police to raise community awareness about public and traffic safety and other issues impacting on Murrumbidgee's populations – 30 June 2021	OM
		Action 1.5.2.3 Lobby to maintain timely responses to incidents through regular reporting	
		Initiate dialogue with Police and other service providers regarding statistical reporting across the region – 30 June 2021, with annual review	AM
		Action 1.5.2.4 Seek Police presence at key public events - 30 June 2021	OM

Strategy 1.5.3	Provide adequate street and security lighting in our towns	Action 1.5.3.1 Review/Develop a town street lighting program and maintenance schedule aligned to the LTFP - 30 June 2021	OM
Strategy 1.5.4	Council supports, and where appropriate, seeks funding for community safety programs and initiatives	Action 1.5.4.1 Support the initiatives of Neighborhood Watch and similar organizations and committees – 30 June 2021 with annual review Action 1.5.4.2 Consider/review CCTV network in the CDB including applying for grants – 30 June 2021 with annual review	CCSM OM
Strategy 1.5.5	Provide adequate activities for young people and facilities they can use to keep them entertained in a safe environment	Action 1.5.5.1 Work with relevant organizations to develop activities for young people in the Murrumbidgee Local Government Area - Investigate capital projects supporting activities in Murrumbidgee towns for young people e.g. aquatic playgrounds – 30 June 2021 Action 1.5.5.2 Work with local Police Area Command to investigate entertainment and safety initiatives for schools and young people - Partner with local police to deliver 'Stranger Danger' and 'Traffic Safety' sessions to schools across Murrumbidgee – 30 June 2021	CCSM CCSM

STRATEGY 2: ENVIRONMENT

We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.



COMMUNITY STRATEGIES

- 1.** Protecting existing regional natural environments for future generations
- 2.** Exploring and promoting alternate, sustainable energy sources and practices
- 3.** Maintaining a balance between growth, development and environmental protection
- 4.** Protecting and Managing waterways and catchments
- 5.** Valuing and conserving native flower and fauna

ENVIRONMENT

2.1 Protecting Existing Natural Environments for Future Generations:

Strategic Activity		Action	Accountable Officer
Strategy 2.1.1	Ensure the conservation of the Council's natural beauty and ecology for future generation and visitor attractions	Action 2.1.1 Develop a waterway tourism plan incorporating education, aquatic recreation and walking opportunities – 30 June 2021 Action 2.1.1 Create and support management plans for lakes, rivers across Murrumbidgee -30 June 2021 Action 2.1.1 Support the creation of the concept and implementation of the lake at Coleambally – 30 June 2021, with annual review	EDM OM EDM/MPE
Strategy 2.1.2	Expand our network bush land walking trails to encourage active experiences of our river side location and protect the surrounding bush	Action 2.1.2.1 Incorporate biodiversity and other walking trails into Council's tourism strategy and promotions Investigate grant opportunities for developing walking trails and biodiversity programs-30 June 2021	EDM
Strategy 2.1.3	Foster learning about and celebrate the Council's natural resources	Action 2.1.3.1 Partner in environment education programs provided by organisations such as Local Land Services and Landcare Attend required Landcare and Local Land Service meetings and investigate identified programs – 30 June 2021	MPE

2.2 Exploring and Promoting Alternate, Sustainable Energy Sources and Practices:

Strategic Activity		Action	Accountable Officer
Strategy 2.2.1	Engage with RAMROC and support sustainable energy initiatives (including funding opportunities), including green waste, bio waste and sustainable street lighting	Action 2.2.1.1 Actively participate in New waste or other initiatives – 30 June 2022 with annual review	MPE
Strategy 2.2.2	Continue to encourage investment into solar power and other sustainable energies	Action 2.2.2.1 Source potential grant funding for energy audits and other sustainable energy projects -30 June 2022, with annual review Action 2.2.2.2 Partner with relevant organizations to develop education programs assisting the community in reducing energy consumption and alternative energy practices -30 June 2021, with annual review Action 2.2.2.3 Develop a Council energy consumption reduction plan or concept – 30 June 2021	MPE MPE OM/MPE
Strategy 2.2.3	Rationalize waste management and recycling priorities in accordance with relevant legislation	Action 2.2.3.1 Maximize diversion of waste through Councils kerb collection programs -30 June 2022, with annual review Action 2.2.3.2 Identify/Provide opportunities for the diversion was from landfill – 30 June 2021	MPE/OM MPE

		Action 2.2.3.3 Investigate landfill management options across the Local Government Area Maintain ongoing management of tips across all three towns in Murrumbidgee -30 June 2022, with annual review Action 2.2.3.4 Undertake upgrade works at Coleambally and Darlington Point landfills – 30 June 2021 Action 2.2.3.5 Implement expansion plan for Darlington Point Landfill site - -30 June 2021 Action 2.2.3.6 Create a rural landfill plan for the Murrumbidgee local government area - 30 June 2021	MPE MPE MPE MPE
Strategy 2.2.4	Conduct principal certifying authority functions in the local government area	Action 2.2.4.1 Undertake mandatory inspections as required by legislation and issue construction certificates, complying development certificates, occupation certificate and subdivision certificates -30 June 2022, with annual review	MPE

2.3 Maintaining a Balance between Growth, Development and Environmental Protection:

Strategic Activity		Action	Accountable Officer
Strategy 2.3.1	Stimulate the conservation of important heritage assets of Murrumbidgee Council	Action 2.3.1.1 Identify/incorporate heritage assets into Councils asset management planning and reporting -30 June 2021	AM
		Action 2.3.1.2 Create/maintain a heritage advisory service – 30 June 2021	MPE
		Action 2.3.1.3 Provide a local heritage assistance fund to support the conservation of local heritage items - 30 June 2021	FM
Strategy 2.3.2	Encourage and support sustainable land use, planning and development	Action 2.3.2.1 undertake periodic review of Council's planning policies and delegations – 30 June 2021	GM/MPE
		Action 2.3.2.2 Utilise and update Council's Section 94A Plan • Plan Complete and Schedule 1 to be reviewed annually with budget – 30 June 2021	MPE
		Action 2.3.2.3 Review the Murrumbidgee Development Control Plan and Merge Jerilderie LEP 2012 and Murrumbidgee LEP 2013 – 30 June 2021	MPE

		Action 2.3.2.4 Review the Murrumbidgee Town Development Plans for residential and industrial development in Coleambally (2019) and Jerilderie (TBC) – 30 June 2021	MPE
		Action 2.3.2.5 Provide a development application pre-lodgment service – 30 June 2021	MPE
Strategy 2.3.3	Consider plans for the improvement, beautification and revitalization of Murrumbidgee towns including town entries	Action 2.3.3.1 Create master plans for each of Murrumbidgee's towns and/or critical areas within the towns - 30 June 2021	OM
		Action 2.3.3.2 Consider developing working groups to support Council's focus and programs - 30 June 2022 with annual review	OM
Strategy 2.3.4	Ensure best practice public and environmental health controls	Action 2.3.4.1 Review/Implement a food safety program in accordance with the NSW food Authority – 30 June 2021	MPE
		Action 2.3.4.2 Act on complaints received in relation to pollution and public health - 30 June 2022 with annual review	MPE
		Action 2.3.4.3 Record and process statistics for management reporting to Council and for compliance – 30 June 2021	MPE
		Action 2.3.4.4 Conduct investigations as requested and required - 2022 with annual review and reports	MANAGEMENT

Strategy 2.3.5	Maintain a responsible animal management program and service ensuring stray and illegally –kept animals are not allowed to become a nuisance to community	Action 2.3.5.1 Undertake regular patrols to encourage a reduction in the numbers of stray or lost animals - 30 June 2022 with annual review and reporting Action 2.3.5.2 Develop, implement and continuously improve partnerships and program to rehome impounded animals – 30 June 2022 with annual review and reporting Action 2.3.5.3 Maintain and operate a compliant facility for keeping companion animal and straying stock - 30 June 2022 with annual review and reporting Action 2.3.5.4 Regularly record and report on the number of companion animals accommodated at the Pound as per Animal Act Requirements - - 30 June 2022 with annual review and reporting	OM/MPE OM/MPE OM OM/MPE
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2.4 Protecting and Managing Waterways and Catchments:

Strategic Activity		Action	Accountable Officer
Strategy 2.4.1	Promote responsible water usage particularly in town areas	Action 2.4.1.1 Finalize draft floodplain risk management study and plans for all Murrumbidgee's towns and/or implement the recommendations - 30 June 2021	MPE/AM

2.5 Valuing and Conserving Native Flora and Fauna:

Strategic Activity		Action	Accountable Officer
Strategy 2.5.1	Continue to promote flora and fauna conservation through Councils road network maintenance program	Action 2.5.1.1 Develop partnerships with State and Federal Authorities around wild animal control - 30 June 2022 with annual review	MPE
Strategy 2.5.2	Educate and inform the community on weed management	Action 2.5.2.1 Promote biosecurity and weed management reduction through Councils weed management program - 30 June 2022 with annual review Action 2.5.2.2 Undertake inspections of rural properties to identify the existence of noxious weeds, advise and monitor for weed control - 30 June 2022 with annual review Action 2.5.2.3 Undertake weekly infestations inspections on Council and State controlled land (including roads) and implement eradication measures - 30 June 2022 with annual review Action 2.5.2.4 Effectively manage flood and water management for Murrumbidgee's Local Government Area over the longer term - 30 June 2022 with annual review	MPE MPE MPE OM/MPE/AM

STRATEGY 3: INFRASTRUCTURE

Our Community is well serviced and connected to well-planned built, social and community infrastructure developed and maintained according to community and public safety needs and priorities and partnerships.



COMMUNITY STRATEGIES

- 1.** Responsible, sustainable asset management
- 2.** Infrastructure (Council buildings and facilities) which meets community and public safety needs
- 3.** Providing the Community with open space to be active
- 4.** Maintaining and improving transport infrastructure
- 5.** Ensuring local utilities and communications infrastructure and connectivity meets future needs

INFRASTRUCTURE:

3.1 Responsible, Sustainable Asset Management:

Strategic Activity		Action	Accountable Officer
Strategy 3.1.1	Maintain a comprehensive asset management capability framework	Action 3.1.1.1 Review Councils asset management framework, policy and plan – 30 June 2021	AM/OM
		Action 3.1.1.2 Develop integrated registers for each asset class incorporating the 2017 asset management review - 30 June 2021 – ongoing annual review with contractor's quotations being sought	AM
		Consolidate all data for the following assets classes into a consolidated asset management register as part of a staged roll out – 30 June 2022 with annual review and reporting	AM
		Identify critical assets in each of these asset classes and incorporate them into the registry – 30 June 2022 with annual review and reporting	AM
		Action 3.1.1.3 Incorporate the financial impacts from the 2017 asset management review into Council's LTFP to reflect current and future community needs and priorities – 30 June 2021	AM/FM
		Action 3.1.1.4 Develop a ten-year maintenance and renewal budget and program (separate to capital works) aligned to the LTFP - 30 June 2022 – with annual review and reporting	AM/FM/OM

		Action 3.1.1.5 Incorporate/develop asset management reporting and monitoring regime – 30 June 2021	AM/OM
Strategy 3.1.2	Continue to engage with the community and stakeholders in relation to acceptable service levels for all public assets	Action 3.1.2.1 Integrate community survey and other annual feedback opportunities to improve and review Councils Asset management plan and performance – 30 June 2021 Identify measurable KPIs for inclusion in the customer service survey, community strategic plan and other IP&R documents – 30 June 2021	GM/CCSM/AM

3.2 Infrastructure (Council Building & Facilities) which meets community and public safety needs:

Strategic Activity		Action	Accountable Officer
Strategy 3.2.1	Manage and maintain community and sporting building facilities for the benefit of the community	Action 3.2.1.1 Implement or review facilities maintenance schedules and incorporate into the LTFP - 30 June 2021	OM/AM
		Action 3.2.2.2 Identify / upgrade / develop a proactive maintenance plan for all facilities in a staged approach	
		Develop a proactive maintenance plan for all facilities in 3 towns including costings and incorporate into the LTFP – 30 June 2021	OM/AM
		Action 3.2.2.3 Consider undertaking energy audits of all council buildings and facilities - Develop a four-year audit plan encompassing energy audits of all council buildings and facilities - 30 June 2022 with annual review and reports - Identify and research alternative, cost effective energy options for council buildings and facilities e.g. solar power - 30 June 2022 with annual review and reports	AM AM

Strategy 3.2.2	Efficiently manage and maintain Council's building and specific purpose facilities	Action 3.2.2.1 Develop/implement a programmed maintenance schedules for Councils operational buildings within budget - 30 June 2021 with annual review and reporting • Implement maintenance, renewal and management plans for all and each of Councils sites and buildings • Undertake maintenance as per annual plan • Complete capital improvements to within business requirements and budget • Deliver Councils street cleaning program in all towns • Develop maintenance plans and works for sale yards, caravan parks • Operate and maintain swimming pools across all three towns as part of Councils maintenance and renewal program and budget	OM/AM/FM
Strategy 3.2.3	Efficiently manage and maintain Council's plant and equipment	Action 3.2.3.1 Optimize the procurement, usage and disposal of Council's plant and equipment within budget • Review current processes, reporting and monitoring and forms for Councils plant and equipment procurement, maintenance and management at all sites - 30 June 2022 with annual review and reporting	OM

		Deliver Councils street cleaning service across all Murrumbidgee towns - 30 June 2022 with annual review and reporting	
Strategy 3.2.4	Manage public (safety) liability and risks associated with public infrastructure	Action 3.2.4.1 Review and include all assets in Councils risk register including the identification of critical assets - Ensure all assets and asset-related risks are reviewed and included in Councils risk register – 30 June 2021 - Identify and incorporate priority or critical risks into Councils risk register – 30 June 2021 - Review develop and implement Council-wide risk reporting and monitoring procedure and format – 30 June 2021 Action 3.2.4.2 Continue to provide bushfire and emergency protection in partnership with the community and State Government - Develop transparent reporting and monitoring of budgets, works and other support provided in partnership with emergency management agencies – RFS, SES – 30 June 2022 with annual review and reporting Action 3.2.4.3 Review, develop and implement incident and hazard reporting and investigations procedures - Review develop and implement Council-wide incident reporting and investigation procedures - 30 June 2021	AM FM/OM/LEMO AM

Strategy 3.2.5	Manage and maintain Murrumbidgee's cemeteries	Action 3.2.5 Implement a Murrumbidgee cemetery plan and budget and ensure works undertaken are within budget Implement Cemetery plans and works programs and budgets for all towns in Murrumbidgee including ongoing maintenance and renewals and capital works – 30 June 2021	OM
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3.3 Providing the Community With Open Space to be Active:

Strategic Activity		Action	Accountable Officer
Strategy 3.3.1	Develop riverside locations for the enjoyment of all and to promote tourism	Action 3.3.1.1 Develop an aquatic recreation plan as part of Councils Tourism strategy - 30 June 2022 with annual review and reporting	EDM
		Action 3.3.1.4 Ensure adequate signage and representation of Councils aquatic locations and facilities - 30 June 2021	EDM/OM/AM
		- Develop/Review Councils town sign strategy – 30 June 2021 Action 3.3.1.3 Increase the number of walking tracks in all towns and their surrounds - Subject to funding implement the Goanna Walking Trail in Darlington Point – 30 June 2022 with annual review and reporting - Work in partnership to identify other walking tracks for grants and development opportunities – 30 June 2022 with annual review and reporting	MANAGEMENT
Strategy 3.3.2	Enhance and expand sporting opportunities	Action 3.3.2.1 Review /Develop masterplans for sporting, showgrounds and recreational facilities and precincts in all towns – 30 June 2021 Action 3.3.2.2 Develop business cases (where appropriate) and funding options for new or multipurpose sports and recreation facilities – 30 June 2021	OM/AM/MPE

Strategy 3.3.5	Maintain our Crown Land resources responsibilities responsibly	Action 3.3.5.1 Develop/review Councils Crown Land Strategy – 30 June 2021 Action 3.3.5.2 Develop a management plan for Crown Lands under Council control aligned with the LTFP – 30 June 2021	MPE MPE
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3.4 Maintaining and Improving Transport Infrastructure:

Strategic Activity		Action	Accountable Officer
Strategy 3.4.1	Maintain roads to agreed standards and ensure that school bus routes are our highest priority	Action 3.4.1.1 Review /Deliver a staged program of accessibility and maintenance improvement to Murrumbidgee's rural and town road network and road hierarchy Identify and develop improvement plans for all three towns to be rolled out and incorporate these into Councils maintenance and renewal schedules – 30 June 2022 with annual review and reporting	AM/OM
Strategy 3.4.2	Provide and maintain footpaths, cycle ways, kerb and guttering	Action 3.4.2.1 Carry out routine and programmed maintenance for footpaths, cycle ways, kerb and gutter - Replace 150m of kerb gutter annually – 30 June 2022 with annual review and reporting - Identify and program works for high priority footpath renewal – 30 June 2022 with annual review and reporting	AM/OM AM/OM
Strategy 3.4.3	Maintain partnerships to ensure the Newell and Sturt Highways and the Kidman Way remains open at all times	Action 3.4.3.1 Continue to strengthen relationships with the RMS, Newell Highway Taskforce and relevant parties to address flood impact and access issues through meeting attendance - Attend taskforce meetings annually - Create meetings with relevant stakeholders and Government representatives annually	OM/AM

Strategy 3.4.4	Maintain local, regional and state roads and bridges in accordance with Councils' asset management plan	Action 3.4.4.1 Review and implement an annual work program and budget for routine and programmed maintenance for local and regional roads and bridges • Gravel re-sheeting • Resealing • Heavy patching Action 3.4.4.2 Deliver the minimum service levels identified for roads and bridges in Council Asset Management Plan within budget - 30 June 2022 with annual review and reporting Action 3.4.4.3 Deliver the annual RMS contract works to a standard that consistently meets the contract requirements - 30 June 2022 with annual review and reporting	OM/AM/FM OM/AM AM
Strategy 3.4.5	Improve street and building accessibility for the disability and mobility impaired	Action 3.4.5.1 Review /Deliver a staged program of accessibility improvements to the Murrumbidgee's town road network • Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June 2022 with annual review and reporting • Develop/implement an accessibility road works program – 30 June 2021 • Link works to Council's Disability Plan – 30 June 2021	OM/AM

		Action 3.4.5.2 Review /develop a staged program of accessibility improvement to the parking bays, areas and access in Murrumbidgee's Towns and environments • Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June 2022 with annual review and reporting • Develop/implement an accessibility parking works program – 30 June 2022 • Link works to Council's Disability Plan – 30 June 2022	OM/AM
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3.5 Local Utilities and Communications Infrastructure and Connectivity:

Strategic Activity		Action	Accountable Officer
Strategy 3.5.1	Manage water assets in line with best practice standards and agreed priorities	Action 3.5.1.1 Review Council's water treatment works operational plan and budget - - 30 June 2022 with monthly review and reporting	OM/FM
		• Complete monthly review of operational water monitoring	OM
		• Complete annual review of drinking water quality	OM/MPE
		• Implement drinking water system improvement plan	OM
		Action 3.5.1.2 Maintain water supply to Murrumbidgee's towns. Plan for 100 % compliance of ADWQ requirements with chemical and micro biological monitoring - 30 June 2022 with monthly review and reporting	OM/MPE
		• Conduct regular testing of water supply to achieve 100% compliance with health requirements of Water NSW	OM/MPE
		• Maintain Monitoring of system and routine maintenance and repairs to ensure water is available.	OM

		Action 3.5.1.3 Maintain water supply for Murrumbidgee's parks and gardens and review ongoing system monitoring and routine maintenance and repairs to ensure water is available - 30 June 2022 with monthly review and reporting Incorporate relevant costings into Councils parks and gardens plans and budget – 30 June 2021	OM/FM
Strategy 3.5.2	Manage sewer assets in line with best practice standards and agreed priorities	Action 3.5.2.1 Complete the annual capital works program on water assets 30 June 2022 with annual review and reporting Action 3.5.2.2 Review Council's Sewer Treatment Works Operational Plan to ensure 100% compliance with EPA requirements - 30 June 2022 with annual review and reporting Action 3.5.2.3 Maintain systems to efficiently operate Murrumbidgee's town sewers. - 30 June 2022 with annual review and reporting Action 3.5.2.4 Complete annual capital works program on sewer assets - 30 June 2022 with annual review and reporting	AM/OM OM/MPE OM OM/AM
Strategy 3.5.3	Manage Storm water in line with the agreed priorities	Action 3.5.3.1 Complete the annual capital works program on storm water assets in line with agreed priorities. - 30 June 2022 with annual review and reporting Action 3.5.3.2 Upgrade storm water facilities and system in line with agreed priorities. - 30 June 2022 with annual review and reporting	OM/AM OM/AM

STRATEGY 4: ECONOMY

Creating our own opportunities, we work with new and existing business and industries to proactively provide regional economic opportunity, development and tourism creating stability and future growth.



COMMUNITY STRATEGIES

- 1.** Promoting business and industries growth, diversity and productivity
- 2.** Promoting a regional economy and growth
- 3.** Promoting tourism strategies and opportunities
- 4.** Supporting access to education, training and future opportunities
- 5.** Fostering a resilient, vibrant agricultural sector

ECONOMY:

1.5 Promoting Businesses and Industries Growth, Diversity and Productivity:

Strategic Activity		Action	Accountable Officer
Strategy 4.1.1	Partner with local business to create market opportunity for local product through high technology, improved freight and logistics pathways and cooperation with other local government areas	Action 4.1.1.1 Lobby government for improved freight corridor 30 June 2022 with annual review and reporting	EDM/GM
		Action 4.1.1.2 Support opportunities for freight and distribution and warehousing to Eastern seaboard airports or centres – 30 June 2022 with annual review and reporting	EDM
		Action 4.1.1.3 Develop and implement a business attraction program for Murrumbidgee for industrial, logistics and manufacturing areas – 30 June 2021	EDM
Strategy 4.1.2	Promote Murrumbidgee and its towns and potential light manufacturing wholesale and retail business opportunities to diversify industry and stimulate employment growth	Action 4.1.2.1 Engage with the Office of Small Business Commissioner to create programs for locating new businesses in Murrumbidgee	EDM
		- Fully implement the 'Easy to Do Business Initiative' – 30 June 2021 Action 4.1.2.2 Implement the goals of Council's Economic Development Strategy - Ensure the goals and KPIs of Council's Economic Development Strategy are aligned and incorporated into the CSP, Delivery Program, Operational Plan and LTFP – 30 June 2022 with annual review and reporting	EDM

		Action 4.1.2.3 Engage with the Murrumbidgee Council business communities - Create chamber of commerce or similar committee in Darlington Point – 30 June 2021 Action 4.1.2.4 Council representatives to actively participate in Murrumbidgee's Business Committees and Chambers – 30 June 2022 with annual review and reporting Action 4.1.2.5 Encourage the development of affordable housing so it is available for employees of new developments - Continue progressing the Young Street sub division project in Darlington Point – 30 June 2022 with annual review and reporting - Proactively sell remain Wunnamurra sub division blocks – 30 June 2022 with annual review and reporting	EDM EDM GM GM
Strategy 4.1.3	Progress the sale and development of blocks of industrial land in Murrumbidgee's industrial areas	Action 4.1.3.1 Develop and implement a business attraction program for Murrumbidgee industrial areas - 30 June 2021 Action 4.1.3.2 Implement a promotional program for local industrial estates – particularly Darlington Point – 30 June 2021 Action 4.1.3.3 Implement a sales strategy for Murrumbidgee's industrial areas – 30 June 2021 Action 4.1.3.4 Create a promotional program for land available at industrial sites or areas 30 June 2021	EDM EDM EDM EDM

4.2 Promoting a Regional Economy and Growth:

Strategic Activity		Action	Accountable Officer
Strategy 4.2.1	Work with other levels of government and private industry to build the Murrumbidgee Council profile and maximize cooperative opportunities	Action 4.2.1.1 Champion a “transport hub” at the intersection of the Sturt Highway and the Kidman Way	GM
		Initiate 3 meetings with relevant stakeholders annually including advocating in Canberra and to local members and business groups. – 30 June 2021	
		Action 4.2.1.2 Maintain membership of regional government and non-government organizations and participate in meetings	EDM/GM
		Work with surrounding councils and RAMROC to deliver outcomes of the Riverina regional plan focused on contributing to regional growth – 30 June 2022 with annual review and reporting	
		Action 4.2.1.3 Encourage strong partnerships between businesses, education and government agencies	EDM
		Initiate at least four contacts with businesses, education, government agencies and other stakeholders which are focused on contributing to regional growth – 30 June 2022 with annual review and reporting	

Strategy 4.2.2	Work collaboratively with regional stakeholders to build Murrumbidgee Council profile	Action 4.2.2.1 Support and value-add to regional strengths to create a ‘destination experience’ - 30 June 2021	EDM
		Action 4.2.2.2 Contribute the Murrumbidgee perspectives to regional meetings and forums -30 June 2021	EDM
		- Attend Riverina Taste Meetings – 30 June 2021 - Attend Destination NSW meetings – 30 June 2021	EDM
Strategy 4.2.3	Contribute to regional tourism initiatives and major events in the region	Action 4.2.3.1 Participate in regional tourism initiatives and major events Maintain membership and attend quarterly meetings of key organizations and stakeholder groups – 30 June 2022 with annual review and reporting	EDM
Strategy 4.2.4	4.2.4 Ensure there is adequate supply of residential and industrial land to stimulate business and population growth	Action 4.2.4.1 Plan for future housing and business needs in the Murrumbidgee towns	MPE
		- Review/develop/implement Town Plans for three towns identifying and incorporating residential and industrial land needs and opportunities – 30 June 2021 - Develop promotion strategy for housing and industrial land developments across Murrumbidgee – 30 June 2021	MPE

Strategy 4.2.5	Support local business with access to available training, workforce skills and technology	Action 4.2.5.1 Review and implement Council policies of the support of new and existing employment in the Local Government Area Undertake/develop/review industry investment and incentive policy – 30 June 2021	EDM
Strategy 4.2.6	Build data and analysis of business and industry in the Murrumbidgee Local Government Area	Action 4.2.6.1 Maintain economic and statistical databases and share with local business and service providers - Proactively use .id and other economic data in Council publications and social media and other documents supporting business cases for funding, grants – 30 June 2022 with annual review and reporting - Use economic data with other stakeholders to identify suitable locations of vacant land suitable for housing and industrial developments in all of Murrumbidgee's towns. – 30 June 2022 with annual review and reporting	EDM MPE

4.3 Promoting Tourism Strategies and Opportunities:

Strategic Activity		Action	Accountable Officer
Strategy 4.3.1	Provide professional information services promoting tourism, visitor ventures and activities in our towns	Action 4.3.1.1 Develop and implement a Visitor Information operational plan in consultation with relevant stakeholders – including face to face and online options – 30 June 2021	EDM
		Action 4.3.1.2 Develop targeted promotion campaigns to enable and educate visitors and business - 30 June 2022 with annual review and reporting	EDM
		Action 4.3.1.3 Provision of emergency services information for the benefit of residents and visitors – SMS messaging - 30 June 2021	DEMO/LEMO
Strategy 4.3.2	Provide promotion and resources for tourism service providers	Action 4.3.2.1 Engage with and support accommodation providers in the Murrumbidgee Local Government Area – 30 June 2021	EDM
		Action 4.3.2.2 Support tourism service providers with relevant guides, website promotions and publications - 30 June 2022 with annual review and reporting	EDM
		Action 4.3.2.3 Consider developing a visitor guide aligned to Councils branding strategy - 30 June 2021	EDM

Strategy 4.3.3	Provide promotion and support for major events within our Destination Management Plan	Action 4.3.3.1 Create a prioritized active program of, promotion and participation in major events – 30 June 2021 Action 4.3.3.2 Incorporate focus as a regional destination in Council economic development and tourism documents - 30 June 2022 with annual review and reporting Action 4.3.3.3 Measure event success, analysis and report results -30 June 2022 with annual review and reporting	EDM EDM EDM
Strategy 4.3.4	Develop and implement a Murrumbidgee tourism strategic plan aligned with regional, state and federal priorities including outcomes of relevant evaluation reports and reviews	Action 4.3.4.1 Implement a branding strategy for Murrumbidgee - 30 June 2021 Action 4.3.4.2 Implement an advertising and editorial program for key tourism attractions (public art) • Initiate 2 marketing/editorial/advertising features annually – 30 June 2021 • Contribute 1 article to RV Australian publications to promote RV friendly tourism – 30 June 2021	EDM EDM EDM
Strategy 4.3.5	Encourage opportunities for further recreation activities on or around the rivers and lakes	Action 4.3.5.1 Engage new providers and startup operations - 30 June 2022 with annual review and reporting Action 4.3.5.2 Apply or assist organizations for grants supplying or supporting aquatic recreational activities as requested and required. 30 June 2021 Action 4.3.5.3 Investigate the viability of a business case supplying aquatic recreation activities (river tours, paddle boards) and infrastructure in the Local Government Area. 30 June 2022 & annual review and reporting	EDM EDM EDM

4.4: Supporting Access to Education and Training and Future Opportunities:

Strategic Activity		Action	Accountable Officer
Strategy 4.4.1	Raise community awareness of TAFE, university and other regional education providers	Action 4.4.1.1 Develop and implement a Council communication plan assisting in raising community awareness of TAFE, university and other regional education providers and programs 2 meetings annually with TAFE and other regional education service providers to fully understand the interrelationship with Murrumbidgee shire and use this data to create a communication plan aligned to Councils CSP, Delivery Program and operational Plan – 30 June 2021	EDM
		Action 4.4.1.2 Initiate regular engagement with TAFE, regional colleges and university to partner them on promotion, programs relevant to the region Initiate at least two contacts with TAFE hierarchy, state and federal government departments, local member and other stakeholders to support existing regional TAFEs and TAFE programs – 30 June 2021	EDM

4.5: Fostering a Resilient, Vibrant Agricultural Sector:

Strategic Activity		Action	Accountable Officer
Strategy 4.5.1	Actively support development which is congruent with our lifestyle	Action 4.5.1.1 Encourage private development of retirement villages and aged care facilities Investigate other rural locations who have successful attracted investment or providers to their towns - 30 June 2022 with annual review and reporting	MPE/EDM
Strategy 4.5.2	Enhance and maintain key economic drivers to the agricultural supply chain including our road networks	Action 4.5.2.1 Work with stakeholders to identify targeted agribusiness promotion opportunities - 30 June 2022 with annual review and reporting	EDM
Strategy 4.5.3	Link Council's Economic Development Plan within the Regional Plan to develop regional initiatives stimulating interest in Murrumbidgee as an agribusiness hub for the Riverina and/or upper Murray regions	Action 4.5.3.1 Develop an investment strategy/policy supporting new agribusiness in Murrumbidgee – 30 June 2021	EDM
Strategy 4.5.4	Influence the protection and enhancement of Murrumbidgee's agricultural supply chain's economic output, investment and employment	Action 4.5.4.1 Undertake industry profiling and gap analysis of local agriculture sector - 30 June 2021 Action 4.5.4.2 Engagement with other stakeholders to identify and increase supply chain protections – 30 June 2022 with annual review and reporting	EDM EDM

STRATEGY 5: LEADERSHIP

Council's leadership establish effective, relevant representative and relationships ensuring sound outcomes. They operate ethically and implement good governance to develop and ensure a positive future for the whole of Murrumbidgee Council Community.



COMMUNITY STRATEGIES & ACTIVITIES

- 1.** Demonstrating transparent leadership through sustainability, accountability and Community representation
- 2.** Engaging and Developing future community leaders
- 3.** Investigating funding, services and programs strengthening Councils Financial Sustainability
- 4.** Promoting Council as an 'Employer of Choice' through productive, beneficial relationships
- 5.** Cooperating and collaborating with other Councils to achieve a strong voice in regional planning and funding arenas

LEADERSHIP:

5.1 Transparent Leadership, Sustainability, Accountability and Community Representation:

Strategic Activity		Action	Accountable Officer
Strategy 5.1.1	Provide leadership through ethical accountable and legislative decision making processes	Action 5.1.1.1 Ensure elected members are adequate resource to enable effective representation:	GM
		Complete Council Budget Briefing – 30 June 2022 with annual review and reporting	FM
		Deliver Council's annual budget process – audited financial statements, community consultation & management of internal processes – 30 June 2022 with annual review and reporting	FM
		Action 5.1.1.2 Continuously improve governance in decision making	
		Implement regular monthly financial reporting across Council departments, Manex and Council reports (where applicable) – 30 June 2022 with annual review and reporting	FM
		Create and support an Internal Audit and Risk Committee – 30 June 2021	FM
		Create and support an internal audit program – 30 June 2021	FM

		Action 5.1.1.3 Maintain resources to continually improve communication between community members and Council so the Community is kept informed and has options to contribute • Deliver monthly (12) community newsletters and a regular social media presence across the LGA utilizing social media -30 June 2022 with annual review and reporting Action 5.1.1.4 Ensure Council's Committees, focus groups and advisory bodies are relevant and provide appropriate community involvement • Feedback received from each meeting is minuted and included in Council business papers (where appropriate) and/or relevant forums - 30 June 2022 with annual review and reporting Action 5.1.1.5 Ensure a coordinated and multi-faceted approach to all Council communications with the community • Provide timely and accurate updates and maintain Council's official website and Facebook page – 30 June 2022 with annual review and reporting • Provide Council and management with relevant regular reports and performance assessments - 30 June 2022 with annual review and reporting	GM GM GM GM
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		Action 5.1.1.6 Ensure Councils policies and processes meet the current Legislation, Statutory and regulatory requirements - Create integrated policy register and schedule and present prioritized policies for Council's review and endorsement – 30 June 2021 - Update delegations as advised – 30 June 2022 with annual review and reporting	GM GM
Strategy 5.1.2	Optimize council's revenue streams and assets in Council's Long Term Strategic Plan (LTSP)	Action 5.1.2.1 Ensure the most equitable allocation of rates across categories – 30 June 2021 Action 5.1.2.2 Annually review all fees and charges to maximize revenue or provide cost recover for Council Services - 30 June 2021 Action 5.1.2.3 Maximize the long-term tenancy of Council owned residential and commercial premises – 30 June 2021	FM FM GM
Strategy 5.1.3	Community participation in the Community Strategic plan is reflected in Council's budget	Action 5.1.3.1 Incorporate feedback from Councils community participation and engagement forums into the LTFP, Annual Budget, IP&R deliverables – 30 June 2021 Action 5.1.3.2 Support Councils financial statements audit process and the external auditor – 30 June 2021	CCSM FM

Strategy 5.1.4	Fully integrate Councils asset management strategy, system and programs with Council's Long Term Financial Plan	Action 5.1.4.1 Review Councils Asset Management Plans and Policy to align with the Community Strategic Plan, Long Term Financial Plan (LTFP), Delivery Program and Operational Plan 3- June 2022 with annual review and reporting • Complete all asset management audit recommendations – 30 June 2021 • Develop and align asset class registers into one long term asset management plan – 30 June 2021 • Incorporate Long term asset and maintenance plans and costings into Council's Long Term Financial Plan – 30 June 2021 • Incorporate ICT assets into Council's asset and risk registers – 30 June 2021 • Review road and transport asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2021 • Review water, sewerage and storm water asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2021 • Review building and facilities asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2021 • Review open spaces asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2021	MANAGEMENT
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Strategy 5.1.5	Review and implement appropriate procurement, risk and project management frameworks and cultures	Action 5.1.5.1 Review, develop and implement framework for detailed project plans, costings and designs as part of the project approval process for all major or complex activity – 30 June 2021 Action 5.1.5.2 Develop an enterprise risk management policy, framework and risk registers. – 30 June 2021 Action 5.1.5.3 Review Councils Business Continuity Plan – 30 June 2021 Action 5.1.5.4 Implement an approved procurement framework- 30 June 2022 with annual review and reporting • Develop and implement a procurement framework including contractor management – 30 June 2021 • Continue working with RAMROC programs to enhance Council's efficiency and effectiveness – 30 June 2022 • Align strategic planning and processes to Council's Long Term Financial Plan – 30 June 2021 • Complete testing and migration of all Authority modules into a live operating environment – 31 December 2021	OM/AM/GM AM FM FM
Strategy 5.1.6	Actively source external grants and funds for identifies projects and initiatives	Action 5.1.6.1 Identify and promote grant opportunities supporting councils strategic and operation priorities • Incorporate grants report in Councils monthly financial report – 30 June 2021 • Meeting all grant reporting requirements and reconciliations – 30 June 2021	MANAGEMENT

5.2. Engaging with Future Leaders:

Strategic Activity		Action	Accountable Officer
Strategy 5.2.1	Promote leadership opportunities and programs for our community groups	Action 5.2.1.1. Support key stakeholders and community organizations to promote leadership development	Management Group
Strategy 5.2.2	Link and promote programs for young people to develop their leadership skills	Action 5.2.2.1 Work with key stakeholders to identify appropriate leadership programs and opportunities	GM/HR/C&CSM

4.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

Strategic Activity		Action	Accountable Officer
Strategy 5.3.1	Continue to engage equally with residents of smaller communities within the Murrumbidgee LGA	Action 5.3.1.1 Revisit Councils engagement strategy to ensure it reflects and meets the spread and location of Councils LGA populations – 30 June 2022 with annual review and reporting	C&CSM
Strategy 5.3.2	Partner with providers of emergency services to ensure appropriate response levels to community emergencies	Action 5.3.1.2 Implement a specific community and stakeholder engagement plan for emergency situations – 30 June 2022 with annual review and reporting Maintain ongoing support for the local Emergency Management Centre - 30 June 2022 with annual review and reporting	AM/AM
Strategy 5.3.3	Ensure a coordinated and multi-faceted approach to all of Council communications with the community	Action 5.3.3.1 Review Councils communication plan around external communications management - Develop communication project plan – 30 June 2021 Action 5.3.3.2 Provide timely and accurate updates and maintenance of Councils website and face book page - Monitor and report (monthly)	Media & Comm Officer

		on Website visitations to Council (where appropriate) – 30 June 2022 with annual review and reporting Action 5.3.3.3 Provide timely and accurate updates on Councils' intranet (where appropriate) 100% staff access and usage - 30 June 2022 with annual review and reporting Action 5.3.3.4 Improve internal customers' services support, external customer service and program provision and access through improved ICT performance and governance – 30 June 2021 - Develop ICT strategy - Improve ICT governance through ICT group and ICT project committee Action 5.3.3.5 Provide effective efficient and courteous customer service in accordance with Council Values, mission and IP&R framework – 30 June 2021 - Review and analyze Councils Customers service interfaces	C&CSM C&CSM C&CCSM
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		• Develop Customer Service Charter and KPIs • Develop appropriate customer service feedback mechanism and reporting procedures • Develop and formalize customer compliant handling form and procedure	
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5.4 Council is 'Employer of Choice':

Strategic Activity		Action	Accountable Officer
Strategy 5.4.1	Maintain a positive safety and risk culture supported by quality assurance, audit and training programs	Action 5.4.1.1 Implement full WHS management system including reporting and monitoring	C&CSM/AM
		Action 5.4.1.2 Implement risk management and risk registers across Council – 30 June 2021	C&CSM/AM
		Implement all recommendations from the 2017 WHS Audit – 30 June 2021	C&CSM/AM
		Implement safe workplace requirements – 30 June 2021	C&CSM/AM
		Implement a quality assurance system – 30 June 2021	C&CSM/AM
Strategy	Develop our people	Action 5.4.2.1 Define Councils	

		management reports – turnover, gender, number of appraisals completed – 31 December 2021 - Consolidate introduction of pilot performance appraisal system and KPIs – 30 June 2021 <u>Measures:</u> a) 100% 6-month performance appraisals completed b) 100% 12-month performance review process completed - Undertake Workforce Management Planning – 30 June 2022 with annual review and reporting <u>Measures:</u> a) Annual outcomes from Workforce Management Plan delivered on time and to standard b) 100% of requirements approvals aligned with Plan c) 10key roles identified across Council as 'critical roles' Action 5.4.2.4 Realize Councils talent	HRO HRO HRO
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		recommendations Action 5.4.3.2 Utilize Data to benchmark with external LGAs - 30 June 2022 with annual review and reporting Action 5.4.3.3 Monitor and report on internal and external HR trends - Automate performance appraisal system – 30 June 2021 Action 5.4.3.4 Implement online learning management and training system - Develop and implement integrated training calendar. 30 June 2021	HRO HRO HRO
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5.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

Strategic Activity		Action	Accountable Officer
Strategy 5.5.1	Build strong, effective and productive alliance and partnerships with community organizations, state and federal governments	Action 5.5.1.1 Council representatives participate in regular engagement through meetings, events and activities – 30 June 2021	GM
Strategy 5.5.2	Identify opportunities and advocacy for advancing Murrumbidgee	Action 5.5.2.1 Maintain and participate in RAMROC and other regional forums 30 June 2022 with annual review and reporting	GM GM

		Action 5.5.2.2 Actively participate in Newell Highway Task Force, Policy Area Networks – 30 June 2022 with annual review and reporting Action 5.5.2.3 Participate in the regional and state level discussion about the future of water supplies and security for the region - 30 June 2022 with annual review and reporting Action 5.5.2.4 Keep state and federal members and agencies updated on Murrumbidgee's issues, challenges and achievements 30 June 2022 with annual review and reporting	GM GM
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FINANCIAL OVERVIEW

Financial Performance: Consolidated Financial Performance

STATEMENT OF CONSOLIDATED FINANCIAL PERFORMANCE

	2020/21	2021/22	2022/23	2023/24
Revenues from Ordinary Activities				
Rates & Annual Charges	6,038,666	6,246,371	6,452,452	6,666,067
User Charges & Fees	2,727,683	2,777,703	2,832,407	2,888,583
Investment Revenues	362,207	369,504	369,578	369,591
Grants & Contributions - Operating	7,344,322	7,042,166	7,163,892	7,333,619
Grants & Contributions – Capital	7,233,033	960,697	254,648	279,158
Other Revenues	464,161	465,481	471,989	478,695
Profit from Disposal of Assets	30,900	31,827	30,252	31,160
Total Revenues from Ordinary Activities	24,200,972	17,893,749	17,575,219	18,046,872
Expenses from Ordinary Activities				
Employee Costs	7,119,018	7,344,589	7,576,926	7,816,234
Materials & Contracts	3,026,992	3,065,639	3,012,106	3,074,200
Borrowing Costs	3,284	30,640	27,542	24,320
Depreciation & Amortisation	6,413,645	6,430,588	6,448,040	6,466,015
Other Expenses	1,887,714	1,943,845	1,968,023	2,026,563
Loss from Disposal of Assets	30,900	31,827	30,252	31,160
Total Expenses from Ordinary Activities	18,481,553	18,847,128	19,062,889	19,438,492
Surplus/(Deficit) from Ordinary Activities	5,719,419	(953,380)	(1,487,670)	(1,391,620)
Capital Grants & Contributions	7,233,033	960,697	254,648	279,158
Surplus/(Deficit) from Ordinary Activities before Capital Grants	(1,513,614)	(1,914,077)	(1,742,318)	(1,670,778)

Financial Performance: Cash Flow Statement

FORECAST CASH FLOW STATEMENT

	2020/21 Consolidated	2021/22 Consolidated	2022/23 Consolidated	2023/24 Consolidated
Cash Flows from Operating Activities				
<u>Receipts</u>				
Rates & Annual Charges	6,038,666	6,246,371	6,452,452	6,666,067
User Charges & Fees	2,727,683	2,777,703	2,832,407	2,888,583
Interest Received	362,207	369,504	369,578	369,591
Grants & Contributions – Operating	7,344,322	7,042,166	7,163,892	7,333,619
Grants & Contributions – Capital	7,233,033	960,697	254,648	279,158
Other Operating Receipts	464,161	465,481	471,989	478,695
<u>Payments</u>				
Employee Costs	-7,119,018	-7,344,589	-7,576,926	-7,816,234
Materials & Contracts	-3,026,992	-3,065,639	-3,012,106	-3,074,200
Borrowing Costs	-3,284	-30,640	-27,542	-24,320
Other Operating Payments	-1,887,714	-1,943,845	-1,968,023	-2,026,563
Net cash provided by (or used in) Operating Activities	12,133,064	5,477,209	4,960,369	5,074,395
Cash Flows from Investing Activities				
<u>Receipts</u>				
Proceeds from sale of Property Plant & Equipment	1,035,000	513,000	1,068,000	668,000
Proceeds from sale of Real Estate	100,000	300,000	200,000	200,000
<u>Payments</u>				
Purchase of Property Plant & Equipment	-15,538,409	-7,186,830	-6,259,349	-5,622,343
Provision of Advances & Mortgages	-455,000			
Net cash provided by (or used in) Investing Activities	-14,858,409	-6,373,830	-4,991,349	-4,754,343

Cash Flows from Financing Activities

<u>Receipts</u>				
Proceeds from Borrowings & Advances	1,980,000	70,500	70,500	64,250
<u>Payments</u>				
Repayments of borrowings & advances	-65,966	-210,017	-212,249	-208,266
Net cash provided by (or used in) Financing Activities	1,914,034	-139,517	-141,749	-144,016
Net Increase (Decrease) in cash held	-811,311	-1,036,138	-172,729	176,036
Cash Assets at beginning of reporting period	13,852,211	13,040,900	12,004,762	11,832,033
Cash Assets at end of reporting period	13,040,900	12,004,762	11,832,033	12,008,069

Represented by:

Water Funds	1,627,635	1,786,338	2,034,591	2,375,408
Sewer Funds	2,886,045	2,960,068	3,021,635	3,193,977
Employee Leave Entitlement Reserves	1,503,129	1,512,024	1,521,186	1,530,623
Plant Replacement Reserve	1,694,605	1,694,605	1,394,605	1,394,605
Residential Housing Reserve	250,000			
Real Estate Development Reserve	50,000	120,000	95,000	95,000
Infrastructure Replacement Reserve	1,300,173	1,197,931	1,197,931	1,197,931
Coleambally Town Development Reserve	431,703	431,703	431,703	431,703
DWM & Tips Reserves	58,804	58,804	58,804	58,804
Contributions Levy Reserve	98,470	98,470	98,470	98,470
Unrestricted Working Funds	3,140,336	2,144,820	1,978,108	1,631,547

PROPOSED CAPITAL WORKS & PROJECTS BUDGET 2020/2021 – 2023/2024

Function	Description	2020/21	2021/22	2022/23	2023/24
Governance & Administration					
Administration	Computer Replacements	10,000	10,000	15,000	10,000
	Furniture, Fittings & Office Equipment Replacements	3,500	3,500	28,500	28,500
	Telephone System Upgrade		20,000		
	Website Upgrade	10,000			
	Coleambally Office Extension		200,000		
Engineering Admin	Engineering Office Equipment Replacement	17,000	2,000	2,000	2,000
DES Admin	Environmental Services Computer/Equipment Replacement	2,000	7,000	2,000	2,000
Depots	Darlington Point Depot Refit		200,000		
Plant Clearing	Purchase of Construction Plant & Light Vehicles	2,198,000	1,639,000	2,602,000	1,998,000
Health					
Medical Services	Furniture, Fittings & Equipment-Medical Centre	1,000	6,000	1,000	1,000
Environment					
Noxious Weeds	Noxious Weeds Equipment Replacement			10,000	
Domestic Waste Management	Mobile Garbage Bin Replacement	3,000	3,000	3,000	3,000
	Garbage Tip Pit Construction	15,000			
Drainage & Stormwater Management	Culvert Replacements	80,000	80,000	80,000	80,000
	Kerb & Gutter Replacement	25,000	25,000	50,000	50,000
Housing & Community Amenities					
Housing	Construction/Purchase of Residential Dwelling		400,000		
Public Cemeteries	Plinth Construction	5,000	5,000	5,000	5,000
Street Lighting	LED and Smart Lighting Upgrades		331,000		
Recreation & Culture					
Parks Gardens & Lakes	Upgrades to Playground Softfall	50,000	50,000	50,000	50,000
	Jerilderie Lake Bank Rehabilitation	188,366			

Public Library	Pump Track/Skatepark - Jerilderie		263,900		
Public Halls	Library Books/IT Technology	18,000	18,000	18,000	18,000
Swimming Pool	Yamma Hall Upgrades	30,000			
	Splash Park Construction - Darlington Point		316,528		
	Coleambally Pool Equipment	25,000			
Sports Grounds	Sports Precincts Upgrades			20,000	
	Monash Park Lighting Upgrade	158,000			
	Coleambally Sports Precinct Upgrade	142,725			
	Darlington Point Oval Upgrade	282,250			
Other Sports & Recreation	Sports Equipment Replacement	3,000	3,000	3,000	3,000
Transport & Communication					
Bridges	Bridge Replacement		110,000		
Footpaths-New	Footpath/Cycleway Construction -New		80,000		80,000
	Footpaths-Replacement	20,000	20,000	20,000	20,000
Sealed Rural Local Roads	Bitumen Resealing Program	780,000	820,000	820,000	820,000
	Bencubbin Avenue Rehabilitation	1,464,000			
	Channel 9 Road Rehabilitation	1,236,400			
	Sealed Road Reconstruction	564,024	350,000	350,000	350,000
Sealed Regional Roads	Regional Road Upgrade - Repair Programme	331,436	339,939	348,697	357,717
	Regional Road Bitumen Reseal	348,513	357,468	366,692	376,193
Unsealed Rural Roads	Gravel Resheeting	949,024	965,495	982,460	999,933
Urban Roads	Pedestrian Access Mobility Programmes	20,000	20,000	20,000	20,000
Economic Affairs					
Caravan Parks	Caravan Park Expansion Programme	2,948,504			
Real Estate Development	Residential Land Development - Darlington Point	1,500,000			
Water Supply					
Jerilderie	Replacement Water Mains	70,000	70,000	70,000	70,000
	Water Treatment Plant & other upgrades	1,666,667			
	Sprinkler Timers Installation	5,000		5,000	
	Treatment Plant Air Conditioner	2,000			
	Turbidity Meter Replacement		4,000		

Darlington Point	Darlington Point - Water Meters (Residences)	1,000	1,000	1,000	1,000
	Darlington Point - Upgrade Mains/Valve Replacements	50,000	50,000	50,000	50,000
	Darlington Point - Water Mains/Dead End Link Ups	30,000	30,000	30,000	30,000
	Darlington Point - Water Tower Internal Coating		100,000		
Coleambally	Coleambally - Water Meters (Residences)	1,000	1,000	1,000	1,000
	Coleambally - Upgrade Mains/Valve Replacements	40,000	40,000	40,000	40,000
Sewerage					
Jerilderie	Oaklands Rd Sewerage & Pump Station		180,000		
	Sewer Mains Replacement	30,000	30,000	30,000	30,000
	Rising Mains Replacement	145,000			90,000
Darlington Point	Sewer Well Pump Replacement	14,000	15,000	15,000	16,000
	Darlington Point Sewer Pump Replacements	15,000	15,000	15,000	15,000
	Darlington Point Effluent Reuse Scheme			200,000	
Coleambally	Rising Main & Trade Waste Pit – Sports Precinct	20,000			
	Macerator Pit & Additional Mains – Sports Precinct	15,000			
	Coleambally Sewer Pump Replacement	5,000	5,000	5,000	5,000
		15,538,409	7,186,830	6,259,349	5,622,343

MURRUMBIDGEE COUNCIL

**OPERATIONAL PLAN 2020/2021
DELIVERY PROGRAMME 2020/21 - 2023/2024**

APPENDIX 1

DETAILED PERFORMANCE BY FUNCTION

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MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
GOVERNANCE AND ADMINISTRATION					
Governance					
Income					
Other Revenues					
**** TOTAL Income		0	0	0	0
Expenses (1531)					
11361341 BUILDING M & R - COUNCIL CHAMBERS		4,135	4,259	4,387	4,518
11960236 DONATIONS - SECTION 554 COUNCILLOR DETERMINED		4,500	4,500	4,500	4,500
11961446 CIVIC RECEPTIONS		250	250	250	250
11961451 CLEANING COUNCIL CHAMBER		3,565	3,672	3,782	3,896
11961561 CONFERENCES & SEMINARS - SHIRES		6,967	7,176	7,391	7,613
11961563 CONFERENCES & SEMINARS - OTHER		500	500	500	500
11962171 ELECTION EXPENSES - COSTS OF ELECTIONS			47,000		
11962421 PROFESSIONAL DEVELOPMENT - COUNCILLORS		3,000	5,200	3,000	3,000
11963026 MAYORAL ALLOWANCE		27,586	28,414	29,266	30,144
11963068 MEETINGS - ROC		150	150	150	150
11963071 MEMBERS FEES SECTION 29A		113,808	117,222	120,739	124,361
11963621 PRESENTATIONS TO STAFF		1,195	1,231	1,268	1,306
11963622 PRESENTATIONS TO GUESTS		500	500	500	500
11964561 SUBSCRIPTION - LGNSW		26,523	27,319	28,138	28,982
11964621 SUNDRY EXPENSES - COUNCILLORS		100	100	100	100
11964701 SUSTENANCE ETC - MEETINGS		2,854	2,940	3,028	3,119
11964751 TELEPHONE		100	100	100	100
11964861 TRAVEL & SUSTENANCE - COUNCILLORS		15,511	15,976	16,456	16,949
VEHICLE RUNNING EXPENSES		10,000	10,000	10,000	10,000
BINDING OF COUNCIL MINUTES		657	677	697	718
DELEGATES EXPENSES		0			
**** TOTAL Expenses		221,901	277,185	234,252	240,706
Allocated Expenses (1532)					
Depreciation - Furniture & Fittings		0	0	0	0
Depreciation - Office Equipment		500	500	500	500
10116003 ALLOCATED EXPENSES					
10136004 ALLOCATED INSURANCE - GOVERNANCE		8,617	8,876	9,142	9,416
**** TOTAL Allocated Expenses		9,117	9,376	9,642	9,916
OPERATING SURPLUS/(DEFICIT)		-231,018	-286,561	-243,893	-250,622
Capital Expenses (1535)					
17437531 FURNITURE & FITTINGS FOR COUNCILLORS		0			
Capital Surplus/(Deficit)		0	0	0	0
** TOTAL Governance		-231,018	-286,561	-243,893	-250,622

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Administration					
Income - (1510)					
10040038	APPRENTICESHIP SUBSIDY			5,000	3,000
10040114	CERTIFICATES - SECTION 735A	100	100	100	100
10040116	CERTIFICATES - SECTION 603	7,691	7,922	8,159	8,404
10040148	COMMISSION BENDIGO BANK AGENCY	40,000	35,000	35,000	35,000
10040210	COUNCIL CHAMBERS HIRE	415	427	440	453
10040248	FACSIMILE MESSAGES	41	42	43	45
10040584	PHOTOCOPIER INCOME	1,099	1,132	1,166	1,201
10040704	RENT OF DEPOT - COUNTRY ENERGY	11,491	11,491	11,491	11,491
10040842	SUNDRY INCOME - ADMIN	12,389	12,461	12,535	12,611
10040843	SUNDRY INCOME - ADMIN. GST FREE	671	691	712	733
10040848	SUNDRY SALES & SERVICES	1,470	1,514	1,560	1,606
	CLERICAL ASSISTANCE - RURAL FINANCIAL COUNSELLOR	11,625	11,625	11,625	11,625
	COMMUNITY SERVICES ADMIN	15,500	15,500	15,500	15,500
**** TOTAL Income		102,492	97,906	103,331	101,770
Administration Expenses (1511)					
10041071	ADVERTISING	25,750	26,523	27,318	28,138
10041161	ARCHIVING/DESTROYING COUNCIL RECORDS	1,500			1,500
10041181	AUDIT FEES	49,173	50,648	52,168	53,733
	INTERNAL AUDIT	30,900	31,827	32,782	33,765
10041201	BAD DEBTS PROVISION	0	0		
10041221	BANK CHARGES - ACCOUNT KEEPING	16,470	16,964	17,473	17,997
10041416	CASHIERS COIN ROUNDING	0	0		
10041420	COLLECTION COSTS	2,933	3,021	3,112	3,205
10042436	FRINGE BENEFITS TAX	7,210	7,426	7,649	7,879
10042826	LEGAL EXPENSES	11,526	11,872	12,228	12,595
10044131	SALARIES & ALLOWANCES - FINANCE	741,950	764,209	787,135	810,749
	SALARIES & ALLOWANCES - CORPORATE SERVICES	398,524	410,480	422,794	435,478
	ADMIN TRAVEL	7,204	7,420	7,643	7,872
	VEHICLE RUNNING EXPENSES	12,000	12,000	12,000	12,000
	ADMIN ASSISTANCE - PREPARATION OF AFS	10,000	10,000	10,000	10,000
10044431	STAFF TRAVEL EXPENSES	8,313	8,562	8,819	9,084
10044436	STAFF UNIFORM SUBSIDY	9,834	10,129	10,433	10,746
10044501	STAFF SUNDRIES	2,612	2,690	2,771	2,854
10044581	SUBSCRIPTIONS JOURNALS & PUBLICATIONS	9,274	9,552	9,839	10,134
10044621	SUNDRY EXPENSES	0			
10044936	VALUATION FEES (VALUER GENERAL)	28,233	29,080	29,952	30,851
10045936	Asset REVALUATION COSTS	15,000	15,000	15,000	15,000
13083015	MANAGEMENT FEES (W&S)	-197,343	-203,263	-209,361	-215,642
12604006	RAMJO CONTRIBUTIONS/SUBSCRIPTION	18,000	18,540	19,096	19,669
	DONATIONS/CONTRIBUTIONS - MISC				
**** TOTAL Administration Expenses		1,209,063	1,242,680	1,278,850	1,317,606
Allocated Expenses (1512)					
	Depreciation - Plant & Equipment	200	200	200	200
	Depreciation - Furniture & Fittings	1,000	1,000	1,000	1,000
	Depreciation - Office Equipment	92,000	92,000	92,000	92,000
	Depreciation - Other Structures	24,500	24,500	24,500	24,500
	Depreciation - Land Improvements	650	650	650	650
	Depreciation - Buildings Specialised	41,000	41,000	41,000	41,000
	Depreciation - Buildings Non Specialised	43,000	43,000	43,000	43,000
10116001	ALLOCATED OTHER OVERHEADS				
10136001	ALLOCATED INSURANCE - ADMIN	20,584	21,202	21,838	22,493
**** TOTAL Allocated Expenses		222,934	223,552	224,188	224,843
ADMINISTRATION OPERATING SURPLUS/(DEFICIT)		-1,329,505	-1,368,326	-1,399,706	-1,440,679

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Capital Income (1513)					
	18616901 TRANSFERS FROM RESERVES - DP & COLY OFFICE	0	102,242		
	DEFERRED DEBTOR REPAYMENT - MENS SHED	0			
	16595569 SUNDRY DEBTORS - INDUSTRIAL LAND	0			
		0	102,242	0	0
Capital Expenses (1515)					
	DARLINGTON POINT OFFICE EXTENSION	0			
	COLEAMBALLY OFFICE EXTENSION/VERANDAH	0	200,000		
	17256606 DEFERRED DEBTOR - MENS SHED	0			
	WEBSITE UPGRADE	10,000			
	EQUIPMENT FURNITURE & FITTINGS PURCHASES	3,500	3,500	28,500	28,500
	17437525 COMPUTERS	10,000	10,000	15,000	10,000
	17437790 TELEPHONE SYSTEM UPGRADE	0	20,000		
	18616901 TRANSFER TO RESERVES	0			
		23,500	233,500	43,500	38,500
	ADMINISTRATION CAPITAL SURPLUS/(DEFICIT)	-23,500	-131,258	-43,500	-38,500
	ADMINISTRATION NET SURPLUS/(DEFICIT)	-1,353,005	-1,499,584	-1,443,206	-1,479,179

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
General Manager's Department					
Income (1520)					
13060842	OUTSOURCING				
****	TOTAL Income	0	0	0	0
Expenses (1521)					
13061141	APPOINTMENT OF GENERAL MANAGER	0			40,000
13061561	CONFERENCES - SHIRES	1,268	1,306	1,345	1,386
13061563	CONFERENCES OTHER	733	755	778	801
13062436	FRINGE BENEFIT TAX - GM	32,782	33,765	34,778	35,822
13063421	PROFESSIONAL DEVELOPMENT	1,268	1,306	1,345	1,386
13064131	SALARIES & ALLOWANCES	593,195	610,991	629,321	648,200
13064421	STAFF TRAINING COSTS	300,000	350,000	400,000	450,000
13064431	STAFF TRAVEL EXPENSES	4,179	4,304	4,434	4,567
13064621	SUNDRY EXPENSES	0			
13064751	TELEPHONE - CALLS & RENTALS	3,992	4,112	4,235	4,362
13064951	VEHICLE RUNNING EXPENSES	30,900	31,827	32,782	33,765
****	TOTAL Expenses	973,467	1,043,671	1,114,481	1,225,916
Allocated Expenses (1522)					
10116002	ALLOCATED OTHER OVERHEADS				
10136002	ALLOCATED INSURANCE - GENERAL MANAGER	2,844	2,929	3,017	3,108
	Depreciation - Furniture & Fittings	100	100	100	100
	Depreciation - Office Equipment	400	400	400	400
****	TOTAL Allocated Expenses	3,344	3,429	3,517	3,608
	Operating Surplus/(Deficit)	-976,811	-1,047,100	-1,117,998	-1,229,523
Capital Income (1523)					
	TRANSFERS FROM RESERVE				
		0	0	0	0
**	Net Surplus/Deficit	-976,811	-1,047,100	-1,117,998	-1,229,523

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
General Purpose Revenue					
Income (1530)					
10040268	FINANCIAL ASSISTANCE GRANT (EQUALISATION COMPONE	2,786,523	2,870,119	2,956,222	3,044,909
14930268	FINANCIAL ASSISTANCE GRANT (ROAD COMPONENT)	1,668,486	1,718,541	1,770,097	1,823,200
12680408	INTEREST ON INVESTMENTS - BANK	320,000	320,000	320,000	320,000
12680455	INTERNAL INTEREST	-76,000	-78,280	-80,628	-83,047
	TOWN IMPROVEMENT RATE -DARLINGTON POINT	36,644	37,743	38,876	40,042
	ABANDONED RATES - DARLINGTON POINT	-2,569	-2,569	-2,569	-2,569
	PENSIONER RATE SUBSIDY - DARLINGTON POINT	1,445	1,445	1,445	1,445
	TOWN IMPROVEMENT RATE -COLEAMBALLY	19,106	19,679	20,270	20,878
	ABANDONED RATES - COLEAMBALLY	-797	-797	-797	-797
	PENSIONER RATE SUBSIDY - COLEAMBALLY	434	434	434	434
13260088	BUSINESS RATES - URBAN - CURRENT YEAR	137,621	141,750	146,002	150,382
13260246	EXTRA CHARGES RAISED	27,219	27,736	28,268	28,816
13260252	FARMLAND RATES - CURRENT YEAR	3,899,951	4,016,950	4,137,458	4,261,582
13260576	PENSIONER REBATES - SUBSIDY	16,693	16,966	17,248	17,538
13260580	PENSIONER REBATES - THIS YEAR	-30,467	-31,381	-32,322	-33,292
13260712	RESIDENTIAL RATES - RURAL - CURRENT YEAR	35,834	36,067	36,989	37,936
13260724	RESIDENTIAL RATES - URBAN - CURRENT YEAR	312,140	321,504	331,149	341,084
13260801	STORMWATER MANAGEMENT SERVICE CHARGE	11,000	11,000	11,000	11,000
**** TOTAL Income		9,163,263	9,426,906	9,699,141	9,979,540
** TOTAL General Purpose Revenue		9,163,263	9,426,906	9,699,141	9,979,540

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Insurance Clearing					
Income (1540)					
12645712 INSURANCE CLAIMS					
**** TOTAL Income		0	0	0	0
Expenses (1541)					
10132681 INSURANCE PREMIUM - FIDELITY GUARANTEE		9,245	9,522	9,808	10,102
10132701 INSURANCE PREMIUM - PROFESSIONAL INDEMNITY		43,061	44,353	45,683	47,054
10132711 INSURANCE PREMIUM - PUBLIC LIABILITY		181,569	187,016	192,627	198,405
10132718 INSURANCE PREMIUM - PROPERTY		90,808	93,532	96,338	99,228
COMBINED LIABILITY INSURANCE		1,514	1,559	1,606	1,654
JOURNEY INJURY COVER		2,186	2,252	2,319	2,389
10132720 INSURANCE - CASUAL H		3,394	3,496	3,601	3,709
10132721 INSURANCE - PERSONAL		4,801	4,945	5,093	5,246
**** TOTAL Expenses		336,578	346,675	357,076	367,788
Allocated Expenses (1542)					
10136000 INSURANCE ALLOCATION		-206,929	-213,136	-219,530	-226,116
**** TOTAL Allocated Expenses		-206,929	-213,136	-219,530	-226,116
** TOTAL Insurance Clearing		-129,649	-133,539	-137,546	-141,672

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Overhead Clearing					
Income (1550)					
10040550	INSURANCE SUBSIDIES & REBATES	10,000	10,000	10,000	10,000
****	TOTAL Income	10,000	10,000	10,000	10,000
Expenses (1551)					
10042241	OFFICE EQUIPMENT & REPAIRS	6,115	6,298	6,487	6,682
	PHOTOCOPIER MAINTENANCE	18,270	18,818	19,383	19,964
10042720	WEBSITE COSTS	5,540	5,706	5,877	6,054
10043851	RATES & CHARGES	2,690	2,771	2,854	2,939
10111341	BUILDING M&R - OFFICE BUILDING	46,502	47,897	49,334	50,814
10111341	SPECIFIC MAINTENANCE	0			10,000
10111451	CLEANING	57,738	59,470	61,254	63,092
10111506	COMPUTER CONSUMABLES	2,940	3,028	3,119	3,213
	INFORMATION TECHNOLOGY EXPENSES	77,482	79,806	82,201	84,667
10111511	COMPUTER EQUIPMENT MAINTENANCE & REPAIRS	80,287	82,696	85,176	87,732
	WAN MAINTENANCE EXPENSES	19,000	30,000	30,900	31,827
10111521	COMPUTER INTERNET FEE	5,874	6,050	6,232	6,419
10112191	ELECTRICITY	24,598	25,336	26,096	26,879
10113591	POSTAGE	14,979	15,428	15,891	16,368
10113631	PRINTING & STATIONERY	41,512	42,757	44,040	45,361
10114001	RISK MANAGEMENT COST	5,000	5,000	5,000	5,000
10114211	SECURITY EXPENSES	4,074	4,196	4,322	4,452
10114751	TELEPHONE	66,181	68,166	70,211	72,318
	SUNDRY EXPENSES	8,813	9,077	9,350	9,630
11364961	WATER CHARGES	294	303	312	321
****	TOTAL Expenses	487,889	512,806	528,040	553,731
Allocated Expenses (1552)					
10116000	OVERHEAD ALLOCATION	0	0	0	0
****	TOTAL Allocated Expenses	0	0	0	0
**	TOTAL Overhead Clearing	-477,889	-502,806	-518,040	-543,731
Capital Income					
18616916	TRANSFER FROM RESERVES	0			
06 Capital Expenses					
18616916	TRANSFER TO RESERVES	0			
Capital Surplus/(Deficit)					
**	Net Surplus/Deficit	-477,889	-502,806	-518,040	-543,731

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
On Cost Clearing					
Income (1560)					
10040182	CONTRIBUTION TO LONG SERVICE LEAVE	0			
****	TOTAL Income	0	0	0	0
Expenses (1561)					
10092115	ANNUAL LEAVE	473,000	487,190	501,806	516,860
10092135	LONG SERVICE LEAVE	226,000	232,780	239,763	246,956
10092145	WORKERS COMPENSATION	276,000	284,280	292,808	301,593
10092155	SICK LEAVE	183,000	188,490	194,145	199,969
10092165	OTHER LEAVE	0			
10092175	MATERNITY LEAVE	0			
10093321	ONCOST (CR) WAGES	-2,181,630	-2,247,079	-2,314,491	-2,383,926
10093721	PUBLIC HOLIDAYS	261,000	268,830	276,895	285,202
10154631	SUPERANNUATION - FUTUREPLUS - ACCUMULATION SCHE	517,000	532,510	548,485	564,940
10154641	SUPERANNUATION - SAS - 1.9 * EMPLOYEE	207,000	213,210	219,606	226,194
12002581	HEALTH COSTS	2,060	2,122	2,185	2,251
14391571	CONSULTATIVE COMMITTEE COSTS	1,470	1,514	1,560	1,606
14393296	OH & S COMMITTEE COSTS	1,035	1,066	1,098	1,131
15334461	STORES & MATERIALS UNALLOCATABLE (PPE)	25,429	26,192	26,978	27,787
****	TOTAL Expenses	-8,636	-8,895	-9,162	-9,437
**	TOTAL On Cost Clearing	8,636	8,895	9,162	9,437
Capital Income					
18616910	TRANSFER FROM RESERVES	0			
Capital Expenses					
18616910	TRANSFER TO RESERVES	8,636	8,895	9,162	9,437
Capital Surplus/(Deficit)					
**	Net Surplus/Deficit	0	-0	-0	-0

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Disposal Of Fixed Assets					
Income (1570)					
10040612	PROFIT/LOSS ON SALE OF ASSETS - ADMINISTRATION	30,900	31,827	30,252	31,160
12720612	PROFIT ON SALE OF ASSETS - INDUSTRIAL LAND	0			
12760612	PROFIT ON SALE - RESIDENTIAL LAND	0			
13580612	PROFIT ON SALE OF ASSETS - PUBLIC WORKS PLANT	0			
**** TOTAL Income		30,900	31,827	30,252	31,160
Expenses (1571)					
10042923	LOSS ON SALE OF ASSETS - ADMINISTRATION	30,900	31,827	30,252	31,160
12762923	LOSS ON SALE OF ASSETS - RESIDENTIAL LAND	0			
**** TOTAL Expenses		30,900	31,827	30,252	31,160
** TOTAL Disposal Of Fixed Assets		0	0	0	0

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Engineering Admin					
Income (1600)					
TRAINEE ALLOWANCES					
12000466	LEASEBACK CONTRIBUTIONS		0	0	0
****	TOTAL Engineering Income	0	0	0	0
Expenses (1601)					
12001071	ADVERTISING - OFFICE ADMINISTRATION	2,000	2,000	2,000	2,000
12001511	EQUIPMENT MAINTENANCE AND REPAIR	2,000	2,000	2,000	2,000
12001561	CONFERENCES & SEMINARS - ENGINEERS	554	571	588	605
12002231	ENGINEERING INSTRUMENTS MAINTENANCE & REPAIR	4,404	4,536	4,672	4,812
12002436	FRINGE BENEFIT TAX	31,670	32,620	33,599	34,607
12002811	OPERATING LEASE EXP	2,397			
12003015	MANAGEMENT FEE (W & S)	-130,810	-134,734	-138,776	-142,940
12003020	MANAGEMENT FEE (RMCC WORKS)	-71,993	-74,153	-76,377	-78,669
LESS PAYABLE BY DOMESTIC WASTE MANAGEMENT					
12003271	OFFICE EXPENSES - OFFICE ADMINISTRATION	5,762	5,935	6,113	6,296
12004131	SALARIES & ALLOWANCES - ENG ADMINISTRATION	607,180	625,395	644,157	663,482
RISK EQUIPMENT/SIGNAGE					
12004356	SOFTWARE	19,133	19,707	20,298	20,907
12004396	STAFF FUNCTIONS	5,150	5,305	5,464	5,628
12004421	STAFF TRAINING COSTS - ENGINEERING		0	0	0
12004431	STAFF TRAVEL EXPENSES - OFFICE ADMINISTRATION	0			
12004581	SUBSCRIPTIONS JOURNALS & PUBLICATIONS	2,000	2,000	2,000	2,000
12004621	SUNDRY EXPENSES	0			
12004751	TELEPHONE	4,304	4,433	4,566	4,703
12004951	VEHICLE RUNNING EXPENSES	61,800	63,654	65,564	67,531
14391561	CONFERENCES AND SEMINARS				
****	TOTAL Expenses	555,551	569,269	585,867	602,963
Allocated Expenses (1602)					
10116050	ALLOCATED OVERHEADS - ENG. ADMIN				
10136050	ALLOCATED INSURANCE - ENG. ADMIN	56,817	58,522	60,277	62,085
Depreciation - Furniture & Fittings					
		0	0	0	0
Depreciation - Office Equipment					
		5,000	5,000	5,000	5,000
****	TOTAL Allocated Expenses	61,817	63,522	65,277	67,085
**	Operating Surplus/(Deficit) Engineering Admin	-617,368	-632,790	-651,144	-670,048
Capital Income					
Capital Expenses (1605)					
17437533	ENGINEERING OFFICE/DEPOT EQUIPMENT	17,000	2,000	2,000	2,000
		17,000	2,000	2,000	2,000
	Capital Surplus/(Deficit)	-17,000	-2,000	-2,000	-2,000
	Net Surplus/(Deficit)	-634,368	-634,790	-653,144	-672,048

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Dept Environmental Services					
Operating Income (1610)					
13060842	OUTSOURCING				
****	TOTAL Income	0	0	0	0
Operating Expenses (1611)					
12502436	FRINGE BENEFIT TAX	27,319	28,139	28,983	29,852
12504131	SALARIES	442,472	455,746	469,419	483,501
12504138	PROFESSIONAL DEVELOPMENT (CERTIFIERS)	4,000	4,000	4,000	4,000
12504271	OFFICE EXPENSES	2,732	2,814	2,898	2,985
12504421	TRAINING		0	0	0
12504431	STAFF TRAVEL EXPENSES	10,927	11,255	11,592	11,940
12504751	TELEPHONE	1,231	1,268	1,306	1,345
12504826	LEGAL EXPENSES	5,464	5,628	5,797	5,971
12504951	VEHICLE RUNNING EXPENSES	36,050	37,132	38,245	39,393
****	TOTAL Expenses	530,195	545,981	562,240	578,987
Allocated Expenses (1612)					
10116051	ALLOCATED OVERHEADS - DES ADMIN				
10136051	ALLOCATED INSURANCE - DES ADMIN	6,645	6,844	7,050	7,261
	Depreciation - Office Equipment	500	500	500	500
****	TOTAL Allocated Expenses	7,145	7,344	7,550	7,761
**Operating Surplus/(Deficit) DES Admin		-537,340	-553,325	-569,790	-586,749
Capital Income					
Capital Expenses (1615)					
17437527	COMPUTER/OFFICE EQUIPMENT- Env	2,000	7,000	2,000	2,000
		2,000	7,000	2,000	2,000
Capital Surplus/(Deficit)		-2,000	-7,000	-2,000	-2,000
Net Surplus/(Deficit)		-539,340	-560,325	-571,790	-588,749

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Depots					
Depot Income (4020)					
15290842	SUNDRY INCOME - MRE DEPOT	2,607	2,607	2,607	2,607
15290852	SUNDRY SALE OF OLD MATERIALS	0			
**** TOTAL Income		2,607	2,607	2,607	2,607
Depot Expenses (4021)					
15273851	RATES & CHARGES - WORKS DEPOT	2,086	2,149	2,213	2,279
15274621	SUNDRY EXPENSES - COREEN ST DEPOT	2,202	2,268	2,336	2,406
15274751	TELEPHONE	5,307	5,466	5,630	5,799
15291341	BUILDING MAINTENANCE & REPAIR - MRE DEPOT	4,276	4,404	4,536	4,673
15292131	SALARIES & WAGES	78,568	80,925	83,353	85,853
15293121	MINOR WORKSHOP EQUIPMENT PURCHASE	8,000	8,000	8,000	8,000
15293851	RATES & CHARGES - MRE SITE	2,349	2,419	2,492	2,567
15294621	SUNDRY EXPENSES - NOXIOUS WEEDS	0			
15313851	RATES & CHARGES - COONONG STREET DEPOT	1,792	1,846	1,901	1,958
15331341	BUILDING M & R - COONONG ST DEPOT	3,000	3,000	3,000	3,000
15331451	CLEANING - COONONG ST DEPOT	6,159	6,344	6,534	6,730
15332461	F & F - M & R - COONONG ST DEPOT	10,431	10,744	11,066	11,398
15332486	GAS - COONONG ST DEPOT	440	453	467	481
15334211	SECURITY EXPENSES	1,427	1,470	1,514	1,559
15334431	STAFF TRAVEL EXPENSES - COONONG ST DEPOT	5,013	5,163	5,318	5,478
15334456	STORES & MATERIALS UNACCOUNTABLE	0			
15334621	SUNDRY EXPENSES	0			
15334961	WATER CHARGES	588	606	624	643
15335071	WORKSHOP CLEANING - COONONG ST DEPOT	4,404	4,536	4,672	4,812
15372191	ELECTRICITY - COONONG ST DEPOT	8,866	9,132	9,406	9,688
15372241	WORKSHOP MAINTENANCE & HOUSEKEEPING	26,302	27,091	27,904	28,741
15372461	FURNITURE & FITTINGS - MAINTENANCE & REPAIRS	0			
DEPOT OPERATIONS		32,276	33,244	34,242	35,269
**** TOTAL Expenses		203,486	209,261	215,208	221,335
Allocated Expenses (4022)					
Depreciation - Plant & Equipment		11,500	11,500	11,500	11,500
Depreciation - Furniture & Fittings		500	500	500	500
Depreciation - Office Equipment		1,000	1,000	1,000	1,000
Depreciation - Land Improvements		12,000	12,000	12,000	12,000
Depreciation - Buildings Specialised		50,500	50,500	50,500	50,500
Depreciation - Buildings Non Specialised		16,000	16,000	16,000	16,000
15292661	INSURANCE - MRE DEPOT	60	62	64	66
15312661	INSURANCE - COONONG ST DEPOT	8,044	8,285	8,534	8,790
15372661	INSURANCE - COREEN ST	105	108	111	115
**** TOTAL Allocated Expenses		99,709	99,955	100,209	100,470
** TOTAL Operating Surplus/(Deficit) Depots		-300,588	-306,609	-312,810	-319,198
Capital Income					
TRANSFER FROM RESERVES		0	0	0	0
Capital Expenses (4025)					
DARLINGTON POINT DEPOT REDEVELOPMENT INVESTIGATIONS			200,000		
COLEAMBALLY DEPOT REDEVELOPMENT					
EMOLEUM TANK		0			
17437793 COVER OVER WASHDOWN BAY		0			
		0	200,000	0	0
Loan Repayments					
18255940 GENERAL LOAN NO. 157		0			
		0	0	0	0
Capital Surplus/(Deficit)		0	-200,000	0	0
Nett Surplus/(Deficit)		-300,588	-506,609	-312,810	-319,198

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Plant Clearing					
Plant Clearing Income (4200)					
13580227	DIESEL FUEL REBATE	110,101	111,904	113,761	115,674
13580466	LEASEBACK CONTRIBUTIONS	40,000	40,000	40,000	40,000
13580588	PLANT HIRE - INCOME	2,623,964	2,639,204	2,654,596	2,670,142
13580842	SUNDRY INCOME - PLANT	0			
**** TOTAL Plant Clearing Income		2,774,065	2,791,108	2,808,357	2,825,816
Plant Clearing Expenses (4201)					
13581151	APPRENTICE ATTENDING TECH	15,000	15,000	5,000	15,000
13583561	PLANT RUNNING EXPENSES	1,592,025	1,601,445	1,610,959	1,620,569
13583562	PLANT RUNNING EXPENSES - REGISTRATION				
13583881	PLANT RUNNING EXPENSES - INSURANCE	43,497	44,802	46,146	47,530
13584621	SUNDRY EXPENSES	0			
**** TOTAL Plant Clearing Expenses		1,650,522	1,661,247	1,662,105	1,683,099
Allocated Expenses (4202)					
	Depreciation - Plant & Equipment	1,045,000	1,045,000	1,045,000	1,045,000
**** TOTAL Allocated Expenses		1,045,000	1,045,000	1,045,000	1,045,000
** Operating Surplus/Deficit		78,543	84,861	101,252	97,717
Capital Income (4203)					
17437505	SALE OF HEAVY VEHICLES	170,000	80,000	200,000	120,000
17437580	SALE OF LIGHT VEHICLES	415,000	293,000	388,000	398,000
17437581	SALE OF CONSTRUCTION PLANT	200,000	140,000	230,000	150,000
18616924	TRANSFER FROM PLANT REPLACEMENT RESERVE	0		300,000	
		785,000	513,000	1,118,000	668,000
Capital Expenses (4205)					
17437585	PURCHASE OF LIGHT VEHICLES	675,000	439,000	639,000	623,000
17437586	PURCHASE OF CONSTRUCTION PLANT	893,000	650,000	870,000	655,000
17437587	PURCHASE OF HEAVY VEHICLES	580,000	500,000	1,043,000	670,000
17437651	SMALL PLANT	50,000	50,000	50,000	50,000
18616917	TRANSFER TO RESERVES				
		2,198,000	1,639,000	2,602,000	1,998,000
** Capital Surplus/Deficit		-1,413,000	-1,126,000	-1,484,000	-1,330,000
** Net Surplus/Deficit		-1,334,457	-1,041,139	-1,382,748	-1,232,283

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Public Order & Safety					
Animal Control					
Income (2000)					
11480392	DOG IMPOUNDING FEES	9,733	9,755	9,778	9,801
11480694	DOG REGISTRATION FEES	1,470	1,514	1,560	1,606
14450842	SUNDRY INCOME - STOCK CONTROL				
**** TOTAL Income		11,203	11,269	11,338	11,407
Expenses (2001)					
11482641	IMPOUNDING & CONTROL EXPENSES	31,404	32,346	33,317	34,316
11483601	POUND MAINTENANCE & WORKING EXPENSES	733	755	778	801
14452641	IMPOUNDING & CONTROL EXPENSES - STOCK	5,085	5,238	5,395	5,557
14453601	POUND MAINTENANCE & WORKING EXPENSES	733	755	778	801
14454621	SUNDRY EXPENSES	0			
**** TOTAL Expenses		37,955	39,094	40,266	41,474
Allocated Expenses (2002)					
	DEPRECIATION - Buildings Specialised	100	100	100	100
	Depreciation - Buildings Non Specialised	300	300	300	300
**** TOTAL Allocated Expenses		400	400	400	400
** Operating Surplus/(Deficit) Animal Control		-27,152	-28,225	-29,329	-30,467
Capital Income					
				0	
Capital Expenses (2005)					
17437643	FENCE AROUND STOCK POUND	0			
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
**** Net Surplus/(Deficit) Animal Control		-27,152	-28,225	-29,329	-30,467

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Emergency Services					
Income					
14410842	SUNDRY INCOME - STATE EMERGENCY SERVICES	0			
****	TOTAL Income	0	0	0	0
Expenses (2011)					
14414611	CONTRIBUTION TO EMERGENCY MANAGEMENT NSW	7,658	7,888	8,124	8,368
	CONTRIBUTION TO VRA EXPENSES	1,000	1,000	1,000	1,000
14414621	SUNDRY EXPENSES - SES	0			
****	TOTAL Expenses	8,658	8,888	9,124	9,368
Allocated Expenses					
	Depreciation - Buildings Specialised	14,000	14,000	14,000	14,000
****	TOTAL Allocated Expenses	14,000	14,000	14,000	14,000
**	TOTAL Emergency Services	-22,658	-22,888	-23,124	-23,368

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Fire Control					
Income (2020)					
11080070	BUSHFIRE MAINTENANCE GRANT	249,033	256,504	264,199	272,125
11080072	HAZARD REDUCTION/BUSHFIRE PREVENTION	10,000	10,000	10,000	10,000
11080208	SUNDRY INCOME				
**** TOTAL Income		259,033	266,504	274,199	282,125
Expenses (2021/2031)					
11002191	ELECTRICITY	7,009	7,219	7,436	7,659
11002421	TRAINING COSTS RFS	6,260	6,448	6,641	6,840
11002661	INSCE VEHICLES	0			
11002662	INSCE BUILDINGS	2,852	2,938	3,026	3,116
11004755	VOLCALL EXPENSES	8,180	8,425	8,678	8,939
11004756	TELEPHONE - CHARGES	8,486	8,741	9,003	9,273
11005470	VEHICLE - SERVICE & INSPECTIONS	1,231	1,268	1,306	1,345
11005471	VEHICLE - REPAIRS	46,120	47,504	48,929	50,397
11005490	RADIOS M & R	1,231	1,268	1,306	1,345
11005441	STATIONS M & R	7,994	8,234	8,481	8,735
11005570	FUEL & OILS	14,758	15,201	15,657	16,126
11005580	OTHER M & R	3,688	3,799	3,913	4,030
11005590	FIRE SUPPRESSION	0			
11041451	CLEANING	0			
	BUSHFIRE EQUIPMENT MAINT & EXP	68,551	70,608	72,726	74,908
	APZ & FIRE TRAILS	15,000	15,000	15,000	15,000
11081611	CONTRIBUTION TO DEPARTMENT OF BUSHFIRE SERVICES	466,523	480,519	494,934	509,782
11081621	CONTRIBUTION TO NSW FIRE BRIGADES	23,064	23,756	24,469	25,203
11081622	RFS MID MURRAY GROUP EXPENSES	35,265	36,323	37,413	38,535
**** TOTAL Expenses		716,212	737,248	758,916	781,233
Allocated Expenses (2022)					
10116004	ALLOCATED OVERHEAD				
	Depreciation - Land Improvements	4,000	4,000	4,000	4,000
	Depreciation - Buildings Specialised	26,000	26,000	26,000	26,000
	Depreciation - Buildings Non Specialised	3,900	3,900	3,900	3,900
**** TOTAL Allocated Expenses		33,900	33,900	33,900	33,900
** TOTAL Fire Control		-491,079	-504,644	-518,617	-533,008
Capital Income (2023)					
11080701	RFS GRANT FUNDING	0			
		0	0	0	0
Capital Expenses (2025)					
	BUSHFIRE STATION - MALEY				
	BUSHFIRE STATION - CARARBURY				
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
**** Net Surplus/(Deficit) Animal Control		-491,079	-504,644	-518,617	-533,008

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Health					
Health & Food Control					
Income (3000)					
12520398	INSPECTIONS - FOOD PREMISES	7,267	7,440	7,618	7,802
12520420	FOOD SAFETY TRAINING INCOME				
**** TOTAL Income		7,267	7,440	7,618	7,802
Expenses (3001)					
12522411	FOOD PREMISES SURVEILANCE	0	0	0	0
	SUNDRY EXPENSES	1,845	1,900	1,957	2,016
12523324	ON-SITE SEWERAGE MANAGEMENT	0			500
12523325	TRADE WASTE POLICY	0			
**** TOTAL Expenses		1,845	1,900	1,957	2,516
Allocated Expenses					
**** TOTAL Allocated Expenses		0	0	0	0
** TOTAL Health & Food Control		5,422	5,540	5,661	5,286

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Medical Services					
Income (3010)					
13100842	SUNDRY INCOME - MEDICAL SERVICES	0		0	
13100696	RENT - MEDICAL SERVICE	6,609	6,609	6,609	6,609
**** TOTAL Income		6,609	6,609	6,609	6,609
Expenses (3011)					
13101341	BUILDING M&R MEDICAL SERVICES	3,500	3,500	3,500	3,500
13102341	BUILDING M&R MEDICAL CENTRE-COLY	0			
13102661	INSURANCE - MEDICAL	1,101	1,134	1,168	1,203
13104506	IT SUPPORT - MEDICAL SERVICE	1,000	1,000	1,000	1,000
13104621	SUNDRY EXPENSES	0			
13104851	RATES & CHARGES - MEDICAL CENTRE	1,325	1,365	1,406	1,448
13104961	WATER CHARGES	0			
**** TOTAL Expenses		6,926	6,999	7,074	7,151
Allocated Expenses (3012)					
	Depreciation - Furniture & Fittings	700	700	700	700
	Depreciation - Office Equipment	1,600	1,600	1,600	1,600
	Depreciation - Land Improvements	500	500	500	500
	Depreciation - Buildings Specialised	6,000	6,000	6,000	6,000
	Depreciation - Buildings Non Specialised	28,000	28,000	28,000	28,000
**** TOTAL Allocated Expenses		36,800	36,800	36,800	36,800
Operating Surplus/(Deficit)		-37,117	-37,190	-37,265	-37,342
Capital Income					
13100336	GRANTS MEDICAL - RURAL DOCTORS	0			
18616919	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenses (3015)					
17437671	MEDICAL CENTRE EXTENSION	0			
17437672	FURNITURE & FITTINGS - MEDICAL CENTRE	1,000	6,000	1,000	1,000
	TRANSFER TO RESERVES	0			
		1,000	6,000	1,000	1,000
Capital Surplus/Deficit		-1,000	-6,000	-1,000	-1,000
Net Surplus/(Deficit)		-38,117	-43,190	-38,265	-38,342

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
ENVIRONMENT					
Noxious Plants					
Income (3020)					
		0			
13120540	NOXIOUS WEEDS/PEST GRANT	42,000	42,000	42,000	42,000
13120543	NOXIOUS WEEDS CROWN LAND				
13120842	SUNDRY INCOME NOXIOUS WEEDS	500	500	500	500
**** TOTAL Income		42,500	42,500	42,500	42,500
Expenses (3021)					
13121071	ADVERTISING	507	522	538	554
13121841	DESTRUCTION OF BOXTHORN	3,799	3,913	4,030	4,151
13121851	DESTRUCTION OF GALVANISED BURR	2,536	2,612	2,690	2,771
13121866	DESTRUCTION OF HOREHOUND	6,967	7,176	7,391	7,613
13121871	DESTRUCTION OF JOHNSON'S GRASS	253	261	268	276
13121876	DESTRUCTION OF KHAKI WEED	1,900	1,957	2,016	2,076
13121881	DESTRUCTION OF NOOGOORA BURR	191	197	203	209
13121901	DESTRUCTION OF PATTERSON'S CURSE	0			
13121906	DESTRUCTION OF SILVERLEAF	2,536	2,612	2,690	2,771
13121907	DESTRUCTION OF SILVERLEAF - RE-TREAT ROADS	0			
13121911	DESTRUCTION OF SPINY BURR GRASS	6,967	7,176	7,391	7,613
13121916	DESTRUCTION OF SPINY EMEX	0			
13121921	DESTRUCTION OF ST JOHNS WORT	632	651	670	691
13121940	DESTRUCTION OF SAGITTARIA			0	0
13121946	DESTRUCTION OF WEEDS - CROWN LAND			0	0
13121951	DESTRUCTION OF XANTHIUM - BATHURST BURR	10,958	11,287	11,625	11,974
13122321	FIELD INSPECTIONS	24,070	24,792	25,536	26,302
13122656	INSPECTIONS & REPORTS	25,757	26,530	27,326	28,145
13123491	PLANT & EQUIPMENT MAINTENANCE	0			
13123711	PROTECTIVE CLOTHING & SAFETY EQUIPMENT	0			
13124421	STAFF TRAINING COSTS - NOXIOUS WEEDS	1,268	1,306	1,345	1,386
13124621	SUNDRY EXPENSES	824	849	874	900
13124756	TELEPHONE - CHARGES	849	874	901	928
	DESTRUCTION OF PLANTS	118,147	121,691	125,342	129,102
	RIVERINA PROJECT OFFICER CONTRIBUTION	2,898	2,985	3,074	3,167
	DESTRUCTION OF PESTS	1,248	1,285	1,324	1,364
13143491	PLANT & EQUIPMENT MAINTENANCE	0			
13144621	SUNDRY EXPENSES	0			
**** TOTAL Expenses		212,307	218,676	225,236	231,994
Allocated Expenses (3022)					
	Depreciation - Office Equipment	0	0	0	0
**** TOTAL Allocated Expenses		0	0	0	0
** TOTAL Operating Surplus/(Deficit)		-169,807	-176,176	-182,736	-189,494
Capital Income					
18616923	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenses (3025)					
17437534	CAPITAL PURCHASES NOXIOUS WEEDS			10,000	
	TRANSFER TO RESERVES	0			
		0	0	10,000	0
Capital Surplus/Deficit		0	0	-10,000	0
Net Surplus/(Deficit)		-169,807	-176,176	-192,736	-189,494

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Environment Protection					
Income (3220)					
	12020250 FINES & PENALTIES RECEIVED	0			
	FLOOD STUDY FUNDING	0			
	12020855 GRANT - LEP DEVELOPMENT	0			
	**** TOTAL Income	0	0	0	0
Expenses (3221)					
	12021976 STATE OF ENVIRONMENT REPORT	5,000			
	12022816 LEP/DCP EXPENSES	0			
	LEVEE BANK MAINTENANCE	3,981	4,100	4,223	4,350
	LEVEE BANK - DRAINAGE OUTLET GATES	5,643	5,812	5,987	6,166
	DARLINGTON POINT FLOOD STUDY	0			
	DARLINGTON POINT FLOOD EVENT 2016	0			
	12022700 URBAN FLOOD STUDY	0			
	15211256 BERRIQUIN LAND & WATER MANAGEMENT PLAN				
	**** TOTAL Expenses	14,624	9,913	10,210	10,516
Allocated Expenses					
	Depreciation - Land Improvements	110,000	110,000	110,000	110,000
	**** TOTAL Allocated Expenses	110,000	110,000	110,000	110,000
	** TOTAL Operating Surplus/(Deficit)	-124,624	-119,913	-120,210	-120,516
Capital Income (3223)					
	LEVEE REHABILITATION GRANT				
	18616914 TRANSFER FROM RESERVE				
	**** TOTAL Capital Income	0	0	0	0
Capital Expenses (3225)					
	DARLINGTON POINT LEVEE UPGRADE				
	18616914 TRANSFER TO RESERVES	0			
	**** TOTAL Capital Expenses	0	0	0	0
	Capital Surplus/(Deficit)	0	0	0	0
	** TOTAL Environment Protection	-124,624	-119,913	-120,210	-120,516

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Domestic Waste					
Income (3200/3210)					
12240568	PENSIONER REBATES - CURRENT YEAR DWM	-26,199	-26,556	-26,924	-27,303
12240576	PENSIONER REBATES - SUBSIDY	14,607	14,807	15,014	15,226
12240888	VACANT LAND CHARGES - DOMESTIC	2,024	2,024	2,024	2,024
12240904	WASTE SERVICE CHARGES - DOMESTIC	206,704	212,905	219,292	225,871
	HOUSEHOLD RECYCLING SERVICE	99,833	102,828	105,913	109,090
	COMMERCIAL WASTE RECYCLING SERVICE	13,189	13,585	13,992	14,412
12260906	RURAL WASTE - ABANDONED			0	0
12280008	ADDITIONAL BIN SALES	2,200	2,200	2,200	2,200
12280576	PENSIONER REBATES - SUBSIDY			0	0
	GARBAGE SERVICE - INDUSTRIAL	2,290	2,359	2,429	2,502
12280888	VACANT LAND CHARGES - BUSINESS	2,300	2,300	2,300	2,300
12280904	WASTE SERVICE CHARGES - BUSINESS	26,320	27,110	27,923	28,761
	DRUM MUSTER REIMBURSEMENT	2,000	2,000	2,000	2,000
12320866	TIPPING FEES - COMMERCIAL/INDUSTRIAL	15,874	16,350	16,841	17,346
**** TOTAL Income		361,142	371,911	383,004	394,429
Expenses (3201/3211)					
12243341	REPAIRS & MAINTENANCE - MGB	500	500	500	500
12244611	SUNDRY COLLECTION EXPENSES	1,000	1,000	1,000	1,000
	RECYCLING CONTRACTOR	113,022	116,413	119,905	123,502
	HOUSEHOLD GARBAGE COLLECTION	50,200	51,706	53,257	54,855
	HOUSEHOLD GARBAGE ADMINISTRATION CHARGE	9,360	9,360	9,360	9,360
	HOUSEHOLD GARBAGE DISPOSAL COSTS	46,192	47,578	49,005	50,475
	HOUSEHOLD GARBAGE REHABILITATION	2,252	2,320	2,389	2,461
	COMMERCIAL WASTE REHABILITATION	15,842	16,317	16,807	17,311
	COMMERCIAL WASTE ADMINISTRATION CHARGE	2,025	2,025	2,025	2,025
	COMMERCIAL WASTE COLLECTION	16,234	16,721	17,223	17,739
	COMMERCIAL WASTE DISPOSAL COSTS	7,210	7,426	7,649	7,879
	DRUM MUSTER EXPENSES	2,000	2,000	2,000	2,000
12324801	TIP WORKING EXPENSES	46,371	47,762	49,195	50,671
12324802	COMMON TIP WORKING EXPENSES	3,000	3,000	3,000	3,000
12324851	RATES & CHARGES - TIP	507	522	538	554
13614621	SUNDRY EXPENSES				
**** TOTAL Expenses		315,715	324,650	333,853	343,332
Allocated Expenses (3202)					
	Depreciation - Plant & Equipment	1,200	1,200	1,200	1,200
	Depreciation - Land Improvements	14,000	14,000	14,000	14,000
	Depreciation - Buildings Specialised	1,200	1,200	1,200	1,200
**** TOTAL Allocated Expenses		16,400	16,400	16,400	16,400
** Operating Surplus/(Deficit) Domestic Waste		29,027	30,861	32,752	34,697
Capital Income					
12020854	Grant Funds Received				
18616915	TRANSFER FROM RESERVE	15,000			
		15,000	0	0	0
Capital Expenses (3205)					
17437642	TREE PLANTING	0			
17437742	BIG BINS	3,000	3,000	3,000	3,000
17437775	FENCING OF TIP	0			
17437777	PIT CONSTRUCTION - TIP	15,000			
18616915	TRANSFER TO RESERVES	0			
		18,000	3,000	3,000	3,000
Capital Surplus/(Deficit)		-3,000	-3,000	-3,000	-3,000
Net Surplus/(Deficit)		26,027	27,861	29,752	31,697

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
	Street Cleaning Expenses				
	14214621 STREET SWEEPING EXPENSES	71,014	73,144	75,339	77,599
	Net Surplus/(Deficit)	-71,014	-73,144	-75,339	-77,599

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Drainage & Stormwater Management Expenses					
	CLEAR REPAIR & MAINTAIN DRAINAGE STRUCTURES	17,909	18,446	19,000	19,570
	14891550 K & G CLEANING	36,714	37,815	38,950	40,118
	14891640 K & G REPAIR	10,198	10,504	10,819	11,144
	14891500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)L	8,000	8,000	8,000	8,000
	12921500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)S	1,470	1,514	1,560	1,606
	13001500 DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)L	1,470	1,514	1,560	1,606
	**** TOTAL Expenses	75,761	77,794	79,888	82,044
Allocated Expenses					
	14891838 DEPRECIATION - STORMWATER	145,000	145,000	145,000	145,000
		145,000	145,000	145,000	145,000
	** Operating Surplus/(Deficit)	-220,761	-222,794	-224,888	-227,044
Capital Income					
Capital Expenses					
	CULVERT REPLACEMENT	80,000	80,000	80,000	80,000
	17437841 K & G RECONSTRUCTION	25,000	25,000	50,000	50,000
	KERB & GUTTER - HAY ROAD				
		105,000	105,000	130,000	130,000
	Net Surplus/(Deficit)	-325,761	-327,794	-354,888	-357,044

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Community Services & Education					
Community Services					
Income (3100/3110/3120)					
	DARLINGTON POINT - MEALS ON WHEELS CONTRIBUTION	1,500	1,500	1,500	1,500
	COLEAMBALLY MEALS ON WHEELS CONTRIBUTION	1,500	1,500	1,500	1,500
	RESPIRE DAY CARE	2,000	2,000	2,000	2,000
	MULTI SERVICE OUTLET	101,572	101,572	101,572	101,572
	COMMUNITY TRANSPORT CONTRIBUTIONS	115,000	115,000	115,000	115,000
	HOME MODIFICATIONS GRANT COMPONENT	102,855	102,855	102,855	102,855
	HOME MODIFICATIONS CONTRIBUTIONS	35,000	35,000	35,000	35,000
	11320501 INTERNATIONAL WOMENS DAY GRANT	1,000	1,000	1,000	1,000
	11320804 SENIOR CITIZENS WEEK GRANT	1,000	1,000	1,000	1,000
	11320810 MONASH DINNER INCOME				
	15770332 YOUTH WEEK ACTIVITIES GRANT	2,230	2,230	2,230	2,230
	SCCF 3 GRANT INCOME - YOUTH PROJECT	50,000	50,000		
	SCCF 3 GRANT INCOME - DP PRIMARY SCHOOL	50,000			
	15770842 SUNDRY INCOME - YOUTH WEEK	0			
	**** TOTAL Income	463,657	413,657	363,657	363,657
Expenses (3101/3111/3121/3131)					
	DARLINGTON POINT - MEALS ON WHEELS EXPENSES	14,000	14,000	14,000	14,000
	COLEAMBALLY - MEALS ON WHEELS EXPENSES	14,000	14,000	14,000	14,000
	RESPIRE DAY CARE - DARLINGTON POINT	35,000	35,000	35,000	35,000
	RESPIRE DAY CARE - COLEAMBALLY	35,000	35,000	35,000	35,000
	COMMUNITY TRANSPORT EXPENSES	131,427	131,427	131,427	131,427
	HOME MODIFICATIONS - EXPENSES	130,000	130,000	130,000	130,000
	10344621 AUSTRALIA DAY EXPENSES	4,082	4,204	4,331	4,461
	11324132 CSU SCHOLARSHIP	4,000	4,000	4,000	4,000
	11324134 MONASH EDUCATION SCHOLARSHIP	2,000	2,000	2,000	2,000
	STUDENT SCHOLARSHIPS	3,000	3,000	3,000	3,000
	11324221 SENIOR CITIZENS WEEK EXPENSES	4,500	4,500	4,500	4,500
	11324230 MONASH DINNER EXPENSES		0	0	
	11324351 Sundry Events/Social Expenses / Christmas Lights	3,000	3,000	3,000	3,000
	11324650 DROUGHT RELIEF EXPENSES			0	0
	COMMUNITY GRANTS	20,000	20,000	20,000	20,000
	11324655 INTERNATIONAL WOMENS DAY EXPENSES	1,000	1,000	1,000	1,000
	DARLINGTON POINT PRE SCHOOL	2,700	2,700	2,700	2,700
	15775121 YOUTH WEEK ACTIVITIES	3,460	3,460	3,460	3,460
	YOUTH PROJECT - MURRUMBIDGEE'S CHAMPIONS	50,000	50,000		
	DP PUBLIC SCHOOL STUDENT FACILITIES UPGRADE(SCCF 3)	50,000			
	**** TOTAL Expenses	507,169	457,291	407,418	407,548
Allocated Expenses					
	Depreciation - Office Equipment	0	0	0	0
	Depreciation - Land Improvements	1,200	1,200	1,200	1,200
	Depreciation - Buildings Specialised	24,000	24,000	24,000	24,000
	Depreciation - Buildings Non Specialised	6,600	6,600	6,600	6,600
	**** TOTAL Allocated Expenses	31,800	31,800	31,800	31,800
	** TOTAL Operating Surplus/(Deficit)	-75,312	-75,434	-75,561	-75,691
Capital Income					
	18616931 TRANSFER FROM RESERVES			0	
Capital Expenses (3125)					
	COMMUNITY TRANSPORT CAPITAL EXPENDITURE	0			
	18616916 TRANSFER TO RESERVES	0			
		0	0	0	0
	Net Surplus/(Deficit)	-75,312	-75,434	-75,561	-75,691

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Housing & Community Amenities					
Housing					
Income (3230)					
11920696	RENT - HOUSING	42,117	43,170	44,255	45,373
13280704	RENTS & FEES - OTHER LAND & BUILDINGS	7,000	7,000	7,000	7,000
	COUNCIL SHOPS & SURGERY RENTAL	54,003	55,623	57,292	59,011
	COLEAMBALLY RADIO MAST RENTAL	18,637	19,196	19,772	20,365
	GRAZING LEASES/CLOSED ROAD RENTALS	14,799	15,243	15,700	16,171
	COLEAMBALLY TOWN IMPROVEMENT - LEASE RENTALS	20,236	20,236	20,236	20,236
	COLEAMBALLY TOWN IMPROVEMENT - LEASE CONVERSIONS	5,000	5,000	5,000	5,000
13280842	SUNDRY INCOME - OTHER LAND AND BUILDINGS				
**** TOTAL Income		161,792	165,468	169,255	173,156
Expenses (3231)					
11563851	RATES & CHARGES - 9 GOOLGUMBLA ESPLANADE	2,013	2,073	2,136	2,200
11683851	RATES & CHARGES - 1 KOONGARA CRESCENT	1,896	1,953	2,011	2,072
11763851	RATES & CHARGES - 67 MAHONGA STREET - DOCTORS RE	1,320	1,360	1,400	1,442
11773851	RATES & CHARGES - 1 BUNDOORA AVE	1,896	1,953	2,011	2,072
11803851	RATES & CHARGES - 2 MUNDOORA MEWS	1,872	1,928	1,986	2,046
13281341	BUILDING MAINTENANCE & REPAIR	35,903	36,530	37,176	37,841
13281341	SPECIFIC MAINTENANCE - PAINTING	10,000	10,000	10,000	10,000
	SHOPS/OFFICE MAINTENANCE	19,041	19,612	20,201	20,807
	COLEAMBALLY RADIO TOWER MAINTENANCE	2,660	2,740	2,822	2,907
	OTHER LAND/BUILDINGS MAINTENANCE	3,075	3,167	3,262	3,360
13282661	INSURANCE	6,492	6,687	6,887	7,094
13283851	RATES & CHARGES - OTHER LAND AND BUILDINGS	15,732	16,204	16,690	17,191
13284961	WATER CHARGES	0			
**** TOTAL Expenses		101,900	104,207	106,583	109,030
Allocated Expenses (3232)					
	Depreciation - Plant & Equipment	250	250	250	250
	Depreciation - Furniture & Fittings	500	500	500	500
	Depreciation - Buildings Non Specialised	67,000	67,000	67,000	67,000
**** TOTAL Allocated Expenses		67,750	67,750	67,750	67,750
Operating Surplus/(Deficit)		-7,858	-6,489	-5,078	-3,624
Capital Income					
11920301	SALE OF RESIDENTIAL PROPERTIES	250,000		250,000	
	CAPITAL CONTRIBUTIONS FROM ADJOINING LANDOWNERS				
18616926	TRANSFER FROM RESERVES	0	250,000		
		250,000	250,000	250,000	0
Capital Expenses					
	TRANSFER TO RESERVES	250,000			
	GM RESIDENCE UPGRADE				
	BANKSIA CRT BATHROOM/ENSUITE REFURBISHMENT	0			
17437611	PURCHASE OF RESIDENTIAL DWELLING		400,000		
17437572	CAPITAL PURCHASES FOR DWELLINGS (FENCING COLY)				
		250,000	400,000	0	0
Loan Repayments					
18255932	GENERAL LOAN NO.	0			
18255938	GENERAL LOAN NO	0			
		0	0	0	0
Capital Surplus/(Deficit)		0	-150,000	250,000	0
** Net Surplus/(Deficit) Housing		-7,858	-156,489	244,922	-3,624

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
	Public Cemeteries				
	Income (3240)				
	13690112 CEMETERY FEES	42,126	43,390	44,691	46,032
	13690842 SUNDRY INCOME - PUBLIC CEMETARY	0			
	**** TOTAL Income	42,126	43,390	44,691	46,032
	Expenses (3241)				
	13691436 CEMETERY MAINTENANCE	36,864	37,970	39,109	40,282
	13692806 LAWN CEMETERY MAINTENANCE	30,596	31,514	32,459	33,433
	**** TOTAL Expenses	67,460	69,484	71,568	73,715
	Allocated Expenses (3242)				
	Depreciation - Buildings Specialised	700	700	700	700
	Depreciation - Land Improvements	5,800	5,800	5,800	5,800
	**** TOTAL Allocated Expenses	6,500	6,500	6,500	6,500
	** Operating Surplus/(Deficit) Public Cemeteries	-31,834	-32,594	-33,377	-34,183
	Capital Income				
	SCCF GRANT - COLY CEMETERY TOILETS				
	TRANSFER FROM RESERVE	0	0	0	0
	Capital Expenses				
	DARLINGTON POINT CEMETERY MASTERPLAN WORKS				
	DARLINGTON POINT CINERARIUM	0			
	CEMETERY - PLINTHS	5,000	5,000	5,000	5,000
	COLEAMBALLY CEMETERY - TOILET	0			
	17437744 PLINTH				
		5,000	5,000	5,000	5,000
	Capital Surplus/(Deficit)	-5,000	-5,000	-5,000	-5,000
	Net Surplus/(Deficit)	-36,834	-37,594	-38,377	-39,183

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Public Conveniences					
Income (3250)					
13890842	SUNDRY INCOME - PUBLIC TOILETS				
****	TOTAL Income	0	0	0	0
Expenses (3251)					
13891341	BUILDING M & R - PUBLIC TOILETS	4,000	4,000	4,000	4,000
13891341	SPECIFIC MAINTENANCE - PUBLIC TOILETS	0			
13891451	CLEANING - PUBLIC TOILETS	58,743	60,505	62,320	64,190
13891851	RATES & CHARGES PUBLIC CONVENIENCES	1,931	1,989	2,049	2,110
13892191	ELECTRICITY	2,775	2,858	2,944	3,032
13892661	INSURANCE	696	717	738	761
13894251	SEWER BLOCKAGES	1,000	1,000	1,000	1,000
13894941	VANDALISM	0	0	0	0
13894961	WATER CHARGES	1,174	1,209	1,245	1,283
****	TOTAL Expenses	70,319	72,279	74,297	76,376
Allocated Expenses (3252)					
Allocated Expenses					
	Depreciation - Land Improvements	150	150	150	150
	Depreciation - Buildings Specialised	13,000	13,000	13,000	13,000
****	TOTAL Allocated Expenses	13,150	13,150	13,150	13,150
**	Operating Surplus/(Deficit) Public Conveniences	-83,469	-85,429	-87,447	-89,526
Capital Income					
	GRANTS FOR HERITAGE WORKS(63 JERILDERIE ST)	0			
	GRANT DEPT TRANSPORT - 63 JERILDERIE ST	0			
		0	0	0	0
Capital Expenses					
	COLEAMBALLY PUBLIC AMENITIES				
	PUBLIC TOILETS - 63 JERILDERIE ST	0			
		0	0	0	0
		0	0	0	0
	Capital Surplus/(Deficit)	0	0	0	0
	Net Surplus/(Deficit)	-83,469	-85,429	-87,447	-89,526

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
	Street Lighting				
	Street Lighting Income (4080)				
	STREET LIGHTING SUBSIDY	45,000	45,000	45,000	45,000
	**** TOTAL Street Lighting income	45,000	45,000	45,000	45,000
	Street lighting expenses (4081)				
	STREET LIGHTING ELECTRICITY	79,311	81,690	63,106	64,999
	DARLINGTON POINT TOWN IMPROVEMENT STREET LIGHTING	19,984	20,584	15,901	16,378
	COLEAMBALLY TOWN IMPROVEMENT STREET LIGHTING	23,702	24,413	18,859	19,425
	**** TOTAL street lighting expenses	122,997	126,687	97,866	100,802
	** Operating Surplus/(Deficit) Street Lighting	-77,997	-81,687	-52,866	-55,802
	Capital Income				
	TRANSFER FROM RESERVE	0	0	0	0
	Capital Expenses				
	LED Streetlight Upgrades		331,000		
		0	331,000	0	0
	Capital Surplus/(Deficit)	0	-331,000	0	0
	Net Surplus/(Deficit)	-77,997	-412,687	-52,866	-55,802

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Town Planning					
Income (3260)					
11440024	DEVELOPMENT - ADVERTISING FEES	883	909	937	965
11440115	CERTIFICATES - CONSTRUCTION COMPLIANCE	2,000	2,000	2,000	2,000
11440117	CERTIFICATES - CONSTRUCTION OCCUPATION	0			
11440119	CERTIFICATES - SECTION 10.7	22,682	22,912	23,150	23,394
11440148	COMMISSION - PLAN FIRST & LS LEVY	75	77	80	82
11440218	DEVELOPMENT APPLICATIONS - APPLICATION FEES	20,234	20,481	20,735	20,997
11440219	DEVELOPMENT - COMPLYING DEVELOPMENT CERTIFICATE	4,776	4,919	5,067	5,219
11440224	DEVELOPMENT APPLICATIONS - RETURNS	0			
11440238	DRAINAGE DIAGRAMS	588	606	624	643
11440512	LOCAL APPLICATIONS	0			
11440806	SEPTIC TANK FEES	0			
11440832	DEVELOPMENT - SUBDIVISION APPLICATIONS	440	453	467	481
11440833	CERTIFICATES - CONSTRUCTION SUBDIVISION	0			
11440834	DEVELOPMENT - SUBDIVISION CERTIFICATE	109	112	116	119
11440842	SUNDRY INCOME - DEVELOPMENT CONTROL	0			
**** TOTAL Income		51,787	52,470	53,174	53,899
Expenses (3261)					
11441071	ADVERTISING	883	909	937	965
	SUNDRY EXPENSES	3,689	3,800	3,914	4,031
	DARLINGTON POINT STRUCTURE PLAN				
	STRATEGIC LAND PLANNING	80,000	80,000		
11441566	CONSULTANTS EXPENSES - DEVELOPMENT CONTROL	55,000	55,000	55,000	55,000
11442826	LEGAL EXPENSES	5,000	5,000	5,000	5,000
**** TOTAL Expenses		144,572	144,709	64,850	64,996
Allocated Expenses					
	Depreciation				
11441781	DEPRECIATION - OTHER	0			
**** TOTAL Allocated Expenses		0	0	0	0
** TOTAL Town Planning		-92,785	-92,239	-11,676	-11,097

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Recreation & Culture					
Museums					
Income (3300)					
15250320	GRANT - MUSEUM ADVISOR GRANT	0			
15250321	CONTRIBUTION - MUSEUM UPGRADE	0			
**** TOTAL Income		0	0	0	0
Expenses (3301)					
15251191	ELECTRICITY	1,800	1,854	1,910	1,967
15251341	BUILDING M & R - WILLOWS	2,500	2,500	2,500	2,500
15251451	CLEANING - WILLOWS	0			
15252541	GROUND & LANDSCAPE MAINTENANCE - WILLOWS	0			
15252661	INSURANCE	2,476	2,550	2,627	2,706
15252760	TELEPHONE & INTERNET COSTS	900	927	955	983
15253851	RATES & CHARGES - WILLOWS	2,145	2,209	2,276	2,344
15254200	STRATEGIC PLAN - WILLOWS	0			
15254250	MUSEUM ADVISOR CONSULTANT	0			
15254961	WATER CHARGES - MUSEUMS	10	11	11	12
**** TOTAL Expenses		9,831	10,052	10,278	10,512
Allocated Expenses (3302)					
	Depreciation - Furniture & Fittings	1,500	1,500	1,500	1,500
	Depreciation - Buildings Specialised	5,700	5,700	5,700	5,700
**** TOTAL Allocated Expenses		7,200	7,200	7,200	7,200
**Operating Surplus/(Deficit)Museums		-17,031	-17,252	-17,478	-17,712
Capital Income					
15250325	GRANT - VIC/MUSEUMS (RLCIP GRANT)				
15250322	GRANT - HERITAGE NEAR ME MUSEIM UPGRADE				
18616933	TRANSFER FROM RESERVES				
		0	0	0	0
Capital Expenses					
	TRANSFER TO RESERVES	0			
17437697	UPGRADE - MUSEUM	0			
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-17,031	-17,252	-17,478	-17,712

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Parks, Gardens & Lakes					
Income (3310)					
13520842	SUNDRY INCOME - PARKS GARRDENS & RECREATION RES	0			
**** TOTAL Income		0	0	0	0
Expense (3311)					
	PARKS & GARDENS MAINTENANCE	178,548	183,904	189,422	195,104
	TIDDAIK WETLANDS MAINTENANCE	10,000	10,000	10,000	10,000
13323851	RATES & CHARGES - BREW PARK	1,140	1,174	1,209	1,246
13341341	BUILDING MAINTENANCE & REPAIR	347	357	368	379
13342541	GROUND & LANDSCAPE MAINTENANCE - ELLIOTT PARK	11,866	12,222	12,589	12,966
13342661	INSURANCE	313	322	332	342
13343151	MOWING OF ELLIOTT PARK	12,088	12,451	12,824	13,209
13343851	RATES & CHARGES - ELLIOT PARK	1,481	1,525	1,571	1,618
13361302	BUSH TUCKER TRAIL EXPENSES	0			
13361321	HORGAN WALK - MAINTENANCE OF BRIDGES	1,470	1,514	1,560	1,606
13362541	GROUND & LANDSCAPE MAINTENANCE-HORGAN WALK	733	755	778	801
13363851	RATES & CHARGES - HORGAN WALK	1,233	1,270	1,308	1,347
13381341	BUILDING MAINTENANCE & REPAIR	1,470	1,514	1,560	1,606
13382541	GROUND & LANDSCAPE MAINTENANCE LUKE/BREW	17,499	18,024	18,565	19,122
13383151	MOWING OF LUKE & BREW PARK	14,949	15,397	15,859	16,335
13383191	ELECTRICITY - MEMORIAL PARK	1,393	1,435	1,478	1,522
13383851	RATES & CHARGES - LUKE PARK	1,140	1,174	1,209	1,246
13482541	GROUND & LANDSCAPE MAINTENANCE - STREETS	78,402	80,754	83,177	85,672
13486541	STREETS M & R - COLEAMBALLY	0			
13482661	INSURANCE	162	167	172	177
13483151	MOWING OF PARKS & RESERVES - OTHER	24,095	24,818	25,562	26,329
13483491	PLANT & EQUIPMENT MAINTENANCE	733	755	778	801
13483851	RATES & CHARGES - OTHER PARKS	1,140	1,174	1,209	1,246
13484191	ELECTRICITY TIDY TOWN SHED	0			
13484341	BUILDING MAINT & REPAIR MINI RAIL	500	500	500	500
13484541	GROUND & LANDSCAPE MAINT MINI RAIL	0			
13484621	SUNDRY EXPENSES	239	246	254	261
13484625	LAKE MAINTENANCE	5,000	5,000	5,000	5,000
13972541	GROUND & LANDSCAPE MAINTENANCE - RAILWAY STATION	0			
**** TOTAL Expense		365,941	376,454	387,283	398,436
Allocated Expenses (3312)					
13382921	LOAN INTEREST	520	0		
	Depreciation - Plant & Equipment	2,500	2,500	2,500	2,500
	Depreciation - Other Structures	250	250	250	250
	Depreciation - Land Improvements	90,000	90,000	90,000	90,000
	Depreciation - Buildings Specialised	9,000	9,000	9,000	9,000
	Depreciation - Buildings Non Specialised	400	400	400	400
**** TOTAL Allocated Expenses		102,670	102,150	102,150	102,150
** TOTAL Parks, Gardens & Lakes		-468,611	-478,604	-489,433	-500,586

MURRUMBIDGEE COUNCIL
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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Capital Income (3313)					
	SCCF 3 - GRANT FUNDING - JERILDERIE LAKE BANKS	188,366			
	SCCF 3 - GRANT FUNDING - JERILDERIE PUMP TRACK/SKATE PARK		263,900		
	GRANT FUNDING FOR SOFTFALL REPLACEMENT PROGRAMME	50,000	50,000	50,000	50,000
	18255906 Loan Funds Received				
	18616910 TRANSFER FROM RESERVES	0			
		238,366	313,900	50,000	50,000
Capital Expenses (3315)					
	UPGRADES TO PLAYGROUND SOFTFALL	50,000	50,000	50,000	50,000
	JERILDERIE LAKE BANKS REHABILITATION	188,366			
	JERILDERIE PUMP TRACK/SKATE PARK		263,900		
	TRANSFER TO RESERVES	0			
	FIG TREE PARK - SAFETY FENCING NEAR TREES	0			
	COLEAMBALLY PIONEERS MONUMENT	0			
	CWA PARK - PLAY EQUIPMENT SHELTER	0			
		238,366	313,900	50,000	50,000
Loan Repayments (3316)					
	18255926 Loan 162 Principal Repayment	10,405			
Capital Surplus/Deficit					
		-10,405	0	0	0
Net Surplus/(Deficit)					
		-479,016	-478,604	-489,433	-500,586

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Public Halls					
Income (3320)					
13730360	HALL - HIRE CHARGES	8,971	9,150	9,334	9,524
13730368	HALL - SETTING UP CHARGE	500	500	500	500
13730375	CONTRIBUTIONS RECEIVED	0			
13730842	SUNDRY INCOME - PUBLIC HALL - CIVIC CENTRE	0			
**** TOTAL Income		9,471	9,650	9,834	10,024
Expenses (3321)					
13731341	BUILDING MAINTENANCE & REPAIR - CIVIC HALL	49,277	50,306	51,365	52,456
13732341	BUILDING MAINTENANCE & REPAIR - SPECIFIC	15,000	15,000	15,000	15,000
13731451	CLEANING - CIVIC HALL	25,406	26,168	26,953	27,762
13732191	ELECTRICITY - CIVIC HALL	3,653	3,763	3,875	3,992
13732486	GAS - CIVIC HALL	1,470	1,514	1,560	1,606
13732551	HALL ARRANGEMENTS	1,606	1,654	1,704	1,755
13732661	INSURANCE	10,109	10,412	10,725	11,046
13733851	RATES & CHARGES - PUBLIC HALL CIVIC CENTRE	2,041	2,102	2,165	2,230
13734961	WATER CHARGES - PUBLIC HALLS	1,858	1,914	1,971	2,030
13773851	RATES & CHARGES - RSL HALL	2,016	2,076	2,139	2,203
**** TOTAL Expenses		112,436	114,910	117,457	120,081
Allocated Expenses (3322)					
	Depreciation - Plant & Equipment	1,300	1,300	1,300	1,300
	Depreciation - Furniture & Fittings	1,000	1,000	1,000	1,000
	Depreciation - Office Equipment	200	200	200	200
	Depreciation - Land Improvements	6,000	6,000	6,000	6,000
	Depreciation - Buildings Specialised	84,000	84,000	84,000	84,000
	Depreciation - Buildings Non Specialised	100	100	100	100
**** TOTAL Allocated Expenses		92,600	92,600	92,600	92,600
**Operating Surplus/(Deficit) Public Halls		-195,565	-197,860	-200,223	-202,657
Capital Income (3323)					
13730850	GRANT INCOME PUBLIC HALLS	0			
13730855	CONTRIBUTIONS INCOME	0			
13730851	GRANT COREE HALL UPGRADE	0			
18616922	TRANSFER FROM RESERVES	30,000			
		30,000	0	0	0
Capital Expenses (3325)					
17437746	FURNITURE PLANT & EQUIPMENT- PUBLIC HALLS	0			
17437747	COREE HALL - UPGRADING-DISABLED ACCESS/TOILETS	0			
17437748	YAMMA HALL REFURBISHMENT	30,000			
	DARLINGTON POINT SHIRE HALL UPGRADE	0			
	COLEAMBALLY COMMUNITY HALL - REPLACE STEPS	0			
	COLEAMBALLY COMMUNITY HALL - TABLES	0			
	TRANSFER TO RESERVES	0			
		30,000	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-195,565	-197,860	-200,223	-202,657

MURRUMBIDGEE COUNCIL
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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Public Library					
Income (3330)					
12840456	INTERNET FEES	1,056	1,088	1,120	1,154
GRANT MERGER IMPLEMENTATION					
GRANT - COLLABORATION INCENTIVE					
12840488	LIBRARY - PER CAPITA SUBSIDY	37,768	38,901	40,068	41,270
12840500	RENTAL MULTI PURPOSE ROOM	671	691	712	733
12840842	SUNDRY INCOME - LIBRARY SERVICES	984	1,014	1,044	1,075
12840884	LIBRARY USER CHARGES (OVERDUE BOOKS)	246	253	261	269
**** TOTAL Income		40,725	41,947	43,205	44,501
Expense (3331)					
12841341	BUILDING M & R - LIBRARY	3,500	3,500	3,500	3,500
12841451	CLEANING - LIBRARY	6,150	6,335	6,525	6,720
12841511	COMPUTER EQUIPMENT MAINTENANCE & REPAIRS	1,470	1,514	1,560	1,606
12841666	CONTRIBUTION TO WRCL - ANNUAL SUBSIDY	99,882	102,878	105,965	109,144
PROMOTION & ADVERTISING/MERGER IMPLEMENTATION					
COLLABORATION INCENTIVE COSTS					
12842191	ELECTRICITY - NEW LIBRARY	9,058	9,330	9,610	9,898
12842461 FURNITURE & FITTINGS - MAINTENANCE & REPAIRS					
12842661	INSURANCE	7,744	7,976	8,216	8,462
12842781	LANDSCAPE MAINTENANCE - LIBRARY	7,867	8,103	8,346	8,596
12842921 LOAN INSTALMENTS - INTEREST					
12843801	PURCHASE OF PERIODICALS	1,231	1,268	1,306	1,345
12843851	RATES & CHARGES - LIBRARY SERVICES	2,254	2,322	2,391	2,463
12844131	SALARIES & ALLOWANCES - LIBRARY SERVICES	80,526	82,942	85,430	87,993
12844421	STAFF TRAINING COSTS - LIBRARY	500	500	500	500
12844431	STAFF TRAVEL EXPENSES	691	712	733	755
12844621	SUNDRY EXPENSES - LIBRARY	2,233	2,255	2,278	2,301
12844756	TELEPHONE - CHARGES - LIBRARY	2,644	2,723	2,805	2,889
12844760	INTERNET COSTS - LIBRARY	1,547	1,593	1,641	1,690
12844961	WATER CHARGES	74	76	79	81
**** TOTAL Expense		227,371	234,027	240,883	247,944
Allocated Expenses (3332)					
Depreciation - Plant & Equipment					
		0	0	0	0
Depreciation - Furniture & Fittings					
		1,000	1,000	1,000	1,000
Depreciation - Office Equipment					
		8,000	8,000	8,000	8,000
Depreciation - Library Books					
		4,500	4,500	4,500	4,500
Depreciation - Land Improvements					
		700	700	700	700
Depreciation - Buildings Specialised					
		26,000	26,000	26,000	26,000
**** TOTAL Allocated Expense		40,200	40,200	40,200	40,200
** Operating Surplus/(Deficit)		-226,846	-232,280	-237,878	-243,643
Capital Income (3333)					
12840484 LIBRARY - LOCAL SPECIAL PROJECTS GRANTS					
12840486 REVITALISING LIBRARIES GRANT					
12840489 LIBRARY - RELOCATION GRANT					
		0	0	0	0
Loan Income					
18616934 TRANSFER FROM RESERVES					
18255904 GENERAL LOAN LIBRARY INTERNAL					
		0	0	0	0
Capital Expenses (3335)					
17437509 LIBRARY EQUIPMENT					
		0			
17437510 GRANT EXPENDITURE					
		18,000	18,000	18,000	18,000
17437512 RFID EQUIPMENT					
		0			
18616916 TRANSFER TO RESERVES					
		0			
		18,000	18,000	18,000	18,000
Capital Surplus/(Deficit)		-18,000	-18,000	-18,000	-18,000
Net Surplus/(Deficit)		-244,846	-250,280	-255,878	-261,643

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Swimming Pool					
Income (3340)					
14650842	SUNDY INCOME - SWIMMING POOL	0			
14650856	SWIMMING POOL FEES	0	0	0	0
**** TOTAL Income		0	0	0	0
Expenses (3341)					
14651341	BUILDING MAINTENANCE & REPAIR - SWIMMING POOL	1,000	1,000	1,000	1,000
14652191	ELECTRICITY - POOL	5,067	5,219	5,376	5,537
14652541	GROUNDS & LANDSCAPE MAINTENANCE - POOL	8,367	8,618	8,877	9,143
14652661	INSURANCE	2,400	2,472	2,546	2,623
14652966	MAINTENANCE & WORKING EXPENSES - POOL	129,063	132,935	136,923	141,031
LEASE/CONTRACT MANAGEMENT		145,000	145,000	145,000	145,000
14653491	PLANT & EQUIPMENT MAINTENANCE	2,500	2,500	2,500	2,500
14653581	POOL MAINTENANCE -PAINTING				
14653851	RATES & CHARGES - SWIMMING POOL	3,001	3,091	3,184	3,279
14654131	SALARIES & ALLOWANCES-CLEANERS		0	0	0
14654421	STAFF TRAINING COSTS	0			
14654961	WATER CHARGES	7,680	7,910	8,148	8,392
**** TOTAL Expenses		304,078	308,745	313,553	318,504
Allocated Expense (3342)					
Depreciation - Plant & Equipment		3,500	3,500	3,500	3,500
Depreciation - Land Improvements		34,000	34,000	34,000	34,000
Depreciation - Buildings Specialised		30,000	30,000	30,000	30,000
**** TOTAL Allocated Expense		67,500	67,500	67,500	67,500
** TOTAL Operating Surplus/(Deficit)Swimming Pool		-371,578	-376,245	-381,053	-386,004
Capital Income (3343)					
14650168	CONTRIBUTION				
14650300	GRANT FUNDING - DP (SCCF 3)	0	316,528		
SCCF 3	GRANT FUNDING - COLY SWIMMING POOL	25,000			
18255928	LOAN FUNDING				
18616916	TRANSFER FROM RESERVES				
		25,000	316,528	0	0
Capital Expenditure (3345)					
COLY POOL - TIMING EQUIPMENT/MARQUEES/STORAGE REELS		25,000			
17437783	VACUUM - POOL	0			
17437788	RESTORATION OF EXISTING POOL - JERILDERIE	0			
AWNING FOR COLY POOL SOLAR BLANKETS					
SPLASH PARK CONSTRUCTION - DP		0	316,528		
POOL RESURFACING - DARLINGTON POINT					
18616916	TRANSFER TO RESERVES	0			
		25,000	316,528	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-371,578	-376,245	-381,053	-386,004

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Sporting Grounds					
Sporting Grounds (3350)					
13440236	DONATIONS - RACECOURSE/SHOWGROUND				
	RECREATION GROUNDS - USER CHARGES	2,407	2,479	2,554	2,630
	COLY EQUESTRIAN CENTRE - RENTS	379	390	402	414
13950360	RENTAL OF MONASH PARK FACILITIES	0			
13950842	SUNDRY INCOME - RACECOURSE/SHOWGROUND	3,000	3,000	3,000	3,000
**** TOTAL Income		5,786	5,870	5,956	6,044
Sporting Grounds Expenses (3351)					
13401031	ADMINISTRATION EXPENSES				
	SPORTING GROUNDS MAINTENANCE	90,879	93,605	96,414	99,306
13401341	BUILDING M & R	4,000	4,000	4,000	4,000
13401341	BUILDING M & R - SPECIFIC	8,000	8,000	8,000	8,000
13401451	CLEANING - MONASH PARK	907	934	962	991
13402241	EQUIPMENT MAINTENANCE & REPAIRS	1,126	1,160	1,195	1,230
13402541	GROUNDS & LANDSCAPE MAINTENANCE	23,249	23,946	24,665	25,405
13402661	INSURANCE	6,700	6,901	7,108	7,321
13402981	MAINTENANCE OF SERVICES	733	755	778	801
13403171	MOWING SPORTSFIELDS - MONASH PARK	17,212	17,728	18,260	18,808
13403851	RATES & CHARGES - MONASH PARK	3,001	3,091	3,184	3,279
13404961	WATER CHARGES - MONASH PARK	293	302	311	320
13441341	BUILDING M & R - RACECOURSE	2,800	2,800	2,800	2,800
13441451	CLEANING - RACECOURSE	4,043	4,164	4,289	4,418
13442191	ELECTRICITY	6,335	6,525	6,721	6,922
13442541	GROUNDS & LANDSCAPE MAINTENANCE - RACECOURSE	10,276	10,584	10,902	11,229
13442661	INSURANCE	5,217	5,374	5,535	5,701
13442981	MAINTENANCE OF SERVICES	733	755	778	801
13443151	MOWING OF PARKS & RESERVES - RACECOURSE	8,408	8,660	8,920	9,188
13443851	RATES & CHARGES - RACECOURSE/SHOWGROUND	2,449	2,522	2,598	2,676
13444961	WATER CHARGES - RACECOURSE/SHOWGROUNDS	220	227	233	240
**** TOTAL Expenses		196,581	202,034	207,651	213,437
Allocated Expenses (3352)					
	Depreciation - Plant & Equipment	500	500	500	500
	Depreciation - Furniture & Fittings	150	150	150	150
	Depreciation - Land Improvements	74,000	74,000	74,000	74,000
	Depreciation - Building Specialised	138,000	138,000	138,000	138,000
**** TOTAL Allocated Expenses		212,650	212,650	212,650	212,650
** TOTAL Operating Surplus/(Deficit)Sporting Grounds		-403,445	-408,815	-414,346	-420,043
Capital Income (3353)					
13400312	CAPEX GRANT	0		20,000	
13400312	CAPEX GRANT - SHOWGROUND AMENITIES				
13400312	CAPEX GRANT - DARLINGTON POINT RECREATIONAL INFRASTRUCTURE				
	CAPEX GRANT SCCF 3 - COLEAMBALLY SPORTING INFRASTRUCTURE	142,725			
	CAPEX GRANT SCCF 3 - MONASH PARK LIGHTING UPGRADE	158,000			
13400316	CONTRIBUTIONS RECEIVED	0			
18616935	TRANSFER FROM RESERVES	282,250			
		582,975	0	20,000	0
Capital Expenditure (3355)					
	COLEAMBALLY NO 1 OVAL - DRESSING SHEDS UPGRADE				
	COLEAMBALLY NO 1 OVAL - STADIUM AIR CONDITIONER				
	SCCF PRIDE OF PLACE WORKS - JUNIOR SPORTS CHANGE ROOM COLEAMBALLY				
	DARLINGTON POINT OVAL SPORTING FACILITIES UPGRADES	282,250			
	COLEAMBALLY SPORTS PRECINCT UPGRADE	142,725			
	SPORTS FIELDS - CAPITAL EXPENDITURE			20,000	
	MONASH PARK LIGHTING UPGRADE	158,000			
17437649	RACECOURSE CAPITAL EXPENDITURE - AMENITIES	0			
	TRANSFER TO RESERVES	0			
		582,975	0	20,000	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-403,445	-408,815	-414,346	-420,043

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Other Cultural Services					
Other Cultural Income (3360)					
11400842	SUNDRY INCOME - CULTURAL SERVICES	0			
12560373	HERITAGE ADVISER GRANT	0			
12560374	REGIONAL ARTS GRANT	0			
12560842	HERITAGE - SUNDRY INCOME - HISTORY REWRITE	0			
	CASP GRANT - ART WORKSHOP	0			
12560375	HERITAGE RESTORATION GRANT				
139703842	SUNDRY INCOME - RAILWAY STATION				
**** TOTAL Income		0	0	0	0
Other Cultural Expenses (3361)					
	WESTERN RIVERINA ARTS SBSCRIPTION	4,458	4,592	4,729	4,871
12562586	HERITAGE ADVISER PROGRAM				
12563191	ELECTRICITY - COURTHOUSE	717	739	761	783
12563341	BUILDING M & R - COURTHOUSE	3,000	3,000	3,000	3,000
12563486	GAS - COURTHOUSE	54	56	57	59
12563661	INSURANCE - COURTHOUSE	2,747	2,829	2,914	3,002
12563781	LANDSCAPE MAINT - COURTHOUSE	3,014	3,104	3,198	3,293
12563851	RATES & CHARGES - COURTHOUSE	2,010	2,070	2,132	2,196
12563961	WATER CHARGES - COURTHOUSE	0			
12564622	ARTS/DANCE WORKSHOPS	0			
**** TOTAL Expenses		16,000	16,390	16,792	17,205
Allocated Expenses (3362)					
	Depreciation - Land Improvements	400	400	400	400
	Depreciation - Buildings Specialised	6,500	6,500	6,500	6,500
		6,900	6,900	6,900	6,900
Operating Surplus/(Deficit)		-22,900	-23,290	-23,692	-24,105
Capital Income (3363)					
12560318	GRANT - TELEGRAPH OFFICE RESTORATION				
12560317	HERITAGE WORKS - POLICE STABLES RESTORATION				
12560376	CONTRIBUTION - HERITAGE RESTORATION				
12560380	HERITAGE GRANT - PRINTERY				
12560381	RLCIP GRANT - PRINTERY				
17437640	SALE OF STATION MASTERS RESIDENCE				
18616936	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenditure (3365)					
17437760	AIR CONDITIONING - 63 JERILDERIE ST				
17437778	POLICE STABLES RESTORATION				
17437784	TELEGRAPH OFFICE RESTORATION				
17437792	RESTORATION OF PRINTERY				
18616936	TRANSFER TO RESERVES				
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-22,900	-23,290	-23,692	-24,105

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Other Sports and Recreation					
Other Sports Income (3370)					
14370842	SUNDRY INCOME - GYM MEMBERSHIPS	13,000	13,000	13,000	13,000
14370850	INSURANCE CLAIM FOR DAMAGE	0			
14370845	SPORTS CENTRE HIRE	0			
**** TOTAL Income		13,000	13,000	13,000	13,000
Other Sports Expenses (3371)					
10204384	SPORTING GRANTS - \$ FOR \$				
14371341	BUILDING MAINTENANCE & REPAIR - SPORTS COMPLEX	4,000	4,000	4,000	4,000
14372341	BUILDING DAMAGE REPAIR	0			
14371451	CLEANING - SPORTS COMPLEX	0			
14372191	ELECTRICITY - SPORTS COMPLEX	6,556	6,753	6,955	7,164
14372541	GROUND & LANDSCAPE MAINTENANCE	691	712	733	755
14372661	INSURANCE	6,956	7,165	7,380	7,601
14373491	PLANT & EQUIPMENT MAINTENANCE	3,913	4,030	4,151	4,276
14373851	RATES & CHARGES - SPORTS CENTRE			0	0
14374135	SPORTS CENTRE - MANAGEMENT FEE			0	0
14374138	SPORTS CENTRE - MEMBERSHIP INCENTIVE			0	0
14374621	SUNDRY EXPENSES	0	0	0	0
14374756	TELEPHONE - CHARGES - SPORTS COMPLEX	712	733	755	778
**** TOTAL Expenses		22,828	23,393	23,975	24,574
Allocated Expenses (3372)					
	Depreciation - Plant & Equipment	8,000	8,000	8,000	8,000
	Depreciation - Land Improvements	4,500	4,500	4,500	4,500
	Depreciation - Buildings Non Specialised	2,000	2,000	2,000	2,000
	Depreciation - Buildings Specialised	32,000	32,000	32,000	32,000
**** TOTAL Allocated Expenses		46,500	46,500	46,500	46,500
** TOTAL Operating Surplus/(Deficit)Other Sports and Recreation		-56,328	-56,893	-57,475	-58,074
Capital Income (3373)					
14370312	CAPEX GRANT	0			
14370316	CAPEX CONTRIBUTION	0			
	BOATING NOW GRANT	0			
	TRANSFER FROM RESERVES	0			
		0	0	0	0
Capital Expenses (3375)					
17437754	SPORTS EQUIPMENT	3,000	3,000	3,000	3,000
	COLEAMBALLY SQUASH COURTS UPGRADE				
	UPGRADE BOAT RAMP				
17437757	TOILET - SPORTS CENT				
		3,000	3,000	3,000	3,000
Capital Surplus/(Deficit)		-3,000	-3,000	-3,000	-3,000
Net Surplus/(Deficit)		-59,328	-59,893	-60,475	-61,074

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Mining, Manufacturing & Construction					
Building Control					
Building Control Income (3400)					
10440062	CONSTRUCTION CERTIFICATE FEES	18,000	18,000	18,000	18,000
10440064	BUILDING APPLICATIONS - BUILDING CERTIFICATES	0			
10440117	OCCUPATION CERTIFICATES	2,000	2,000	2,000	2,000
10440222	INSPECTION FEE	2,612	2,690	2,771	2,854
10440272	FINES & COSTS	0			
	BUILDING CONTROL COMMISSIONS	200	200	200	200
	COMPLIANCE CERTIFICATE FEES	2,000	2,000	2,000	2,000
10440512	SUNDRY - BUILDING CONTROL	500	500	500	500
10440858	SWIMMING POOL SIGNS - SALES	0			
**** TOTAL Income		25,312	25,390	25,471	25,554
Building Control Expenses					
**** TOTAL Expenses		0	0	0	0
Net Surplus/(Deficit)		25,312	25,390	25,471	25,554

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Quarries & Pits				
Quarries & Pits Income (3410)				
12480784 GRAVEL PITS - SALE OF MATERIALS	45,000	45,000	45,000	45,000
**** TOTAL Income	45,000	45,000	45,000	45,000
Quarries and Pits Expenses (3411)				
12483461 PITS MAINTENANCE	25,000	25,000	25,000	25,000
12483466 PITS RESTORATION	9,567	9,674	9,784	9,898
12483851 RATES & CHARGES - PITS	2,805	2,889	2,976	3,065
12484621 SUNDRY EXPENSES - GRAVEL SUPPLIES				
**** TOTAL Expenses	37,372	37,563	37,760	37,963
Allocated Expenses (3412)				
12481781 DEPRECIATION - GRAVEL SUPPLIES	0			
**** TOTAL Allocated Expenses	0	0	0	0
** TOTAL Quarries & Pits	7,628	7,437	7,240	7,037
Capital Income				
18616920 TRANSFER FROM RESERVES				
Capital Expenses (3415)				
17437779 LAND PURCHASE - NEW QUARRY	0			
TRANSFER TO RESERVES	0			
	0	0	0	0
Capital Surplus/(Deficit)	0	0	0	0
Net Surplus/(Deficit)	7,628	7,437	7,240	7,037

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Transport & Communication					
Aerodrome					
Aerodrome Income					
10240208	CONTRIBUTIONS	0			
****	TOTAL Income	0	0	0	0
Aerodrome Expenses (4001)					
10242966	MAINTENANCE & WORKING EXPENSE - AERODROME	4,352	4,483	4,617	4,756
10243931	REPAIRS TO UNEVEN SURFACE	0	0	0	0
10244621	SUNDRY EXPENSES - AERODROME	9,270	9,548	9,835	10,130
10244851	RATES & CHARGES - AERODROME	3,524	3,630	3,739	3,851
****	TOTAL Expenses	17,146	17,660	18,190	18,736
Allocated Expenses (4002)					
10244781	DEPRECIATION - Land Improvements	18,000	18,000	18,000	18,000
****	TOTAL Allocated Expenses	18,000	18,000	18,000	18,000
**	TOTAL Aerodrome	-35,146	-35,660	-36,190	-36,736
Capital Income (4003)					
18616943	TRANSFER FROM RESERVES	0	0		
Capital Expenses (4005)					
18616943	TRANSFER TO RESERVES	0	0		
	Capital Surplus/(Deficit)	0	0	0	0
	Net Surplus/(Deficit)	-35,146	-35,660	-36,190	-36,736

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Bridges -Urban Road Local					
Bridges Income					
****	TOTAL Income	0			
Bridges Expenses					
13006490	SPECIFIC MAINTENANCE CONCRETE BRIDGE-SRR	14,685	15,126	15,579	16,047
12926490	SPECIFIC MAINTENANCE CONCRETE BRIDGE-URR	6,608	6,806	7,010	7,221
****	TOTAL Expenses	21,293	21,932	22,590	23,267
Bridges - Allocated Expenses (4012)					
10381833	DEPRECIATION - BRIDGES	80,000	80,000	80,000	80,000
****	TOTAL Allocated Expenses	80,000	80,000	80,000	80,000
**	TOTAL Bridges	-101,293	-101,932	-102,590	-103,267
Capital Income (4013)					
10380200	GRANT - BRIDGE REPLACEMENT	0	110,000		
		0	110,000	0	0
Capital Expenses (4015)					
17437780	BRIDGE REPLACEMENT	0	110,000		
		0	110,000	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
**	TOTAL Bridges -Urban Road Local	-101,293	-101,932	-102,590	-103,267

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Footpaths					
Footpaths Income (4030)					
14930190	CONTRIBUTION TO ROAD & FOOTPATH REINSTATEMENT	0			
14930100	Flood Restoration	0			
****	TOTAL Income	0	0	0	0
Footpaths Expenses (4031)					
14891690	FOOTPATH MAINTENANCE	15,000	15,000	15,000	15,000
14896700	Flood Restoration- Town Walkways	0			
****	TOTAL Expenses	15,000	15,000	15,000	15,000
Allocated Expenses (4032)					
14891834	DEPRECIATION - FOOTPATH	65,000	65,000	65,000	65,000
****	TOTAL Allocated Expenses	65,000	65,000	65,000	65,000
**	TOTAL Footpaths	-80,000	-80,000	-80,000	-80,000
Capital Income (4033)					
14810312	CAPITAL GRANT - CYCLEWAY		40,000		40,000
18616944	TRANSFER FROM RESERVES	0	0		
		0	40,000	0	40,000
Capital Expenses (4035)					
17437570	FOOTPATH/CYCLEWAY CONSTRUCTION NEW		80,000		80,000
17437571	FOOTPATH/CYCLEWAY REPLACEMENT	20,000	20,000	20,000	20,000
		20,000	100,000	20,000	100,000
Capital Surplus/(Deficit)		-20,000	-60,000	-20,000	-60,000
Net Surplus/(Deficit)		-100,000	-140,000	-100,000	-140,000

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
State & National Highways					
National Hwy Income (4040)					
14050524	NATIONAL HIGHWAY - BUS BAY	0			
14050548	NEWELL/KIDMAN RMCC CONTRACT	401,700	413,751	426,164	438,948
14050701	FLOOD RESTORATION WORKS	0	0	0	0
14050827	STATE ROADS - RMCC MAINTENANCE(HEAVY PATCHING)	575,456	588,370	601,671	615,371
14050829	STATE ROADS - WORKS ORDERS(RESEALING)	445,000	445,000	445,000	445,000
**** TOTAL National Hwy Income		1,422,156	1,447,121	1,472,835	1,499,319
State and National Highway Expenses (4041)					
10171200	HAND PATCH - FLEX PAV	401,700	413,751	426,164	438,948
13215100	BITUMEN RESEALING 321 SEG 2	445,000	445,000	445,000	445,000
13215400	ROAD BASE PATCHING	575,456	588,370	601,671	615,371
**** TOTAL State and National Highway Expenses		1,422,156	1,447,121	1,472,835	1,499,319
** TOTAL State & National Highways		0	0	0	0

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Sealed Rural Roads - Local					
Sealed Rural Roads- Local Income (4060)					
13000763	RURAL ADDRESSING INC				
13000770	FLOOD RESTORATION GRANT FUNDING				
****	TOTAL Sealed Rural Roads- Local income	0	0	0	0
Sealed Rural Roads Expenses (4061)					
13001200	HAND PATCH - FLEX PAV	73,916	76,133	78,417	80,770
13001250	EDGE PATCHING BITUMEN	16,544	17,040	17,552	18,078
13001265	GRAVEL EDGE PATCHING	0			
13001270	SHOULDER GRADING	8,812	9,076	9,349	9,629
13001520	TABLE DRAIN MAINTENANCE	3,672	3,782	3,896	4,012
13001560	MOWING WITH SLASHER	47,037	48,448	49,902	51,399
13001590	OTHER ROAD/DRAINAGE MAINTENANCE	1,470	1,514	1,560	1,606
13001600	GUIDEPOST MAINTENANCE	33,599	34,607	35,645	36,715
13001610	GUARDRAIL MAINTENANCE	1,470	1,514	1,560	1,606
13001690	OTHER ROAD/FURNITURE MAINTENANCE	0			
13001931	FIRE BREAKS	3,672	3,782	3,896	4,012
13001941	SUPERVISION & PROJECT MANAGEMENT	22,028	22,689	23,370	24,071
13003100	SIGN MAINTENANCE	11,748	12,100	12,463	12,837
13003200	SPOTTING/EDGE LINES/ANY ROAD PAINTING	4,404	4,536	4,672	4,812
13005400	ROAD BASE PATCHING	43,188	44,484	45,818	47,193
13005800	SHOULDER RESHEETING	3,913	4,030	4,151	4,276
	SEALED ROADS REPAIRS & MAINTENANCE	199,221	205,198	211,354	217,694
13004081	RURAL ADDRESSING	2,940	3,000	3,000	3,000
12966491	THURROWA BRIDGE REHAB.	0			
****	TOTAL Sealed rural roads expenses	477,634	491,935	506,603	521,711
Allocated Expenses (4062)					
13007781	DEPRECIATION - SEALED RURAL ROADS	1,247,000	1,247,000	1,247,000	1,247,000
	LOAN INTEREST REPAYMENTS		6,730	6,236	5,660
		1,247,000	1,253,730	1,253,236	1,252,660
** TOTAL Operating Surplus/(Deficit) Sealed Rural Roads - Local		-1,724,634	-1,745,665	-1,759,839	-1,774,371
Capital Income (4063)					
	HVSP - BENCUBBIN AVENUE				
	LOCAL ROAD & COMMUNITY INFRASTRUCTURE GRANT	1,008,021			
	FIXING COUNTRY ROADS - MCDONALD ROAD	0			
	FIXING COUNTRY ROADS - EULO ROAD	0			
	FIXING COUNTRY ROADS - CONARGO ROAD	0			
	FIXING COUNTRY ROADS - CARRATHOOL BRIDGE APPROACHES	0			
	FIXING COUNTRY ROADS - CHANNEL 9 ROAD	1,036,400			
	LOAN INCOME	455,000			
	TRANSFER FROM SCF RESERVES				
		2,499,421	0	0	0
Capital Expenses (4065)					
17437100	BITUMEN RESEALING	360,000	400,000	400,000	400,000
	RECONSTRUCTION EXPENSES	150,000	350,000	350,000	350,000
	CARRATHOOL BRIDGE APPROACHES	0			
	MCDONALD ROAD UPGRADE	0			
	EULO ROAD UPGRADE	0			
	BENCUBBIN AVENUE UPGRADE	1,464,000			
	CONARGO ROAD UPGRADE	0			
	CHANNEL 9 ROAD UPGRADE	1,236,400			
18616925	TRANSFER TO RESERVES	0			
		3,210,400	750,000	750,000	750,000
Loan Repayments					
	INTERNAL LOAN REPAYMENTS		45,500	45,500	45,500
		0	45,500	45,500	45,500
Capital Surplus/(Deficit)		-710,979	-795,500	-795,500	-795,500
Net Surplus/(Deficit)		-2,435,613	-2,541,165	-2,555,339	-2,569,871

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Sealed Road Regional					
Sealed Roads- Regional Income (4070)					
14050209	COUNCIL 3 x 3 WORKS FUNDING	109,000	109,000	109,000	109,000
14050692	REGIONAL ROADS MAINTENANCE GRANT	740,831	760,445	780,649	801,458
14050695	RTA REPAIR PROGRAM - TRAFFIC COMPONENT	58,000	58,000	58,000	58,000
14050220	REGIONAL ROAD FLOOD RESTORATION GRANT				
		907,831	927,445	947,649	968,458
Sealed Roads - Regional Expenses (4071)					
10591000	REGIONAL ROADS MAINTENANCE ALLOCATION	269,599	276,007	282,608	289,406
10591001	REGIONAL ROADS 3 X 3	66,000	66,000	66,000	66,000
10591002	REGIONAL ROADS TRAFFIC FACILITIES ALLOCATION	58,000	58,000	58,000	58,000
****	TOTAL Sealed Roads - regional expenses	393,599	400,007	406,608	413,406
Allocated Expenses (4072)					
15961835	DEPRECIATION - SEALED ROADS REGIONAL	467,000	467,000	467,000	467,000
****	TOTAL Allocated Expenses	467,000	467,000	467,000	467,000
** Operating Surplus/(Deficit) Sealed Road Regional					
		47,232	60,438	74,041	88,052
Capital Income (4073)					
14050698	REPAIR PROGRAM GRANT	165,717	169,969	174,348	178,858
18616947	TRANSFER FROM RESERVES	0		0	
		165,717	169,969	174,348	178,858
Capital Expenses (4075)					
17437573	REGIONAL ROADS REPAIR PROGRAM RECONSTRUCTION C	331,436	339,939	348,697	357,717
17437059	BITUMEN RESEALING REGIONAL ROADS	348,513	357,468	366,692	376,193
18616947	TRANSFER TO RESERVES				
		679,949	697,407	715,389	733,910
** Capital Surplus/(Deficit) Sealed Road Regional					
		-514,232	-527,438	-541,041	-555,052
Nett Surplus/(Deficit)					
		-467,000	-467,000	-467,000	-467,000

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Unsealed Rural Roads - Local					
Income (4090)					
14930105	Flood Restoration	0			
****	TOTAL Income	0	0	0	0
Unsealed Rural roads local exp. (4091)					
12921270	SHOULDER GRADING	0	0		
12921400	GRADING MAINTENANCE	107,385	110,607	113,925	117,342
12921520	TABLE DRAIN MAINTENANCE	1,470	1,514	1,560	1,606
12921560	MOWING WITH SLASHER	0			
12921590	OTHER ROAD/DRAINAGE MAINTENANCE	0			
12921600	GUIDEPOST MAINTENANCE	3,672	3,782	3,896	4,012
12921610	GUARDRAIL MAINTENANCE	4,404	4,536	4,672	4,812
12921690	OTHER ROAD/FURNITURE MAINTENANCE	4,935	5,083	5,236	5,393
12921931	FIRE BREAKS	30,000	30,000	30,000	30,000
12921941	SUPERVISION & PROJECT MANAGEMENT	19,605	20,193	20,799	21,423
12923100	SIGN MAINTENANCE	4,404	4,536	4,672	4,812
12925400	ROAD BASE PATCHING			0	0
12925800	SHOULDER RESHEETING	0			
12961400	GRADER MAINTENANCE	10,278	10,586	10,904	11,231
12961600	GUIDEPOST MAINTENANCE	1,470	1,514	1,560	1,606
12963100	SIGN MAINTENANCE	1,470	1,514	1,560	1,606
12963200	SPOTTING/EDGE LINES/ANY ROAD PAINTING				
14254081	RURAL ADDRESSING	1,000	1,000	1,000	1,000
****	TOTAL Unsealed Rural roads local exp.	190,093	194,866	199,782	204,845
Allocated Expenses (4092)					
12921836	DEPRECIATION - UNSEALED RURAL ROADS - LOCAL	1,275,000	1,275,000	1,275,000	1,275,000
****	TOTAL Allocated Expenses	1,275,000	1,275,000	1,275,000	1,275,000
**Operating Surplus/(Deficit) Unsealed Rural Roads - Local		-1,465,093	-1,469,866	-1,474,782	-1,479,845
Capital Income (4093)					
FIXING COUNTRY ROADS - CONARGO ROAD/CONTRIBUTIONS					
CONTRIBUTIONS - CONARGO ROAD UPGRADE					
18616921	TRANSFER FROM RESERVES	0			
		0			
		0	0	0	0
Capital Expenses (4095)					
17437430	GRAVEL RESHEETING	326,870	333,676	340,687	347,907
17437430	GRAVEL RESHEETING - GRADING RENEWAL	322,154	331,819	341,773	352,026
17437677	UNSEALED ROAD REHABILITATION	0			
CONARGO ROAD UPGRADE					
18616921 TRANSFER TO RESERVES					
		0			
		649,024	665,495	682,460	699,933
** Capital Surplus/(Deficit) Sealed Road Regional		-649,024	-665,495	-682,460	-699,933
Nett Surplus/(Deficit)		-2,114,117	-2,135,360	-2,157,242	-2,179,779

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Urban Roads					
Urban Roads Income (4100)					
14930110 Flood Restoration Funding		0			
**** TOTAL Urban Roads Income		0	0	0	0
Urban Roads Expenses (4101)					
14811265 GRAVEL EDGE PATCHING		0			
14811400 GRADER MAINTENANCE		1,470	1,514	1,560	1,606
14811430 GRAVEL RESHEETING		4,404	4,536	4,672	4,812
14811445 GRAVEL PATCHING		0			
14811520 TABLE DRAIN MAINTENANCE		1,470	1,514	1,560	1,606
14811590 OTHER ROAD/DRAINAGE MAINTENANCE		733	755	778	801
14851445 GRAVEL PATCHING				0	0
14851690 OTHER ROAD/FURNITURE MAINTENANCE		0			
14852791 BACK LANES MAINTENANCE		10,000	10,000	10,000	10,000
14891200 HAND PATCH - FLEX PAV		17,622	18,151	18,695	19,256
URBAN SEALED ROAD REPAIRS & MAINTENANCE		49,565	51,052	52,584	54,161
14891520 TABLE DRAIN MAINTENANCE		1,470	1,514	1,560	1,606
14891560 MOWING WITH SLASHER		13,439	13,842	14,257	14,685
14891590 OTHER ROAD/DRAINAGE MAINTENANCE		5,139	5,293	5,452	5,616
14891600 GUIDEPOST MAINTENANCE		0			
14891610 GUARDRAIL MAINTENANCE		1,470	1,514	1,560	1,606
14891931 FIRE BREAKS		1,470	1,514	1,560	1,606
14891941 SUPERVISION & PROJECT MANAGEMENT		27,904	28,741	29,603	30,491
14893100 SIGN MAINTENANCE		4,404	4,536	4,672	4,812
14893200 SPOTTING/EDGE LINES/ANY ROAD PAINTING		5,139	5,293	5,452	5,616
14895400 ROAD BASE PATCHING		20,000	20,000	20,000	20,000
14897101 REPAINT ENTRANCE SIGNAGE & UPDATE INFO BOARDS					
14896490 SPECIFIC MAINTENANCE CONCRETE BRIDGE		733	755	778	801
			0		
**** TOTAL Urban Roads Expenses		166,432	170,525	174,741	179,083
Allocated Expenses (4102)					
14891836 DEPRECIATION - URBAN ROADS		223,000	223,000	223,000	223,000
14891837 DEPRECIATION - OTHER ROAD/FURNITURE		41,000	41,000	41,000	41,000
Depreciation - Specialised Buildings		4,000	4,000	4,000	4,000
14852924 LOAN INTEREST - 161					
14852925 LOAN INTEREST - 162		1,529			
14852926 LOAN INTEREST - 163					
		269,529	268,000	268,000	268,000
**Operating Surplus/(Deficit) Urban Roads		-435,961	-438,525	-442,741	-447,083

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Capital Income (4103)					
14810312	CAPITAL GRANT - RTA-CYCLEWAY				
14810311	CAPITAL GRANT - RTA - PAMS	10,000	10,000	10,000	10,000
14810314	CAPITAL GRANT - RTA - TRAFFIC FACILITIES				
14810313	CAPITAL GRANT - RLCIP PROGRAM				
SCCF GRANT - PRIDE OF PLACE - COLEAMBALLY - INFO BAY & SIGNAGE					
HSVP FUNDING - BENCUBBIN AVENUE		0			
14810310	CAPITAL CONTRIBUTION TO WORKS	300	300	300	300
18616918	TRANSFER FROM RESERVES	0			
		10,300	10,300	10,300	10,300
Loan Income (4104)					
18255912	GENERAL LOAN NO 162 - Streetscape				
18255908	GENERAL LOAN NO 163 - Streetscape				
18255903	GENERAL LOAN NO 160 - Streetscape				
18255905	GENERAL LOAN NO 161 - Streetscape				
		0	0	0	0
Capital Expenses (4105)					
TOWN IMPROVEMENT WORKS - COLEAMBALLY - DUMP POINT					
TOWN IMPROVEMENT WORKS - COLEAMBALLY - POWER SUPPLY BROLGA PLACE					
17437840	K & G CONSTRUCTION SOUTHEY/COONONG STS				
TOWN IMPROVEMENT WORKS - COLEAMBALLY MASTERPLAN					
PRIDE OF PLACE - COLEAMBALLY WORKS - INFO BAY & SIGNAGE					
17437850	PEDESTRIAN ACCESS MOBILITY PROGRAMME	20,000	20,000	20,000	20,000
COLEAMBALLY BUS BAY CONSTRUCTION					
BOYD STREET INTERSECTION					
REHABILITATION - BENCUBBIN AVENUE PAVEMENT					
RECONSTRUCTION - BELLBIRD ST COLEAMBALLY					
RECONSTRUCTION - BARWIDGEE BLVD COLEAMBALLY					
BROLGA PLACE COLEAMBALLY SHOP ENTRANCES					
REFURBISH TOILET BLOCKS & PROVIDE DISABLED ACCESS					
17437857	CONSTRUCT WALKING TRACK SANDPIPER ST TO ST PETERS				
17437148	BITUMEN RESEALING				
URBAN STREETS RECONSTRUCTION					
CONSTRUCT BUS SHELTER AT CALTEX SERVICE STATION					
TRANSFER TO RESERVE - DARLINGTON POINT TOWN IMPROVEMENT					
TRANSFER TO RESERVE - COLEAMBALLY TOWN IMPROVEMENT					
18616918	TRANSFER TO RESERVES				
		20,000	20,000	20,000	20,000
Loan Repayments (4106)					
18255925	GENERAL LOAN NO. 161 - STREETSCAPE				
18255936	GENERAL LOAN NO 162	30,561			
18255918	GENERAL LOAN REPAYMENTS				
		30,561	0	0	0
**Capital Surplus/(Deficit) Urban Roads					
		-40,261	-9,700	-9,700	-9,700
Net Surplus/(Deficit)					
		-476,222	-448,225	-452,441	-456,783

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
	Car Parking Areas				
	Operating Expenses				
	PARKING AREAS MAINTENANCE	2,066	2,128	2,192	2,258
		2,066	2,128	2,192	2,258
	Allocated Expenses				
	DEPRECIATION	270	270	270	270
		270	270	270	270
	**Operating Surplus/(Deficit)	-2,336	-2,398	-2,462	-2,528

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Roads to Recovery Program (4210)					
Income (4210)					
14930324	ROADS TO RECOVERY GRANT - DEPT TRANSPORT & REGI	1,134,024	720,000	720,000	720,000
**** TOTAL Income		1,134,024	720,000	720,000	720,000
R2R Expenses (4211)					
**** TOTAL R2R Expenses					
** TOTAL Roads to Recovery Program		1,134,024	720,000	720,000	720,000
Capital Income (4213)					
14930325	ROADS TO RECOVERY GRANT - CAPITAL COMPONENT				
	TRANSFER FROM UNCOMPLETED GRANTS RESERVE				
18616942	TRANSFER FROM RESERVES				
		0	0	0	0
Capital Expenses (4215)					
17437800	R2R CAPITAL PROGRAMME				
	- SEALED ROAD RECONSTRUCTION	414,024			
	- RESEALING PROGRAMME	420,000	420,000	420,000	420,000
	- GRAVEL RESHEETING	300,000	300,000	300,000	300,000
	- K & G RECONSTRUCTION				
18616942	TRANSFER TO RESERVE				
		1,134,024	720,000	720,000	720,000
Capital Surplus/(Deficit)		-1,134,024	-720,000	-720,000	-720,000
Net Surplus/(Deficit)		0	0	0	0

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
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Other Transport

Sundry Income (4220)

14935842 SBS RETRANSMISSION SUBSIDY

15090794 SALE OF TREES

****** TOTAL Sundry Income**

Transport Other- expenses (4221)

15094886 TREE MAINTENANCE

15094891 TREE PLANTING

15172861 LICENCES, FEES & SUBSCRIPTIONS - 2 WAY RADIOS

15172961 MAINTENANCE & REPAIRS

15174621 SUNDRY EXPENSES - TWO WAY RADIO PURCHASES

15175621 SBS RETRANSMISSION EXPENSES

****** TOTAL Transport Other- expenses**

**** TOTAL Other**

0	0	0	0
72,100	74,263	76,491	78,786
4,000	4,000	4,000	4,000
6,000	4,000	6,000	4,000
82,100	82,263	86,491	86,786
-82,100	-82,263	-86,491	-86,786

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
	Economic Affairs				
	Caravan Parks				
	Operating Income				
	CARAVAN PARK LEASE	12,000	12,360	12,731	13,113
	CARAVAN PARK INSPECTION FEES				
	**** TOTAL Operating Income	12,000	12,360	12,731	13,113
	Operating Expenses				
	RIVERSIDE CARAVAN PARK EXPENSES	9,772	10,065	10,367	10,678
		9,772	10,065	10,367	10,678
	Allocated Expenses (4102)				
	DEPRECIATION - Specialised Buildings	13,000	13,000	13,000	13,000
		13,000	13,000	13,000	13,000
	Operating Net Surplus/(Deficit)	-10,772	-10,705	-10,636	-10,565
	Capital Income				
	GRANT INCOME	2,948,504			
		2,948,504	0	0	0
	Capital Expenses (4215)				
	RIVERSIDE CARAVAN PARK EXPANSION	2,948,504			
		2,948,504	0	0	0
	Capital Surplus/(Deficit)	0	0	0	0
	Net Surplus/(Deficit)	-10,772	-10,705	-10,636	-10,565

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Industrial Developments					
Industrial Development Income					
12600842	SUNDRY INCOME - INDUSTRIAL DEVELOPMENT & PROMOTI	0			
****	TOTAL Industrial Development Income	0	0	0	0
Industrial Development Expenses (5001)					
12600-236	INDUSTRIAL DEVELOPMENT SUBSIDIES BY COUNCIL		0	0	
12604621	SUNDRY EXPENSES	0			
12723851	RATES & CHARGES - LAND DEVELOPMENT INDUSTRIAL	3,977	4,096	4,219	4,346
****	TOTAL Industrial Development Expenses	3,977	4,096	4,219	4,346
**	Operating Surplus/(Deficit) Industrial Developments	-3,977	-4,096	-4,219	-4,346
Capital Income (5003)					
17437565	INDUSTRIAL LAND SALES	0			
		0	0	0	0
Capital Expenses (5005)					
16595569	ADVANCE INDUSTRIAL LAND	0			
		0	0	0	0
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
Net Surplus/(Deficit)					
		-3,977	-4,096	-4,219	-4,346

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Real Estate Development					
Real Estate Development Income					
Profit on sale of real estate					
**** TOTAL Real Estate Development Income		0	0	0	0
Real Est. Dev Expenses (5011)					
12763851	RATES & CHARGES - LAND DEVELOPMENT RESIDENTIAL	41,375	40,041	38,565	36,941
12763921	INTERNAL LOAN INTEREST REPAYMENT-WUNNAMURRA ES	1,235	889	517	138
	LOAN INTEREST - YOUNG ST		23,021	20,789	18,522
12764621	SUNDRY EXPENSES	0			
**** TOTAL Real Est. Dev Expenses		42,610	63,951	59,871	55,601
**Operating Surplus/(Deficit) Real Estate Development		-42,610	-63,951	-59,871	-55,601
Capital Income (5013)					
17437631	LAND SALES - RANKIN ROAD				
17437636	RESIDENTIAL LAND SALES - WUNNAMURRA ESTATE	100,000	100,000	100,000	100,000
17437637	LAND SALES - DARLINGTON POINT	0	200,000	100,000	100,000
18255907	LOAN PROCEEDS	1,500,000			
	TRANSFER FROM SCF RESERVES			25,000	
18616930	TRANSFER FROM RESERVES				
		1,600,000	300,000	225,000	200,000
Capital Expenses (5015)					
17437610	LAND ACQUISITIONS	0			
	RESIDENTIAL LAND DEVELOPMENT - YOUNG ST DARLINGTON POINT	1,500,000			
17437710	RESIDENTIAL LAND DEVELOPMENT-WUNNAMURRA ESTATE	0			
18616940	TRANSFER TO RESERVES	25,000	70,000		
		1,525,000	70,000	0	0
Loan Repayments (5016)					
18255927	INTERNAL LOAN REPAYMENTS - WUNNAMURRA ESTATE	25,000	25,000	25,000	18,750
	LOAN REPAYMENTS - YOUNG ST		139,517	141,749	144,016
		25,000	164,517	166,749	162,766
Capital Surplus/(Deficit)		50,000	65,483	58,251	37,234
Net surplus/(Deficit)		7,390	1,532	-1,620	-18,367

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Saleyards & Markets 5020)					
Saleyard & Markets Income (5020)					
14090704	SALEYARD FEES	6,365	6,556	6,753	6,955
14090842	SUNDRY INCOME - SALEYARDS	0			
15130842	TRUCKWASH - SUNDRY INCOME	0			
15130871	TRUCKWASH FEES	4,514	4,649	4,789	4,933
**** TOTAL Saleyard & Markets Income		10,879	11,205	11,542	11,888
Expenses (5021)					
14092661	INSURANCE	916	943	972	1,001
14092966	MAINTENANCE & WORKING EXPENSES - SALEYARDS	23,840	24,555	25,292	26,051
14093851	RATES & CHARGES - SALEYARDS	3,103	3,196	3,292	3,391
14094621	SUNDRY EXPENSES	955	984	1,013	1,044
15132191	ELECTRICITY	1,762	1,815	1,869	1,925
15132966	MAINTENANCE & WORKING EXPENSES - TRUCKWASH	7,165	7,380	7,601	7,829
**** TOTAL Expenses		37,741	38,873	40,039	41,241
Allocated Expenses (5023)					
	Depreciation - Plant & Equipment	3,500	3,500	3,500	3,500
	Depreciation - Land Improvements	3,500	3,500	3,500	3,500
**** TOTAL Allocated Expenses		7,000	7,000	7,000	7,000
**Operating Surplus/(Deficit) Saleyards & Markets		-33,862	-34,668	-35,498	-36,353
Capital Income					
	GRANT FUNDING - TRUCKWASH UPGRADE				
17437565	LAND SALES - PART SALEYARDS				
		0	0	0	0
Capital Expenses (5025)					
17437689	TRUCKWASH UPGRADE				
17437690	AVDATA SYSTEM - TRUCKWASH				
17437692	CANTEEN UPGRADE - SALEYARDS				
17437693	HOLDING FENCES - SALEYARDS				
17437708	SHEEP RACE - ELECTRIC WINCH				
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-33,862	-34,668	-35,498	-36,353

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Tourism & Area Promotion					
Tourism Income (5030)					
14770055	GRANT DSRD (ECONOMIC DEVELOPMENT STRATEGY)	0			
	ENERGISE ENTERPRISE GRANT				
14770187	CONTRIBUTION TO TOURIST BROCHURE				
14770842	SUNDRY INCOME - TOURISM (CONT TO CIVIC GUIDE)	0			
14770845	SALE OF SOUVENIRS	0			
**** TOTAL Tourism Income		0	0	0	0
Tourism expenses (5031)					
14771031	TOURISM VIDEO CONTENT	10,000	500	500	500
14771071	ADVERTISING - TOURISM	6,000	6,500	6,000	6,500
14771561	CONFERENCES & SEMINARS	2,000	2,000	2,000	2,000
14771568	VISITOR INFORMATION CENTRE	0			
14772766	KIDMAN WAY PROMOTIONAL COMMITTEE MEMBERSHIP & F	4,000	7,800	4,000	4,000
14773230	NED KELLY TOURING ROUTE	1,500	1,500	1,500	1,500
14773231	NEWELL MAGAZINE & PROMOTIONAL COMMITTEE	500	500	5,000	500
14773232	NED KELLY/JERILDERIE LETTER BOOKLET	0			
14774102	NED KELLY WALKING TRAIL BOOKLET	0			
14774105	SIGNAGE - EVENTS/TOURISM	0			
14774581	SUBSCRIPTIONS & MEMBERSHIP FEES	0			
	TOURISM/ECONOMIC DEVELOPMENT OFFICER	102,311	105,380	108,542	111,798
	TRAVELLING EXPENSES	1,030	1,061	1,093	1,126
	VEHICLE RUNNING EXPENSES	10,000	10,000	10,000	10,000
	THRIVE RIVERINA MEMBERSHIP & COSTS	4,120	4,244	4,371	4,502
	TOURISM DELEGATES EXPENSES-TRADE SHOWS KIDMAN WAY	3,500	3,605	3,713	3,825
	EVENT FUNDING - COLEAMBALLY		5,000	5,000	5,000
	EVENT FUNDING - DARLINGTON POINT		5,000	5,000	5,000
	EVENT FUNDING - JERILDERIE		5,000	5,000	5,000
	SPECIAL INTEREST BROCHURES	5,000			
	NEW RESIDENT ATTRACTION/GUIDE	5,000	2,000		
	COUNTRY CHANGE COSTS				
	BUSINESS TRAINING WORKSHOPS/MEETINGS/SEMINARS INC METAC	5,000	9,500	9,500	9,500
	VISITOR PRODUCT DEVELOPMENT - TRACKS & TRAILS		1,000	1,000	1,000
	REGIONAL MARKETING - ADVT IN ADJOINING GUIDES	4,000	0	4,000	0
	DESTINATION RIVERINA MURRAY MARKETING CAMPAIGN	5,000			
	INVESTMENT ATTRACTION - PROSPECTUS	8,000			
	CHAMBER OF COMMERCE COSTS	20,000	5,000	5,000	5,000
	CONTRIBUTION TO TODAY SHOW COSTS				
	ID PROFILE SUBSCRIPTION	2,500	2,500	2,500	2,500
	IMAGE GALLERY UPDATE	2,000	2,000	0	2,000
14774815	GRANT EXPENDITURE				
14774816	TOURIST BROCHURE	2,000		15,000	
14774965	TOURISM INITIATIVES (Community Engagement-Events)	5,000	5,000	5,000	5,000
**** TOTAL Tourism expenses		208,461	185,090	203,719	186,250
Allocated Expenses (5032)					
	Depreciation - Office Equipment	200	200	200	200
	Depreciation - Other Structures	1,700	1,700	1,700	1,700
**** TOTAL Allocated Expenses		1,900	1,900	1,900	1,900
**Operating Surplus/(Deficit) Tourism & Area Promotion		-210,361	-186,990	-205,619	-188,150
Capital Income (5033)					
18616945	TRANSFER FROM RESERVE				
		0	0	0	0
Capital Expenses (5035)					
17437658	NED KELLY SIGNS				
17437659	CAPITAL PURCHASES - TOURISM SIGNAGE				
18616945	TRANSFER TO RESERVE				
		0	0	0	0
Capital Surplus/(Deficit)		0	0	0	0
Net Surplus/(Deficit)		-210,361	-186,990	-205,619	-188,150

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Share Farming					
Share Farming Income (5040)					
11280842	SUNDRY INCOME - COMMON WATER SALES				
14130761	RICE GROWERS LIMITED - DIVIDEND INCOME				
14130972	WHEAT CROP/SHAREFARMING INCOME				
14130973	WHEAT CROP - DIVIDEND INCOME				
**** TOTAL Share Farming income		0	0	0	0
Expenses (5041)					
11281031	ADMINISTRATION EXPENSES - COMMONS	733	755	778	801
11284621	SUNDRY EXPENSES - COMMONS	596	614	632	651
14174621	SUNDRY EXPENSES	596	614	632	651
11284851	RATES & CHARGES - COMMONS	0			
**** TOTAL Expenses		1,925	1,983	2,042	2,103
Allocated Expenses (5042)					
11281781	DEPRECIATION - OTHER	0			
**** TOTAL Allocated Expenses		0	0	0	0
**Operating Surplus/(Deficit) Share Farming		-1,925	-1,983	-2,042	-2,103
Capital Income (5043)					
16495552	RICE MARKETING BOARD - GROWERS EQUITY CERTIFICATE				
17195819	RICE GROWERS SHARE SALES				
		0	0	0	0
Capital Expenses (5045)					
		0	0	0	0
Capital Surplus/(Deficit)					
		0	0	0	0
Net Surplus/(Deficit)		-1,925	-1,983	-2,042	-2,103

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Private Works					
Private works Operating Income (5050)					
13650607	PRIVATE WORKS INCOME (GST FREE)				
13650608	PRIVATE WORKS INCOME	450,000	450,000	450,000	450,000
13650842	PRIVATE WORKS - BUSHFIRE TRUCK CONSTRUCTION				
13650843	PRIVATE WORKS - BUSHFIRE TRUCK GST FREE				
**** TOTAL Private works income		450,000	450,000	450,000	450,000
Private works expenses (5051)					
Expenses					
13658000	PRIVATE WORKS CONTROL - BUDGET	400,000	400,000	400,000	400,000
**** TOTAL Private works expenses		400,000	400,000	400,000	400,000
** TOTAL Private Works		50,000	50,000	50,000	50,000

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
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Other Business Undertakings

Other Business Income

Other Business Income

****** TOTAL Other Business Income**

Expenses (5061)

11283676 PROMOTION / FIRE

13971341 BUILDING MAINTENANCE & REPAIR - RAILWAY STATION

13972541 GROUND & LANDSCAPE MAINT - RAILWAY STATION

13972661 INSURANCE

13972966 MAINTENANCE & WORKING EXPENSES - RAILWAY STATION

13973851 RATES & CHARGES - RAILWAY STATION

13974961 WATER CHARGES

****** TOTAL Expenses**

****Operating Surplus/(Deficit) Other Business Undertakings**

0	0	0	0
2,000	2,000	2,000	2,000
0			
2,075	2,137	2,201	2,267
0			
1,925	1,983	2,042	2,103
0			
6,000	6,120	6,244	6,371
-6,000	-6,120	-6,244	-6,371

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 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Water Supply Operations					
Water Fund - Jerilderie					
Operating Income (6000)					
22400576	PENSIONER REBATES - SUBSIDY	6,491	6,686	6,886	7,093
22680455	INTERNAL INTEREST INCOME	5,284	5,443	5,606	5,774
24330246	EXTRA CHARGES RAISED	2,462	2,536	2,612	2,690
24330568	PENSIONER REBATES - CURRENT YEAR	-12,779	-13,162	-13,557	-13,964
24330656	RATES ABANDONED - OTHER	0			
24330908	WATER RATES - FILTERED	209,385	224,883	236,768	249,355
24330924	WATER RATES - RAW	276,146	296,208	311,902	328,830
24610842	SUNDRY INCOME - WATER	403	415	428	440
24610944	WATER SALES - EXCESS WATER	165,261	170,794	180,103	189,953
24610948	WATER SALES - NRP - FILTERED	0			
24610952	WATER SALES - NRP - RAW	0			
24690266	FILTERED WATER CONNECTIONS	1,345	1,385	1,427	1,470
24690686	RAW WATER CONNECTIONS	1,345	1,385	1,427	1,470
**** TOTAL Income		655,343	696,573	733,601	773,111
Operating Expenses (6001)					
22361371	BUSINESS PLAN				
22361923	LOSS ON DISPOSAL OF ASSETS				
22362661	INSURANCE	27,455	28,279	29,127	30,001
22362861	LICENCES, FEES & SUBSCRIPTIONS	1,174	1,209	1,245	1,283
22363081	METER FITTING - FILTERED	854	880	906	933
22363086	METER FITTING - RAW	854	880	906	933
23083091	METER READING	854	880	906	933
22363491	PLANT & EQUIPMENT MAINTENANCE - WATER	2,940	3,028	3,119	3,213
22363851	RATES & CHARGES	3,787	3,901	4,018	4,138
22364001	RISK MANAGEMENT COSTS	2,000	2,000	2,000	2,000
22364101	SAFETY REQUIREMENTS	1,500	1,500	1,500	1,500
22364231	SERVICES & FITTINGS - FILTERED	2,940	3,028	3,119	3,213
22364241	SERVICES & FITTINGS - RAW	2,940	3,028	3,119	3,213
22364961	WATER CHARGES	5,139	5,293	5,452	5,616
23042631	HYDRANT & SERVICE VALVE REPLACEMENTS	2,940	3,028	3,119	3,213
23042941	MAINS FITTINGS - REPAIR - FILTERED	13,216	13,612	14,021	14,441
23042946	MAINS FITTINGS - REPAIR - RAW	41,116	42,349	43,620	44,929
23042951	MAINS FITTINGS - REPLACE - FILTERED	7,345	7,565	7,792	8,026
23042956	MAINS FITTINGS - REPLACE - RAW	32,115	33,078	34,071	35,093
23042957	MAINS FLUSHING	0		45,000	
23083015	MANAGEMENT FEE (ADMIN & ENG)	110,210	113,516	116,922	120,429
23084621	SUNDRY EXPENSES	733	755	778	801
23932191	ELECTRICITY - PUMPING STATION	27,869	28,705	29,566	30,453
23932241	EQUIPMENT MAINTENANCE & REPAIRS	2,940	3,028	3,119	3,213
23932966	MAINTENANCE & WORKING EXPENSES - PUMPING STATION	14,685	15,126	15,579	16,047
24013951	RESERVOIRS MAINTENANCE - FILTERED		3,000		3,000
24013956	RESERVOIRS MAINTENANCE - RAW	5,500		5,500	
24971341	BUILDING MAINTENANCE & REPAIR	2,940	3,028	3,119	3,213
24972191	ELECTRICITY - TREATMENT COSTS	13,935	14,353	14,784	15,227
24972241	EQUIPMENT M & R - TREATMENT COSTS	6,608	6,806	7,010	7,221
24972341	FILTER MATERIALS	22,028	22,689	23,370	24,071
24972541	GROUPS & LANDSCAPE MAINTENANCE	2,202	2,268	2,336	2,406
24974201	SAMPLING & TESTING	1,470	1,514	1,560	1,606
24974621	SUNDRY EXPENSES	733	755	778	801
24974866	TREATMENT SYSTEMS MAINTENANCE & OPERATION	91,294	94,033	96,854	99,759
25214201	WATER SAMPLE TESTING				
**** TOTAL Expenses		452,316	463,115	524,314	490,923
Allocated Expenses (6002)					
22361781	DEPRECIATION - Water Infrastructure	144,000	148,320	152,770	157,353
	Depreciation - Plant & Equipment	3,500	3,500	3,500	3,500
	Depreciation - Land Improvements	1,000	1,000	1,000	1,000
	Depreciation - Specialised Buildings	350	350	350	350
**** TOTAL Allocated Expenses		148,850	153,170	157,620	162,203
**Operating Surplus/(Deficit) Water		54,177	80,287	51,668	119,985

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Capital Income (6003)					
22400420	GRANT - WATER SUPPLY GRANT	1,500,000			
	CONTRIBUTIONS FROM LOCAL GOVERNMENT (SCF)				
28516610	TRANSFER FROM SCF RESERVE	166,667			
		1,666,667	0	0	0
Capital Expenses (6005)					
27437722	RAW WATER PUMP REPLACEMENT				
27437723	WATER - NEW MAINS(REPLACEMENT)	70,000	70,000	70,000	70,000
27437724	FILTRATION PLANT UPGRADE	1,666,667			
27437726	WATER - CAGE AT PUMP SITE				
27437728	UPGRADE PUMP STATION BUILDING				
27437729	AIR CONDITIONER REPLACEMENT - FILTRATION PLANT	2,000			
27437730	TURBIDITY METER		4,000		
27437731	MIXING TANKS				
27437732	WUNNAMURRA ESTATE ADDITIONS				
27437733	EMERGENCY WATER SUPPLY				
27437734	SPRINKLER TIMER INSTALLATION	5,000		5,000	
27437735	RAW WATER METERS				
27437736	TREATMENT PLANT - PUMP REPLACEMENT				
27437737	WATER TANK RECOATING				
27437738	RAW WATER FILTER AT PUMP STATION INLET				
27437739	FILTERED RESEVOIR - NOWRANIE ST				
	WATER TREATMENT PLANT & OTHER UPGRADES				
27437743	POWELL ST RAW WATER				
27437744	WATER STANDPIPE				
27437746	RAW WATER TOWER				
27437749	TELEMETERY SYSTEM(\$120000)				
27437781	PURCHASE OF HIGH SECURITY WATER				
	SWITCHBOARD REPLACEMENT - INTAKE PUMP STATION				
28516610	TRANSFER TO RESERVES				
		1,743,667	74,000	75,000	70,000
Capital Surplus/(Deficit)		-77,000	-74,000	-75,000	-70,000
Net Surplus/(Deficit)		-22,823	6,287	-23,332	49,985

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Water Fund - Darlington Point					
Operating Income (6000)					
	PENSIONER REBATES - SUBSIDY	4,215	4,215	4,215	4,215
	INTERNAL INTEREST INCOME	7,886	8,123	8,366	8,617
	EXTRA CHARGES RAISED	2,389	2,461	2,534	2,611
	PENSIONER REBATES - CURRENT YEAR	-7,343	-7,343	-7,343	-7,343
	RATES ABANDONED - OTHER				
	WATER RATES - FILTERED	115,783	122,147	129,104	136,184
	WATER RATES - RAW	0			
	SUNDRY INCOME - WATER	2,800	2,800	2,800	2,800
	WATER SALES - EXCESS WATER	204,426	211,821	219,217	226,612
	WATER SALES - NRP - FILTERED	0			
	WATER SALES - GENERAL FUND	19,128	19,702	20,293	20,902
	FILTERED WATER CONNECTIONS	0			
	RAW WATER CONNECTIONS	0			
	**** TOTAL Income	349,284	363,925	379,187	394,597
Operating Expenses (6001)					
	ADMINISTRATION COSTS	5,628	5,797	5,971	6,150
	STAFF TRAINING	2,280	2,348	2,419	2,491
	METER READING	1,964	2,023	2,084	2,146
	CHEMICALS	20,600	21,218	21,855	22,510
	PUMPING STATION - ENERGY	63,208	65,104	67,057	69,069
	PUMPING STATION - OTHER	10,261	10,569	10,886	11,212
	MAINTENANCE - FIXED PLANT & EQUIPMENT	20,600	21,218	21,855	22,510
	MAINTENANCE - OTHER WATER ASSETS	10,300	10,609	10,927	11,255
	RESERVOIR MAINTENANCE	13,914	14,331	14,761	15,204
	MAINS REPAIRS & MAINTENANCE	13,914	14,331	14,761	15,204
	CONSUMER FITTINGS	6,149	6,333	6,523	6,719
	FILTRATION PLANT MAINTENANCE	15,450	15,914	16,391	16,883
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	57,680	59,410	61,193	63,028
		0			
	**** TOTAL Expenses	241,948	249,206	256,683	264,383
Allocated Expenses (6002)					
	22361781 DEPRECIATION - OTHER	71,000	73,130	75,324	77,584
	**** TOTAL Allocated Expenses	71,000	73,130	75,324	77,584
	**Operating Surplus/(Deficit) Water	36,336	41,589	47,180	52,631
Capital Income (6003)					
	GRANT - WATER SUPPLY				
	CONTRIBUTIONS FROM LOCAL GOVERNMENT (SCF)				
	TRANSFER FROM SCF RESERVE				
		0	0	0	0
Capital Expenses (6005)					
	WATER METERS (RESIDENCES)	1,000	1,000	1,000	1,000
	UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS	50,000	50,000	50,000	50,000
	WATER MAIN/DEAD END LINK UPS	30,000	30,000	30,000	30,000
	NEW TOWER & TREATMENT SYSTEMS				
	DESIGN - AERATOR CHLORINATOR				
	WATER TOWER INTERNAL COATING		100,000		
	RELINE NO 2 BORE - DARLINGTON POINT				
	REPLACE NO 1 BORE				
	BUILDING INFRASTRUCTURE UPGRADE				
	YOUNG STREET RESIDENTIAL SUBDIVISION ADDITIONS				
	TRANSFER TO RESERVES				
		81,000	181,000	81,000	81,000
	Capital Surplus/(Deficit)	-81,000	-181,000	-81,000	-81,000
	Net Surplus/(Deficit)	-44,664	-139,411	-33,820	-28,369

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WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Water Fund - Coleambally					
Operating Income (6000)					
	PENSIONER REBATES - SUBSIDY	2,632	2,632	2,632	2,632
	INTERNAL INTEREST INCOME	11,830	12,185	12,550	12,927
	EXTRA CHARGES RAISED	2,389	2,461	2,534	2,611
	PENSIONER REBATES - CURRENT YEAR	-4,955	-4,955	-4,955	-4,955
	RATES ABANDONED - OTHER	0			
	WATER RATES - FILTERED	86,444	91,444	96,926	102,588
	WATER RATES - RAW	0			
	SUNDRY INCOME - WATER	1,000	1,000	1,000	1,000
	WATER SALES - EXCESS WATER	188,701	195,527	202,354	209,180
	WATER SALES - NRP - FILTERED	0			
	WATER SALES - GENERAL FUND	15,650	16,120	16,603	17,101
	FILTERED WATER CONNECTIONS	0			
	RAW WATER CONNECTIONS	0			
	**** TOTAL Income	303,691	316,413	329,645	343,084
Operating Expenses (6001)					
	ADMINISTRATION COSTS	3,376	3,477	3,582	3,689
	STAFF TRAINING	2,280	2,348	2,419	2,491
	METER READING	1,932	1,990	2,050	2,111
	PUMPING STATION - ENERGY	71,502	73,647	75,856	78,132
	PUMPING STATION - OTHER	20,902	21,529	22,175	22,840
	CHEMICALS	15,450	15,914	16,391	16,883
	RESERVOIR MAINTENANCE	12,371	12,742	13,124	13,518
	FILTRATION PLANT MAINTENANCE	10,300	10,609	10,927	11,255
	BORE MAINTENANCE	2,490	2,565	2,642	2,721
	MAINS REPAIRS & MAINTENANCE	10,069	10,371	10,682	11,003
	CONSUMER FITTINGS	4,433	4,566	4,703	4,844
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	48,668	50,128	51,632	53,181
	**** TOTAL Expenses	203,773	209,886	216,183	222,668
Allocated Expenses (6002)					
	DEPRECIATION - OTHER	71,000	73,130	75,324	77,584
	**** TOTAL Allocated Expenses	71,000	73,130	75,324	77,584
	**Operating Surplus/(Deficit) Water	28,918	33,397	38,138	42,832
Capital Income (6003)					
	GRANT - WATER SUPPLY				
	TRANSFER FROM RESERVE				
		0	0	0	0
Capital Expenses (6005)					
	WATER METERS (RESIDENCES)	1,000	1,000	1,000	1,000
	UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS	40,000	40,000	40,000	40,000
	WATER MAIN/DEAD END LINK UPS				
	RESERVE TANK				
	RE LINE NO 1 BORE COLEAMBALLY				
	UPGRADE - AERATOR TANK				
	WATER TOWER INTERNAL COATING				
	RE LINE NO 1 BORE - COLEAMBALLY				
	NO 1 BORE PUMP				
	TRANSFER TO RESERVES				
		41,000	41,000	41,000	41,000
	Capital Surplus/(Deficit)	-41,000	-41,000	-41,000	-41,000
	Net Surplus/(Deficit)	-12,082	-7,603	-2,862	1,832

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Sewerage Services					
Sewerage Fund - Jerilderie					
Operating Income (7000)					
32400576	PENSIONER REBATES - SUBSIDY	7,477	7,701	7,932	8,170
32680455	INTERNAL INTEREST INCOME	30,090	30,993	31,922	32,880
32680460	INTEREST INTERNAL LOANS - LIBRARY	0	0	0	0
32680461	INTEREST INTERNAL LOANS - REAL ESTATE DEVEL	1,235	889	517	138
32680461	INTEREST INTERNAL LOANS - RURAL ROADS		6,730	6,236	5,660
34330136	SEWER DISCHARGE	15,299	15,758	16,231	16,718
34330140	TRADE WASTE APPLICATION FEES	0			
34330141	TRADE WASTE ANNUAL CHARGE	2,718	2,796	2,874	2,952
34330145	TRADE WASTE USAGE CHARGES	6,365	6,556	6,753	6,955
34330246	EXTRA CHARGES RAISED	2,462	2,536	2,612	2,690
34330568	PENSIONER REBATES - CURRENT YEAR	-13,599	-14,007	-14,427	-14,860
34330656	RATES ABANDONED - OTHER	0			
34330814	SEWERAGE RATES - CURRENT YEAR - C IN \$	279,396	289,008	298,684	308,968
34610842	SUNDRY INCOME - SEWER	0			
34690808	SEWERAGE CONNECTION FEES	2,854	2,940	3,028	3,119
**** TOTAL Income		334,297	351,899	362,362	373,390
Operating Expenses (7001)					
32361371	BUSINESS PLAN				
32361381	CONSULTANCY SERVICES - LTW				
32362391	FITTINGS & INSTALLATIONS				
32362581	HEALTH COSTS	1,470	1,514	1,560	1,606
32362661	INSURANCE	16,661	17,161	17,676	18,206
32362861	LICENCES, FEES & SUBSCRIPTIONS	1,470	1,514	1,560	1,606
32362921	LOAN INSTALMENTS - INTEREST	0			
32363491	PLANT & EQUIPMENT MAINTENANCE	3,000	3,000	3,000	3,000
32363851	RATES & CHARGES	4,625	4,764	4,907	5,054
32364001	RISK MANAGEMENT COSTS	0			
32364101	SAFETY REQUIREMENTS - SEWER	2,202	2,268	2,336	2,406
32364211	SECURITY EXPENSES	0			
32364421	STAFF TRAINING COSTS				
32364621	SUNDRY EXPENSES	733	755	778	801
32364756	TELEPHONE - CHARGES - SEWER	733	755	778	801
33042961	M & R - SEWERS	7,345	7,565	7,792	8,026
33043991	RISING MAINS MAINTENANCE	2,940	3,028	3,119	3,213
33044621	SUNDRY EXPENSES	0			
33083015	MANAGEMENT FEE (ADMIN & ENG)	57,474	59,198	60,974	62,803
33932191	ELECTRICITY - PUMP STATION - SEWER	8,866	9,132	9,406	9,688
33932541	GROUND & LANDSCAPE MAINTENANCE - SEWERS	733	755	778	801
33933761	PUMPS & CONTROL SYSTEM OPERATION & MAINTENANCE	36,714	37,815	38,950	40,118
33934961	WATER CHARGES	0	0	0	0
34971341	BUILDING M & R - TREATMENT WORKS	2,202	2,268	2,336	2,406
34971341	BUILDING M & R - TREATMENT WORKS - SPECIFIC	2,462	2,536	2,612	2,690
34972191	ELECTRICITY - SEWER	8,812	9,076	9,349	9,629
34972541	GROUND & LANDSCAPE MAINTENANCE	2,202	2,268	2,336	2,406
34974201	SAMPLING & TESTING	733	755	778	801
34974881	TREATMENT WORKS OPERATION & MAINTENANCE	66,083	68,065	70,107	72,211
34974886	TREE MAINTENANCE - TREATMENT WORKS	733	755	778	801
**** TOTAL Expenses		228,193	234,949	241,907	249,074
Allocated Expenses (7002)					
33931781	DEPRECIATION - OTHER	146,775	151,178	155,714	160,385
	Depreciation - Plant & Equipment	5,000	5,000	5,000	5,000
	Depreciation - Land Improvements	100	100	100	100
**** TOTAL Allocated Expenses		151,875	156,278	160,814	165,485
**Operating Surplus/(Deficit) Sewerage		-45,771	-39,328	-40,359	-41,169

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Capital Income (7003)					
35900901	INTERNAL LOAN REPAYMENT - LIBRARY	0			
35900901	INTERNAL LOAN REPAYMENT - SEALED RURAL RDS		45,500	45,500	45,500
35900902	INTERNAL LOAN REPAYMENT - REAL ESTATE DEV	25,000	25,000	25,000	18,750
38516610	TRANSFER FROM RESERVE				
		25,000	70,500	70,500	64,250
Capital Expenses (7005)					
37437726	SEWER PUMP REPLACEMENT				
37437726	SEWERAGE PUMP REPLACEMENT				
37437727	SEWER WELL PUMP REPLACEMENTS	14,000	15,000	15,000	16,000
37437728	SEWER MAINS REPLACEMENT	30,000	30,000	30,000	30,000
	RISING MAINS REPLACEMENT	145,000			90,000
37437729	PRESSURE WASHER				
37437730	REFURBISHMENT OF AMENITIES TREATMENT WORKS				
37437732	ELECTRICAL SMITH PUMP STATION				
37437733	DIGESTER STIRRER				
37437734	WUNNAMURRA ESTATE ADDITIONS				
37437735	SEWERAGE ADDITIONAL - NORTH JERILDERIE				
37437737	OAKLANDS ROAD SEWERAGE		30,000		
37437738	OAKLANDS ROAD PUMP STATION		150,000		
37437740	SEWER JETTING MACHINE				
37437999	HUMUS TANK UPGRADE				
38516610	TRANSFER TO RESERVE				
		189,000	225,000	45,000	136,000
Loan Repayments (7006)					
35900901	LOAN TO GENERAL FUND-SEALED RURAL ROADS	455,000			
35900921	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
38255945	SEWERAGE FUND LOAN NO. 152				
		455,000	0	0	0
Capital Surplus/(Deficit)					
		-619,000	-154,500	25,500	-71,750
Net Surplus/(Deficit)					
		-664,771	-193,828	-14,859	-112,919

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Sewerage Fund - Darlington Point					
Operating Income (7000)					
	PENSIONER REBATES - SUBSIDY	4,229	4,229	4,229	4,229
	INTERNAL INTEREST INCOME	13,173	13,568	13,975	14,394
	DARLINGTON POINT NORTH - RESIDENCE CONT. INTEREST	550	550	550	550
	INTEREST INTERNAL LOANS				
	SEWER DISCHARGE				
	TRADE WASTE APPLICATION FEES				
	EXTRA CHARGES RAISED	2,296	2,365	2,436	2,509
	PENSIONER REBATES - CURRENT YEAR	-7,525	-7,525	-7,525	-7,525
	RATES ABANDONED - OTHER				
	SEWERAGE RATES - OCCUPIED	204,301	210,430	216,743	223,245
	SEWERAGE RATES - CHURCHES	924	952	980	1,010
	SUNDRY INCOME - SEWER	550	550	550	550
	SEWERAGE CONNECTION FEES	0			
	**** TOTAL Income	218,498	225,119	231,938	238,962
Operating Expenses (7001)					
	ADMINISTRATIVE COSTS	579	596	614	633
	STAFF TRAINING	2,280	2,348	2,419	2,491
	TREATMENT WORKS - ENERGY	24,284	25,013	25,763	26,536
	TREATMENT WORKS - OTHER	20,536	21,152	21,787	22,440
	REPAIR SEWER LINES	9,255	9,533	9,819	10,113
	PUMPING STATION - ENERGY	18,726	19,288	19,866	20,462
	PUMPING STATION - PUMP MAINTENANCE	31,921	32,879	33,865	34,881
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	35,844	36,919	38,027	39,168
	**** TOTAL Expenses	143,425	147,728	152,160	156,724
Allocated Expenses (7002)					
	DEPRECIATION - OTHER	90,000	92,700	95,481	98,345
	**** TOTAL Allocated Expenses	90,000	92,700	95,481	98,345
	**Operating Surplus/(Deficit) Sewerage	-14,927	-15,309	-15,702	-16,108
Capital Income (7003)					
	TRANSFER FROM RESERVE				
		0	0	0	0
Capital Expenses (7005)					
	EFFLUENT RE-USE SCHEME			200,000	
	SETTLING POND EXTENSIONS				
	FENCING TREATMENT PONDS				
	PUMP OUTFLOW TELEMETRY				
	SEWER PUMP REPLACEMENTS	15,000	15,000	15,000	15,000
	YOUNG ST SUBDIVISION ADDITIONS				
	TRANSFER TO RESERVE				
		15,000	15,000	215,000	15,000
Loan Repayments (7006)					
	LOAN TO GENERAL FUND				
	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
	SEWERAGE FUND LOAN NO. 152				
		0	0	0	0
	Capital Surplus/(Deficit)	-15,000	-15,000	-215,000	-15,000
	Net Surplus/(Deficit)	-29,927	-30,309	-230,702	-31,108

MURRUMBIDGEE COUNCIL
 OPERATIONAL PLAN 2020-2021 AND DELIVERY PROGRAMME 2020-2024
 DETAILED INCOME AND EXPENDITURE

WO NUMBER	Description	Total 2020/21	Total 2021/22	Total 2022/23	Total 2023/24
Sewerage Fund - Coleambally					
Operating Income (7000)					
	PENSIONER REBATES - SUBSIDY	1,970	1,970	1,970	1,970
	INTERNAL INTEREST INCOME	7,737	7,969	8,208	8,454
	DARLINGTON POINT NORTH - RESIDENCE CONT. INTEREST				
	INTEREST INTERNAL LOANS				
	SEWER DISCHARGE				
	TRADE WASTE APPLICATION FEES				
	EXTRA CHARGES RAISED	1,205	1,241	1,278	1,317
	PENSIONER REBATES - CURRENT YEAR				
	RATES ABANDONED - OTHER	-3,801	-3,801	-3,801	-3,801
	SEWERAGE RATES - OCCUPIED	107,774	111,007	114,337	117,768
	SEWERAGE RATES - CHURCHES	3,398	3,500	3,605	3,713
	SUNDRY INCOME - SEWER	880	880	880	880
	SEWERAGE CONNECTION FEES				
	**** TOTAL Income	119,163	122,766	126,478	130,301
Operating Expenses (7001)					
	ADMINISTRATIVE COSTS	580	597	615	634
	STAFF TRAINING	2,280	2,348	2,419	2,491
	TREATMENT WORKS - ENERGY	8,302	8,551	8,808	9,072
	TREATMENT WORKS - OTHER	0	0	0	0
	REPAIR SEWER LINES	12,800	13,184	13,580	13,987
	PUMPING STATION - ENERGY	11,763	12,116	12,479	12,854
	PUMPING STATION - PUMP MAINTENANCE	12,586	12,964	13,352	13,753
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	18,277	18,825	19,390	19,972
	**** TOTAL Expenses	66,588	68,586	70,643	72,763
Allocated Expenses (7002)					
	DEPRECIATION - OTHER	42,000	43,260	44,558	45,895
	**** TOTAL Allocated Expenses	42,000	43,260	44,558	45,895
	**Operating Surplus/(Deficit) Sewerage	10,575	10,921	11,277	11,644
Capital Income (7003)					
	TRANSFER FROM RESERVE				
		0	0	0	0
Capital Expenses (7005)					
	EFFLUENT RE-USE SCHEME				
	PUMP OUTFLOW TELEMETRY				
	SEWERAGE UPGRADE-RIP RAP PONDS/OXIDATION POND/TREATMENT WORKS				
	LANDSCAPING SEWER TREATMENT PONDS				
	RIISING MAIN & TRADE WASTE PIT - SPORTS PRECINCT	20,000			
	MACERATOR PIT & ADDITIONAL MAINS - SPORTS PRECINCT	15,000			
	SEWER PUMP REPLACEMENT	5,000	5,000	5,000	5,000
	TRANSFER TO RESERVE				
		40,000	5,000	5,000	5,000
Loan Repayments (7006)					
	LOAN TO GENERAL FUND				
	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
	SEWERAGE FUND LOAN NO. 152				
		0	0	0	0
	Capital Surplus/(Deficit)	-40,000	-5,000	-5,000	-5,000
	Net Surplus/(Deficit)	-29,425	5,921	6,277	6,644



Murrumbidgee COUNCIL

Revenue Policy with Council Fees & Charges 2020/2021



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2020/2021 Operational Plan, Budget and Fees and Charges

Murrumbidgee Council Rates and Charges

The basic principle of Council rating is that it represents the process whereby Council recovers the cost of providing its services for land within the local government area. Rates and charges are Council's main source of income and are used to improve and maintain services and facilities for the community.

Rates are assessed on land parcels based on valuations provided by the NSW Valuer General. The latest valuation of the land in Murrumbidgee Council have a base date of 1 July 2019. These valuations have been used to calculate and levy the 2020-21 ordinary rate. Council must not make rates and charges for a year which produces notional general income that exceeds the notional general income for the previous year, above the percentage approved by the Independent Pricing and Regulatory Tribunal (IPART). This is known as rate pegging.

On 12 September 2019, IPART announced that the percentage increase to apply in the 2020-21 financial year would be 2.6%. The rate peg was determined by IPART using a local government cost index and a productivity factor.

The Local Government Cost Index increased by 2.6% in the year to June 2018. IPART have made a zero adjustment to the LGCI when calculating the rate peg for 2020-21, setting the productivity factor to 0.00%.

Under the Local Government Act 1993 (the Act) councils may apply to IPART for a special variation that allows them to increase their general income by more than the rate peg. These increases may be for either an increase in a single year (section 508(2)) or successive increases for up to seven years (section 508A).

The notional general income for the previous year, 2019-20 represents what income would have been raised in 2020-21 if the same rates and charges were levied now.

The notional general income for 2020-21 has been calculated as:

Murrumbidgee Council - North	Revenue \$
2019-20 Notional General Income	2,088,194
Plus 2.6% approved increase	54,091
Plus Net Catchup	203
2020-21 Notional General Income Yield	2,142,488

Murrumbidgee Council - South	Revenue \$
2019-20 Notional General Income	2,184,193
Plus Net Catchup	-1
Plus 2.6% approved increase	56,789
2020-21 Notional General Income Yield	2,240,981

Rating categories and sub-categories

The Local Government Act 1993 S493 and S514 require all land to be categorised as residential, farmland or mining. Where land does not correspond to these categories it is to be classified as business.

For 2020-21, Murrumbidgee Council (North) will levy rates in the following categories and sub-categories:

Category	Category	Category	Category
Residential	Rural Residential	Business	Farmland
			Sub-Category
			Low Intensity
			Medium Intensity
			High Intensity

For 2020-21, Murrumbidgee Council (South) will levy rates in the following categories and sub-categories:

Category	Category	Category	Category
Residential	Rural Residential	Business	Farmland
			Sub-Category
			Berriquin
			Berriquin Large
			Coleambally
			Corugan
			River & Groundwater
			River & Groundwater Large

General Rating Information – 2020-21 Rates and Charges

The notional income for 2020-21 for Murrumbidgee North totals \$2,142,489 and equates to an overall rate increase of 2.6%. This is comprised of the approved IPART rate pegging increase of 2.6%. The rates to apply to each rating category are shown below:

Rating Sub-Category	Number of Assessments - May 2020	Ad Valorem Rate	Minimum Amount \$	Land Value 2019 base date	Notional Income	Average Rate	% Revenue
Residential	706	0.00930369	36.00	18,516,600	\$172,273	\$244.01	8.04%
Business	107	0.00728856	36.00	11,743,100	\$85,590	\$799.91	3.99%
Rural Residential	26	0.00639420	36.00	2,555,400	\$16,340	\$628.46	0.76%
Farmland - Low	191	0.00361882	36.00	68,531,760	\$249,110	\$1,304.24	11.63%
Farmland - Medium	95	0.00475163	36.00	170,197,250	\$808,735	\$8,513.00	37.75%
Farmland - High	205	0.00983260	36.00	82,423,900	\$810,441	\$3,953.37	37.83%
TOTALS	1330			353,968,010	\$2,142,489		100%

Town Improvement Rates

In accordance with section 495 of the Local Government Act 1993 Council may make a special rate towards meeting the costs of any works, services, facilities or activities provided or undertaken by Council within any part of the Council's area. The special rate must be levied on rateable properties that, in Council's opinion will benefit, contribute or have access to the proposed works, services, facilities or activities. Council has adopted a 2.6% increase to the Town Improvement rates for the 2020/21 financial year.

Council will levy the following Town Improvement Special Rates for the 2020/21 financial year:

Location	No. Assessments	Rate in \$	Minimum	Yield
Darlington Point	450	0.00255672	\$2.00	\$36,705
Coleambally	356	0.00240470	\$2.00	\$19,294
				\$55,999

The notional income for 2020-21 for **Murrumbidgee South** totals \$2,240,396 and equates to an overall rate increase of 2.73%.

The rates to apply to each rating category are shown below:

Rate Type	Category		Assessments	Base Amount	Ad Valorem Rate	Base amount % Of Yield	Rate Yield	Yield % Increase
Ordinary	Farmland		74	\$ 132.00	0.00259708	6.58%	\$ 148,377	2.84%
	Sub Categories							
	Berriquin		146	\$ 605.00	0.00512541	18.20%	\$ 485,274	2.60%
	Berriquin Large		24	\$ 2,600.00	0.00309655	33.82%	\$ 184,494	2.60%
	Coleambally		188	\$ 241.00	0.00738160	8.00%	\$ 566,398	2.48%
	Corugan		35	\$ 217.00	0.00324313	4.78%	\$ 159,010	2.66%
	River & Groundwater		46	\$ 664.00	0.00331780	12.39%	\$ 246,602	2.57%
	River & Groundwater Large		11	\$ 1,209.00	0.00243792	6.92%	\$ 192,169	2.79%
	Business		153	\$ 222.00	0.00798194	35.69%	\$ 95,168	3.78%
	Residential		418	\$ 144.00	0.00783951	41.97%	\$ 143,410	2.43%
	Residential	Rural	25	\$ 254.00	0.00611929	32.57%	\$ 19,494	2.60%
							\$ 2,240,396	2.73%

Land Categories

Categorisation of all rateable land in the Council area has been undertaken in accordance with the requirements of the Local Government Act 1993. Council has used the following categories of rateable land:

1. Farmland

Land used genuinely for primary production. The dominant use of the land must be for the business or industry of grazing, dairying, the growing of crops etc. The activities must have a significant and commercial purpose or character and be engaged in for the purposes of profit on continuous or repetitive basis.

By virtue of section 529(2)(a) of the Act, a sub-category may be determined according to the intensity of land use; economic factors affecting the land or irrigability of the land. Council has determined sub-categories of farmland according to the intensity of land use and/or irrigability.

2. Residential

The Local Government Act 1993 identifies this category as property used for residential accommodation, or in the case of vacant land, property zoned for residential use under an Environmental Planning instrument. Hotels, Motels, Guesthouses, Boarding Homes or Nursing Homes are specifically excluded from this category. This category also includes rural residential land – a lower ad valorem rate (rate in the \$) applies to rural residential land.

3. Business

The Local Government Act 1993 identifies properties in this category as land that cannot be categorised in any of the other rating categories.

Payment by Instalments

The Act provides for rates to be paid either in lump sum by 31 August or by four quarterly instalments, namely:

Instalment 1 Due 31 August

Instalment 2 Due 30 November

Instalment 3 Due 28 February

Instalment 4 Due 31 May

Charges on Overdue Rates

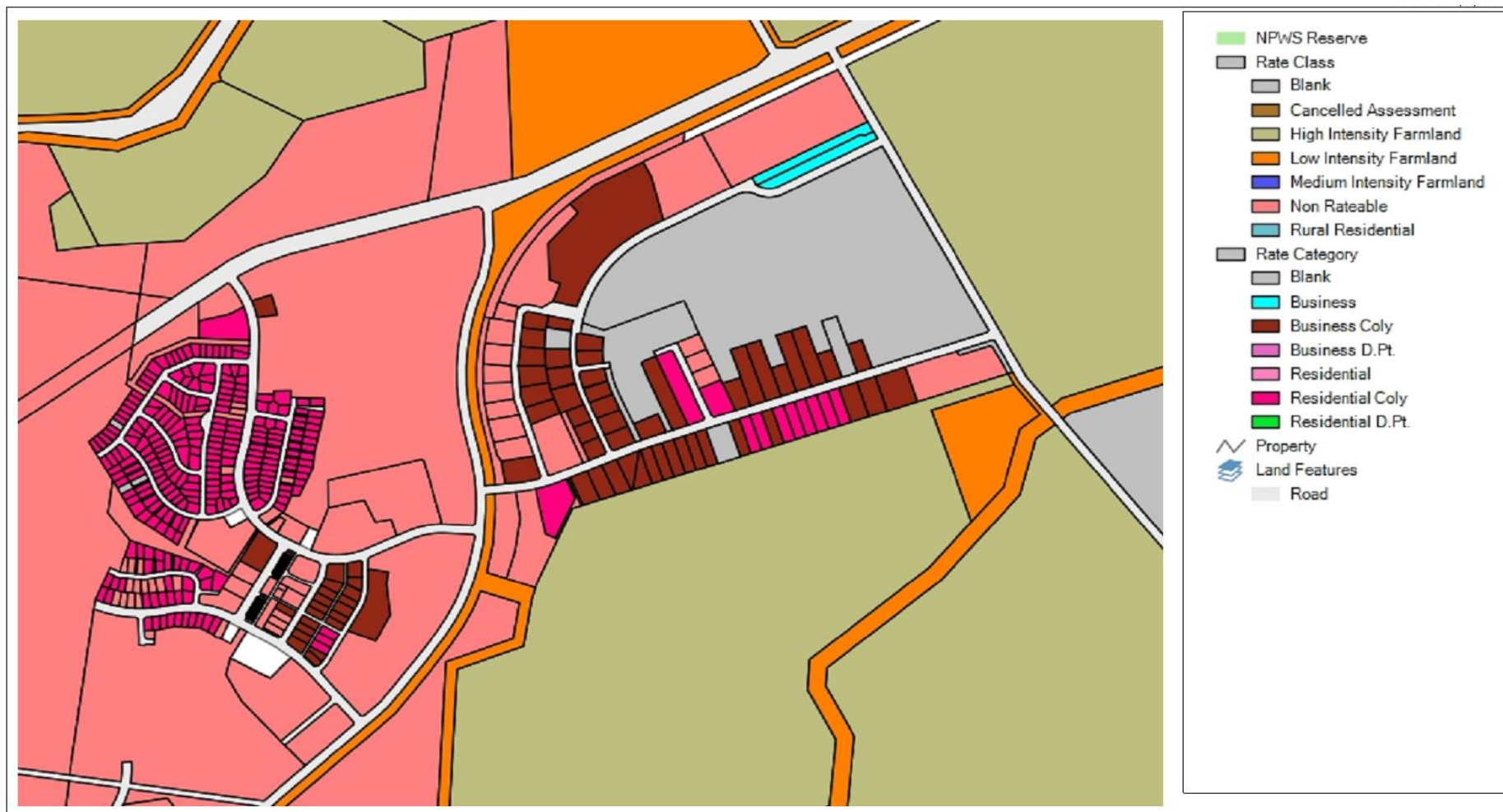
The interest rate on overdue Council rates and charges is set by Government statute and for 2020-21 the rate has been set at 7.0% (2019-20 7.5%).

Postponement of Rates

A ratepayer may apply (annually) for a postponement of rates where, in general terms, their property is being used as a single dwelling yet the land could be used for other more intensive purposes. The decision of postponement of rates is dependent upon the Valuer-General making an allowance under section 585 of the Act. The postponement of rates applies to the current owner and that concession is deemed to be lost when the property is either developed or sold. The purchaser may apply in his/her own right for postponement of future rates, but the accrued balance is due and payable within 30 days of the property being developed or sold.

Pensioner Rebates and Hardship

Eligible pensioners are entitled to a maximum rebate of \$465 per annum. This covers \$290 ordinary rates and domestic waste management charges, \$87.50 water charges and \$87.50 sewerage charges. The rebate is funded 55% by the State Government and 45% by Council for the first \$425.



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Important Notice!

This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground.

This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Murrumbidgee Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.

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True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Murrumbidgee Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.

Important

This map was produced on the GEODESIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geodesic Datum of 1984 (AGD66/84). Heights are referenced to the Australia Height Datum (AHD). For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.

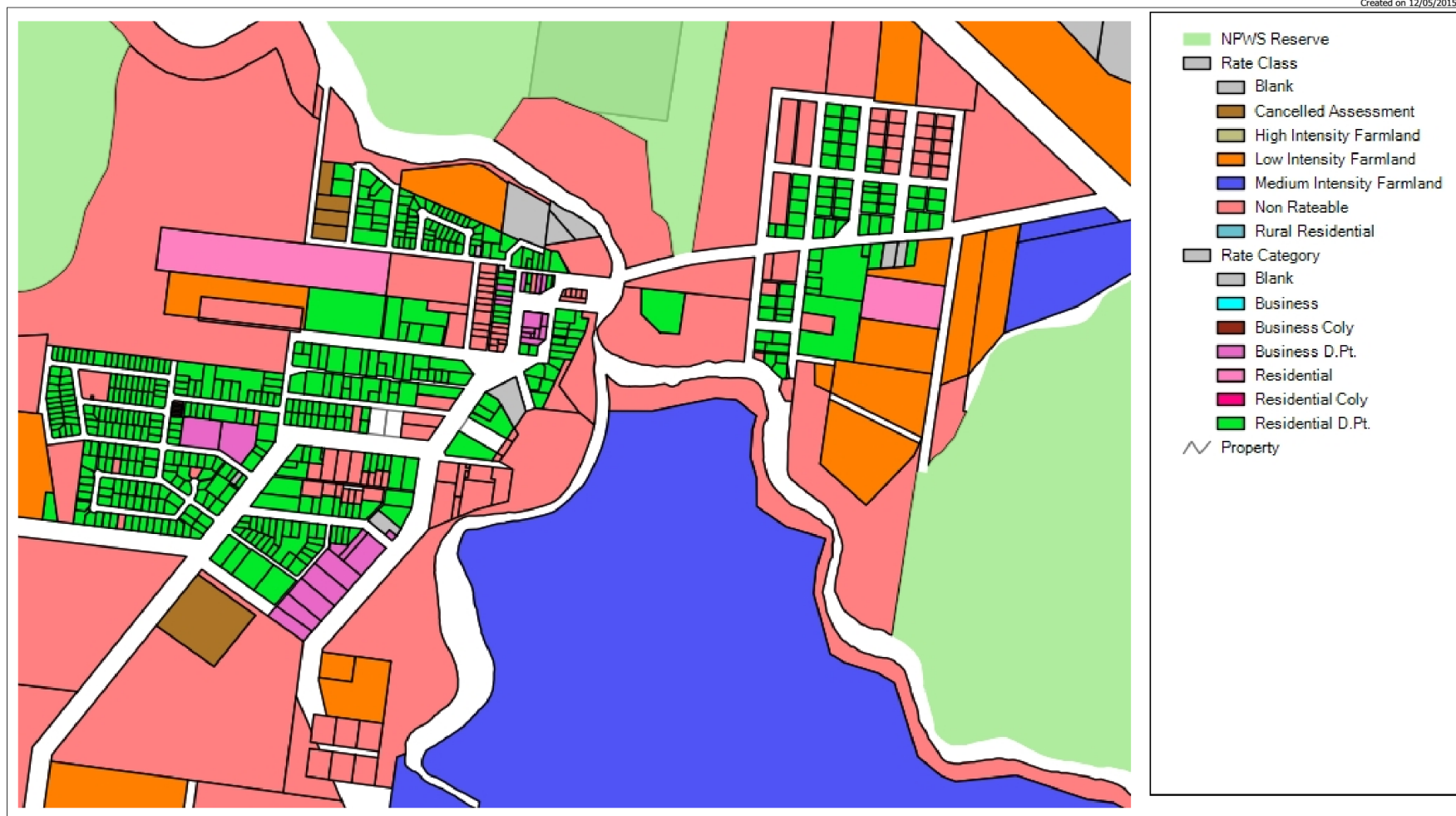
Projection: GDA94 / MGA zone 55

Date: 12/05/2015

Drawn By: Kerry Murray

Coleambally Rating Class

Map Scale: 1:16993 at A4



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Important Notice!

This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground.

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True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Murrumbidgee Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.

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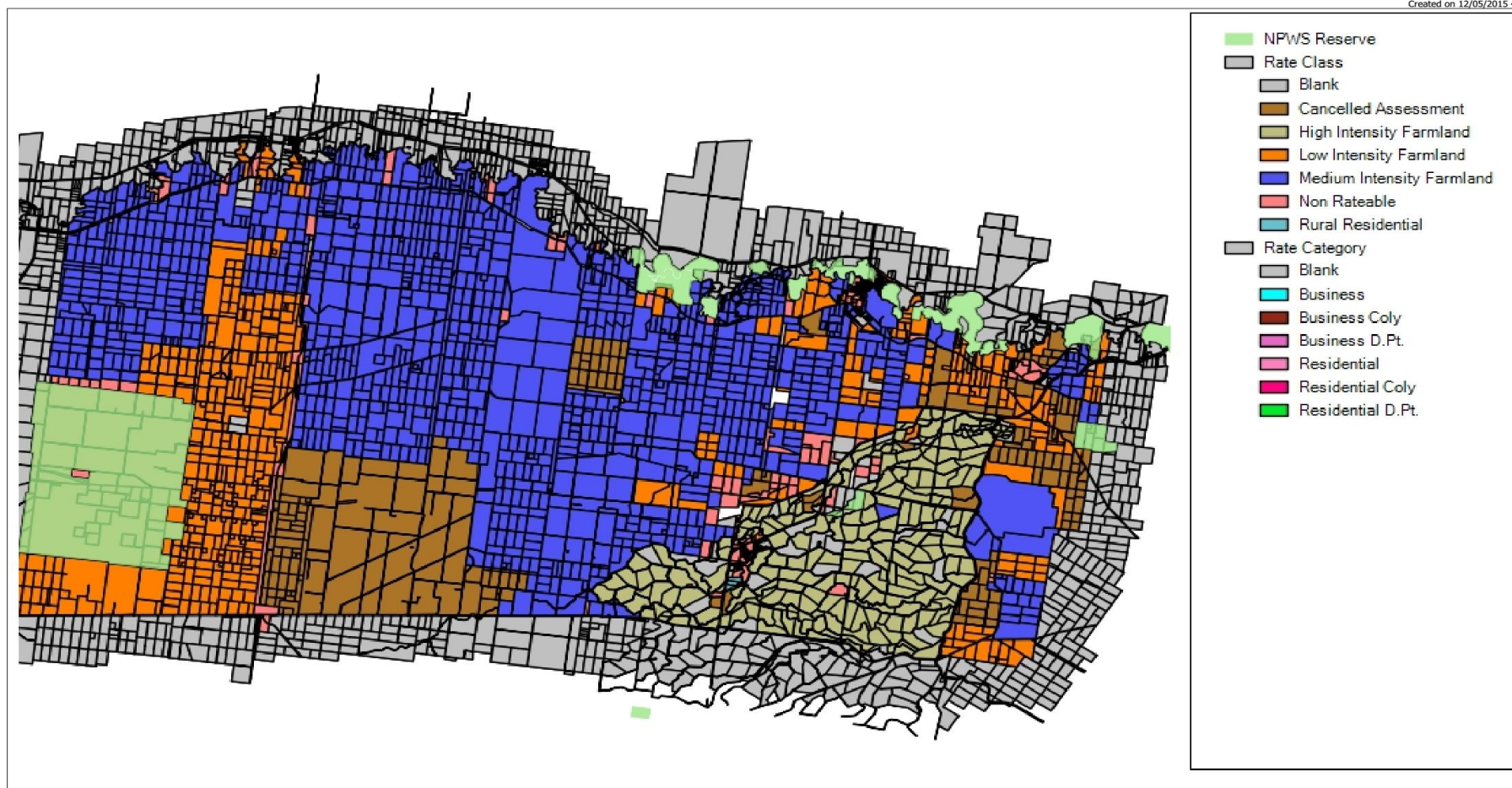
Projection: GDA94 / MGA zone 55

Date: 12/05/2015

Drawn By: Kerry Murray

Darlington Point Rating Class

Map Scale: 1:15762 at A4



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Projection: GDA94 / MGA zone 55

Date: 12/05/2015

Drawn By: Kerry Murray

Murrumbidgee Shire Rating Class

Map Scale: 1:478759 at A4

Water Charges - potable

Water charges are levied under the provisions of the Local Government Act to collect revenue from the property owners who actually benefit from the availability or use of Council's water supply and comprise:

- ☑ Residential and Non Residential properties* that are connected to a Council Water Supply System and supplied with water from that system.
- ☑ Vacant land situated within 225 metres of a Council water main whether or not the property is connected to Council's water supply provided it is possible to supply water to the property if requested.

The water supply charge is set to cover asset replacement and recurrent costs. For 2020-21 Council will apply an increase of between 3% and 15% as per the table below in order to comply with Best Practice Management of Water Supply and Sewerage Guidelines.

Water access charges - potable or recycled networks – Murrumbidgee North

Meter Size	Access Charge 2019-20	Access Charge 21	2020- % Change	No of Assess - May 2019	Projected Income 2019-20
20mm/additional	\$232	\$244	5.0%	737	\$179,533
25mm	\$363	\$381	5.0%	22	\$8,382
32mm	\$428	\$492	15.0%	3	\$1,476
40mm	\$490	\$563	15.0%	3	\$1,689
50mm	\$544	\$626	15.0%	14	\$8,764
100mm	\$605	\$696	15.0%	3	\$2,088
				782	\$201,932

The water consumption charges are based on a two tiered system with the first tier covering basic household water consumption of 125kl per quarter.

To avoid any doubt, a water access charge is levied on all units or dual occupancy properties (whether strata subdivided or not) as provided under Best-Practice Management of Water Supply and Sewerage Guidelines. Where a property has more than one, separate occupancy (eg a granny flat) an additional 20mm access charge will be levied per occupancy.

Access charges are levied for each water supply system available to a property. Land which is exempt from the payment of ordinary rates (pursuant to Sections 555 or 556 Local Government Act 1993) is not exempt from these charges as the charge is limited to the cost of providing the service to the land (Section 503(2)).

Water Consumption Charges - potable water – Murrumbidgee North

Type	Consumption charge 2019-20	Consumption charge 2020-21	% Change	Billable Kilolitres Consumed	Projected Income 2019-20
First Tier 0-125kls	\$0.53	\$0.55	10%	105,086	57,797
Second Tier 126kls and above	\$0.80	\$0.83	10%	404,011	335,329
Third Tier >201	N/A	N/A			
				509,097	393,126

Water consumption charges, will be issued separately in four quarterly accounts.

For properties classified as non-rateable in accordance with Section 555 and 556 of the Act, the charge shall be set at \$0.55 per kilolitre for the year ending 30 June 2020.

Water access charges - potable or recycled networks – Murrumbidgee South

Charge	Category	Assessments	Annual Charge	Charge Yield	Yield % Increase
Water Local	20mm Filtered Access	546	\$ 340.00	\$ 185,640.00	
	25mm Filtered Access	5	\$ 525.00	\$ 2,625.00	
	32mm Filtered Access	17	\$ 855.00	\$ 14,535.00	
	80mm Filtered Access	1	\$ 5,225.00	\$ 5,225.00	
	Raw Water Access	546	\$ 494.00	\$ 269,724.00	
				\$ 477,749.00	

Water Consumption Charges - potable water – Murrumbidgee South

Type	Consumption charge 2019-20	Consumption charge 2020-21	% Change	Billable Kilolitres Consumed	Projected Income 2020-21
First Tier 0-250kls	\$1.94	\$2.00	3%		145,657
Second Tier 251kls and above	\$2.35	\$2.52	7%		13,431
Raw Water per kls	1.01	\$1.04	3%		839
					159,927

Individual metering - units

Since 2007, under Best-Practice Management of Water Supply and Sewerage Guidelines, all new units are required to be metered and billed individually.

Sewerage Charges

Sewerage charges are structured in accordance with Section 409 of the Act and are levied under the provisions of the Local Government Act to collect revenue from property owners who actually benefit from the availability or use of a Council sewerage system and comprise:-

* Residential and non-residential properties that are connected to a Council sewer mains.

* Vacant land situated within 75 metres of a Council sewer main whether or not the property is connected, provided that, it is possible to connect the property to the sewer main if requested.

Best-practice sewerage pricing involves a uniform annual sewerage bill for residential customers. For non-residential customers an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system, together with an access charge based on the capacity requirements that their loads place on the system relative to residential customers.

Sewerage Access Charges – Murrumbidgee North

Sewerage access charges will increase between 3% - 15% for 2020-21 in accordance with the following table:

Location	Access Size	Access Charge 2019-20	Access Charge 2020-21	% Change	No of Assess - May 2020	Projected Income 2020-21
Darlington Point	20mm	\$430	\$443	3%	442	\$ 195,762
	25mm	\$480	\$552	15%	17	\$ 9,384
Coleambally	20mm	\$345	\$355	3%	284	\$ 100,919
	25mm and over	\$385	\$443	15%	27	\$ 11,954
					770	\$318,019

All units (whether strata title or not) are levied the sewerage access charge in accordance with the table above. Where a property has more than one separate occupancy (eg a granny flat), excluding non-rateable properties, an additional charge shall be levied per occupancy. This complies with the requirements under the Best-Practice Management of Water Supply and Sewerage Guidelines.

In accordance with Section 501(1) of the Local Government Act 1993 Council will levy the following annual charges for sewer services:

Category	No of Assess - May 2020	Charge 2020-21	% Change	Yield
Darlington Point				
Church Buildings	2	\$37	3%	\$74
Multiple Units	4	\$221	3%	\$884
Non Rateable Properties	19	\$443	3%	\$8417
Coleambally				
Church Buildings	3	\$46	3%	\$138
Multiple Units	19	\$177	3%	\$3363
Non Rateable Properties	21	\$355	3%	\$7455
Jerilderie				
Church Buildings	4	\$54	3%	\$216
Non Rateable Properties	1	\$95	3%	\$95
TOTALS	75			\$20,642

Sewerage Access Charges – Murrumbidgee South

Category	Type	No of Assessments	Charge	Yield
Sewerage Local	20mm Access Charge	482	\$ 524.00	252,568
	25mm Access Charge	4	\$ 819.00	3,276
	32mm Access Charge	16	\$ 1,341.00	21,456
				277,300

Sewerage Usage Charges

Category	Based upon		Charge		Yield
Non Residential	% of water usage	per kilolitre	\$0.85		15,298

Stormwater Management Charge – Murrumbidgee South

Category	Type	No of Assessments	Charge	Charge Yield
Stormwater Management	Urban Stormwater	443	\$25	\$11,075

Domestic Waste Management – Murrumbidgee North

Council's annual charge for domestic waste management services applies to each occupied residential unit which includes dwellings and each separate occupancy in any flat, townhouse, duplex, dual occupancy, including non rateable residential premises. It does not include service for a secondary dwelling (as defined in the Environmental Planning and Assessment Act 1979) which are charged as an additional service. For the 2020-21 financial year the domestic waste management charge will increase by 3% from the 2019-20 charges. Waste management charges must cover operating costs, including tip rehabilitation.

Type	No. Services May 2020	Domestic Waste Charge 2019-20	Domestic Waste Charge 2020-21	% Change	Projected Income 2020-21
Domestic Waste Management Charge	859	\$140	\$144	3%	\$ 123,696
Additional Service	82	\$70	\$72	3%	\$ 5,904
Domestic Waste - Recycling	811	\$134	\$138	3%	\$ 111,918
					\$ 241,518

Individual Servicing

The charge is based on the cost of providing the service. The charge reflects the reasonable operating and planning costs in providing the following services:

- * weekly collection, removal and disposal of waste 240L mobile garbage bin
- * fortnightly collection and removal of 240L bin of household recyclables

Waste Management – Actual Use

In accordance with Section 502 of the Local Government Act Council adopted to levy the following charges on industrial properties that utilise Council tips for the dumping of large quantities of waste, which is an increase of 3% on the 2019-20 charges.

Type	No. Assess – May 2019	Business Waste Charge 2019-20	Business Waste Charge 2020-21	% Change	Number of services May 2019	Projected Income 2019-20
Industrial Waste charge	1	\$2,223	\$2,290	3%	1	\$2,158
					1	\$2,158

Domestic Waste Management – Murrumbidgee South

Type	Assessments	No of bins	Charge per unit	Charge Yield
Domestic - Urban Collection	373	382	\$ 188	\$ 71,816
Domestic - Vacant land	19	46	\$ 46	\$ 2,116
Business - Collection	84	84	\$ 188	\$ 15,792
Business - Vacant land	48	50	\$ 46	\$ 2,300
				\$ 92,024

Rubbish Tip Fees – Murrumbidgee North

Council has adopted to charge the following (GST Inclusive) rubbish tip fees for the use of Council tips. Subject to the following conditions:

- a) town residents to dump from car boot, sulo bin, utility truck or box trailer free of charge: and
- b) car boot or sulo bin annual charge to only be available to Murrumbidgee Council Rural Ratepayers.

Operation of the landfill site is under review. The charges will increase by 3%, subject to a future report being presented to Council.

Category	Charge 2019-20	Charge 2020-21	% Change
Car boot or sulo bin	\$4.00	\$4.00	0%
Utility or box trailer	\$7.25	\$7.50	3%
Bogie trailer or truck under 2t	\$22.50	\$23.00	3%
Large Truck	72.00	\$74.00	3%
Semi-Trailer	149.00	\$153.00	3%
Car bodies	\$31.00	\$32.00	3%
Car boot or sulo bin annual charge	\$129.00	\$133.00	3%

Tyre Muster

Council is now accepting tyres from Murrumbidgee Council residents only at the Darlington Point waste disposal site subject to the payment of the appropriate charges(GST Inclusive) as set out below:-

Tyre	Charge 2019-20	Charge 2020-21	% Change
Car	\$3.50	\$3.60	0%
Light Truck	\$8.25	\$8.50	3%
Truck	\$14.50	\$15.00	3%
Motor Cycle	\$2.60	\$2.70	3%
Grader	\$67.00	\$69.00	3%
Super single	\$28.00	\$29.00	3%
Earthmover – small (< 1m diameter)	\$71.00	\$73.00	3%
- medium (< 1.5m diameter)	\$160.00	\$165.00	3%
- large	\$294.00	\$303.00	3%
Bobcat	\$11.50	\$12.00	3%
Tyres with rims	Extra \$3.60	extra \$3.60	3%

Water and Sewerage Dividend

Section 409 (6) of the Act enables Council to declare a dividend from the water and sewerage businesses. At this time no dividend is proposed for 2020-21 from either business.

Borrowing Policy

Council has planned for borrowings of \$1,500,000 for 2020 - 2021.

Sundry Debtors

The Act is silent in respect to charging interest on outstanding sundry debtor accounts.

Pricing Policy

Council's pricing policy with respect to the fees and charges it makes has to take into account the greatest good to the community as well as market pressures. The pricing philosophy is designed to meet the needs of the community in that, whilst it is generally one of market pricing, it is flexible enough to provide for community service obligations. The market pricing philosophy can sometimes be incorrectly perceived as just passing on excessive costs to ratepayers. The real effect of the philosophy is a strong discipline on Council to bring its costs and prices into line with market rates. The effect is to promote cost efficiencies throughout all of Council's operations for the benefit of the community. In this respect, Council has developed four pricing types to meet operational requirement as follows:

A. Subsidised or Community Services Obligation

To provide facilities, services or goods for members of the community who may not be able to afford full cost recovery, or the market rate for them. These may be covered by cross subsidisation (use of general revenue) or by specific purpose funding. This pricing policy is applied when either (a) it is known that the customers are unable to pay but should nonetheless have access to the services on social justice ground, or (b) it is impractical to start collecting more given the historical development of the facility, service or good.

B. Determined by Legislation

The price is set by legislation (usually State Government legislation) and Council does not have the opportunity to vary the cost. Not all costs have been advised for 2020-21. The fees and charges currently default to the 2019-20 charge and will be updated when Council is advised of any changes for 2020-21.

C. Market

To provide facilities, services or goods for customers at a price that enables Council to make a profit or to reduce losses of the services to keep them financially viable.

D. Cost Recovery

To provide facilities, services or goods for customers at the actual cost of providing them where the cost is less than market rates. This pricing policy is applied when it is known that customers are willing and able to meet cost recovery, but it is viewed as inappropriate for a public authority to seek to profit from it.

Schedule of Fees

Council's schedule of fees is detailed below in the Revenue Policy.

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Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Administration Sales and Services	Computer Plan per single sheet	\$8.20		D
	Facsimile Machine Use			D
	Fax Transmitting - First page	\$4.00		D
	Fax Transmitting - Subsequent pages			D
	Fax Receiving - First page	\$4.00		D
	Fax Receiving - Subsequent pages	\$0.60		D
	Plan Printing - A2 Black & White	\$5.50		D
	Plan Printing A2 Colour	\$11.00		D
	Plan Printing - A1 Black & White	\$11.00		D
	Plan Printing - A1 Colour	\$18.90		D
	Plan Printing - AO Black & White	\$13.70		D
	Plan Printing - AO Colour	\$23.50		D
	Photocopies - up to 10 copies (per copy)	\$0.60		D
	Photocopies more than 10 copies and less than 100 copies (per copy)	\$0.45		D
	Photocopies more than 100 copies (per copy)	\$0.35		D
	Photocopies use own paper (per copy)	\$0.30		D
	Photocopies (Colour)	\$1.30		D
Business Papers	Supply of Council Business Papers/ Manuals (not including press) *** hard copy on paper ***		\$48.00	D
Companion Animals Lifetime Registration	Fees are per animal			
	Assistance animal		No charge	B
	Not de-sexed		\$216.00	B
	De-sexed		\$60.00	B
	Pensioner with de-sexed dog		\$26.00	B
Annual Permit	Breeder		\$60.00	B
	Non-desexed cats		\$80.00	B
	Restricted breed dog or dog formally declared dangerous		\$195.00	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Dishonoured Cheques	Returned Cheque Fee (each instance)		as per cost to Council	D
GIPA Applications Formal	Individual – Fee including first hour (refer section 64 (1) GIPA)		\$30.00	B
	Individual – Fee thereafter (per hour)		\$30.00	B
GIPA Applications Informal	Subsequent Copies – refer to photocopying charges			
	GIPAA - Informal Access Information if produced in electronic format		\$22.50	D
	Business Papers, Minutes, Management Plan and Annual Reports		No Charge	D
Interest on Overdue Rates and Charges	Accrual of Interest on Rates & Charges (refer 566(3) LGA 1993)	7.00%		B
Noxious weeds certificate	Noxious weeds certificate		\$56.00	D
Planning Certificates Refer CI 259 EPA Reg	Section 10.7(2) Certificate (per lot – up to 5 lots)		\$53.00	B
	Section 10.7 (2) Certificate (6 lots plus)		\$318 plus \$10 per additional lot	B
	Section 10.7 (5) Certificate (per lot)		\$80.00	B
	Section 10.7 (2) &(5) Certificate (per lot – up to 5 lots)		\$133.00	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Planning Certificates Refer CI 259 EPA Reg	Section 10.7 (2)&(5) Certificate (6 lots plus)		\$503 plus \$20.00 per each additional lot	B
	Sewerage/ Drainage Diagram		\$38.00	D
	Section 735A LGA		\$53.00	B
	Section 121ZP & EP&A Act		\$53.00	B
	Administration Charge upon refund		\$15.00	D
	Urgency Fee (within 3 working days of application)	\$100.00		D
	Reprint of S10.7 Certificate		\$26.00	D
Secretarial Support	Administration Staff (per hr - 15 min minimum)	\$56.00		D
Section 603 Certificates	Section 603		\$85.00	B
	Urgency Fee (Within 48hrs)	\$21.00		D
Sundry Administration Activities / Information Research Fee	Professional / Technical Advice	\$97.00		D
Swimming Pools - Entry Fees	Adult – Entry Fee	\$0.00		A
	Child – Entry Fee	\$0.00		A
	Adult – Season Ticket	\$0.00		A
	Child – Season Ticket (2-16 yrs)	\$0.00		A
	Family – Season Ticket	\$0.00		A
Water Meter Readings (Special) Application Fee	Water Meter Reading - Special Application	\$56.00		D
Environment & Planning Department Fees				
Health Inspection Fees	Food Premise Inspection Fee (per inspection)		\$174.00	D
	Improvement Notice – Administration Fee		\$174.00	D
	Hairdresser/Beauty Salon/Skin Penetration or similar		\$174.00	D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Itinerant Food Vendors	Limited approval up to one week		\$81.00	D
	Annual Approval		\$278.00	D
Liquid Trade Waste (LTW) Application Fee for approval to discharge liquid trade waste to sewer	Category 1 Discharger		\$73.00	B
	Category 2 Discharger		\$147.00	B
	Category 2S Discharger		\$147.00	B
	Category 3 Discharger		\$422.00	B
LTW Annual Fees	Category 1 Disharger		\$97.00	B
	Category 2 Discharger		\$196.00	B
	Category 3 Discharger		\$656.00	B
	* Large Discharger		\$196.00	B
	* Industrial Discharger		\$656.00	B
LTW Re-inspection Fee	Re-inspection fee per re-inspection all categories	\$94.00		B
LTW Usage Charges	Category 1 Discharger with appropriate equipment (per kL)		Nil	B
	Category 1 Discharger without appropriate equipment (per kL)		\$1.83	B
	Category 2 Discharger with appropriate pre-treatment (per kL)		\$1.83	B
	Category 2 Discharger without appropriate pre-treatment (per kL)		\$16.77	B
LTW Food Waste Disposal Charge	Food waste disposal charge per bed		\$30.48	B
LTW Non-compliance pH Charge	Value of coefficient K in equation 3 of Liquid Trade Waste Policy		\$0.46	B
LTW Excess Mass Charges	Excess Mass Charges (Prices in \$/kg)			
	Applies only to Category 3 dischargers			
	Aluminium		\$0.82	B
	Ammonia (as N)		\$2.44	B
	Arsenic		\$82.36	B
	Barium		\$41.18	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
LTW Excess Mass Charges continued.	Biochemical oxygen demend (BOD)		\$0.82	B
	Boron		\$0.82	B
	Bromine		\$16.47	B
	Cadmium		\$381.00	B
	Chloride		No Charge	B
	Chlorinated hydrocarbons		\$41.18	B
	Chlorinated phenolics		\$1646.94	B
	Chlorine		\$1.68	B
	Chromium		\$27.45	B
	Cobalt		\$16.77	B
	Copper		\$16.77	B
	Cyanide		\$82.36	B
	Fluoride		\$4.11	B
	Formaldehyde		\$1.68	B
	Oil and Grease* (Total O&G)		\$1.48	B
	Herbicides/defoliants		\$823.98	B
	Iron		\$1.68	B
	Lead		\$41.18	B
	Lithium		\$8.24	B
	Manganese		\$8.24	B
	Mercaptans		\$82.36	B
	Mercury		\$2745.23	B
	Methylene blue active substances (MBAS)		\$0.82	B
	Molybdenum		\$0.82	B
	Nickel		\$27.45	B
	Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N		\$0.21	B
	Organoarsenic compounds		\$823.98	B
	Pesticides general (excludes organochlorines and organophosphates)		\$823.98	B
	Petroleum hydrocarbons (non-flammable)		\$2.75	B
	Phenolic compounds (non-chlorinated)		\$8.24	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
LTW Excess Mass Charges continued.	Phosphorous* (Total P)		\$1.68	B
	Polynuclear aromatic hydrocarbons		\$16.77	B
	Selenium		\$57.95	B
	Silver		\$1.52	B
	Sulphate* (SO ₄)		\$0.17	B
	Sulphide		\$1.68	B
	Sulphite		\$1.83	B
	Suspended Solids* (SS)		\$1.06	B
	Thiosulphate		\$0.29	B
	Tin		\$8.24	B
	Total dissolved solids* (TDS)		\$0.07	B
	Uranium		\$8.24	B
	Zinc		\$16.77	B
LTW Charges for Tankered Waste (Fees in \$/kL)	Chemical Toilet		\$18.02	B
	Septic Tank Waste * Effluent * Septage		\$2.43 \$24.40	B
LTW Testing Fee	External costs for testing of suspended solids, oil & grease and TPH/TRH	\$294.00		D
On-site Sewerage Management Fees (Septic Tank Installations)	Septic (OSSMS) application		\$125.00	D
	Septic (OSSMS) registration		\$26.00	D
	Septic (OSSMS) inspection (Compliance Certificate)		\$118.00	D
On-site Sewerage Management Fees	Sewer management Facility Amended Application		\$64.00	D
	OSSM Inspection Assessment		\$118.00	D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Private Swimming Pool Inspections	NSW Swimming Pool Register (refer Cl 25 Swimming Pool Reg 1998)		\$10.00	B
	Application for certificate of compliance for swimming pool including inspection (refer Cl19(c) Swimming Pool Reg 1998)		\$77.00	B
	2nd and consequent inspections (refer Cl19(b) Swimming Pool Reg 1998)		\$100.00	B
	First Inspection for new owner (refer Cl19(a) Swimming Pools Reg 1998)		\$150.00	B
	Resuscitation Charts		\$31.00	D
Public Swimming Pools	Fees for inspection of pool water quality (public pools only) under Public Health Act	\$168 Plus sampling costs		D
Sewer Disposal	Effluent Disposal per load		\$61.00	D
Water Sampling	Rain Water Tank Sampling & Analysis (Microbiology)	\$332.00		D
Vegetation Clearing Permit	Inspection and issue of permit	\$113.00		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Development Application Fees (refer CI 246B EPA Reg 2000)	Minor Works in Heritage Precinct or Signage		\$77.00	D
	Up to \$5,000		\$110.00	B
	\$5,001 - \$50,000		\$170 + \$3 for each \$1,000 above \$5k	B
	\$50,001 - \$250,000		\$352 + \$3.64 for each \$1,000 above \$50k	B
	\$250,001 - \$500,000		\$1160 + \$2.34 for each \$1,000 above \$250k	B
	\$500,001 - \$1,000,000		\$1745 + \$1.64 for each \$1000 above \$500k	B
	\$1,000,001 - \$10,000,000		\$2615 + \$1.44 for each \$1000 above \$1,000K	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Development Application Fees cont.	More than \$10,000,000		\$15,875 + \$1.19 for each \$1000 above \$10m	B
Development Application Fee for Dwelling House (refer CI 247 EPA Reg 2000)	Construction cost under \$100,000		\$455.00	B
Construction Certificates	Up to \$5,000	\$100.00 plus \$6.00 for each \$1,000 (or part thereof) of the estimated cost		D
	\$5,001 - \$250,000	\$130 plus \$4.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$5,000		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Construction Certificates cont.	\$250,000 - \$500,000	\$1,325 plus \$4.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000		D
	\$500,001 - \$1,000,000	\$2,325 plus \$3.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000		D
	\$1,000,001 - \$10,000,000	\$3,825 plus \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Construction Certificates cont.	More than \$10,000,000	\$12,825 plus \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000		D
	Amendments to Construction Certificate	50% of the CC fee for the project		D
	Works not involving erection of building or carrying out of works, the subdivision of land or the demolition of a building work	\$285.00		D
Complying Development Certificate	Project less than \$5,000	\$110.00		
	Project \$5,001 - \$100,000	\$110.00 plus an additional \$5.00 for each \$1,000 (or part thereof) of the estimated cost over \$5,000		

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Complying Development Certificate continued.	Project \$100,001 - \$250,000	\$585.00 plus an additional \$3.50 for each \$1,000 (or part thereof) of the estimated cost over \$100,000		
	Project more than \$250,000	\$1,110 plus an additional \$2.00 for each \$1,000 (or part thereof) of the estimated cost over \$250,000		
	Amendments to Complying Development Certificate	50% of the CDC fee for the project		
Integrated/Designated/Advertised Development	Development Requiring concurrence/Integrated Development - additional processing fee (Refer CI 252A EPA Reg 2000)		\$140.00	B
	Integrated approvals – fee for concurring authority (per approval) (Refer CI 252A (5) EPA Reg 2000)		\$320.00	B
	Development Application Advertising Fees		\$618.00	D
	Designated Development Advertising Fees (Refer CI 252 (a) EPA Reg 2000)		\$2200.00	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Integrated/Designated/Advertised Development continued.	Advertised Development Advertising Fees		\$1105.00	B
	Integrated Development Advertising Fees		\$1105.00	B
	Prohibited Development Advertising Fees		\$1105.00	B
Long Service Levy	Long Service Levy (only on construction valued at \$25,000 and over)		0.35% of estimated cost of development	B
Modification of consent Refer CI 258 EPA Reg 2000	(1)Section 4.55(1) of the Act		\$71.00	B
	(1A) Section 4.55 (1A)		\$645 or 50% of the fee for the original development whichever is the lesser amount	B
	(2) Section 4.55(2) if the fee for the original application was less than \$100		50% of the fee for the original development application	B
	(b) if the fee for the original application was \$100 or more (i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out or a work or the demolition of a work or building		50% of the fee for the original development application	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Modification of consent continued.	(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less		\$190.00	B
	(iii) in the case of an application with respect to any other development application, as set out in the table following: Up to \$5,000		\$55.00	B
	\$5001 - \$250,000		\$85.00 plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	B
	\$250,001 - \$500,000		\$500 plus additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Modification of consent continued.	\$500,001 - \$1,000,000		\$712 plus additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	B
	\$1,000,001 - \$10,000,000		\$987 plus additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Modification of consent continued.	More than \$10,000,000		\$4,737 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	B
	An additional fee is payable if notice is required to be given under section 4.55 (2) or 4.56 (1) of the Act		\$665.00	
	An additional fee is payable for development to which clause 115(1A) applies		\$760.00	B
Request for Review of Decision to Reject Development Application under Section 8.2(1)(c)	Fee for review of decision to reject a development application Refer CI 257A EPA Reg 2000		\$55.00 - if the estimated cost of the development is less than \$100,000 \$150 – if the estimated cost of the development is \$100,000 or more and less than or equal to \$1,000,000 \$250 – if the estimated cost of the development is more than \$1,000,000	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3)	(a)The maximum fee for a request for a review of a determination under Section 82A(3) of the Act is:			B
	(i)In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of work or the demolition of a work or building		50% of the fee for the original development application	B
	(ii) In the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less		\$190.00	B
	(iii) In the case of an application with respect to any other development application, as set out in the table following: Up to \$5,000		\$55.00	B
	\$5,001 - \$250,000		\$85.00 plus additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3) continued	\$250,001 - \$500,000		\$500 plus additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000	B
	\$500,001 - \$1,000,000		\$712 plus additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000	B
	\$1,000,001 - \$10,000,000		\$987 plus additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3) continued	More than \$10,000,000		\$4,737 plus an additional \$0.027 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	B
	Additional fee if notice of the application is required under section 82A of the Act		\$620.00	
Building Certificates (For Buildings which are lawfully erected) (refer CI 260 EPA Reg 2000)	Building Certificate under Section 6.23(2) of the EP&A Act Dwellings and Class 10 Buildings		\$250.00	B
	Non Dwellings not exceeding 200 sq/m		\$250.00	B
	Non Dwelling exceeding 200 sq/m but not exceeding 2,000 sq/m		\$250.00 plus \$0.50 per sq/m for each sq/m over 200	B
	Non dwelling exceeding 2,000 sq/m		\$1,165, plus an additional \$0.075 cents per sq/m over 2,000 sq/m	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Building Certificates (For Buildings which are lawfully erected) (refer CI 260 EPA Reg 2000) continued.	Any part of a building which does not otherwise have a floor area		\$250.00	B
	Additional Building Certificate Inspection		\$90.00	B
	Copy of a Building Certificate (refer CI 261 EPA Reg 2000)		\$13.00	B
	Process variations to Building Code of Australia – Administration Charge		\$315.00	D
Sub-Division Fees (refer CI 249 EPA Reg 2000)	Involving the opening of a public road		\$665 plus \$65 for each additional lot created by the subdivision	B
	Not involving the opening of a public road		\$330 plus \$53 for each additional lot created by the subdivision	B
	Strata subdivision		\$330 plus \$65 for each additional lot created by the subdivision	B
	Release of Subdivision Certificate		\$103.00	D
	Reinspection of Work Fee	\$108.00		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Administration Fee	Administration fee for construction, compliance, occupation and complying development certificates (refer CL 263 (2) EPA Reg 2000)	\$36.00		B
Amendment to Local Environmental Plan Sundry Town Planning Activities (GST Free)	Amendment to LEP	At cost to applicant		D
	Clause 4.6 Director General's Concurrence Fee		\$346.00	D
	Application for Advertising Structures		\$81.00	D
	Search Fee General Fee		Actual Cost \$55 minimum	D
	Application to vary a development standard		At cost to developer	B
Building Control - Sundry Activities (GST Free)	Application for approval of temporary structure		\$157.00	D
	Application for inspection of moveable dwelling to be re-sited – fee + \$2.00 per km travelled		\$157.00	D
	Local Approvals under Section 68 of the Local Government Act 1993		\$78.00	D
	Refundable Bond to cover damage to roads, kerb & gutters – Security Deposit (only subject to GST if non- refundable)		\$1020.00	D
	Flood Level Peg installation	\$110.00		D
Certified copy of document, map or plan Refer CI 262 EPA Reg 2000	Certified copy of a document, map or plan referred to in section 10.8(2) of the Act		\$53.00	B
Compliance Certificate Inspection	Compliance Certificate Inspection	\$113.00		D
Occupation Certificate Fees	Occupation Certificate (interim and final)	\$113.00		D
Principal Certifying Authority Inspection	Per Inspection	\$113.00		D

Merged Engineering Fees

Function/Activity	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Kerb & Guttering Contributions	Kerb & Guttering - Full cost per lineal metre	\$185.00		D
	Kerb & Guttering - Half cost per linear metre	\$92.00		D
Footpaving Contributions	Footpaving - Full cost per square metre	\$128.00		D
	Footpaving - Half cost per square metre	\$64.00		D
Companion Animals				
Impounding Fees (per animal)	Seizure/Release Fee		\$31.00	D
	Out of hours release fee		\$103.00	D
	Seizure Fee for release of dog on second or subsequent occasion in 12 months		\$65.00	D
	Maintenance fee for each day dog is in pound - Weekday		\$17.00	D
	Maintenance fee for each day dog is in pound – Weekend		\$27.50	D
	Surrender of Animal (per animal)	\$120.00		D
Cats	Seizure Fee (per animal)		\$31.00	D
	Maintenance fee for each day cat is in pound - Weekday (per day)		\$10.30	D
	Maintenance fee for each day cat is in pound – Weekend (per day)		\$18.50	D
	Queen Cat and Kittens (fee per day)		\$31.00	D
	Cat/Possum Trap Bond (fee per hire)		\$56.00	D

Merged Engineering Fees

Function/Activity	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
	Sale of cat to recognised rescue organisation with Section 16d exemption for cats held at the pound. (per animal)		Nil	A
Stock Pound				
Deterrent Fees	Rates as listed below are double if re-impounding occurs within three months by the same owner			
Horses, Cattle, Ass, Mule or Camel	1st animal		\$34.00	D
	2nd and additional animals		\$17.00	D
Goat or Pig	per animal		\$17.00	D
Rams, Ewes, Sheep and Lambs	1 – 20		\$12.00	D
	21 - 50		\$18.50	D
	51 - 100		\$42.00	D
	Each additional animal per head		\$0.50	D
Driving and Transportation Costs	Including pre pound release	Actual Cost		D
Sustenance Charges	Horses and cattle, sheep, goats and pigs (per day per animal)	Actual cost +10%		D
	Advertising	Actual cost +10%		D
	Entry and release fee (per animal)		\$10.30	D
	Sale of Animals or Sale of Each Lot	\$36.00		D
	Equestrian Centre (per annum)	\$586 + electricity		A

Murrumbidgee North - Administration Fees

Activity/Function	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Meals on Wheels	Darlington Point - Meal (per meal)		\$6.90	A
	Coleambally - Full Meal		\$6.20	A
	Coleambally - Half Meal		\$5.80	A
	Respite Day Care - Coleambally Fees		\$6.90	A
Community Transport - Car Fees (per trip)	Coleambally to Griffith/Leeton/Narrandera		\$18.00	A
	Darlington Point to Griffith/Leeton/Narrandera		\$13.80	A
	Coleambally and Darlington Point to Wagga/Albury/Wodonga		\$43.00	A
Community Transport - Bus Fees (per trip)	To Griffith			
	- From Coleambally		\$11.60	A
	- From Darlington Point		\$9.50	A
	(Note: Children 1/2 price)			
Shops/Offices Rental - Darlington Point	Council Office Rental - per day	\$41.00		D
	- per half day	\$21.00		D

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Caravan Park	Inspection Fees per site	\$5.90		D
Health Sundry Activities	Advisory Service by Public Health Professional (per hour)	\$99.00		D
Noxious Weeds	Noxious Weeds Certificate Rural		\$56.00	D
	Noxious Weeds Inspection after Issue of Notice	\$113.00		D
	Noxious Weeds - Private Works			D
Garbage Service - Bin Sales (each)	Sulo Bin – 240 litre	\$95.00		D
	Sulo Bin Wheels	\$18.50		D
	Sulo Bin Axle	\$15.45		D
	Sulo Bin Lid	\$25.75		D
	Sulo Lid Clips (per pair)	\$4.80		D
Tipping Fees	See Pages 18-20			
Cemetery Fees	Lawn Section			
	Burial site & maintenance	\$1735.00		D
	Burial Saturday or Public Holiday	\$2092.00		D
	Reopening for 2nd internment	\$867.00		D
	Infant Graves	\$867.00		D
	Internment of Ashes	\$728.00		D
	Monumental Section			
	Burial site & maintenance	\$1735.00		D
	Reopneing for 2nd internment	\$867.00		D
	Exhumation – Approval Fee	\$72.00		D

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Public Halls and Coleambally Stadium User Fees	Regular Hirers (community) per day	\$9.40		A
	Regular Hirers (commercial)			A
	Per day	\$47.00		A
	Per half day	\$24.00		A
	Per night	\$47.00		A
Special Events/Private Function Hirers	Community Halls per day	\$84.00		A
	Community Halls per half day	\$42.00		A
	Community Halls per night	\$84.00		A
	Cleaning deposit (refundable)			A
	Coleambally			
	Youth/Sports Centre per day	\$84.00		A
	Youth/Sports Centre per half Day	\$42.00		A
	Youth/Sports Centre per night	\$84.00		A
	Cleaning Deposit (refundable)			A
	Coleambally			A
	Stadium – private function	\$113.00		A
	Stadium – local org kiosk	\$35.00		A
	Stadium – local org meeting	\$11.80		A
	Cleaning Deposit (refundable)			A
Recreation Ground - User Charges	Travelling Shows - Small Circus	\$247.00		A
	Travelling Shows - Large Circus	\$360.00		
	Security Deposit (only subject to GST if non-refundable)		\$875.00	A
	Sport and Playing Fields annual hire rates			A
	Cricket clubs	\$257.00		A
	Football clubs	\$520.00		A
	Touch football clubs	\$257.00		A
	Other sporting bodies	\$257.00		A
	Schools	\$0.00		A

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Sale of Sand and Gravel (prices \$/m³)	Loam & Red Sand (landfill, gardens, top dressing)			
	Ex Pit (Council loaded or self Loaded) per metre	N/A		
	Delivered or ex depot	\$28.00		
	Pit Sand (For concreting)			
	Delivered or ex depot	\$37.80		C
	Kyola Pit Sand (Bricky Sand)			
	Delivered or ex-Pit- per metre	\$63.65		C
	River Sand			
	Delivered or ex-Depot per metre			
	Darlington Point	\$81.10		C
	Coleambally	\$92.70		C
	Cracka Dust			
	Delivered or ex-Depot			
	Darlington Point	\$56.10		C
	Coleambally	\$66.70		C
	Road Base 20mm (crushed rock)			
	Delivered or ex Depot – per metre			
	Darlington Point	BLACK \$62.50		C

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Sale of Sand and Gravel (cont....)				
	Coleambally	BLACK \$73.60		C
		PINK \$82.70		
	Aggregate 20mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	\$98.00		C
	Coleambally	\$109.00		C
	Aggregate 10mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	\$103.90		C
	Coleambally	\$115.60		C
	Aggregate 7mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	Not available		C
	Coleambally	Not available		C
	Aggregate 5mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	Not available		C
	Coleambally	Not available		C

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Fee Type
Sale of Water	Water Delivery Charge (10,000Ltrs)			
	Within Shire		\$147.40	D
	Outside Shire			D
	Water Sales from standpipes (up to 5kl)		\$37.00	D
	Per kl over 5kl		\$1.20	D
Water Connection Fees	20mm service		\$424.00	D
	Greater than 20mm or non-standard service		Price on Application	D
Other Water Activities	Location fee for public utilities (callout per employee)		\$48.70	D
	Service charge/per hr/per employee		\$72.10	D
	Water Headworks charge per lot created		Refer to Council Policy	D
Sewer Connection Fees			\$110.00	
Other Sewerage Activities	Location fee for public utilities (callout per employee)		\$48.70	D
	Service charge/per hr/per employee		\$72.10	D
	Sewerage Inspection Fee		\$77.25	D
	Sewer Headworks Charge		Refer to Council Policy	D
	Nth D/Point Sewerage Contributions – Interest		N/A	D
	Liquid Waste Dump (per load)	\$96.50		D

Murrumbidgee North - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST 20/21
220	Gravel Truck	\$166.00
321	Gravel Truck	\$166.00
246	Hyundai Excavator R110 D-7	\$166.00
25	Garbage Compactor	\$188.00
17	Canter Dump Truck	\$99.00
21	New Holland Backhoe	\$166.00
23	John Deere Tractor	\$132.00
24	Fiat 45-66 Tractor	\$132.00
26	John Deere Tractor 6520	\$132.00
27	New Holland Skid Steer Loader	\$132.00
28	IVECO Stralis Water truck	\$154.00
34	Tar Patching Truck (Paveline)	\$166.00
35	Broons Roller	\$34.00
37	1981 Multi Tyred Drawn Roller	\$34.00
38	Multipac VV1500D Roller	\$166.00
39	VP2400 Rubber Tyred Roller	\$166.00
40	Howard Slasher 180B	\$34.00
43	EHD 180 Howard Slasher	\$34.00
46	Howard Rotary Hoe	\$34.00
58	Pump - Sludge Diaphragm Engine Driven	\$34.00
114	Pump - Water Centrifugal 40mm Kohler Prl	\$34.00

Murrumbidgee North - Plant Hire Rates

PLANT NO.	DESCRIPTION	
116	Pump - Water Centrifugal 100mm Trailer	\$34.00
118	Vibrating Plate Compactor	\$34.00
61	Midland Trailer	\$44.00
62	Midland Trailer	\$44.00
63	Super Dog Trailer Low Loader	\$99.00
64	Emergency Trailer	\$99.00
71	Seca Sewerage Cleaner Jet Blaster	\$166.00
156	CAT Grader 140	\$252.00
157	CAT Grader 140	\$252.00
160	Rotary Hoe Stabaliser	\$98.00
22	New Holland Backhoe/Loader	\$166.00
176	Toro GM 360 Mower	\$81.00
177	Toro GM 360 Mower	\$81.00

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Council's Pricing Policy
Laminating Fees	Laminating - A4	\$6.50		Full cost recovery
	Laminating - Card Pouch	\$2.70		
	Laminating - A3	\$9.70		
	Laminating - Poster	\$18.50		
	Laminating - Map (shire, farm, etc)	\$25.50		
Library	Inter Library Loans - Public Libraries other than WRL	At Cost		Full Cost Recovery
	Inter Library Loans - NLA and University	At Cost		
	Inter branch loan service	No Charge		
	Transfer from other branch	No Charge		
	Temporary Borrower Fee	\$20.50		
	Library Bags	\$2.60		
	Photocopying per copy	\$0.65		
	Book reservation fee			
	Provision of CD or USB Memory Stick	At Cost		Full Cost Recovery
	Latest fiction reservation			
	Overdue items (Per overdue notice processing)	At Cost		
	Lost membership card	\$3.10		
	Lost items	Replacement Cost		
	Internet Booking Fee	\$2.00		
	Printing B&W (per page)	\$0.65		
	Printing - Colour (per page)	\$1.30		
	Laminating - Card Pouch	\$2.70		
	Laminating - A4	\$6.50		
	Laminating - A3	\$9.70		
	<i>Facsimile Machine Use</i>			
	Fax Transmitting - First page	\$4.00		
	Fax Transmitting - Subsequent pages	\$0.00		
	Fax Receiving - First page	\$4.00		
	Fax Receiving - Subsequent pages	\$0.65		
	Scanning of documents	\$4.00		
	Information Research Fee -			
	per half hour or part thereof	\$46.00		

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Council's Pricing Policy
Hire of Council Facilities Halls				Full (100%) cost recovery
	Ian Gilbert Room & Kitchen Hire	\$275.00		
	Wunnamurra Hall & Kitchen Hire	\$328.00		
	Dancing and Rehearsals	\$65.00		
	Tea and Coffee per head	\$5.40		
Hall	Setting up of seating/tables and other material (seating plan to be supplied by hirer)			Full (100%) cost recovery
	Setting up of Hall	\$202.00		
	Setting Up Ian Gilbert Room	\$143.00		
Bond	Bond Fully refundable if hall left in clean and respectable condition at conclusion of function Cleaning costs withheld from bond on refund if left in unsuitable condition		\$560.00	
Council Chambers Only to be let with concurrence of General Manager	Hire of Council Chambers Half day	\$110.00		
	Hire of Council Chambers Full day	\$202.00		
	Hire of Council Chambers Tea and coffee per head	\$5.40		
Racecourse	Hire of Racecourse Facilities			Full (100%) cost recovery
	All Racecourse Facilities	\$699.00		
	Racecourse Tearooms & Kitchen	\$243.00		
	Apex Shed, Bar Tearooms & Kitchen	\$582.00		
	Racecourse Sheds and Stalls	\$357.00		
	Apex Shed	\$357.00		
	Hiring of Crockery and cutlery	\$92.00		
Monash Park	Hire of Club rooms for private function (please note venue will only be available if not being used by regular users)	\$243.00		
Library - Monash Room	Multi purpose Room	\$86.00		Full (100%) cost recovery
	Tea and Coffee per head	\$5.40		
Library - Banksi Room	Room only - Limited seating (No food or drink)	\$33.00		
	Library opening hours only			
Sports Complex Charges	Annual Membership Fee (Per Person)	\$269.00		
	Monthly Membership Fee (or part there of)	\$29.00		
	Monthly Membership Fee - Student (or part there of)	\$22.00		
	Hire of Complex (for non private use) - per hour	\$27.50		
	Family Membership (2 Adults and school aged Children) Monthly Fee	\$65.00		
	Family Annual Membership Fee	\$646.00		
	Fob deposit (refundable on return)	\$50.00		

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Council's Pricing Policy
Information Research Fee	Response to subpoena per hour - 1st hour or part thereof - 2nd and subsequent hours		\$86.00	Partial cost recovery
Travelling Shows	Deposit against cleaning and restoration of site		\$901.00	Full (100%) cost recovery
Travelling Shows	Inspection of mobile food vending facilities per hour or part thereof		\$217.00	Full (100%) cost recovery
Travelling Shows	Tent erection fee or site establishment fee			Full (100%) cost recovery
	Small circus		\$246.00	Full (100%) cost recovery
	Large circus		\$261.00	Full (100%) cost recovery
Sewer Connection Fees	Connection Fee where service exists		\$636.00	
Sewer Connection Fees	Connection to unserved area		as per quotation	
Sewerage Fees	Sewer Reconnection Fee		\$136.00 + Inspections	
Sewerage Fees	New Subdivision or existing non-sewer rateable properties		actual cost to connect service	Full (100%) cost recovery
Waste Management Charges - All Council Operated Tips	Common Tip Load to be checked by Council Officer (Key for Common Pit to be obtained during office hours only)			Full (100%) cost recovery

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive	Council's Pricing Policy
Waste Management Charges - All Council Operated Tips cont.	Asbestos (only accepted from sources within the Council)			Full (100%) cost recovery
	Industrial, Commercial & Domestic per m3	\$19.50		
	Car Bodies	\$72.00		
	White Goods per m3 (Gas Removed)	\$27.50		
	Key Deposit (Refundable upon return)	\$50.00		
Waste Management Charges	Replacement of Wheelie Bin	\$118.00		Full (100%) cost recovery
Car Bodies	Removal of Car bodies	At Cost	At Cost	Full cost recovery
Water Supply Fees	Filtered Water Connection Fees			Full (100%) cost recovery
	Filtered Water 20mm Tapping		\$636.00	
	Filtered Water 25mm Tapping		\$862.00	
	Filtered Water 32mm Tapping		\$1129.00	
	Filtered Water 40mm Tapping		\$1405.00	
	Filtered Water 50mm Tapping		\$1665.00	
Water Supply Fees	Raw Water Connection Fees			Full (100%) cost recovery
	Raw Water 20mm Tapping		\$636.00	
	Raw Water 25mm Tapping		\$862.00	
	Raw Water 32mm Tapping		\$1129.00	
	Raw Water 40mm Tapping		\$1405.00	
	Raw Water 50mm Tapping		\$1665.00	
Water Sample Testing	Bacteriological			Full (100%) cost recovery
	Non urgent	\$164.00		
	Urgent	\$330.00		
Water Sample Testing	Chemical - flat rate (Sample requires - 2 x 1 litre bottles)	\$275.00		Full (100%) cost recovery
	Pesticide - flat rate (Sample requires - 2 x 1 litre bottles)	\$275.00		

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive
Cemetery Fees Note : Council will not be responsible for damage to monumental work when a grave is re-opened			
	Charges for grave digging & backfilling in overtime		
	Backfill only - single / double or re-opened	133.00	
	Lawn Sunday single	2,488.00	
	Sunday double	2,840.00	
	Sat/Mon RDO single	1,996.00	
	Sat/Mon RDO double	2,306.00	
	Monumental Sunday single	1,872.00	
	Sunday double	2,136.00	
	Sat/Mon RDO single	1,500.00	
	Sat/Mon RDO double	1,735.00	
	Enquiries		
	First half hour	47.00	
	Each additional half hour	47.00	
	Permission to erect monuments and headstones		
	Single Grave	153.00	
	Double Grave	153.00	
	RSL	62.00	
	Reservation of Burial site		
	Single or double grave (pre 1989 interment fee will attract a credit)	251.00	
	Burial of Ashes in Crematorium Wall (including inscription of bronze plaque)	714.00	
Ashes	Burial of Ashes in Rose Garden (including inscription of bronze plaque & standard rose)	1,937.00	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive
Lawn	First internment and inscription of bronze plaque		
	- single	1,934.00	
	- double	2,146.00	
	* - reopening for second internment additional inscription	1,430.00	
	Stillborn baby	1,411.00	
Note : Council will not be responsible for damage to monumental work when a grave is re-opened			
Monumental	First internment		
	- single	1,420.00	
	- double	1,684.00	
	* Re-opening for second interment		
	- With monumental work	1,410.00	
	- Without monumental work	1,259.00	
	Stillborn Child - single grave	1,049.00	
Headstone	Council construction of plinth inclusive of monumental fees, plaque & placement upon gravesite	771.00	
Common	Lease of land		
Culverts	Access culverts (Standard culvert consists of a rubber ring jointed pipe 4.88 m x 375 mm diameter with precast headwalls and 5m ³ gravel)	3,025.00	
Culverts	each additional metre	324.00	
Noxious Weeds	Spraying (per hour) - One operator, vehicle and spray equipment	As per quotation	
Oversize Permit	Class 1 permit		76.00
Plant Hire	Private Works		
Private Works	Delivery (in addition to material cost)		
	Delivery per load outside town plus cartage rate to haul	37.00	
	Delivery per load - In town	56.00	
Private Works	Materials - from Depot per metre		
	Aggregate	167.00	
	Red Sand	24.00	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive
	Concrete Sand	34.00	
	Gravel	28.00	
	Roadbase	69.00	
	Roadbase/Gravel mix	58.00	
	Metal Dust	58.00	
	Reject Aggregate	28.00	
Private Works	Gravel		
	Fill loaded only	16.50	
	Fill load and haul -add cartage rates for haulage	16.50	
	Materials from Gravel Pits - per metre³		
	Loaded & Hauled by Council-plus cartage rate p/km per m3	20.00	
	Loaded by Council & Hauled Privately	20.00	
	Red Sand from Sandhill per m3 plus cartage p/km per m3	15.45	
Road Closure	Road Closure Administration Fee		
Road Opening Permit	Road Opening Permit including Inspection Fee -Domestic Works	85.00	
	Road Opening Permit including Inspection Fee - Rural and Commerical Works	278.00	
Sale of Old Materials	Secondhand Concrete Pipes		
	300mm diameter	34.00	
	375mm diameter	43.00	
	450mm diameter	59.00	
	525mm diameter	59.00	
	600mm diameter	84.00	
	Secondhand Materials		
	Grader Blades	23.60	
	Grader Tyres	109.00	
	Truck Tyres 900x20 & 10x20	59.00	
	200 litre drums	28.80	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	2020-21 Fee GST Inclusive	2020-21 Fee GST Exclusive
Saleyards	Sales		
	Minimum Opening fee per sale	1,343.00	
	Sheep sold Per head	0.35	
	Sheep unsold per head	0.23	
	Agents fee per head	0.16	
	Use of Yards - Overnight camping (wateryard)	87.00	
	Use of Yards- Sheep (drafting, marking etc) per head per day	0.16 to a Minimum	
Truck Wash Charges Avdata System	Truck Wash per minute		0.63
	Truck Wash Avdata Key Deposit	41.00	
Water Charges	Meter Test Fee (Refunded if faulty)	63.00	
Water - Sale in Truck Loads	Water Charges per kilolitre		
	0 to 5000 lt		35.00 + 1.99 per kl
	5001 to 10,000 lt		44.00 + 1.99 per kl
	10,001 to 15,000 lt		51.50 + 1.99 per kl
	15,001 and above		63.00 + 1.99 per kl

Murrumbidgee South - Plant Hire Rates

PLANT HOURLY HIRE RATES 2020/21			
Plant No.	Type	Make	TOTAL Comprehensive inc GST 2020/2021
2375	Grader	Caterpillar 140M	252.00
2504	Grader	Caterpillar 140M	252.00
1201	Grader	Caterpillar 140M	252.00
1005	Grader	Caterpillar 140G	252.00
2503	Loader	Volvo L90F	252.00
2624	Tractor	Case IH FWA	142.00
2371	Tractor	Case IH Maxxum 140	142.00
1029/800	Tractor	Case IH 5150	133.00
1034	Tractor	Case IH 5130	133.00
1004	Roller-Vibrating	Dynapac CA236D	184.00
1010	Roller - Padfoot Vibrating	Hamm 20t	184.00
1766	Multi Tyred Roller	Hamm 20t	175.00
1009	Vibrating Roller	Wacker	77.00
22	Wacker	B560Y	Minor Plant
2489	Skid Steer Loader	Case	157.00
1013	Dual Axle Trailer	Tag-Along Skid	60.00
2457	Multi Tyred Roller	Pacific RP16	175.00
29	Concrete Saw	Echo	38.00
1789	Mower - Ride on	Husqvarna	71.00
35	Trailer		61.00
1026	Vibrating Plate	Wacker	43.00
1027	Vibrating Roller	Mustang - Benford	64.00
110	Backhoe	Komatsu	184.00
44	Concrete Saw	Stihl	Minor Plant plus blades
1030	Trailer Tilt/Bed	Target/Arrow 14T	71.00
46	Mini Weed Sprayer		Minor Plant
1031	Vibrating Plate	Wacker VPH 70	47.00
1032	Water Tank (14,000 Lt)	Stainless Steel	24.70
1006	Mower -Ride On	MTD Yardman	71.00
1039	Breaker	Wacker	73.00
1040	Slasher	Page UDZ	46.00
1049	Trash Pump	Wacker	43.00
137	Mower - Out Front - Ride on	Iseki	88.00
1054	Concrete Cutter	Ceterford	57.00
2501	Brush Cutter	Echo	Minor Plant
2348	Chainsaw	Echo	Minor Plant
89	Rotary Hoe	Celli K230	32.90
90	Noxious Weed Unit	Quick Spray	26.70
1058	Rotary Hoe	Celli K230	32.90
1104	Trailer 6 x 4 Box	Single Axle	39.00
1060	Slasher	Jon Berends	39.00
99	Woodchipper	Rivett	142.00
1062	Roller SP Ped.	Bomag	37.00
1063	Roller - Grader	Free Roll	28.80
1064	Roller - Grader	Free Roll	28.80
1065	Roller - Grader	Free Roll	28.80
104	Welder	Megajet	67.00
107	Pump	Portex 230	67.00

Murrumbidgee South - Plant Hire Rates

PLANT HOURLY HIRE RATES 2020/21			
Plant No.	Type	Make	TOTAL Comprehensive inc GST 2020/2021
108	Broom	Pacific 85RMP	86.00
1074	Dog Trailer	Hamelex	50.00
1085	Dog Trailer	CBB	50.00
c	Dog Trailer	North Star Tri Axle	50.00
1070	Pig Trailer	Hercules	50.00
1073	Pig Trailer	Hercules	50.00
1076	Roller - Grader	Free Roll	28.80
Vehicles			
2532	Holden Colorado(Workshop) - per km	Crew Cab	1.10
11	Holden Colorada (Development) - per km		1.10
2481/1090	Holden Colorado - per km	Space Cab	1.10
2719	Nissan Utility(Weeds) - per km	Patrol	1.18
2321	Truck (Maintenance) - per hour	Volvo	83.00
	- per km	Minimum Charge 1/2 hour	1.18
1043	Truck (Maintenance) - per hour	Fuson Tipper	83.00
	- per km	Minimum Charge 1/2 hour	1.18
119	Truck (Water Tanker)- per hour	Scania	158.00
	- per km	Minimum Charge 1/2 hour	1.18
1020/2637	Truck (Gravel) - per hour	Volvo FM 12	131.00
	- per km	Minimum Charge 1/2 hour	1.18
2488	Paveliner - per hour	Patchmobile	158.00
	- per km	Minimum Charge 1/2 hour	1.18
2374	Truck (Gravel) - per hour	Volvo FM 12	131.00
	- per km	Minimum Charge 1/2 hour	1.18
1012	Truck (Maintenance) - per hour	Mitsubishi FK 415	83.00
	- per km	Minimum Charge 1/2 hour	1.18
24	Ford Ranger(Storeman) - per km	Ranger	1.10
1086	Truck (Gravel) - per hour	Volvo FM 13	131.00
	- per km	Minimum Charge 1/2 hour	1.18
2479	Truck (Maintenance) - per hour	Mitsubishi	84.00
	- per km	Minimum Charge 1/2 hour	1.18
2639/2344	Isuzu Truck(Construction) - per km	Crew Cab Truck	1.18
10	Ford Ranger(Sewerage) - per km	Ford	1.10
5	Holden Utility (Overseer)	Colorado	1.10

Notes:

1. Backhoe and Loader will be charged at hourly rate plus travelling one way.
2. Graders will be charged at hourly rate plus travel cost of \$51.00 per job.
3. Minor Items of plant are only available with the operator at the rate of \$21.00 (inclusive of GST) per hour **plus operator wages & oncosts.**
4. All plant items are only to be hired with an operator.