

END OF TERM REPORT

2017-2021



Murrumbidgee
COUNCIL



Acknowledgement of Country

We would like to show respect and acknowledge the traditional custodians of the land, Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander people.

Pictured is local girl Kizzi admiring the incredible mural which graces the walls of the Council Chambers at Jerilderie. The mural is titled 'Yo-thun-ing-yuna-ngarratya', meaning 'Coming Together'. It was created for the 2000 Olympic Games, where it was hung in Parliament House to provide a visual welcome to visitors and wish them peace and safe travel.

The painting depicts various Aboriginal design elements, including the Eaglehawk, which is the Barundji/Barkindji totem. It also depicts a white feather to symbolise safe travel.

The mural was created by four Barundji/Barkindji artists: Elsie Black, Gertrude Gittins, Eileen Ballangarry and Sos Hawkins. These women can trace their family back at least 700 years as direct matriarchal descendants of the tribe. We sincerely thank these talented artists for this masterpiece and for allowing us to share it with for all to see and appreciate.



Contents

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Authorised by John Scarce, General Manager, Murrumbidgee Council, 35 Jerilderie Street Jerilderie NSW 2716.

A person wearing a bright pink long-sleeved shirt is shown from the side, reaching out to touch a green plant in a field. The background is a soft-focus landscape of green plants under a bright sky. A semi-transparent grey box is overlaid on the left side of the image, containing the text.

Welcome!

Welcome to Murrumbidgee Council's End of Term Report for 2017-2021.

This report provides a summary of Council's progress and achievements through this term, particularly in regards to implementing the Community Strategic Plan. It is prepared in accordance with the Local Government Act 1993.

The End of Term Report is Council's report card on Council's progress in implementing the Community Strategic Plan during its term. It is a statutory requirement under the NSW Government's Integrated Planning and Reporting Legislation for Local Government.

Message from the Mayor



Ruth McRae
Mayor

R. K. McRae

Message from the General Manager



Our Councillors



The Murrumbidgee Local Government area (LGA) is divided into three wards, with three councillors elected to represent each ward. The Mayor and Deputy Mayor are elected by the Councillors. Our Mayor throughout the

Council term was Cr Ruth McRae. The Deputy Mayor was Cr Robert Black.

The Councillors make decisions about what happens across our LGA and ensure decisions adopted are implemented.

JERILDERIE WARD

RUTH McRAE
Elected 2017
Mayor 2017-2021



GAILA SMITH
Elected 2017

FAITH BRYCE
Elected 2017



MURRUMBIDGEE EAST

ROBERT BLACK
Elected 2017
Deputy Mayor 2017-2021



PAT BROWN
Elected 2018

CHRISTINE CHIRGWIN
Elected 2017



AUSTIN EVANS
Elected 2017
Resigned 2017

MURRUMBIDGEE WARD

ROBERT CURPHEY
Elected 2017



PHILLIP WELLS
Elected 2017

GAVIN GILBERT
Elected 2017



Our Footprint

Our community includes:

- ◆ A population of 3,916 people
- ◆ 3 townships of Coleambally, Darlington Point and Jerilderie, and surrounding rural localities (or part) of Argoon, Bundure, Carrathool, Coree, Four Corners, Gala Vale, Logie Brae, Mabins Well, Mairjimmy, Nyora, Oaklands, Steam Plains, Waddi and Yamma, encompassing an area of 6,880 km².
- ◆ 3 offices, 3 depots
- ◆ 122 machines and vehicles
- ◆ 1,721 kms of roads
- ◆ 1 library, 1 mobile library
- ◆ 3 waste depots and 950 bins per week
- ◆ 10 halls and facilities
- ◆ 9 public toilets
- ◆ 2 skate parks
- ◆ 3 sporting ovals
- ◆ 2 sporting complexes
- ◆ 3 swimming pools
- ◆ 1 river, 1 lake, 1 billabong
- ◆ Nature trails and walks
- ◆ 3 cemeteries
- ◆ 1 saleyard



Our Community

Our Purpose

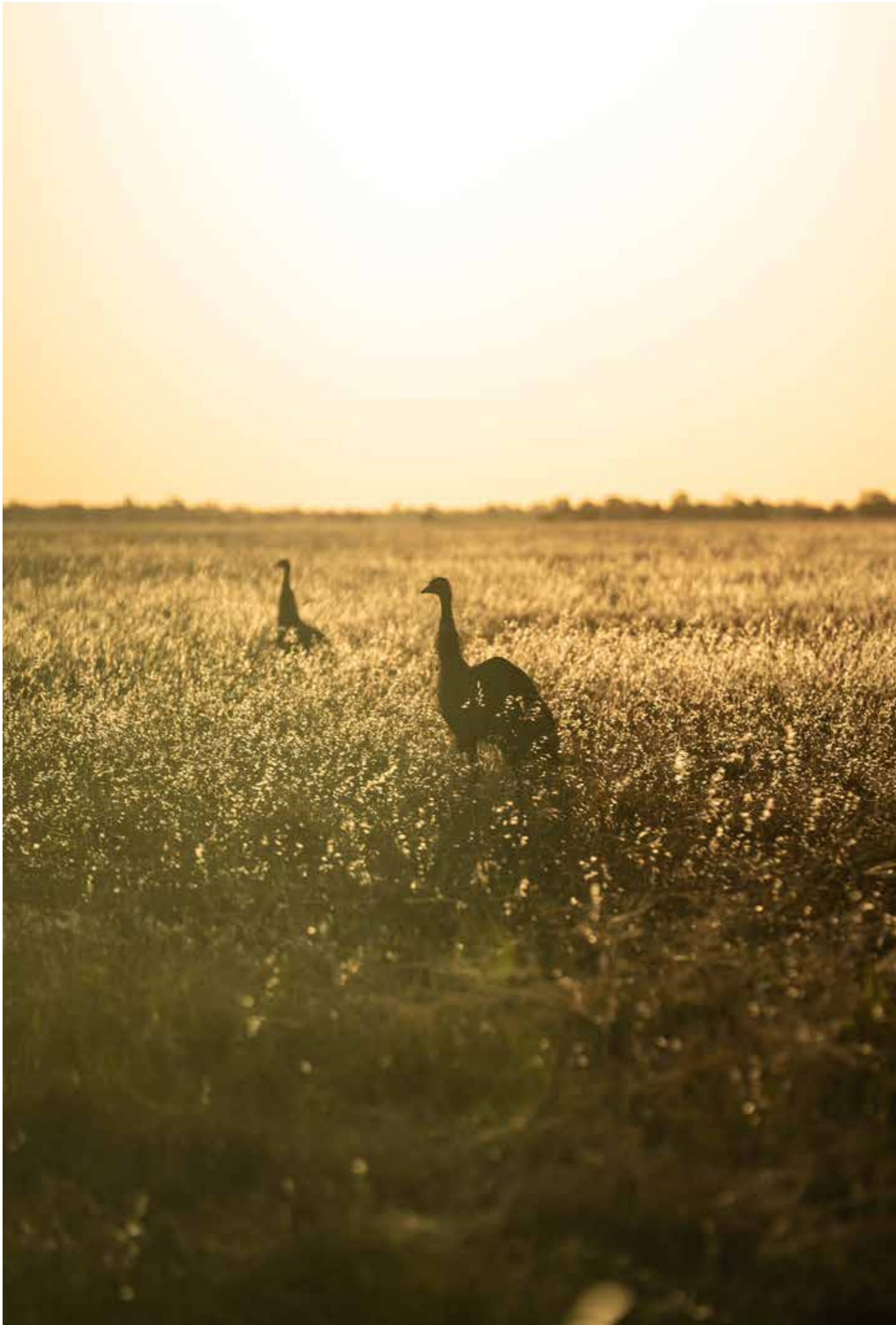
We aim to deliver quality services to create a friendly and welcoming community.

Our Community Vision

We strive for a community built by innovative and reliable services.

Our Values

Creativity, quality, tradition and energy.



Planning and Reporting Framework

The way we plan and report is outlined in the Local Government Act 1993 and the Local Government (General) Regulation 2005. Referred to as the 'Integrated Planning & Reporting' (IP&R) framework, it allows councils to integrate their various plans, achieve the maximum leverage, and plan holistically for the future. This is achieved through the following documents:

- Community Strategic Plan (10 year plan) - identifies the community's priorities and strategies to deliver this.
- Delivery Program (4 year plan) - how the community's priorities and wishes in the Community Strategic Plan will be achieved.
- Operational Plan (annual) - the activities within a

financial year to achieve the actions in the Delivery Program.

- Resourcing Strategy, made up of:
 1. Long Term Financial Plan (10 year plan) - how Council affords to meet current and future needs (ensuring we are financially sustainable).
 2. Workforce Management Plan (minimum 4 years) - human resourcing requirements.
 3. Asset Management Plan (minimum of 10 years) - accounting for and planning for all existing assets (including their condition) and future community assets as proposed in the Delivery Program.

These are reported to the community through the:

- Annual Report - summarises performance and achievements in the preceding financial year. It tracks the implementation of the Delivery Program and Operational Plan and also includes some information required by the Local Government regulations.
- End of Term Report - Details achievements in implementing the Community Strategic Plan over the previous four years.



Our Strategic Vision

At Murrumbidgee Council, we value creativity and innovation to reliably delivery quality service and facilities to our communities. We do this through traditional principles and forward thinking that provides strong, positive leadership to nurture who we are, where we live and what we have built. Our communities are welcoming and energetic, fun and friendly places. They appeal to all and have everything you need.

We value creativity and innovation to reliably delivery quality service and facilities to its communities. It does this through traditional principles and forward thinking that provide strong, positive leadership to nurture who we are, where we live and what we have built. Our communities are welcoming and energetic – fun and friendly places that appeal to all with everything you need.

COMMUNITY STRATEGIC PLAN

The Community Strategic Plan (CSP) sits above all other Council plans and policies in the hierarchy of plans.

The purpose of the CSP is to identify the community's main priorities and aspirations for the future and plan strategies to achieve them. These strategies take into consideration the issues and pressures that may affect the community and should ideally consider the level of resources that are realistically available.

The Murrumbidgee Council Community Strategic Plan (CSP) was developed following community consultation and was adopted by Council in June 2018. The identified key strategies were grouped into the following five strategic themes that reflect the main themes identified during the Community Engagement and consultation process held by Council. They reflect Council's broad governance, reporting and operational structure.

The five key strategic themes of the Plan are:

1. **Our Community - Who we are**
2. **Our Environment - where we live**
3. **Our Infrastructure - What we have built**
4. **Our Economy - Creating our own opportunities**
5. **Our Leadership - Looking to our future**



Strategic Theme #1: Our Community: Who we are

We support all members of our Council community. We strive to ensure they feel safe and are actively and passionately involved in establishing and promoting a connected, respected Council Area by facilitating equitable access to community infrastructure and services – healthcare, education and transport. The diversity of our three towns serves to create a stronger, ever-evolving Murrumbidgee Community, which values its rural lifestyle as the place to work and live sustainably into the future.

STRATEGIES:

- 1.1 Building and Supporting a Diverse Community
- 1.2 Protecting and Embracing Cultural Identity and Heritage
- 1.3 Creating Community Opportunities and Equitable Access to Council and Community Services and Programs
- 1.4 Enhancing Health and Wellbeing
- 1.5 Creating a Safe Community

1.1 Building and Supporting a Diverse Community:

- 1.1.1 Improve and increase the availability of community and public transport options throughout the Council area so that we have access to nearby services outside our Local Government Area
- 1.1.2 Engage and encourage the disadvantaged members of Murrumbidgee communities by supporting the work of regional government agencies and NGOs
- 1.1.3 Foster and provide community opportunity and build a culture of respect for diversity and differences through the performing and visual arts
- 1.1.4 Build a culture of respect for diversity and differences

1.2 Protecting and Embracing Cultural Identity and Heritage:

- 1.2.1 Provide opportunities for our community to showcase their heritage and diversity
- 1.2.2 Value-add to our historic places and spaces

- 1.2.3 Unique historic stories from across the Council area are celebrated and protected

1.3 Creating Community Opportunities and Equitable Access to Council and Community Services and Programs:

- 1.3.1 Foster current sporting, social, recreational and cultural events and activities to increase participation and inclusion.
- 1.3.2 Encourage the development of a range of sporting options, particularly for young people, and enhance the capacity of community organizations and sporting groups to access external grants and funding opportunities.
- 1.3.3 Provide opportunities for the towns to interact more to ensure a greater sense of connectedness and create closer bonds including fostering and supporting and recognising volunteers and their organisations within the community
- 1.3.4 Provide a range of community entertainment activities including activities for youth, seniors and people with disabilities
- 1.3.5 Strengthen community pride through honours and awards nominations and ensure Council-provided grants and in kind support is efficiently and equitably distributed to support community and sporting groups efforts and activities
- 1.3.6 Ensure Murrumbidgee libraries are cultural, recreational and learning centres of the communities of Murrumbidgee

- 1.3.7 Provide opportunities for the towns to interact more to ensure a greater sense of connectedness and create closer bonds including fostering and supporting and recognising volunteers and their organisations within the community

1.4 Enhancing Health and Wellbeing:

- 1.4.1 Manage and maintain the amenity of parks, gardens and the environs of all Council communities
- 1.4.2 Ensure that we have access to a broad range of mental health services
- 1.4.3 Promote and support health services
- 1.4.4 Maintain public health inspection and licensing programs and compliance
- 1.4.5 Diversify engagement to increase awareness

and participation in education including investigating opportunities for developing partnerships with TAFE and regional universities

1.4.6 Support the continuity of health services from public and private sector across Murrumbidgee

1.4.7 Support a community health facility where allied and specialist health service providers can operate an MPS service model

1.4.8 Support our community services programs and encourage collaboration and communication linkages between service providers across the region

1.4.9 Provide support to community funded cultural and wellbeing activities and events – for example, investigate the possibility of opportunities other than Australia Day when our community can celebrate together

1.5 Creating a Safe Community:

1.5.1 Working with relevant agencies (including police and schools), to maintain and develop existing road safety initiatives within the Council area to keep our children safe

1.5.2 Liaise with local police and State government to increase police presence and visibility in our area

1.5.3 Provide adequate street and security lighting in our towns

1.5.4 Council supports, and where appropriate, seeks funding for community safety programs and initiatives

1.5.5 Provide adequate activities for young people and facilities they can use to keep them entertained in a safe environment



Key Achievements:



Strategic Theme #2:

Our Environment: Where we live

We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.

STRATEGIES:

- 2.1 Protecting Existing Regional Natural Environment for future generations
- 2.2 Exploring and Promoting Alternate, Sustainable Energy Sources and Practices
- 2.3 Maintaining a Balance between Growth, Development and Environmental Protection
- 2.4 Protecting and Managing Waterways and Catchments
- 2.5 Valuing and Conserving our Native Flora and Fauna

2.1 Protecting Existing Natural Environments for Future Generations:

- 2.1.1 Ensure the conservation of the Council's natural beauty and ecology for future generation and visitor attractions
- 2.1.2 Expand our network bush land walking trails to encourage active experiences of our river side location and protect the surrounding bush
- 2.1.3 Foster learning about and celebrate the Council's natural resources
- 2.1.4 Manage environmental opportunities and challenges – exploring native fish stocking and carp elimination opportunities

2.2 Exploring and Promoting Alternate, Sustainable Energy Sources and Practices:

- 2.2.1 Engage with RAMJO (formerly RAMROC) and support sustainable energy initiatives (including funding opportunities), including green waste, bio waste and sustainable street lighting
- 2.2.2 Continue to encourage investment into solar power and other sustainable energies
- 2.2.3 Rationalise waste management and recycling

priorities in accordance with relevant legislation

- 2.2.4 Conduct principal certifying authority functions in the local government area

2.3 Maintaining a Balance between Growth, Development and Environmental Protection:

- 2.3.1 Stimulate the conservation of important heritage assets of Murrumbidgee Council
- 2.3.2 Encourage and support sustainable land use, planning and development
- 2.3.3 Consider plans for the improvement, beautification and revitalisation of Murrumbidgee towns including town entries
- 2.3.4 Ensure best practice public and environmental health controls
- 2.3.5 Maintain a responsible animal management program and service ensuring stray and illegally –kept animals are not allowed to become a nuisance to community

2.4 Protecting and Managing Waterways and Catchments:

- 2.4.1 Promote responsible water usage particularly in town areas

2.5 Valuing and Conserving Native Flora and Fauna:

- 2.5.1 Continue to promote flora and fauna conservation through Councils road network maintenance program
- 2.5.2 Educate and inform the community on weed management

Key Achievements:

Strategic Theme #3:

Our Infrastructure: What we have built

Our community is well serviced and connected to well-planned built, social and community infrastructure developed and maintained according to community and public safety needs and priorities and partnerships.

STRATEGIES:

3.1 Responsible, Sustainable Asset Management

3.2 Infrastructure (Council buildings and facilities) which Meet Community and Public Safety Needs

3.3 Providing the Community with Open Spaces to be Active

3.4 Maintaining and Improving Transport Infrastructure

3.5 Ensuring local utilities and communications infrastructure and connectivity meets future needs

3.1 Responsible, Sustainable Asset Management:

3.1.1 Maintain a comprehensive asset management capability framework

3.1.2 Continue to engage with the community and stakeholders in relation to acceptable service levels for all public assets

3.2 Infrastructure (Council Building & Facilities) which meets community and public safety needs:

3.2.1 Manage and maintain community and sporting building facilities for the benefit of the community

3.2.2 Efficiently manage and maintain Council's building and specific purpose facilities

3.2.3 Efficiently manage and maintain Council's plant and equipment

3.2.4 Manage public (safety) liability and risk associated with public infrastructure

3.2.5 Manage and maintain Murrumbidgee's cemeteries

3.3 Providing the Community With Open Space to be active:

3.3.1 Develop riverside locations for the enjoyment of all and to promote tourism

3.3.2 Enhance and expand sporting opportunities

3.3.3 Provide and maintain a range of community recreation facilities

3.3.4 Ensure public places are clean and well maintained

3.3.5 Maintain our Crown Land resources responsibly

3.4 Maintaining and Improving Transport Infrastructure:

3.4.1 Maintain roads to agreed standards and ensure that school bus routes are our highest priority

3.4.2 Provide and maintain footpaths, cycle ways, kerb and guttering

3.4.3 Maintain partnerships to ensure the Newell and Sturt Highways and the Kidman Way remains open at all times

3.4.4 Maintain local, regional and state roads and bridges in accordance with Councils' asset management plan

3.4.5 Improve street and building accessibility for the disability and mobility impaired

3.5 Local Utilities and Communications Infrastructure and Connectivity:

3.5.1 Manage water assets in line with best practice standards and agreed priorities

3.5.2 Manage sewer assets in line with best practice standards and agreed priorities

3.5.3 Manage Stormwater in line with the agreed priorities

3.5.4 Advocate and improve mobile information and communications technology and infrastructure across the Murrumbidgee Local Government Area

Key Achievements:

This first term in the history of Murrumbidgee Council has seen an ambitious capital development program where we have actively pursued Government funding. Here's a snapshot of what's been completed and what's ahead:

Coleambally

- Sports Precinct - Amenities/Junior Change Rooms - 2019-2020
- Drought funding #1: footpaths (Bellbird and Sandpiper Sts, shade structures, seating) - 2019-2020
- Morundah Road reconstruction - 2019-2020
- Resheeting/resealing: Commins Rd, Hardy Rd, Eulo Rd, Jimmy Cull Rd, Kidman Way, Four Corners Rd, Graham Rd - 2019-2020
- Drought funding #2: Town Revitalisation Project (John McInnes Square, solar lighting, public art, town seating, Christmas decorations) - 2020-2021
- Bencubbin Avenue and Channel Nine Road reconstruction
- Wiradjuri Walk Project - Town entrance pillars
- Local Community Champions Youth Project 2020-2021

Darlington Point

- Goanna Walking Track signage - 2019-2020
- Town entrance signs - 2019-2020
- Drought funding #1: footpaths (McAllister Street, Barwidgee Blvd) shade structures, seating - 2019-2020
- Britts Road reconstruction - 2019-2020
- Sports Facilities upgrade: change rooms, kiosk, toilets, kitchen - 2019-2020
- Boat Ramp and Floating Pontoon - \$1.1 million project located on the Southern side of the Murrumbidgee River, opposite the Darlington Point Riverside Caravan Park and adjacent to the

Darlington Point flood levee bank. Contractor: Comdain Infrastructure. Funded by: \$450,000 grant through the NSW Government's Boating Now Program, with the remainder funded by the NSW Government's Stronger Communities Fund. The project was officially opened by Parliamentary Secretary to the Deputy Premier Steph Cooke and Mayor Ruth McRae on 3 March 2021. - 2020-2021

- Lions Park amenities block and display - Project cost: \$580,712. New purpose built toilet block and display area for historic items. The new amenities also provides storage facilities for the local Lions Club. Contractors: Architect - Steven Murray, Construction - Adaptive Interiors. Funded by: NSW Government Stronger Communities Fund. This project was completed in August 2020 and was officially opened by Parliamentary Secretary to the Deputy Premier Steph Cooke and Mayor Ruth McRae on 3 March 2021. - 2020-2021
- Drought funding #2: Town Revitalisation Project - 2020-2021 - public art, solar lighting, Christmas decorations, landscaping
- Wiradjuri Walk project (public art, story boards, improvements in shared spaces/connectivity, town entrance statements) - 2020-2021
- Shire Hall upgrade and restoration - 2020-2021
- Museum upgrade - 2020-2021
- Local Community Champions Youth Project 2020-2021

Jerilderie

- Independent Living units - 2019-2020
- Coree Hall Playground shelter - 2019-2020
- Greens Road reconstruction - 2019-2020
- Resheeting/resealing: Green Swamp Rd, Harris Lane, Oaklands Rd, Conargo Road, Willows Rd, Wilson Rd, Old Corowa Rd, Telephone Gate Rd - 2019-2020
- Jerilderie Showground amenities - 2019-2020
- Replacing the lighting towers and upgrading

- ♦ to LED lighting at Monash Oval. \$158,000 was allocated from the NSW Government Stronger Communities Fund (Round 3). 2019-2020
- ♦ Drought funding #1: footpath (Jerilderie St) kerb and guttering (Jerilderie St, Nowranie St), seating, Monash Park fence and seating, tree/bin guards - 2019-2020
- ♦ Yamma Hall upgrade - new toilets and upgraded kitchen. Funded through NSW Government Stronger Community Funding. 2020-2021
- ♦ Swimming Pool upgrade - Project cost: \$1.96 million project. Funded by: NSW Government Stronger Country Communities Round 2 and Stronger Communities Fund. Completed in November 2020. It was officially opened by Member for Albury Justin Clancy MP and Mayor Ruth McRae on 10 March 2021.
- ♦ Racecourse grandstand roof - Project cost: \$67,800, funded by the NSW Government Crown Lands Stimulus Funding \$67,800. Officially opened by Member for Albury Justin Clancy MP, Mayor Ruth McRae and President of the Jerilderie Race Club Des McRae on 10 March 2021.
- ♦ Lake Jerilderie Bank rehabilitation - \$188,366 was allocated to the project through the NSW Government Stronger Country Communities Fund, Round 3
- ♦ Drought fund #2 Town Revitalisation Project 2020-2021: Christmas decorations, public art, solar lighting, landscaping, town seating, town clock, Council chambers facade
- ♦ New Telstra mobile base station at Bundure - Location: Kidman Way, Bundure. Benefits: New and improved 4G mobile network coverage along the Kidman Way and more consistent data speeds for rural residents and visitors. Jointly funded by Telstra and Murrumbidgee Council (Council contributed \$400,000 through the NSW Government Stronger Communities Fund). Relevant dates: Switched on in March 2021.
- ♦ Wiradjuri Walk Project: Town entrance statements 2020-2021
- ♦ Jerilderie stadium studio construction - Project cost: \$225,000. Details: The studio room contains: full length mirrored wall, portable ballet stand, air-conditioning and lighting. Contractor: Kennedy Builders, Funded by: \$225,000 grant from the NSW Government's Sport Election Commitments Program for Female Sports Participation (Office of Sport). The studio room was completed in January 2021. It was officially opened by Member for Albury Justin Clancy MP and Mayor Ruth McRae on 10 March 2021 - 2020-2021
- ♦ Bolton Street Reconstruction 2020-2021

- ♦ Oaklands Road reconstruction 2020-2021
- ♦ Electric Vehicle Fast Charging Station (funded by NRMA and the NSW Government) - 2020-2021
- ♦ Local Community Champions Youth Project 2020-2021

Across the whole LGA

- ♦ Continuing liaison with Transgrid on the status of the Energy Connect project which involves the construction of the transmission line between Robertson in South Australia through to Wagga Wagga, with a connection to Red Cliffs in Victoria. A path of about 85 km will run through our Local Government Area.

Scheduled for completion in 2020-21

- ♦ Resealing program across the Council area: Resealing: Kidman Way, Willows Rd, Wilson Rd, Main Canal Rd, Oaklands Rd, Morundah Rd, Boerema Rd, Gilbert Rd, Four Corners Rd, South Coree Rd, Jimmy Cull Rd, Broilga Pl.
- ♦ Resheeting program: Harveys Well Rd, North Coree Rd, Old Corowa Rd, Four Corners Rd, Elliott Ln, Colombo Creek Rd, McGrath Rd, Gaston Rd, Wood Rd, Rolfe Rd.

Future years

- ♦ Coleambally Sporting Precinct redevelopment, Stage 2 (completion delayed in 2020-21 due to COVID delays). Details: new player and umpire change rooms and amenities, and upgrades to the existing clubhouse, including the amenities and scorer's box. It will also see additions to the netball change rooms, including upgraded amenities and a gymnasium. Subject to funding capabilities, alterations and additions are also proposed to the existing squash courts. Funded by: NSW Government's Stronger Country Communities Round 2, Stronger Communities Fund grants.
- ♦ Bencubbin Avenue reconstruction, Coleambally. Funded by: Federal Government's Heavy Vehicle Safety and Productivity Program (\$626,000) and Local Roads and Community Infrastructure Program (\$1,008,021) and NSW Government's Stronger Communities Fund (\$750,000). Murrumbidgee Council will also contribute to the project.
- ♦ Channel Nine Road reconstruction
- ♦ Coleambally Community Hall upgrade
- ♦ Broilga Place, Coleambally redevelopment
- ♦ Jerilderie Early Learning Centre - New purpose built early education facility to accommodate both a preschool program and long day care. It will offer 48 places for babies up to 5 year olds and will be

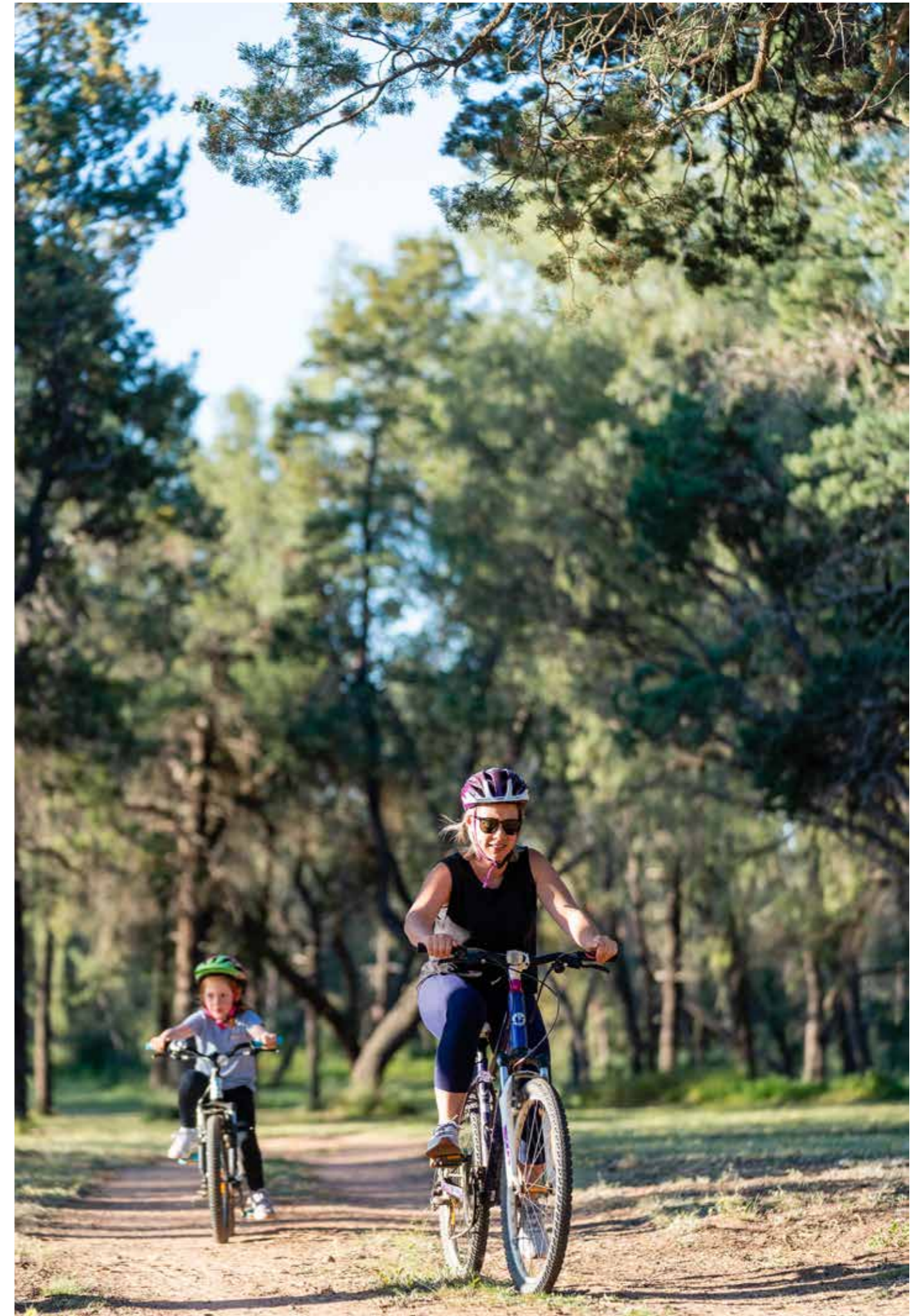
- Continuous Improvement Program with Statewide Masterplans for Cemeteries
- Crown land Management Plan
- Murrumbidgee Council convenor or Digital Connectivity Subcommittee

Carrying out bulky waste and green waste kerbside collections in all three towns, particularly as an incentive to residents to clean up the yard in preparation for the summer fire season.

- Managing bush fire mitigation – grading/slashing asset protection zones, fire access trails and other areas such as the levee bank. Council is currently part of two Bushfire Zones and Management Committees: the Mid Murray and the MIA.
- Running the Rural Addressing Campaign to educate rural landholders on the need to ensure their rural property numbering signage is legible and not obscured. This is particularly important to ensure a property can be found by emergency services. Anyone needing new signage can contact Council and we will replace it at no cost, with the landholder responsible for installing the new sign.

instrumental in filling the void in childcare services in the area. Location: It will be built on the site of the old tennis courts at Elliott Park. Funded by: NSW Government Stronger Country Communities Fund Round 2 and Stronger Communities Fund grants, as well as grants sourced by the ELC Committee. It is anticipated the new centre will be finished by January 2022.

- ◆ Luke Park redevelopment - Project cost: \$2 million. Details: upgrade of Luke Park will see the connections enhanced within and outside the park precinct. Elements of the project include a deck extension to connect Jerilderie Civic Hall to increase the open space experiences available and pedestrian and visual connections. Other works will include improvements to the Bush Tucker Trail, the walking trail, public art and signage and cultural heritage awareness elements. Funded by: NSW Government Public Spaces Legacy Program 2020-21.
- ◆ Jerilderie Pump Track - Details: Designed as both a skatepark and pumptrack, it will cater for skateboards, scooters and BMX bikes. Funded by: NSW Stronger Country Communities Fund, Round 3 (\$263,900). Young Street Subdivision, Darlington Point
- ◆ Darlington Point Amenities block (in front of the cemetery) - this facility will include a Lift and Change facility for disabled users.
- ◆ Darlington Point Mini Skate Bowl - Location: CWA Park (addition to existing Skate Park). Features: flatbanks, roll-ins, high rails, quarter pockets and a mogul blend. Funded by: Australian Government Local Roads and Community Infrastructure Program.
- ◆ Darlington Point Splash Park - to be located near the existing Darlington Point Swimming Pool. Funded by: NSW Government Stronger Country Communities Fund Round 3, \$316,528.00 (GST exclusive).
- ◆ Water and Sewerage Treatment works upgrades in each town
- ◆ Under the Federal Government's Regional Connectivity Program (RCP), adding new 'true broadband' technology on three existing towers and building two new 45m telco towers along the Newell Highway and Kidman Way. Murrumbidgee LGA Project partners: Federal Government, Field Solutions Group, Murrumbidgee Council, Nokia (technology partner), Altina Wildlife Park, Cavaso Farming, Cotton Australia and Coleambally Irrigation. \$1,242,800 total project cost.
- ◆ Redevelopment of Darlington Point Riverside Caravan Park (\$9 million upgrade, pending funding







Strategic Theme #4: Our Economy: Creating our own opportunities

STRATEGIES

4.1 Welcoming and Supporting our Business and Industries Growth, Diversity and Productivity.

4.2 Promoting and Supporting a Regional Economy and Growth

4.3 Promoting and Developing Tourism Strategies and Opportunities

4.4 Supporting Community Access to Education, Training and Future Opportunities

4.5 Fostering and Developing a Resilient, Vibrant Agricultural Sector

4.1 Promoting Businesses and Industries Growth, Diversity and Productivity:

4.1.1 Partner with local business to create market opportunity for local product through high technology, improved freight and logistics pathways and cooperation with other local government areas

4.1.2 Promote Murrumbidgee and its towns and potential light manufacturing wholesale and retail business opportunities to diversify industry and stimulate employment growth

4.1.3 Progress the sale and development of blocks of industrial land in Murrumbidgee's industrial areas

4.2 Promoting a Regional Economy and Growth:

4.2.1 Work with other levels of government and private industry to build the Murrumbidgee Council profile and maximize cooperative opportunities

4.2.2 Work collaboratively with regional stakeholders to build Murrumbidgee Council profile

4.2.3 Contribute to regional tourism initiatives and major events in the region

4.2.4 Ensure there is adequate supply of residential and industrial land to stimulate business and population growth

4.2.5 Support local business with access to available training, workforce skills and technology

4.2.6 Build data and analysis of business and industry in the Murrumbidgee Local Government Area

4.3 Promoting Tourism Strategies and Opportunities:

4.3.1 Provide professional information services promoting tourism, visitor ventures and activities in our towns

4.3.2 Provide promotion and resources for tourism service providers

4.3.3 Provide promotion and support for major events within our Destination Management Plan

4.3.4 Develop and implement a Murrumbidgee tourism strategic plan aligned with regional, state and Federal priorities including outcomes of relevant evaluation reports and reviews

4.3.5 Encourage opportunities for further recreation activities on or around the rivers and lakes

4.4: Supporting Access to Education and Training and Future Opportunities:

4.4.1 Raise community awareness of TAFE, university and other regional education providers

4.4.2 Identify opportunities to enhance community and business's access to internet, broadband and mobile services through the Local Government Area

4.5: Fostering a Resilient, Vibrant Agricultural Sector:

4.5.1 Actively support development which is congruent with our lifestyle

4.5.2 Enhance and maintain key economic drivers to the agricultural supply chain including our road networks

4.5.3 Link Council's Economic Development Plan within the Regional Plan to develop regional initiatives stimulating interest in Murrumbidgee as an agribusiness hub for the Riverina and/or upper Murray regions

4.5.4 Influence the protection and enhancement of Murrumbidgee's agricultural supply chain's economic output, investment and employment Local Roads and

Key Achievements: Grant funding secured

Stronger Communities Fund

Following the Merger of Murrumbidgee Shire Council and Jerilderie Shire Council in May 2016, Council received a grant under the Stronger Communities Fund of \$14.365 million. Of this, at least \$1 million was to be allocated to community groups. Over \$1.4 million was allocated to the following:

Jerilderie		
Jerilderie Community Gym	Purchase of gym equipment	43,358.97
Jerilderie Tennis Club	Construct shed/ disabled toilet	45,454.55
Jerilderie Tennis Club	Re-roof Jerilderie Sports Club building	44,708.69
Jerilderie CWA	Upgrade toilet facility	18,003.61
Jerilderie Cricket Club	Install seating, shade & access	21,500.00
Jerilderie Football Club	Replace boundary fencing & interchange facility	39,674.00
Jerilderie Pre School	Refurbish indoor areas	44,098.40
Jerilderie Swimming Club	Upgrade lane ropes & storage box	5,859.73
Jerilderie Public School P & C	Soft fall rubber in playground	49,280.00
Jerilderie Arts & Talent Society	Purchase sound equipment etc	9,868.22
Jerilderie Tennis Club	Disabled toilet within the Jerilderie Sports Club	27,272.73
Jerilderie Tennis Club	Upgrade golf green flags & putting cups	1,340.00

Jerilderie Public School P & C	Development of computer & musical skills	7,946.36
Jerilderie Men's Shed	Purchase of property	50,000.00
Jerilderie RSL Sub Branch	2 Honour Boards and glass display cabinet	4,577.27
St Joseph's Parent's and Friends Inc	Play area soft fall and shade sail	35,374.74
Coleambally		
Sweatbox Community Gym	Purchase gym equipment, rubber flooring etc	30,340.00
Coleambally Pistol Club	Build a clubhouse, range & water tank	46,538.00
Coleambally Clay Target Club	Construct new trap houses	45,260.00
Coleambally Pre School	Install solar panels	7,233.44
Coleambally Pre School	Resurface floor & install storage shed	11,412.73
Coleambally Lions Club	Purchase of ride on lawn mower	7,520.00
Coleambally Lions Club	Painting of Bucyrus Dragline	4,632.65
Coleambally Chamber of Commerce	Equipment for community events	10,116.20
Coleambally Chamber of Commerce	Quilting workshops	4,250.00
Coleambally Chamber of Commerce	Purchase of sewing machines, overlockers & tables	21,122.73

Riverina Vintage Machinery Club	Purchase of portable building with disabled access	41,000.00
Coleambally Community Club	Installation of playground & outdoor family area	45,454.55
Coleambally Central School P & C	Build sandpit & resurface basketball court	50,000.00
Coleambally Golf Club Inc	Automatic watering for fairways 3 & 9	44,600.00
Coleambally Golf Club Inc	Automatic watering for fairways 1 & 6	25,450.00
St Peters Primary School	Replace school quadrangle	28,172.73
Coleambally Men's Shed	Construct storage facility	44,463.19
Murrumbidgee Experimental Farm	Develop 22ha for farming	45,454.55
Coleambally Pre School	Floor resurfacing	13,594.55
Coleambally Pre School	Shade sails & shed storage	12,272.73
Coleambally Lions Club	Jumping castle & trailer project	5,835.00
Coleambally Community Club	Level Bowling Greens, Upgrade Main Bar & Toilet area	21,909.09
Coleambally Central School P & C	Outdoor Settings	18,840.00
St Peters Primary School	Multi-purpose court	5,000.00
C/DP Country Education Fund	Oral History Book Production	3,000.00
Coleambally Motorcycle Club Inc	Construct club house & install watering system to track	50,000.00
Coleambally Pony Club	Grounds upgrade & revamp	6,642.86
Fusion Drop in Centre	Coleambally youth development	4,545.45
St Peters Catholic Church	Replacement of chairs	6,363.64

Coleambally Tennis Club	Replacement of synthetic courts	50,000.00
Darlington Point		
Anglican Parish of Coly/ Darlington Pt	Install air conditioning to Darlington Point Hall	17,423.59
Darlington Point Men's Shed	Construct meeting room & improve stormwater	45,454.55
Darlington Point Lions Club	Addition of BBQ & bench	20,000.00
Darlington Point Men's Shed	Installation of solar panels	8,547.55
Apex Club of Darlington Point	Flag pole installation and fingerling purchase	12,659.00
Darlington Point Club Ltd	Bowling green & club grounds irrigation	45,454.55
Darlington Point Club Ltd	Workshop for maintenance staff	36,363.64
Darlington Point Club Ltd	Machinery storage shed	25,650.00
Darlington Point Public School P&C	Classroom board upgrade throughout the school	43,928.00

The majority of these projects have been finalised, with the exception of the Jerilderie Pre-School which is on hold until construction of Long Day Care Centre has been completed and the Coleambally Pistol Club which still has some minor works to be undertaken.

The remainder of the \$14.365m grant was allocated to major projects within the Council area as follows:

Jerilderie		
Tidy Towns Committee	Solar Lighting Walkway Project	13,167.00
Jerilderie Netball Club	Netball Courts Upgrade	204,535.30
Central Coree Hall	Upgrade Hall and Play Equipment	45,363.42
Balmeringa Senior Citizens Units	Kerbing & sealing of driveway & carpark	41,100.15
Tidy Towns Committee	Installation of playground at Luke Park	76,516.71

Tidy Towns Committee	Installation of exercise stations around Lake	53,420.72
Tidy Towns Committee	Installation of additional seating in Luke Park	29,029.00
Tidy Towns Committee	Purchase of equipment/ride on mower	9,552.13
Tidy Towns Committee	Construction of footpath through Luke Park	20,067.53
Yamma Management Committee	Yamma Hall Toilet Block/ Kitchen Redevelopment	156,833.64
Water Filtration Plant Replacement Jerilderie Independent Living Inc	Water Filtration Plant Replacement Independent Living Units	685,843.98 550,000.00
Jerilderie Civic Hall	Kitchen Upgrade	182,309.00
Jerilderie Town Water Supply	Purchase of water entitlement	686,470.63
Jerilderie Swimming Pool	Swimming Pool Restoration	568,306.02
Jerilderie Racecourse	Showground Amenities Upgrade	70,332.17
Jerilderie Pre School & Long Day Care Coleambally	Long Day Care Centre	636,000.00
Coleambally Squash Club	Resurface existing walls	54,057.39
Coleambally Sports Ground Upgrade	Coleambally Netball Court Upgrade	282,318.57
Coleambally Sports Ground Upgrade	Coly Sports Precinct Upgrade	600,000.00
Brolga Place Streetscape/ Masterplan Upgrade	Streetscape Upgrade	1,500,000.00
Coleambally Water Treatment Bencubbin Avenue	Treatment Works Upgrade Rehabilitation	600,000.00 750,000.00

Coleambally Sports Ground Upgrade	Multipurpose indoor gym/ sports centre	500,000.00
Coleambally Community Hall Upgrade	Community Hall Upgrade	565,000.00
Darlington Point		
Heritage Darlington Point	Purchase & install solar panelling	6,544.41
Anglican Parish of Coleambally/ Darlington Pt	Upgrade to Shire Hall	400,000.00
Darlington Point Townlife Committee	Town information boards & tourism maps	58,000.00
Apex Boat Ramp	Boat Ramp Installation	858,212.62
Lions Park Facilities & Display	Lions Park Facilities Upgrade & Display	547,012.21
Town Water Treatment	Update Water Treatment Facilities	691,787.38
Waddi Community Centre	Demolition/ Cultural Garden	80,000.00
Darlington Point Caravan Park	Management Plan	350,000.00
Darlington Point Sports Precinct	Upgrade to Facilities	367,750.00
Waddi Community Centre	Stage 1 & 2 Education Arts & Cultural Centre	300,000.00
Young Street Subdivision	Young Street Subdivision	1,500,000.00

Some of the major projects were not completed as at 30 June 2021 including the Jerilderie Water Filtration Plant Replacement, Coleambally Water Treatment Upgrade and the Darlington Point Water Treatment Facilities Update. These were all awaiting the outcome of the Integrated Water Cycle Management (IWCM) Plan which is still with consultants.

Works have commenced on the Jerilderie Long Day Care Centre in conjunction with a further grant from the Stronger Country Communities Fund. The Brolga Place Streetscape/Masterplan Upgrade in Coleambally has been delayed with concept plans now being considered. Works on the Bencubbin Avenue, Coleambally rehabilitation have now commenced. Draft plans for the Coleambally Community Hall have been finalised and are out for tender.

Some proposed works on the Darlington Point Shire

Hall have commenced with more to be completed. The upgrade to the amenities block at the Darlington Point Sports precinct have been completed with further upgrade works ongoing. The Young Street, Darlington Point Subdivision is awaiting further scheduling to commence.

Stronger Country Communities Fund

Round 1 saw \$699,005 allocated to the Council area for the following projects:

Coleambally "Pride of Place"	Junior Sports Changerooms No 2 Oval	134,000.00
	Cemetery Toilets	51,000.00
	Town Information Signage	40,000.00
Promoting and Improving Recreation and Sporting Infrastructure	Goanna Walking Track Upgrading Signage	27,500.00
	Tourism Information Signage	64,500.00

	Female Changerooms	130,000.00
Racecourse Amenities	Replacement of Amenities Block	252,005.00
Round 2, \$3,861,970:		
Coleambally Sports Precinct	AFL Changerooms, upgrade amenities, gym	705,825.00
Darlington Point Sportsground	Stadium Upgrade	320,000.00
	Amenities Upgrade	320,000.00
Darlington Point Golf Course	Greening 9 Holes	190,715.00
Jerilderie Swimming Pool	Swimming Complex Upgrade	1,331,250.00
Jerilderie Long Day Care Centre	Pre-School and Long Day Care	994,000.00
Round 3, \$1,244,519:		
Murrumbidgee Champions	Youth Project	100,000.00
Darlington Point Splash Park	Splash Park	316,528.00



The new lights at Monash Park Jerilderie with Under 17 AFL Captain Brad Aylett, President Jerilderie Football Club Dean Knight, Mayor Ruth McRae and Murrumbidgee Council Development Officer Ben Nash, 26 August 2020.

Coleambally Sports Precinct	Youth Hall Upgrade	80,000.00
	Cricket Pitches	60,000.00
	Coleambally Pool Equipment	25,000.00
	Physical Culture Mirrors	2,725.00
Monash Park, Jerilderie	Lighting Upgrade	158,000.00
Jerilderie Lake	Banks Restoration	188,366.00
Jerilderie Pump Track	Pump Track/ Skatepark	263,900.00
Darlington Point Public School P&C	Facilities Upgrade	50,000.00

Bolton Street, Jerilderie	Rehabilitation	\$150,000
Cycleways		
Bolton Street, Jerilderie		
Kennedy Street, Jerilderie	Footpath Replacement	\$42,075.00

Roads to Recovery

Since 2016 over \$6.83 million has been spent on Council roads through Roads to Recovery funding from Department of Infrastructure, Transport, Regional Development and Communication.

The following works were carried out under the Federal Government funding:

2016/2017		
Kyola Road, Coleambally	Resheeting 3.8km	\$129,588
Raithby's Lane, Jerilderie	Resheeting 2.4km	\$52,800
South Coree Road, Jerilderie	Rehabilitation and Sealing 7 km	\$755,000 (Joint Funded)
Main Canal Road, Coleambally	Resheeting 5.5km	\$131,000
Ercildoune Road, Coleambally	Resheeting 2.5km	\$70,000
Culley Road, Coleambally	Resheeting 2km	\$56,000
Wallin Road, Coleambally	Resheeting 1.86km	\$52,500
2017/2018		
O'Neill Street, Jerilderie	Kerb and Gutter 116m	\$25,355
Mahonga Street, Jerilderie	Kerb and Gutter 210m	\$57,684
Fraser Road, Coleambally	Resheeting 5.3km	\$148,400
Wallin Road, Coleambally	Resheeting 2.75km	\$77,000
Main Canal Road, Coleambally	Resheeting 1.5km	\$42,000
Steele Road, Coleambally	Resheeting 1km	\$28,000
Donald Ross Drive, Coleambally	Resealing 3.3km	\$88,023

Pine Drive, Coleambally	Resealing 1.62km	\$29,317
Four Corners Road, Coleambally	Resealing 4.2km	\$40,195
Macleay Street, Darlington Point	Resealing 100m	\$4,148
Six Mile Lane, Jerilderie	Resheeting 5km (0-5km)	\$85,798
Six Mile Lane, Jerilderie	Resheeting 5km (5-10km)	\$85,798
2018/2019		
Donald Ross Drive, Coleambally	Reconstruction & Widening 2.3km	\$414,421
Coreen Street, Jerilderie	Kerb and Gutter 210m	\$ 54,896
Mahonga Street, Jerilderie	Kerb and Gutter 210m	\$ 47,272
Bolton Street, Jerilderie	Kerb and Gutter 116m	\$ 22,207
Coreen Street, Jerilderie	Kerb and Gutter 201m	\$ 38,655
Innes Bridge Road, Jerilderie	Resheeting 5.4km	\$113,996
Harveys Well Road, Coleambally	Resheeting 3.6km	\$105,242
Bonnars Lane, Coleambally	Resheeting 2.7km	\$ 39,975
Citrus Drive, Coleambally	Resheeting 1.2km	\$ 41,417
Bull Road, Coleambally	Resheeting 3.6km	\$149,058
Fernbank Road, Jerilderie	Resheeting 3.5km	\$ 31,052
Channel 9 Road, Coleambally	Resealing 2.15km	\$ 63,984
Main Canal Road, Coleambally	Resheeting 1.5km	\$ 12,672
Main Canal Road, Coleambally	Resealing 1.96km	\$ 53,570
Nyora Road, Jerilderie	Resealing 4.28km	\$143,723
Green Swamp Road, Jerilderie	Resheeting 3.8km	\$ 27,087

Four Corners Road, Coleambally	Resheeting 4.3km	\$74,078
Greens Lane, Jerilderie	Sealing 1.85km	\$230,032
McDonald Road, Coleambally	Reconstruction & Widening 8km	\$16,341 (Joint Funded)
Eulo Road, Coleambally	Reconstruction & Widening 5.25km	\$131,935 (Joint Funded)
Wilson Road, Jerilderie	Reseal 3km	\$ 42,561 (Joint Funded)
2019/2020		
Graham Road, Coleambally	Resheeting 3.19km	\$ 66,182
Old Corowa Road, Jerilderie	Resheeting 4.52km	\$ 38,443
Graham Road, Coleambally	Resheeting 2km	\$ 27,933
Graham Road, Coleambally	Resheeting 5.46km	\$113,219
Hardy Road, Coleambally	Resheeting 3.61km	\$116,129
Greens Lane, Jerilderie	Seal 1.7km	\$286,767
Green Swamp Road, Jerilderie	Resheeting 4.5km	\$ 88,209
Jimmy Cull Road, Coleambally	Resealing 2.07km	\$ 53,393
Willows Road, Jerilderie	Resealing 5.53km	\$154,377
Harveys Well Road, Coleambally	Resheeting 2km	\$ 82,127
North Coree Road, Jerilderie	Resheeting 4km	\$127,498
Britts Road, Darlington Point	Reconstruction and Sealing 1km	\$ 60,367 (Joint Funded)
Four Corners Road, Coleambally	Resheeting 2.86km	\$109,692
Telephone Gate Road, Jerilderie	Resheeting 4km	\$ 72,532
Wilson Road, Jerilderie	Resealing 4.2km	\$115,163
2020/2021		
Harveys Well Road, Coleambally	Resheeting 2km	\$ 96,579

Local Roads and Community Infrastructure Grant

Phase 1		
Bencubbin Avenue, Coleambally	Reconstruction, widening & drainage	\$1,008,021.00
Phase 2		
Playground renewal and softfall	Softfall Upgrade	\$225,000.00
Darlington Point Skatepark	Mini Skatebowl	\$100,000.00
Jerilderie Skatepark	Mini Skatebowl	\$100,000.00
Darlington Point	Off-road Carparking & Disabled Amenities	\$349,980.00

Heavy Vehicle Safety Program

Bencubbin Avenue, Coleambally	Reconstruction, widening & drainage	\$626,000.00
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Fixing Country Roads

Eulo Road, Coleambally	Reconstruction	\$882,274.00
McDonald Road, Coleambally	Reconstruction	\$1,267,076.00
Channel 9 Road, Coleambally	Reconstruction	\$1,036,400.00

Fixing Local Roads

North Coree Road, Jerilderie	Resheeting 5km	\$155,320
Old Corowa Road, Jerilderie	Resheeting 4.6km	\$139,506
Boerema Road, Coleambally	Reseal 2.13km	\$ 86,030
Gilbert Road, Coleambally	Reseal 3.67km	\$ 81,653
Four Corners Road, Coleambally	Reseal 1.67km	\$ 38,901
South Coree Road, Jerilderie	Reseal 3.5km	\$ 81,104
Four Corners Road, Coleambally	Resheeting 1km	\$ 51,110
Four Corners Road, Coleambally	Resheeting 0.65km	\$ 33,222
Colombo Road, Jerilderie	Resheeting 6.5km	\$167,098
Gaston Road, Coleambally	Resheeting 1.1km	\$ 31,561
Four Corners Road, Coleambally	Resheeting 1.8km	\$ 91,998
Main Canal Road, Coleambally	Resealing 2.2km	\$ 56,405
McGrath Road, Coleambally	Resheeting 3.42km	\$158,634
Willows Road, Jerilderie	Resealing 4km	\$132,720
Wilson Road, Jerilderie	Resealing 4km	\$110,190 (Joint Funded)

Strategic Theme #5:

Our Leadership: Looking to our Future

Council's leadership role encompasses sound, future-focused outcomes for the whole of Murrumbidgee Council. The leadership challenge is in developing a holistic approach that operates ethically, implements good governance to develop and ensure a positive future for the community.

STRATEGIES:

5.1 Demonstrating Transparent Leadership through Accountability and Community Representation

5.2 Engaging With Future Community Leaders

5.3 Investigating Funding, Services and Programs Strengthening Communities in the Region

5.4 Promoting Council as an 'Employer of Choice' through Relationships

5.5 Cooperating and Collaborating with other Councils to Achieve a Strong Voice in Regional Arenas

5.1 Transparent leadership through Sustainability, Accountability and Community Representation:

5.1.1 Provide leadership through ethical accountable and legislative decision making processes

5.1.2 Optimise council's revenue streams and assets in its Long Term Financial Plan

5.1.3 Ensure community participation in the Community Strategic Plan is reflected in Council's budget

5.1.4 Fully integrate Council's asset management, strategy, system and program in the Councils Long Term Financial Plan

5.1.5 Review and implement an appropriate procurement, risk and project management frameworks and cultures

5.1.6 Actively source external grants and funds for identifies projects and initiatives

5.2. Engaging with Future Leaders:

5.2.1 Promote opportunities for leadership development for our community groups

5.2.2 Link and promote programs for young people to

improve their leadership skills

5.3 Investigating Funding, Services and Programs Strengthening Communities in the Region:

5.3.1 Continue to engage equally with residents of smaller communities within the Murrumbidgee LGA

5.3.2 Partner with providers of emergency services to ensure appropriate response levels to community emergencies

5.3.3 Ensure a coordinated and multi-faceted approach to all of Council communications with the community

5.4 Council is an 'Employer of Choice':

5.4.1 Maintain a positive safety and risk culture supported by quality assurance, audit and training programs

5.4.2 Develop our people

5.4.3 Leverage new technology to monitor and innovate in our people and service development

5.5 Cooperating and Collaborating with Other Councils to Achieve a Strong Voice in the Region:

5.5.1 Build strong, effective and productive alliance and partnerships with community organisations, state and federal governments

Key Achievements: