2021-2025

Delivery Programme & Operational Plan

Murrumbidgee
COUNCIL

Contents

Message by Mayor and General Manager 3
Murrumbidgee Council's Strategic Vision 3
Strategic Integrated Planning and Reporting (IP&R) Framework 4
Reporting and Monitoring 7
..... 8
Murrumbidgee Council Combined Operational Plan and Delivery Program: 9
STRATEGY 1: COMMUNITY 10
Community Strategies 10
STRATEGY 2: ENVIRONMENT 25
STRATEGY 3: INFRASTRUCTURE 35
STRATEGY 4: ECONOMY 51
STRATEGY 5: LEADERSHIP 62
FINANCIAL OVERVIEW 77
Financial Performance: Consolidated Financial Performance 77
Financial Performance: Cash Flow Statement 78
PROPOSED CAPITAL WORKS & PROJECTS BUDGET 2021/20222 – 2024/2025 80

Message by Mayor and General Manager

Strategic planning is a critical role undertaken by Local Government, in conjunction with its communities, in order to ensure we have robust planning for our future and create an inclusive, sustainable community and Local Government Area (LGA). In accordance with the intention of the NSW Government Integrated Planning and Reporting (IP&R) Framework to integrate various Council plans with the community's strategic objectives and aspirations, Murrumbidgee Council, like many NSW Councils, is delivering a combined Delivery Program 2021-2025 and Operational Plan for the 2021-22 reporting year.

Through our recent consultation, we know that our community want to see some changes that would make our LGA even better. This Delivery Program and Operational Plan outlines the functions of each of Council's service areas, provides financial estimates for the four-year period, and includes a detailed budget for the operational activities to be undertaken. In addition to the Community Strategic Plan 2017-2027, the Delivery Program and Operational Plan is also informed by several Council and NSW State Government strategies and plans, and the ongoing community surveys will independently rate the importance and satisfaction of Council's service delivery and performance.

The Plan aims to reflect consultation and define community priorities and aspirations for the future, and set out how individuals, community groups, Council, other organizations and levels of Government will turn that vision into a reality. It is based on the social justice principles of equity, access, participation and rights. It aims to promote equal rights for all by achieving better accessibility and inclusion for all ages and levels of ability.

This strategic document includes:

1. Murrumbidgee Council's Delivery Program 2021-2025, outlining aspects of the Community Strategic Plan under the direct control and responsibility of Council;

2. An Operational Plan 2021-2022 outlining the yearly actions and activities Council will undertake in the financial year to work towards achieving the four-year Delivery Program.

The Plan will be reviewed every four years and, throughout the life of the Plan, we will be listening to our community to ensure that it continues to reflect their long-term aspirations.

Murrumbidgee Council's Strategic Vision

Murrumbidgee Council values creativity and innovation to reliably deliver quality service and facilities to its communities. It does this through traditional principles, forward thinking, providing strong, positive leadership to nurture who we are, where we live and what we have built.

Strategic Integrated Planning and Reporting (IP&R) Framework

Integrated Planning and Reporting is the framework for planning and reporting by Local Governments across New South Wales. The aim is to integrate the various plans of Council with the strategic objectives or aspirations of the community. The key element in the framework is the involvement of the whole of the community in the formulation of the Community Strategic Plan. To ensure Council achieve the community vision in the future, it is necessary it starts embedding various elements of the Community strategic vision into Councils daily planning and service delivery.

The 2012 Integrated Planning and Reporting (IPR) framework requires each local government area to have a community strategic plan under section 402 of the Local Government Act. Each council in NSW must also prepare:

1. A 10-year Community Strategic Plan
2. A 10-year Asset Management Policy, Strategy and Plan
3. A 10-year Long Term Financial Plan
4. A 4-year Workforce Plan
5. A 4-year Delivery Program
6. A 1-year Operational Plan
7. An Annual Report by 30 November each year for the previous financial year, which also shows how Council is progressing with its Delivery Program. . Council is also required to prepare an End of Term Report that outlines how it has implemented the Community Strategic Plan during its term of office.
8. Regular reports will be prepared to measure performance against these. For example, the General Manager is required to report to Council every six months on the progress of the Delivery Program and Operational Plan

This integrated planning and reporting framework (IPR) is designed to deliver the following benefits:

1. Strengthen Council's strategic focus;
2. Align council services, programs and actions to its high level strategy;
3. Improved, integrated planning and reporting processes incorporating the 'Quadruple bottom line' of society/community, environment, economy and governance; and
4. Streamlining reporting processes and reducing duplication.

The principal, and aligned components of the integrated planning and reporting model are:

Community Strategic Plan – Sets out the Community's long term aspirations and is the key reference guiding Council decision making across the Murrumbidgee Council area for the next 10 years. The plan is prepared by Council, after extensive consultation with residents, land owners, visitors, Councillors, Council staff, businesses, community groups and youth. Through consultation, Council identified five strategic areas to be used as its principles in planning for the future. Sub strategies aligned to the Delivery program and Operating Plan cascade down from these five strategic principles. The Plan sets outs the specific strategies, direction, targets and measures necessary for achieving the following outcomes:

- Community
- Environment
- Infrastructure
- Economy
- Leadership

The five strategic principles are balanced across social, environmental, economic and civic leadership areas in recognition of the need for Council to either deliver programs and services directly and/or work in partnership with other organizations, Council's stakeholders and community members to contribute to, and ensure the implementation of the Community Strategic Plan.

Delivery Program – in preparing its Delivery Program, Council considers all available resources and the capacity to deliver services and projects to the Community. It identifies and manages what and how it intends to deliver the community's long- term goals during its term in office (four years) and its priorities.

Operational Plan – The Operational Program is an (annual) sub plan of the Delivery Program detailing Council's budgeted activities for each year of the Delivery Program. The operational Plan supports the Delivery Programme by outlining projects, programs and services to be undertaken in the twelve-month period and includes a financial snapshot.

Resourcing Strategy – Consolidates Council's key planning strategies for utilizing Council's resources to meet the community's strategic objectives. The resourcing strategy includes a Long Term Financial Plan (LTFP) which outlines the future financials supporting Council's operations including key elements like rate movements, service levels, major infrastructure, asset replacement, borrowings and cash reserves; the Workforce Management Plan which ensures Council has the right skills to meet and continue to deliver sustainable service delivery into the future; and the Asset Management Plans which provide a clear direction and goal for managing Council's assets and physical infrastructure.

Reporting and Monitoring

Council is required to report periodically to the Murrumbidgee Council community on the progress of the activities undertaken by Council in achieving the strategic objectives of the Community Strategic Plan. Key accountability reporting points are:

1. Council's Annual Report is prepared after the end of the financial year and reports the results, progress and achievements for the year against the Operational Plan and Delivery Program. It also contains Council's audited financial statements.
2. Council's Disability Inclusion Action Plan is annually reviewed.
3. Every four years in alignment with Council's election cycle, the Community Strategic Plan must be reported upon by the outgoing Council and the incoming Council must undertake a review of the Plan. At this time, the Community Strategic Plan has to be rolled forward four years to maintain a minimum long term 10-year strategic focus.
4. Council produces a quarterly report outlining progress against the adopted Operational Plan and measuring the success of the implementation of the Delivery Program for the current year.

How to read the combined Delivery Program and Operational Plan:

This document has a number of sections, each providing varying levels of detail depending on the level of information required. The Delivery Program and Operational Plan have been combined so the strategies, actions and Key Performance Indicators (KPIs), are all located in the same section of the document. The actions are differentiated by their allocated time frames as well as the service area who will deliver the action and each action is aligned back to Councils annual budget.

Delivery Program Actions 2021 – 2025:

An overview of all the actions Council intends to deliver over its current four-year term (2020 – 2024). Actions are listed under the Outcomes and Strategic Goals set in the Community Strategic Plan 2017-2027 section of the document, so you can see how they contribute to the achievement of the community's aspirations identified for the next ten years. In this section you can:

1. see all the actions Council intends to deliver from the Community Strategic Plan for the period from 2021-2025;
2. find out which Council Service Areas will be responsible for delivering the actions; and
3. work out what specific actions will happen under the various CSP strategies and more detail on specific actions.

Operational Plan Actions 2021 – 2022 by Service Area:

Detailed information about the actions the Council will deliver in the 2021-22 financial year. This section is structured by the Council's Service Areas so you can see what each area does, which actions they are responsible for, and how they plan to deliver them. In this section you can:

1. learn what each Service Area of the Shire does;
2. review the feedback from the community relating to this service;
3. see the four-year actions this Service Area is responsible for, and specific actions it will take in the 2020-21 financial year; and
4. find out the budget allocated to each Service Area and how performance will be measured.

Financing the Delivery Programme 2021 – 2025:

The last sections in this document provides financial modelling for how the Council will fund the actions in the Delivery Plan 2021 – 2025 and maintain a strong, sustainable financial position. It includes detailed financial statements. In this section you can:

1. review the 2021-2022 budget;
2. find out more about how Council raises revenue to support the Delivery Plan; and
3. see the detailed rates and charges information for the 2021-2022 financial year.

Murrumbidgee Council Combined Operational Plan and Delivery Program:

The annual Operational Plan supports the four-year Delivery Program. The Operational Plan identifies the projects programs and activities that Murrumbidgee Council will undertake within the financial year to deliver the objectives identified with the Community Strategic Plan and the strategies within the Delivery Program. The Operational Plan allocates responsibilities for each action; identifies how the effectiveness of the action will be measured and notes the resources available to implement the action and is reviewed and revised annually as part of the four-year life-cycle of the Delivery Program.

The Operational Plan and Delivery Program can be accessed on the Murrumbidgee Council website: www.murrumbidgee.nsw.gov.au

Further information or feedback can be provided via email to: mail@murrumbidgee.nsw.gov.au

STRATEGY 1: COMMUNITY

Community Strategies

The identified key strategies have been grouped into the following five themes that reflect the main themes identified during Community Engagement and consultation process held by Council. They reflect Council's broad governance, reporting and operational structure.

STRATEGIC THEME 1: OUR COMMUNITY – Who we are **We support all members of our Council community. We strive to ensure they feel safe and are actively and passionately involved in establishing and promoting a connected, respected Council Area by facilitating equitable access to community infrastructure and services – healthcare, education and transport. The diversity of our three towns serves to create a stronger, ever-evolving Murrumbidgee Community, which values it rural lifestyle as the place to work and live sustainably into the future.**	
STRATEGIES:	
1.1	**Building and Supporting a Diverse Community**
1.2	**Celebrating Cultural Identity**
1.3	**Creating Community Opportunities and Equitable Access to Council Services and Programs**
1.4	**Enhancing Health and Wellbeing**
1.5	**Creating a Safe Community**

STRATEGIC THEME 2: OUR ENVIRONMENT – Where we live **We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.**	
2.1	**Respecting and Protecting our Natural Environment**
2.2	**Exploring and Embracing Sustainable Energy Sources and Practices**
2.3	**Maintaining a Balance in the Natural Environment Between Growth, Development and Environmental Protection**
2.4	**Protecting Waterways and Catchments**
2.5	**Valuing and Conserving our Native Flora and Fauna**

STRATEGIC THEME 3: OUR INFRASTRUCTURE – What we have built **Our Community is well services and connected to effectively planned built, social and community infrastructure which is developed and maintained according to identified community needs and priorities encouraging community connective and partnerships – including transport. communications, road infrastructure and sustainably planned water, energy and waste management.**	
STRATEGIES:	

3.1	Supporting and Developing Responsible, Sustainable Asset Management
3.2	Providing Infrastructure (council buildings and facilities) to Meet Community Needs
3.3	Providing the Community with Open Spaces to be Active
3.4	Maintaining and improving Transport Infrastructure
3.5	Planning and Improving Communications Infrastructure for Better Connectivity

STRATEGIC THEME 4: OUR ECONOMY – Creating our own opportunities

We work with new and existing business and industry to proactively provide regional economic opportunity, development and tourism, creating stability and future growth

STRATEGIES:	
4.1	Supporting Business and Industries Growth, Diversity and Productivity
4.2	Promoting a Regional Economy and Growth
4.3	Promoting Tourism Strategies and Opportunities
4.4	Supporting Community Access to Education, Training and Future Opportunities
4.5	Fostering a Resilient, Vibrant Agricultural Sector

STRATEGIC THEME 5: OUR LEADERSHIP – Looking to our Future

Council's leadership establish effective, relevant representation and relationships ensuring sound outcomes. They operate ethically and implement good governance to develop and ensure a positive future for the whole of Murrumbidgee Council Community.

5.1	Demonstrating Transparent Leadership Through Sustainability, Accountability and Community Representation
5.2	Engaging and developing Future Community Leaders
5.3	Investigating Funding, Services and Programs strengthening Councils financial sustainability
5.4	Promoting Council as an 'Employer of Choice' Through Productive, Beneficial Relationships
5.5	Cooperating and Collaborating with Other Councils to Achieve a Strong Voice in Regional Planning and Funding Arenas

COMMUNITY:

We support all members of our Council community. We strive to ensure they feel safe and connected by facilitating equitable access to community infrastructure and services. We celebrate the diversity of our three towns and value our rural lifestyle.

COMMUNITY STRATEGIES & ACTIVITIES

1. Building and supporting a diverse community

2. Protecting and embracing cultural identity and heritage

3. Creating community opportunities and equitable access to council and community services and programs

4. Enhancing health and wellbeing

5. Creating a safe Community

1.1 Building and Supporting a Diverse Community:

Strategic Activity		Action	Accountable Officer
Strategy 1.1.1	Improve and increase community and public transport access and availability options throughout the Council area including services outside our Local Government Area	**Action: 1.1.1.1: Actively liaise and coordinate with public transport providers to ensure improve public transport services** • Initiate 3 meeting with public transport providers annually to better understand community transport needs and issues – 30 June 2022 **Action 1.1.1.2: Undertake analysis of public and/or community transport needs to assist in planning service provision** • Incorporate a community transport analysis into the Community Services Plan to be developed – 30 June 2022	CCSM CCSM
Strategy 1.1.2	Engage and encourage the disadvantaged members of Murrumbidgee communities by supporting the work of regional government agencies and NGOs	**Action 1.1.2.1: Partner with organizations to develop a strategy supporting the supply of affordable accessible and adaptable housing** • Initiate discussions with key stakeholders including Waddi Housing Inc. to identify the role Council can play in regards to developing such a strategy – 30 June 2022 **Action 1.1.2.2: Identify suitable land for residential development by other stakeholders**	CCSM MPE

Strategy 1.1.3	Foster and provide community opportunity through the performing and visual arts	**Action 1.1.3.1 Identify a program or program of events in partnership with arts and community groups within Murrumbidgee** • Work with stakeholders including Taste Riverina and Destination NSW to identify and cost the potential for a program to be developed – 30 June 2022	CCSM
Strategy 1.1.4	Build a culture of respect for diversity and differences	**Action 1.1.4.1 Support programs that celebrate and strengthen multiculturalism in the community** • Work with key stakeholders to identify ways and programs that Council can celebrate and strengthen community diversity and multiculturalism – 30 June 2022 **Action 1.1.4.2 Conduct Australian Citizenship ceremonies in accordance with guidelines set by the Department of Immigration.** • Deliver citizenship ceremonies at all three towns annually – 30 June 2022	CCSM EA

1.2 Protecting and Embracing Cultural Identity and Heritage:

Strategic Activity		Action	Accountable Officer
Strategy 1.2.1	Provide opportunities for our community to showcase their heritage and diversity	**Action 1.2.1.1 Work with key stakeholders to promote and celebrate Murrumbidgee's heritage and diversity** • Promote Harmony Day – 2022 • Partner with key stakeholders to promoted targeted events and promotions – 30 June 2022 • Promote NAIDOC week – July 2022	CCSM
Strategy 1.2.2	Value-add to our historic places and spaces	**Action 1.2.2.1 Create/include Murrumbidgee's heritage assets into Councils asset and risk registers –** June 2022	AM
Strategy 1.2.3	Unique historic stories from across the Council area are celebrated and protected	**Action 1.2.3.1 Partner with key stakeholders to collect and collate Murrumbidgee's unique stories** • Create/identify/incorporate Murrumbidgee's significant indigenous sites and history into Councils Tourism and Heritage documents and planning – 30 June 2022	EDM

1.3 Creating Community Opportunities and Equitable Access to Council and Community Services and Programs:

Strategic Activity		Action	Accountable Officer
Strategy 1.3.1	Foster current sporting, social, recreational and cultural events and activities increasing participation and inclusion.	**Action 1.3.1 Develop/publish/distribute a yearly calendar of community events using the results of the community services analysis and plan –** 31 January 2022	EA & EDM
		Action 1.3.2 Proactively manage Council's social media forums and plants to promote participation, events and activities - 30 June 2022	EDM
		Action 1.3.3 Support planned cultural and wellbeing activities and events in the Murrumbidgee Local Government Area -30 June 2022	EDM
		Action 1.3.4 Consider developing a "Welcome to Murrumbidgee' pack for new residents - 31 December 2022	EDM
		Action 1.3.4 Develop a database of all community services and identify service groups -30 June 2022	CCSM
		Action 1.3.5 Create a brochure of all community services groups across the Murrumbidgee Local Government Area -30 June 2022	CCSM
		Action 1.3.6 Promote and celebrate national events • Deliver 1 IBW event annually • Deliver 3 Youth events – 1 per town annually	CCSM
		Action 1.3.7 Plan activities for Murrumbidgee's ageing population	

		• Deliver Seniors Week annually • Maintain respite, meals on wheels, home modifications and community transport services **Action 1.3.8 Support existing service providers to present activities and social initiatives for senior residents** • Initiate 4 meetings with target service providers annually • Initiate 4 meetings with community transport service providers **Action 1.3.9 Promote a published calendar of events specifically for senior residents**	EA/CCSM CCSM CCSM CCSM
Strategy 1.3.2	Encourage the development of a range of sporting options, particularly for young people, and enhance the capacity of community organizations and sporting groups to access external grants and funding opportunities.	**1.3.2.1 Develop new events to attract those with interests in special areas** • Continue to meet with stakeholders to source 'special interest' opportunities & events	EDM
Strategy 1.3.3	Provide opportunities for the towns to interact more to ensure a greater sense of connectedness including fostering, supporting and recognizing volunteers and their organizations within the community	**Action 1.3.3.1 Promote recognition of volunteers and diversity in the community** • Promote volunteer organizations and the benefits of volunteering on Councils social media platforms **Action 1.3.3.2 Strengthen an awards program for volunteers in Councils current events schedule** • Partner with the community to deliver the following awards in all towns: • Australia Day	Media and Communications Officer EA/CCSM

		Action 1.3.3.3 Host an annual volunteer information session in partnership with community and sporting groups • Partner with local sporting and volunteer groups and run three volunteer sessions – one per town-30 June 2022 • Insert 2 articles on volunteering in community newsletter **Action 1.3.3.4 Encourage and support aged care facilities across Murrumbidgee and/or encourage private enterprise development of a retirement facility**	CCSM CCSM

Strategy 1.3.4	Provide a range of community entertainment activities including activities for youth, seniors and people with disabilities	**Action 1.3.4.1 Establish, manage and promote membership of a Youth Council(s)** • Investigate the establishment of youth councils in Murrumbidgee – 30 June 2022 **Action 1.3.4.2 Partner with other organizations to deliver more events in Youth and Senior Weeks** **Action 1.3.4.3 Provide support for employment opportunities for people with disabilities through partnerships with relevant organizations** • Initiate meetings with relevant stakeholders to see how Council might work with them – 30 June 2022 **Action 1.3.4.3 Review Council's Disability Inclusion Action Plan** 1. Review and amend Disability Inclusion Action Plan with KPIs – 30 June 2022	CCSM CCSM CCSM CCSM
Strategy 1.3.5	Strengthen community pride through honours and awards nominations and ensure Council-provided grants and in kind support is efficiently and equitably distributed to support community and sporting groups efforts and activities	**Action 1.3.5.1 Conduct/host workshops assisting community organizations in fund raising, grant writing, governance and other support activities** • Deliver 3 fund or grant writing workshops for community groups annually- 30 June 2022 • Develop Community Grants policy and guidelines	EDM CCSM

Strategy 1.3.6	Ensure Murrumbidgee libraries are a cultural, recreational and learning centres of the communities of Murrumbidgee	**Action 1.3.6.1 Partner with Western Riverina Libraries to provide and enhance library services** • Undertake a library user profile review to inform service development and delivery – 31 December 2022 • Implement quarterly customer service review for Murrumbidgee Library users – 30 June 2022 • Partner with Western Riverina Libraries to develop and promote education opportunities in all Murrumbidgee towns using shared resource **Action 1.3.6.2 Identify and pursue grant opportunities**	CCSM CCSM CCSM CCSM

1.4 Enhancing Health and Wellbeing:

Strategic Activity		Action	Accountable Officer
Strategy 4.1.1	Manage and maintain the amenity of parks, garden and the environs of all Council communities	**Action 1.4.1.1 Review/Develop a parks and gardens Plan including proactive maintenance schedules and budgets** - 30 June 2022	OM
Strategy 1.4.2	Ensure that we have access to a broad range of mental health services	**Action 1.4.2.1 Liaise with health service providers at least annually** -30 June 2022 **Action 1.4.2.2 Lobby for increased mental health services in Murrumbidgee Local Government Area** – 30 June 2022 **Action 1.4.2.3 Initiate or attend relevant interagency committees on mental health initiatives and programs –** 30 June 2022	GM GM GM
Strategy 1.4.3	Promote and support health services	**Action 1.4.3.1 Identify key stakeholders and partners involved in supporting and promoting health services across Murrumbidgee –** 30 June 2022	GM
Strategy 1.4.4	Maintain public health inspection and licensing programs and compliance	**Action 1.4.4.1 Undertake compliance activities in accordance with current public health regulations –** 30 June 2022	MPE
Strategy 1.4.5	Diversify engagement to increase awareness and participation in education including investigating opportunities for developing partnerships with TAFE and regional universities	**Action 1.4.5.1 Council works with education and training organizations to support skills focused groups and training opportunities in the Murrumbidgee Local Government Area** – 30 June 2022	CCSM/EDM

Strategy 1.4.6	Support the continuity of health services form public and private sector across Murrumbidgee	**Action 1.4.6.1 Ensure we retain our local GP** • Assist GP with Accreditation by providing furniture and fitting upgrades on Council premises and maintaining surgeries and dwellings in all towns – 30 June 2022	GM/AM
Strategy 1.4.7	Support a community health facility where allied and specialist health service providers can operate an MPS service model	**Action 1.4.7.1 Engage with community service providers and facilitate meetings at least annually** -30 June 2022	GM
Strategy 1.4.8	Support our community services programs and encourage collaboration and communication linkages between service providers across the region	**Action 1.4.8.1 Proactively engage and promote programs through Councils social media platforms** • Work with other councils and regional providers to identify and support regional community and communication initiatives – 30 June 2022, with annual review. •	Media and Communications Officer
Strategy 1.4.9	Provide support to community funded cultural and wellbeing activities and events across Murrumbidgee	**Action 1.4.9.1 Create a list of community events to publish and promote through Council –** 30 June 2021 • Support the Taste of Coly Festival and Committee	EDM

1.5 Creating a Safe Community:

Strategic Activity		Action	Accountable Officer
Strategy 1.5.1	Working with relevant agencies (including police and schools), to maintain and develop existing road safety initiatives within the Council area to keep our children safe	**Action 1.5.1.1 Develop an approved Road Safety Action Plan aligned with Council's Community Strategic Plan –** 30 June 2022 **Action 1.5.1.2 Implement the initiatives identified in the Road Safety Action Plan -** 30 June 2022	OM OM
Strategy 1.5.2	Liaise with local police and State government to increase policy presence and visibility in our area	**Action 1.5.2.1 Engage with Murray and Murumbidgee Local Area Command Police through regular meetings** • Attend regular LAN meetings annually – 30 June 2022, with annual reviews. **Action 1.5.2.2 Partner with Local Policy to raise community awareness about public and traffic safety and other issues impacting on Murrumbidgee's populations –** 30 June 2022 **Action 1.5.2.3 Lobby to maintain timely responses to incidents through regular reporting** • Initiate dialogue with Policy and other service providers regarding statistical reporting across the region – 30 June 2022, with annual review **Action 1.5.2.4 Seek Police presence at key public events -** 30 June 2022	GM OM AM OM

Strategy 1.5.3	Provide adequate street and security lighting in our towns	**Action 1.5.3.1 Review/Develop a town street lighting program and maintenance schedule aligned to the LTFP -** 30 June 2022	OM
Strategy 1.5.4	Council supports, and where appropriate, seeks funding for community safety programs and initiatives	**Action 1.5.4.1 Support the initiatives of Neighborhood Watch and similar organizations and committees –** 30 June 2022 with annual review **Action 1.5.4.2 Consider/review CCTV network in the CDB including applying for grants –** 30 June 2022 with annual review	CCSM OM
Strategy 1.5.5	Provide adequate activities for young people and facilities they can use to keep them entertained in a safe environment	**Action 1.5.5.1 Work with relevant organizations to develop activities for young people in the Murrumbidgee Local Government Area** • Investigate capital projects supporting activities in Murrumbidgee towns for young people e.g. aquatic playgrounds – 30 June 2022 **Action 1.5.5.2 Work with local Police Area Command to investigate entertainment and safety initiatives for schools and young people** • Partner with local police to deliver 'Stranger Danger' and 'Traffic Safety' sessions to schools across Murrumbidgee – 30 June 2022	CCSM CCSM

STRATEGY 2: ENVIRONMENT

We live in a unique natural environment that we value highly. We undertake a guardianship role to ensure and enhance its long term sustainability through appropriate practices and management.

COMMUNITY STRATEGIES

1. Protecting existing regional natural environments for future generations

2. Exploring and promoting alternate, sustainable energy sources and practices

3. Maintaining a balance between growth, development and environmental protection

4. Protecting and Managing waterways and catchments

5. Valuing and conserving native flower and fauna

ENVIRONMENT

2.1 Protecting Existing Natural Environments for Future Generations:

Strategic Activity		Action	Accountable Officer
Strategy 2.1.1	Ensure the conservation of the Council's natural beauty and ecology for future generation and visitor attractions	**Action 2.1.1 Develop a waterway tourism plan incorporating education, aquatic recreation and walking opportunities –** 30 June 2022 **Action 2.1.1 Create and support management plans for lakes, rivers across Murrumbidgee** -30 June 2022 **Action 2.1.1 Support the creation of the concept and implementation of the lake at Coleambally –** 30 June 2022, with annual review	EDM OM EDM/MPE
Strategy 2.1.2	Expand our network bush land walking trails to encourage active experiences of our river side location and protect the surrounding bush	**Action 2.1.2.1 Incorporate biodiversity and other walking trails into Councils tourism strategy and promotions** • Investigate grant opportunities for developing walking trails and biodiversity programs-30 June 2022	EDM
Strategy 2.1.3	Foster learning about and celebrate the Council's natural resources	**Action 2.1.3.1 Partner in environment education programs provided by organisations such as Local Land Services and Landcare** • Attend required Landcare and Local Land Service meetings and investigate identified programs – 30 June 2022	MPE

		Action 2.1.3.2 Collaborate with LLS and community groups to "adopt" areas of bush land that need restoration and regeneration – 30 June 2022	MPE
Strategy 2.1.4	Manage environmental opportunities and challenges – exploring native fish stocking and carp elimination opportunities	**Action 2.1.4.1 Collaborate with local community groups to support envioronmental projects** • Support local volunteers and organisations addressing these challenges through various support including community and other grant applications (where approprirate) – 30 June 2022 **Action 2.1.4.1 Improve knowledge and understanding of the environmental issues facing the Murrumbdigee Local Government Area –** 30 June 2022, with annual review **Action 2.1.4.2 Support the development and implementation of environmental management programs and plans** – 30 June 2022, with annual review	MPE/EDM MPE MPE

2.2 Exploring and Promoting Alternate, Sustainable Energy Sources and Practices:

Strategic Activity		Action	Accountable Officer
Strategy 2.2.1	Engage with RAMJO and support sustainable energy initiatives (including funding opportunities), including green waste, bio waste and sustainable street lighting	**Action 2.2.1.1Actively participate in New waste or other initiatives –** 30 June 2022 with annual review	MPE
Strategy 2.2.2	Continue to encourage investment into solar power and other sustainable energies	**Action 2.2.2.1 Source potential grant funding for energy audits and other sustainable energy projects** -30 June 2022, with annual review **Action 2.2.2.2 Partner with relevant organizations to develop education programs assisting the community in reducing energy consumption and alternative energy practices** -30 June 2022, with annual review **Action 2.2.2.3 Develop a Council energy consumption reduction plan or concep**t – 30 June 2022	MPE MPE OM/MPE
Strategy 2.2.3	Rationalize waste management and recycling priorities in accordance with relevant legislation	**Action 2.2.3.1 Maximize diversion of waste through Councils kerb collection programs** -30 June 2022, with annual review **Action 2.2.3.2 Identify/Provide opportunities for the diversion was from landfill –** 30 June 2022	MPE/OM MPE

		Action 2.2.3.3 Investigate landfill management options across the Local Government Area • Maintain ongoing management of tips across all three towns in Murrumbidgee -30 June 2022, with annual review **Action 2.2.3.4 Undertake upgrade works at Coleambally and Darlington Point landfills –** 30 June 2022 **Action 2.2.3.5 Implement expansion plan for Darlington Point Landfill site -** -30 June 2022 **Action 2.2.3.6 Create a rural landfill plan for the Murrumbidgee local government area -** 30 June 2022	MPE MPE MPE MPE
Strategy 2.2.4	Conduct principal certifying authority functions in the local government area	**Action 2.2.4.1 Undertake mandatory inspections as required by legislation and issue construction certificates, complying development certificates, occupation certificate and subdivision certificates -**30 June 2022, with annual review	MPE

2.3 Maintaining a Balance between Growth, Development and Environmental Protection:

Strategic Activity		Action	Accountable Officer
Strategy 2.3.1	Stimulate the conservation of important heritage assets of Murrumbidgee Council	**Action 2.3.1.1 Identify/incorporate heritage assets into Councils asset management planning and reporting -**30 June 2022 **Action 2.3.1.2 Create/maintain a heritage advisory service –** 30 June 2022 **Action 2.3.1.3 Provide a local heritage assistance fund to support the conservation of local heritage items -** 30 June 2022	AM MPE FM
Strategy 2.3.2	Encourage and support sustainable land use, planning and development	**Action 2.3.2.1 undertake periodic review of Council's planning policies and delegations –** 30 June 2022 **Action 2.3.2.2 Utilise and update Council's Section 94A Plan** • Plan Complete and Schedule 1 to be reviewed annually with budget – 30 June 2022 **Action 2.3.2.3 Review the Murrumbidgee Development Control Plan and Merge Jerilderie LEP 2012 and Murrumbidgee LEP 2013** – 30 June 2022	GM/MPE MPE MPE

		Action 2.3.2.4 Review the Murrumbidgee Town Development Plans for residential and industrial development in Coleambally (2019) and Jerilderie (TBC) – 30 June 2022 **Action 2.3.2.5 Provide a development application pre-lodgment service** – 30 June 2022	MPE MPE
Strategy 2.3.3	Consider plans for the improvement, beautification and revitalization of Murrumbidgee towns including town entries	**Action 2.3.3.1 Create master plans for each of Murrumbidgee's towns and/or critical areas within the towns** - 30 June 2022 **Action 2.3.3.2 Consider developing working groups to support Council's focus and programs** - 30 June 2022 with annual review	OM OM
Strategy 2.3.4	Ensure best practice public and environmental health controls	**Action 2.3.4.1 Review/Implement a food safety program in accordance with the NSW food Authority** – 30 June 2022 **Action 2.3.4.2 Act on complaints received in relation to pollution and public health** - 30 June 2022 with annual review **Action 2.3.4.3 Record and process statistics for management reporting to Council and for compliance** – 30 June 2022 **Action 2.3.4.4 Conduct investigations as requested and required -** 2022 with annual review and reports	MPE MPE MPE MANAGEMENT

Strategy 2.3.5	Maintain a responsible animal management program and service ensuring stray and illegally –kept animals are not allowed to become a nuisance to community	**Action 2.3.5.1 Undertake regular patrols to encourage a reduction in the numbers of stray or lost animals** - 30 June 2022 with annual review and reporting	OM/MPE
		Action 2.3.5.2 Develop, implement and continuously improve partnerships and program to rehome impounded animals – 30 June 2022 with annual review and reporting	OM/MPE
		Action 2.3.5.3 Maintain and operate a compliant facility for keeping companion animal and straying stock - 30 June 2022 with annual review and reporting	OM
		Action 2.3.5.4 Regularly record and report on the number of companion animals accommodated at the Pound as per Animal Act Requirements - - 30 June 2022 with annual review and reporting	OM/MPE

2.4 Protecting and Managing Waterways and Catchments:

Strategic Activity		Action	Accountable Officer
Strategy 2.4.1	Promote responsible water usage particularly in town areas	**Action 2.4.1.1 Finalize draft floodplain risk management study and plans for all Murrumbidgee's towns and/or implement the recommendations -** 30 June 2022	MPE/AM

2.5 Valuing and Conserving Native Flora and Fauna:

Strategic Activity		Action	Accountable Officer
Strategy 2.5.1	Continue to promote flora and fauna conservation through Councils road network maintenance program	**Action 2.5.1.1 Develop partnerships with State and Federal Authorities around wild animal control -** 30 June 2022 with annual review	MPE
Strategy 2.5.2	Educate and inform the community on weed management	**Action 2.5.2.1 Promote biosecurity and weed management reduction through Councils weed management program** - **-** 30 June 2022 with annual review	MPE
		Action 2.5.2.2 Undertake inspections of rural properties to identify the existence of noxious weeks, advise and monitor for weed control - 30 June 2022 with annual review	MPE
		Action 2.5.2.3 Undertake weekly infestations inspections on Council and State controlled land (including roads) and implement eradication measures - 30 June 2022 with annual review	MPE
		Action 2.5.2.4 Effectively manage flood and water management for Murrumbidgee's Local Government Area over the longer term - 30 June 2022 with annual review	OM/MPE/AM

STRATEGY 3: INFRASTRUCTURE

Our Community is well serviced and connected to well-planned built, social and community infrastructure developed and maintained according to community and public safety needs and priorities and partnerships.

COMMUNITY STRATEGIES

1. Responsible, sustainable asset management
2. Infrastructure (Council buildings and facilities) which meets community and public safety needs
3. Providing the Community with open space to be active
4. Maintaining and improving transport infrastructure
5. Ensuring local utilities and communications infrastructure and connectivity meets future needs

INFRASTRUCTURE:

3.1 Responsible, Sustainable Asset Management:

Strategic Activity		Action	Accountable Officer
Strategy 3.1.1	Maintain a comprehensive asset management capability framework	**Action 3.1.1.1 Review Councils asset management framework, policy and plan** – 30 June 2022 **Action 3.1.1.2 Develop integrated registers for each asset class incorporating the 2017 asset management review** - 30 June 2022 – ongoing annual review with contractor's quotations being sought • Consolidate all data for the following assets classes into a consolidated asset management register as part of a staged roll out – 30 June 2022 with annual review and reporting • Identify critical assets in each of these asset classes and incorporate them into the registry – 30 June 2022 with annual review and reporting **Action 3.1.1.3 Incorporate the financial impacts from the 2017 asset management review into Council's LTFP to reflect current and future community needs and priorities** – 30 June 2022 **Action 3.1.1.4 Develop a ten-year maintenance and renewal budget and program (separate to capital works) aligned to the LTFP** - 30 June 2022 – with annual review and reporting	AM/OM AM AM AM AM/FM AM/FM/OM

		Action 3.1.1.5 Incorporate/develop asset management reporting and monitoring regime – 30 June 2022	AM/OM
Strategy 3.1.2	Continue to engage with the community and stakeholders in relation to acceptable service levels for all public assets	**Action 3.1.2.1 Integrate community survey and other annual feedback opportunities to improve and review Councils Asset management plan and performance** – 30 June 2022 • Identify measurable KPIs for inclusion in the customer service survey, community strategic plan and other IP&R documents – 30 June 2022	GM/CCSM/AM

3.2 Infrastructure (Council Building & Facilities) which meets community and public safety needs:

Strategic Activity		Action	Accountable Officer
Strategy 3.2.1	Manage and maintain community and sporting building facilities for the benefit of the community	**Action 3.2.1.1 Implement or review facilities maintenance schedules and incorporate into the LTFP** - 30 June 2022	OM/AM
		Action 3.2.2.2 Identify/upgrade/develop a proactive maintenance plan for all facilities in a staged approach • Develop a proactive maintenance plan for all facilities in 3 towns including costings and incorporate into the LTFP – 30 June 2022	OM/AM
		Action 3.2.2.3 Consider undertaking energy audits of all council buildings and facilities • Develop a four-year audit plan encompassing energy audits of all council buildings and facilities - 30 June 2022 with annual review and reports	AM
		• Identify and research alternative, cost effective energy options for council buildings and facilities e.g. solar power - 30 June 2022 with annual review and reports	AM

Strategy 3.2.2	Efficiently manage and maintain Council's building and specific purpose facilities	**Action 3.2.2.1 Develop/implement a programmed maintenance schedules for Councils operational buildings within budget -** 30 June 2022 with annual review and reporting • Implement maintenance, renewal and management plans for all and each of Councils sites and buildings • Undertake maintenance as per annual plan • Complete capital improvements to within business requirements and budget • Deliver Councils street cleaning program in all towns • Develop maintenance plans and works for sale yards, caravan parks • Operate and maintain swimming pools across all three towns as part of Councils maintenance and renewal program and budget	OM/AM/FM
Strategy 3.2.3	Efficiently manage and maintain Council's plant and equipment	**Action 3.2.3.1 Optimize the procurement, usage and disposal of Council's plant and equipment within budget** • Review current processes, reporting and monitoring and forms for Councils plant and equipment procurement, maintenance and management at all sites - 30 June 2022 with annual review and reporting	OM

		• Deliver Councils street cleaning service across all Murrumbidgee towns - 30 June 2022 with annual review and reporting	
Strategy 3.2.4	Manage public (safety) liability and risks associated with public infrastructure	**Action 3.2.4.1 Review and include all assets in Councils risk register including the identification of critical assets** • Ensure all assets and asset-related risks are reviewed and included in Councils risk register – 30 June 2022 • Identify and incorporate priority or critical risks into Councils risk register – 30 June 2022 • Review develop and implement Council-wide risk reporting and monitoring procedure and format – 30 June 2022 **Action 3.2.4.2 Continue to provide bushfire and emergency protection in partnership with the community and State Government** • Develop transparent reporting and monitoring of budgets, works and other support provided in partnership with emergency management agencies – RFS, SES – 30 June 2022 with annual review and reporting **Action 3.2.4.3 Review, develop and implement incident and hazard reporting and investigations procedures** • Review develop and implement Council-wide incident reporting and investigation procedures - 30 June 2022	AM FM/OM/LEMO AM

Strategy 3.2.5	Manage and maintain Murrumbidgee's cemeteries	**Action 3.2.5 Implement a Murrumbidgee cemetery plan and budget and ensure works undertaken are within budget** • Implement Cemetery plans and works programs and budgets for all towns in Murrumbidgee including ongoing maintenance and renewals and capital works – 30 June 2022	OM

3.3 Providing the Community With Open Space to be Active:

Strategic Activity		Action	Accountable Officer
Strategy 3.3.1	Develop riverside locations for the enjoyment of all and to promote tourism	**Action 3.3.1.1 Develop an aquatic recreation plan as part of Councils Tourism strategy -** 30 June 2022 with annual review and reporting **Action 3.3.1.4 Ensure adequate signage and representation of Councils aquatic locations and facilities** - 30 June 2022 • Develop/Review Councils town sign strategy – 30 June 2022 **Action 3.3.1.3 Increase the number of walking tracks in all towns and their surrounds** • Subject to funding implement the Goanna Walking Trail in Darlington Point – 30 June 2022 with annual review and reporting • Work in partnership to identify other walking tracks for grants and development opportunities – 30 June 2022 with annual review and reporting	EDM EDM/OM/AM MANAGEMENT
Strategy 3.3.2	Enhance and expand sporting opportunities	**Action 3.3.2.1 Review/Develop masterplans for sporting, showgrounds and recreational facilities and precincts in all towns** – 30 June 2022 **Action 3.3.2.2 Develop business cases (where appropriate) and funding options for new or multipurpose sports and recreation facilities** – 30 June 2022	OM/AM/MPE

Strategy 3.3.3	Provide and maintain a range of community recreation facilities	**Action 3.3.3.1 Develop a Recreational facilities management plan and align it to the LTFP** • Undertake a costed lifecycle review of all council recreational facilities including main and renal costs for incorporation into the LTFP – 30 June 2022 • Develop rolling maintenance schedules for each facility and site – 30 June 2022 • Maintain and operate halls, museums, and other cultural, arts and sporting facilities as part of Councils maintenance, renewals and capital works programs and budgets - 30 June 2022 with annual review and reporting	AM/FM AM/OM AM/OM
Strategy 3.3.4	Ensure public places are clean and well maintained	**Action 3.3.4.1 Consider developing an Open Spaces Strategy in conjunction with Councils Open Space Asset Management Plan** – 30 June 2022 **Action 3.3.4.2 Operate and maintain a forward works plans for constructing or upgrading public toilet facilities annually** – 30 June 2022 with annual review and reporting • Investigate cost effective street cleaning options – 30 June 2022 **Action 3.3.4.3 Review/develop Councils parks and gardens asset management plans and budgets** – 30 June 2022	AM/MPE AM AM/FM

Strategy 3.3.5	Maintain our Crown Land resources responsibilities responsibly	**Action 3.3.5.1 Develop/review Councils Crown Land Strategy** – 30 June 2022 **Action 3.3.5.2 Develop a management plan for Crown Lands under Council control aligned with the LTFP** – 30 June 2022	MPE MPE

3.4 Maintaining and Improving Transport Infrastructure:

Strategic Activity		Action	Accountable Officer
Strategy 3.4.1	Maintain roads to agreed standards and ensure that school bus routes are our highest priority	**Action 3.4.1.1 Review/Deliver a staged program of accessibility and maintenance improvement to Murrumbidgee's rural and town road network and road hierarchy** • Identify and develop improvement plans for all three towns to be rolled out and incorporate these into Councils maintenance and renewal schedules – 30 June 2022 with annual review and reporting	AM/OM
Strategy 3.4.2	Provide and maintain footpaths, cycle ways, kerb and guttering	**Action 3.4.2.1 Carry out routine and programmed maintenance for footpaths, cycle ways, kerb and gutter** • Replace 150m of kerb gutter annually – 30 June 2022 with annual review and reporting • Identify and program works for high priority footpath renewal – 30 June 2022 with annual review and reporting	AM/OM AM/OM
Strategy 3.4.3	Maintain partnerships to ensure the Newell and Sturt Highways and the Kidman Way remains open at all times	**Action 3.4.3.1 Continue to strengthen relationships with the RMS, Newell Highway Taskforce and relevant parties to address flood impact and access issues through meeting attendance** • Attend taskforce meetings annually • Create meetings with relevant stakeholders and Government representatives annually	OM/AM

Strategy 3.4.4	Maintain local, regional and state roads and bridges in accordance with Councils' asset management plan	**Action 3.4.4.1 Review and implement an annual work program and budget for routine and programmed maintenance for local and regional roads and bridges** • Gravel re-sheeting • Resealing • Heavy patching **Action 3.4.4.2 Deliver the minimum service levels identified for roads and bridges in Council Asset Management Plan within budget** - 30 June 2022 with annual review and reporting **Action 3.4.4.3 Deliver the annual RMS contract works to a standard that consistently meets the contract requirements** - 30 June 2022 with annual review and reporting	OM/AM/FM OM/AM AM
Strategy 3.4.5	Improve street and building accessibility for the disability and mobility impaired	**Action 3.4.5.1 Review/Deliver a staged program of accessibility improvements to the Murrumbidgee's town road network** • Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June 2022 with annual review and reporting • Develop/implement an accessibility road works program – 30 June 2022 • Link works to Council's Disability Plan – 30 June 2022	OM/AM

		Action 3.4.5.2 Review/develop a staged program of accessibility improvement to the parking bays, areas and access in Murrumbidgee's Towns and environments • Develop programs for all three towns to be rolled out in stages and incorporated into Councils maintenance and renewals programs – 30 June 2022 with annual review and reporting • Develop/implement an accessibility parking works program – 30 June 2022 • Link works to Council's Disability Plan – 30 June 2022	OM/AM

3.5 Local Utilities and Communications Infrastructure and Connectivity:

Strategic Activity		Action	Accountable Officer
Strategy 3.5.1	Manage water assets in line with best practice standards and agreed priorities	**Action 3.5.1.1 Review Council's water treatment works operational plan and budget -** - 30 June 2022 with monthly review and reporting	OM/FM
		• Complete monthly review of operational water monitoring	OM
		• Complete annual review of drinking water quality	OM/MPE
		• Implement drinking water system improvement plan	OM
		Action 3.5.1.2 Maintain water supply to Murrumbidgee's towns. Plan for 100% compliance of ADWQ requirements with chemical and micro biological monitoring - 30 June 2022 with monthly review and reporting	OM/MPE
		• Conduct regular testing of water supply to achieve 100% compliance with health requirements of Water NSW	OM/MPE
		• Maintain Monitoring of system and routine maintenance and repairs to ensure water is available.	OM

		Action 3.5.1.3 Maintain water supply for Murrumbidgee's parks and gardens and review ongoing system monitoring and routine maintenance and repairs to ensure water is available - 30 June 2022 with monthly review and reporting • Incorporate relevant costings into Councils parks and gardens plans and budget – 30 June 2022	OM/FM
Strategy 3.5.2	Manage sewer assets in line with best practice standards and agreed priorities	**Action 3.5.2.1 Complete the annual capital works program on water assets** 30 June 2022 with annual review and reporting **Action 3.5.2.2 Review Council's Sewer Treatment Works Operational Plan to ensure 100% compliance with EPA requirements -** 30 June 2022 with annual review and reporting **Action 3.5.2.3 Maintain systems to efficiently operate Murrumbidgee's town sewers. -** 30 June 2022 with annual review and reporting **Action 3.5.2.4 Complete annual capital works program on sewer assets -** 30 June 2022 with annual review and reporting	AM/OM OM/MPE OM OM/AM
Strategy 3.5.3	Manage Storm water in line with the agreed priorities	**Action 3.5.3.1 Complete the annual capital works program on storm water assets in line with agree priorities. -** 30 June 2022 with annual review and reporting **Action 3.5.3.2 Upgrade storm water facilities and system in line with agreed priorities. -** 30 June 2022 with annual review and reporting	OM/AM OM/AM

Strategy 3.5.4	Advocate and improve mobile information and communications technology and infrastructure across the Murrumbidgee Local Government Area	**Action 3.5.4.1 Initiate engagement with telecoms service providers to support Councils new tower infrastructure** • Apply for funding to improve capacity of Bundure tower – 30 June 2022 **Action 3.5.4.2 Engage with relevant stakeholders and Government to lobby for new communication networks** • Continue to lobby stakeholders for improved communications connectivity and infrastructure funding. – 30 June 2022 with annual review and reporting	GM GM

STRATEGY 4: ECONOMY

Creating our own opportunities, we work with new and existing business and industries to proactively provide regional economic opportunity, development and tourism creating stability and future growth.

COMMUNITY STRATEGIES

1. Promoting business and industries growth, diversity and productivity
2. Promoting a regional economy and growth
3. Promoting tourism strategies and opportunities
4. Supporting access to education, training and future opportunities
5. Fostering a resilient, vibrant agricultural sector

ECONOMY:

1.5 Promoting Businesses and Industries Growth, Diversity and Productivity:

Strategic Activity		Action	Accountable Officer
Strategy 4.1.1	Partner with local business to create market opportunity for local product through high technology, improved freight and logistics pathways and cooperation with other local government areas	**Action 4.1.1.1 Lobby government for improved freight corridor** 30 June 2022 with annual review and reporting **Action 4.1.1.2 Support opportunities for freight and distribution and warehousing to Eastern seaboard airports or centres** – 30 June 2022 with annual review and reporting **Action 4.1.1.3 Develop and implement a business attraction program for Murrumbidgee for industrial, logistics and manufacturing areas** – 30 June 2022	EDM/GM EDM EDM
Strategy 4.1.2	Promote Murrumbidgee and its towns and potential light manufacturing wholesale and retail business opportunities to diversify industry and stimulate employment growth	**Action 4.1.2.1 Engage with the Office of Small Business Commissioner to create programs for locating new businesses in Murrumbidgee** • Fully implement the 'Easy to Do Business Initiative' – 30 June 2022 **Action 4.1.2.2 Implement the goals of Council's Economic Development Strategy** • Ensure the goals and KPIs of Councils Economic Development Strategy are aligned and incorporated into the CSP, Delivery Program, Operational Plan and LTFP – 30 June 2022 with annual review and reporting	EDM EDM

		Action 4.1.2.3 Engage with the Murrumbidgee Council business communities • Create chamber of commerce or similar committee in Darlington Point – 30 June 2022 **Action 4.1.2.4 Council representatives to actively participate in Murumbidgee's Business Committees and Chambers** – 30 June 2022 with annual review and reporting **Action 4.1.2.5 Encourage the development of affordable housing so it is available for employees of new developments** • Continue progressing the Young Street sub division project in Darlington Point – 30 June 2022 with annual review and reporting • Proactively sell remain Wunnamurra sub division blocks – 30 June 2022 with annual review and reporting	EDM EDM GM GM
Strategy 4.1.3	Progress the sale and development of blocks of industrial land in Murrumbidgee's industrial areas	**Action 4.1.3.1 Develop and implement a business attraction program for Murrumbidgee industrial areas** - 30 June 2022 **Action 4.1.3.2 Implement a promotional program for local industrial estates – particularly Darlington Point** – 30 June 2022 **Action 4.1.3.3 Implement a sales strategy for Murrumbidgee's industrial areas** – 30 June 2022 **Action 4.1.3.4 Create a promotional program for land available at industrial sites or areas** 30 June 2022	EDM EDM EDM EDM

4.2 Promoting a Regional Economy and Growth:

Strategic Activity		Action	Accountable Officer
Strategy 4.2.1	Work with other levels of government and private industry to build the Murrumbidgee Council profile and maximize cooperative opportunities	**Action 4.2.1.1 Champion a "transport hub" at the intersection of the Sturt Highway and the Kidman Way** • Initiate 3 meetings with relevant stakeholders annually including advocating in Canberra and to local members and business groups. – 30 June 2022 **Action 4.2.1.2 Maintain membership of regional government and non-government organizations and participate in meetings** • Work with surrounding councils and RAMJO • to deliver outcomes of the Riverina regional plan focused on contributing to regional growth – 30 June 2022 with annual review and reporting **Action 4.2.1.3 Encourage strong partnerships between businesses, education and government agencies** • Initiate at least four contacts with businesses, education, government agencies and other stakeholders which are focused on contributing to regional growth – 30 June 2022 with annual review and reporting	GM EDM/GM EDM

Strategy 4.2.2	Work collaboratively with regional stakeholders to build Murrumbidgee Council profile	**Action 4.2.2.1 Support and value-add to regional strengths to create a 'destination experience'** - 30 June 2022 **Action 4.2.2.2 Contribute the Murrumbidgee perspectives to regional meetings and forums -**30 June 2022 • Attend Riverina Taste Meetings – 30 June 2022 • Attend Destination NSW meetings – 30 June 2022	EDM EDM EDM
Strategy 4.2.3	Contribute to regional tourism initiatives and major events in the region	**Action 4.2.3.1 Participate in regional tourism initiatives and major events** • Maintain membership and attend quarterly meetings of key organizations and stakeholder groups – 30 June 2022 with annual review and reporting	EDM
Strategy 4.2.4	4.2.4 Ensure there is adequate supply of residential and industrial land to stimulate business and population growth	**Action 4.2.4.1 Plan for future housing and business needs in the Murrumbidgee towns** • Review/develop/implement Town Plans for three towns identifying and incorporating residential and industrial land needs and opportunities – 30 June 2022 • Develop promotion strategy for housing and industrial land developments across Murrumbidgee – 30 June 2022	MPE MPE

Strategy 4.2.5	Support local business with access to available training, workforce skills and technology	**Action 4.2.5.1 Review and implement Council policies of the support of new and existing employment in the Local Government Area** • Undertake/develop/review industry investment and incentive policy – 30 June 2022	EDM
Strategy 4.2.6	Build data and analysis of business and industry in the Murumbidgee Local Government Area	**Action 4.2.6.1 Maintain economic and statistical databases and share with local business and service providers** • Proactively use .id and other economic data in Council publications and social media and other documents supporting business cases for funding, grants – 30 June 2022 with annual review and reporting • Use economic data with other stakeholders to identify suitable locations of vacant land suitable for housing and industrial developments in all of Murrumbidgee's towns. – 30 June 2022 with annual review and reporting	EDM MPE

4.3 Promoting Tourism Strategies and Opportunities:

Strategic Activity		Action	Accountable Officer
Strategy 4.3.1	Provide professional information services promoting tourism, visitor ventures and activities in our towns	**Action 4.3.1.1 Develop and implement a Visitor Information operational plan in consultation with relevant stakeholders – including face to face and online options** – 30 June 2022 **Action 4.3.1.2 Develop targeted promotion campaigns to enable and educate visitors and business** - 30 June 2022 with annual review and reporting **Action 4.3.1.3 Provision of emergency services information for the benefit of residents and visitors – SMS messaging** - 30 June 2022	EDM EDM DEMO/LEMO
Strategy 4.3.2	Provide promotion and resources for tourism service providers	**Action 4.3.2.1 Engage with and support accommodation providers in the Murrumbidgee Local Government Area** – 30 June 2022 **Action 4.3.2.2 Support tourism service providers with relevant guides, website promotions and publications** - 30 June 2022 with annual review and reporting **Action 4.3.2.3 Consider developing a visitor guide aligned to Councils branding strategy** - 30 June 2022	EDM EDM EDM

Strategy 4.3.3	Provide promotion and support for major events within our Destination Management Plan	**Action 4.3.3.1 Create a prioritized active program of, promotion and participation in major events** – 30 June 2022 **Action 4.3.3.2 Incorporate focus as a regional destination in Council economic development and tourism documents** - 30 June 2022 with annual review and reporting **Action 4.3.3.3 Measure event success, analysis and report results** -30 June 2022 with annual review and reporting	EDM EDM EDM
Strategy 4.3.4	Develop and implement a Murrumbidgee tourism strategic plan aligned with regional, state and federal priorities including outcomes of relevant evaluation reports and reviews	**Action 4.3.4.1 Implement a branding strategy for Murrumbidgee** - 30 June 2022 **Action 4.3.4.2 Implement an advertising and editorial program for key tourism attractions (public art)** • Initiate 2 marketing/editorial/advertising features annually – 30 June 2022 • Contribute 1 article to RV Australian publications to promote RV friendly tourism – 30 June 2022	EDM EDM EDM
Strategy 4.3.5	Encourage opportunities for further recreation activities on or around the rivers and lakes	**Action 4.3.5.1 Engage new providers and startup operations** - 30 June 2022 with annual review and reporting **Action 4.3.5.2 Apply or assist organizations for grants supplying or supporting aquatic recreational activities as requested and required.** 30 June 2022 **Action 4.3.5.3 Investigate the viability of a business case suppling aquatic recreation activities (river tours, paddle boards) and infrastructure in the Local Government Area.** 30 June 2022 & annual review and reporting	EDM EDM EDM

4.4: Supporting Access to Education and Training and Future Opportunities:

Strategic Activity		Action	Accountable Officer
Strategy 4.4.1	Raise community awareness of TAFE, university and other regional education providers	**Action 4.4.1.1 Develop and implement a Council communication plan assisting in raising community awareness of TAFE, university and other regional education providers and programs** • 2 meetings annually with TAFE and other regional education service providers to fully understand the interrelationship with Murrumbidgee shire and use this data to create a communication plan aligned to Councils CSP, Delivery Program and operational Plan – 30 June 2022 **Action 4.4.1.2 Initiate regular engagement with TAFE, regional colleges and university to partner them on promotion, programs relevant to the region** • Initiate at least two contacts with TAFE hierarchy, state and federal government departments, local member and other stakeholders to support existing regional TAFEs and TAFE programs – 30 June 2022	EDM EDM

		Action 4.4.1.2 Initiate regular engagement with business including new businesses to promote potential apprenticeship or trainee or other employment opportunities • Initiate 2 meetings or contacts with existing and new Murrumbidgee businesses around apprenticeship trainee and other employment opportunities – 30 June 2022 • Hold annual business lunches in three towns to seek feedback on opportunities', risk and challenges for business support and development – 30 June 2022	EDM EDM
Strategy 4.4.2	Identify opportunities to enhance community and business's access to internet, broadband and mobile services through the Local Government Area	**Action 4.4.2.1 Work with service providers to identify opportunities to improve community connectivity** • Proactively identify and develop business cases for grant funding for infrastructure and community infrastructure projects improving connectivity across Murrumbidgee – 30 June 2022 with annual review and reporting	GM

4.5: Fostering a Resilient, Vibrant Agricultural Sector:

Strategic Activity		Action	Accountable Officer
Strategy 4.5.1	Actively support development which is congruent with our lifestyle	**Action 4.5.1.1 Encourage private development of retirement villages and aged care facilities** • Investigate other rural locations who have successful attracted investment or providers to their towns - 30 June 2022 with annual review and reporting	MPE/EDM
Strategy 4.5.2	Enhance and maintain key economic drivers to the agricultural supply chain including our road networks	**Action 4.5.2.1 Work with stakeholders to identify targeted agribusiness promotion opportunities** - 30 June 2022 with annual review and reporting	EDM
Strategy 4.5.3	Link Council's Economic Development Plan within the Regional Plan to develop regional initiatives stimulating interest in Murrumbidgee as an agribusiness hub for the Riverina and/or upper Murray regions	**Action 4.5.3.1 Develop an investment strategy/policy supporting new agribusiness in Murrumbidgee –** 30 June 2022	EDM
Strategy 4.5.4	Influence the protection and enhancement of Murrumbidgee's agricultural supply chain's economic output, investment and employment	**Action 4.5.4.1 Undertake industry profiling and gap analysis of local agriculture sector -** 30 June 2022 **Action 4.5.4.2 Engagement with other stakeholders to identify and increase supply chain protections** – 30 June 2022 with annual review and reporting	EDM EDM

STRATEGY 5: LEADERSHIP

Council's leadership establish effective, relevant representative and relationships ensuring sound outcomes. They operate ethically and implement good governance to develop and ensure a positive future for the whole of Murrumbidgee Council Community.

COMMUNITY STRATEGIES & ACTIVITIES

1. Demonstrating transparent leadership through sustainability, accountability and Community representation
2. Engaging and Developing future community leaders
3. Investigating funding, services and programs strengthening Councils Financial Sustainability
4. Promoting Council as an 'Employer of Choice' through productive, beneficial relationships
5. Cooperating and collaborating with other Councils to achieve a strong voice in regional planning and funding arenas

LEADERSHIP:

5.1 Transparent Leadership, Sustainability, Accountability and Community Representation:

Strategic Activity		Action	Accountable Officer
Strategy 5.1.1	Provide leadership through ethical accountable and legislative decision making processes	**Action 5.1.1.1 Ensure elected members are adequate resource to enable effective representation:** • Complete Council Budget Briefing – 30 June 2022 with annual review and reporting • Deliver Council's annual budget process – audited financial statements, community consultation & management of internal processes – 30 June 2022 with annual review and reporting **Action 5.1.1.2 Continuously improve governance in decision making** • Implement regular monthly financial reporting across Council departments, Manex and Council reports (where applicable) – 30 June 2022 with annual review and reporting • Create and support an Internal Audit and Risk Committee – 30 June 2022 • Create and support an internal audit program – 30 June 2022	GM FM FM FM FM FM

		Action 5.1.1.3 Maintain resources to continually improve communication between community members and Council so the Community is kept informed and has options to contribute • Deliver monthly (12) community newsletters and a regular social media presence across the LGA utilizing social media -30 June 2022 with annual review and reporting **Action 5.1.1.4 Ensure Council's Committees, focus groups and advisory bodies are relevant and provide appropriate community involvement** • Feedback received from each meeting is minuted and included in Council business papers (where appropriate) and/or relevant forums - 30 June 2022 with annual review and reporting **Action 5.1.1.5 Ensure a coordinated and multi-faceted approach to all Council communications with the community** • Provide timely and accurate updates and maintain Council's official website and Facebook page – 30 June 2022 with annual review and reporting • Provide Council and management with relevant regular reports and performance assessments - 30 June 2022 with annual review and reporting	GM GM GM GM

		Action 5.1.1.6 Ensure Councils policies and processes meet the current Legislation, Statutory and regulatory requirements • Create integrated policy register and schedule and present prioritized policies for Council's review and endorsement – 30 June 2022 • Update delegations as advised – 30 June 2022 with annual review and reporting	GM GM
Strategy 5.1.2	Optimize council's revenue streams and assets in Council's Long Term Strategic Plan (LTSP)	**Action 5.1.2.1 Ensure the most equitable allocation of rates across categories** – 30 June 2022 **Action 5.1.2.2 Annually review all fees and charges to maximize revenue or provide cost recover for Council Services** - 30 June 2022 **Action 5.1.2.3 Maximize the long-term tenancy of Council owned residential and commercial premises** – 30 June 2022	FM FM GM
Strategy 5.1.3	Community participation in the Community Strategic plan is reflected in Council's budget	**Action 5.1.3.1 Incorporate feedback from Councils community participation and engagement forums into the LTFP, Annual Budget, IP&R deliverables** – 30 June 2022 **Action 5.1.3.2 Support Councils financial statements audit process and the external auditor –** 30 June 2022	CCSM FM

Strategy 5.1.4	Fully integrate Councils asset management strategy, system and programs with Council's Long Term Financial Plan	**Action 5.1.4.1 Review Councils Asset Management Plans and Policy to align with the Community Strategic Plan, Long Term Financial Plan (LTFP), Delivery Program and Operational Plan** 3- June 2022 with annual review and reporting • Complete all asset management audit recommendations – 30 June 2022 • Develop and align asset class registers into one long term asset management plan – 30 June 2022 • Incorporate Long term asset and maintenance plans and costings into Council's Long Term Financial Plan – 30 June 2022 • Incorporate ICT assets into Council's asset and risk registers – 30 June 2022 • Review road and transport asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2022 • Review water, sewerage and storm water asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2022 • Review building and facilities asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2022 • Review open spaces asset management plans to align with Council's Community Strategic Plan, LTFP, Delivery Program and Operational Plan – 30 June 2022	MANAGEMENT

Strategy 5.1.5	Review and implement appropriate procurement, risk and project management frameworks and cultures	**Action 5.1.5.1 Review, develop and implement framework for detailed project plans, costings and designs as part of the project approval process for all major or complex activity** – 30 June 2022 **Action 5.1.5.2 Develop an enterprise risk management policy, framework and risk registers.** – 30 June 2022 **Action 5.1.5.3 Review Councils Business Continuity Plan** – 30 June 2022 **Action 5.1.5.4 Implement an approved procurement framework-** 30 June 2022 with annual review and reporting • Develop and implement a procurement framework including contractor management – 30 June 2022 • Continue working with RAMJO programs to enhance Council's efficiency and effectiveness – 30 June 2022 • Align strategic planning and processes to Council's Long Term Financial Plan – 30 June 2022 • Complete testing and migration of all Authority modules into a live operating environment – 31 December 2022	OM/AM/GM AM FM FM
Strategy 5.1.6	Actively source external grants and funds for identifies projects and initiatives	**Action 5.1.6.1 Identify and promote grant opportunities supporting councils strategic and operation priorities** • Incorporate grants report in Councils monthly financial report – 30 June 2022 • Meeting all grant reporting requirements and reconciliations – 30 June 2022	MANAGEMENT

5.2. Engaging with Future Leaders:

Strategic Activity		Action	Accountable Officer
Strategy 5.2.1	Promote leadership opportunities and programs for our community groups	**Action 5.2.1.1. Support key stakeholders and community organizations to promote leadership development**	Management Group
Strategy 5.2.2	Link and promote programs for young people to develop their leadership skills	**Action 5.2.2.1 Work with key stakeholders to identify appropriate leadership programs and opportunities**	GM/HR/C&CSM

4.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

Strategic Activity		Action	Accountable Officer
Strategy 5.3.1	Continue to engage equally with residents of smaller communities within the Murrumbidgee LGA	**Action 5.3.1.1 Revisit Councils engagement strategy to ensure it reflects and meets the spread and location of Councils LGA populations** – 30 June 2022 with annual review and reporting	C&CSM
Strategy Strategy 5.3.2	Partner with providers of emergency services to ensure appropriate response levels to community emergencies	**Action 5.3.1.2 Implement a specific community and stakeholder engagement plan for emergency situations** – 30 June 2022 with annual review and reporting **Maintain ongoing support for the local Emergency Management Centre** - 30 June 2022 with annual review and reporting	AM/AM
Strategy 5.3.3	Ensure a coordinated and multi-faceted approach to all of Council communications with the community	**Action 5.3.3.1 Review Councils communication plan around external communications management** • Develop communication project plan – 30 June 2022 **Action 5.3.3.2 Provide timely and accurate updates and maintenance of Councils website and face book page** • Monitor and report (monthly)	Media & Comm Officer

		on Website visitations to Council (where appropriate) – 30 June 2022 with annual review and reporting	
		Action 5.3.3.3 Provide timely and accurate updates on Councils' intranet (where appropriate) • 100% staff access and usage - 30 June 2022 with annual review and reporting	C&CSM
		Action 5.3.3.4 Improve internal customers' services support, enteral customer service and program provision and access though improved ICT performance and governance – 30 June 2022 • Develop ICT strategy • Improve ICT governance through ICT group and ICT project committee	C&CSM
		Action 5.3.3.5 Provide effective efficient and courteous customer service in accordance with Council Values, mission and IP&R framework – 30 June 2022 • Review and analyze Councils Customers service interfaces	C&CCSM

		• Develop Customer Service Charter and KPIs • Develop appropriate customer service feedback mechanism and reporting procedures • Develop and formalize customer compliant handling form and procedure	

5.4 Council is 'Employer of Choice':

Strategic Activity		Action	Accountable Officer
Strategy 5.4.1	Maintain a positive safety and risk culture supported by quality assurance, audit and training programs	**Action 5.4.1.1 Implement full WHS management system including reporting and monitoring**	C&CSM/AM
		Action 5.4.1.2 Implement risk management and risk registers across Council – 30 June 2022	C&CSM/AM
		Implement all recommendations from the 2017 WHS Audit – 30 June 2022	C&CSM/AM
		Implement safe workplace requirements – 30 June 2022	C&CSM/AM
		Implement a quality assurance system – 30 June 2022	C&CSM/AM
Strategy	Develop our people	**Action 5.4.2.1 Define Councils**	

5.4.2		**talent** • Undertake capability skills audit and training needs analysis (TNA) bi-annually to identify current strengths and develop areas across the business – 30 June 2022 <u>Measures:</u> a. 100 of staff complete TNA b. 90% compliance with required tickets and licenses within expiry period **Action 5.4.2.2 Promote generation and gender diversity** • Investigate awareness and training options for Council consideration – 30 June 2022 • Work with TAFES to identify trainee, scholarship and other staff development opportunities – 30 June 2022 with annual review and reporting **Action 5.4.2.3 Measure and monitoring Council's talent** • Actively manage workforce productivity – 30 June 2022 with annual review and reporting • Introduce ratios into	HRO HRO HRO

		management reports – turnover, gender, number of appraisals completed – 31 December 2021	HRO
		• Consolidate introduction of pilot performance appraisal system and KPIs – 30 June 2022	HRO
		Measures: a) 100% 6-month performance appraisals completed b) 100% 12-month performance review process completed	
		• Undertake Workforce Management Planning – 30 June 2022 with annual review and reporting	HRO
		Measures: a) Annual outcomes from Workforce Management Plan delivered on time and to standard b) 100% of requirements approvals aligned with Plan c) 10key roles identified across Council as 'critical roles'	
		Action 5.4.2.4 Realize Councils talent	

		• Undertake succession planning and talent identification – 30 June 2022 Measures: a) Draft Succession plan 2018-28 developed b) Identify 'high talent' staff – 10-15% of workforce • Undertake Employee Engagement Survey – 30 June 2022 Measures: a) Survey delivered and accessible to 100% of staff b) Achieve completion rate of 50% minimum	HRO HRO
Strategy 5.4.3	Leverage new technology to monitor and innovate our people and service development	**Action 5.4.3.1 Consolidate existing people data and identify data gaps** • Test and migrate payroll data into authority Undertaken prior to 30 June 2019 • Complete staff culture survey – 30 June 2022 Measures: • Complete personnel files and filing system into TRIM	C&CSM/FM HRO

		• Deliver survey report results and recommendations **Action 5.4.3.2 Utilize Data to benchmark with external LGAs** - 30 June 2022 with annual review and reporting **Action 5.4.3.3 Monitor and report on internal and external HR trends** • Automate performance appraisal system – 30 June 2022 **Action 5.4.3.4 Implement online learning management and training system** • Develop and implement integrated training calendar. 30 June 2022	HRO HRO HRO

5.5 Investigating Funding, Services and Programs Supporting and Strengthening Communities in the Region:

Strategic Activity		Action	Accountable Officer
Strategy 5.5.1	Build strong, effective and productive alliance and partnerships with community organizations, state and federal governments	**Action 5.5.1.1 Council representatives participate in regular engagement through meetings, events and activities** – 30 June 2022	GM
Strategy 5.5.2	Identify opportunities and advocacy for advancing Murrumbidgee	**Action 5.5.2.1 Maintain and participate in RAMJO and other regional forums** 30 June 2022 with annual review and reporting	GM GM

		Action 5.5.2.2 Actively participate in Newell Highway Task Force, Policy Area Networks – 30 June 2022 with annual review and reporting	
		Action 5.5.2.3 Participate in the regional and state level discussion about the future of water supplies and security for the region - 30 June 2022 with annual review and reporting	GM
		Action 5.5.2.4 Keep state and federal members and agencies updated on Murrumbidgee's issues, challenges and achievements 30 June 2022 with annual review and reporting	GM

FINANCIAL OVERVIEW

Financial Performance: Consolidated Financial Performance

STATEMENT OF CONSOLIDATED FINANCIAL PERFORMANCE

Revenues from Ordinary Activities	**2021/22**	**2022/23**	**2023/24**	**2024/25**
Rates & Annual Charges	6,197,204	6,414,645	6,640,619	6,875,373
User Charges & Fees	2,679,614	2,737,286	2,793,427	2,851,109
Investment Revenues	208,893	208,271	207,367	206,572
Rental Income	184,708	186,669	190,570	194,646
Grants & Contributions - Operating	7,821,558	7,974,294	7,532,417	7,686,122
Grants & Contributions – Capital	7,112,441	5,359,988	761,300	180,300
Other Revenues	277,688	753,758	1,297,859	1,361,712
Profit from Disposal of Assets	31,827	32,782	30,252	31,160
Total Revenues from Ordinary Activities	24,513,933	23,667,693	19,453,813	19,386,993
Expenses from Ordinary Activities				
Employee Costs	7,685,740	7,839,455	7,996,244	8,156,169
Materials & Contracts	3,442,247	3,797,444	4,204,383	4,310,878
Borrowing Costs	287	129,019	123,899	118,758
Depreciation & Amortisation	6,433,588	6,515,140	6,588,240	6,617,029
Other Expenses	1,850,803	1,872,190	1,927,855	1,984,175
Loss from Disposal of Assets	31,827	32,782	30,252	31,160
Total Expenses from Ordinary Activities	19,444,492	20,186,029	20,870,873	21,218,169
Surplus/(Deficit) from Ordinary Activities	**5,069,441**	**3,481,664**	**(1,417,060)**	**(1,831,176)**
Capital Grants & Contributions	7,112,441	5,359,988	761,300	180,300
Surplus/(Deficit) from Ordinary Activities before Capital Grants	(2,043,000)	(1,878,324)	(2,178,360)	(2,011,476)

Financial Performance: Cash Flow Statement

FORECAST CASH FLOW STATEMENT

	2021/22	2022/23	2023/24	2024/25
Cash Flows from Operating Activities	**Consolidated**	**Consolidated**	**Consolidated**	**Consolidated**
Receipts				
Rates & Annual Charges	6,197,204	6,414,645	6,640,619	6,875,373
User Charges & Fees	2,679,614	2,737,286	2,793,427	2,851,109
Interest Received	208,893	208,271	207,367	206,572
Rental Received	184,708	186,669	190,570	194,646
Grants & Contributions – Operating	7,821,558	7,974,294	7,532,417	7,686,122
Grants & Contributions – Capital	7,112,441	5,359,988	761,300	180,300
Other Operating Receipts	277,688	753,758	1,297,859	1,361,712
Payments				
Employee Costs	-7,685,740	-7,839,455	-7,996,244	-8,156,169
Materials & Contracts	-3,442,247	-3,797,444	-4,204,383	-4,310,878
Borrowing Costs	-287	-129,019	-123,899	-118,758
Other Operating Payments	-1,850,803	-1,872,190	-1,927,855	-1,984,175
Net cash provided by (or used in) Operating Activities	11,503,029	9,996,803	5,171,179	4,785,853
Cash Flows from Investing Activities				
Receipts				
Proceeds from sale of Property Plant & Equipment	370,000	763,000	818,000	668,000
Proceeds from sale of Real Estate	100,000	300,000	200,000	200,000
Payments				
Purchase of Property Plant & Equipment	-16,752,959	-10,151,461	-6,346,902	-5,437,721
Provision of Advances & Mortgages				
Net cash provided by (or used in) Investing Activities	-16,282,959	-9,088,461	-5,328,902	-4,569,721

Cash Flows from Financing Activities				
Receipts				
Proceeds from Borrowings & Advances	4,375,000	25,000	18,750	
Payments				
Repayments of borrowings & advances	-25,000	-186,330	-184,975	-171,268
Net cash provided by (or used in) Financing Activities	4,350,000	-161,330	-166,225	-171,268
Net Increase (Decrease) in cash held	**-429,930**	**747,013**	**-323,947**	**44,864**
Cash Assets at beginning of reporting period	16,060,504	15,630,574	16,377,587	16,053,639
Cash Assets at end of reporting period	15,630,574	16,377,587	16,053,639	16,098,503
Represented by:				
Water Funds	2,643,871	2,870,757	3,189,565	3,498,445
Sewer Funds	4,174,737	4,176,691	4,302,963	4,523,722
Employee Leave Entitlement Reserves	1,176,677	1,182,750	1,189,005	1,195,448
Plant Replacement Reserve	1,071,512	1,071,512	771,512	771,512
Residential Housing Reserve		250,000	250,000	250,000
Real Estate Development Reserve		100,000	145,000	210,000
Infrastructure Replacement Reserve	2,621,105	2,621,105	2,621,105	2,621,105
Coleambally Town Development Reserve	431,703	431,703	431,703	431,703
DWM & Tips Reserves	73,804	73,804	73,804	73,804
Contributions Levy Reserve	379,080	379,080	379,080	379,080
Unrestricted Working Funds	**3,058,085**	**3,220,186**	**2,699,903**	**2,143,685**

PROPOSED CAPITAL WORKS & PROJECTS BUDGET 2021/2022 – 2024/2025

Function	Description	2021/22	2022/23	2023/24	2024/25
Governance & Administration					
Administration	Computer Replacements	10,000	15,000	10,000	10,000
	Furniture, Fittings & Office Equipment Replacements	3,500	28,500	28,500	3,500
	Telephone System Upgrade	20,000			
Engineering Admin	Engineering Office Equipment Replacement	2,000	2,000	2,000	17,000
DES Admin	Environmental Services Computer/Equipment Replacement	7,000	2,000	2,000	2,000
Depots	Workshop Hoist	60,000			
	Datafuel System	20,000			
Plant Clearing	Purchase of Construction Plant & Light Vehicles	1,413,000	1,529,000	2,292,000	1,988,000
Health					
Medical Services	Furniture, Fittings & Equipment-Medical Centre	6,000	1,000	1,000	6,000
	Building Upgrades & Additions		300,000		
Environment					
Domestic Waste Management	Mobile Garbage Bin Replacement	3,000	3,000	3,000	3,000
Drainage & Stormwater Management	Culvert Replacements	80,000	80,000	80,000	80,000
	Kerb & Gutter Replacement	35,000	50,000	50,000	50,000
Housing & Community Amenities					
Housing	Upgrades to Doctor's Residential Dwellings	100,000			
Public Cemeteries	Masterplans	10,000			
	Plinth Construction	5,000	5,000	5,000	5,000
Street Lighting	LED and Smart Lighting Upgrades	331,000			
Recreation & Culture					
Public Library	Library Books/IT Technology	20,000	20,000	20,000	20,000
Swimming Pool	Splash Park Construction - Darlington Point	316,528			
Sports Grounds	Sports Precincts Upgrades		20,000		20,000
Other Sports & Recreation	Sports Equipment Replacement	3,000	3,000	3,000	3,000

Transport & Communication					
Bridges	Bridge Replacement	330,000		150,000	
Footpaths-New	Footpath/Cycleway Construction -New	80,000		80,000	
	Footpaths-Replacement	20,000	20,000	20,000	20,000
Sealed Rural Local Roads	Bitumen Resealing Program	620,000	620,000	820,000	870,000
	Bencubbin Avenue Rehabilitation	626,000			
	Sealed Road Reconstruction	1,400,052	1,400,052	350,000	350,000
Sealed Regional Roads	Regional Road Upgrade - Repair Programme	300,000	300,000	300,000	300,000
	Regional Road Bitumen Reseal	357,468	357,468	357,468	357,468
Unsealed Rural Roads	Gravel Resheeting	1,031,819	1,041,774	993,934	1,005,753
Urban Roads	Pedestrian Access Mobility Programmes	20,000	20,000	20,000	20,000
Economic Affairs					
Caravan Parks	Caravan Park Expansion Programme	3,084,000	2,205,000	411,000	
Real Estate Development	Residential Land Development - Darlington Point	3,000,000			
Water Supply					
Jerilderie	Replacement Water Mains	70,000	70,000	70,000	70,000
	Water Treatment Plant & other upgrades	1,230,926	1,666,667		
	Sprinkler Timers Installation		5,000		5,000
	Turbidity Meter Replacement	4,000			
	Raw Water Pump Replacement				40,000
	Switchboard Replacement – Intake Pump				4,000
Darlington Point	Darlington Point - Water Meters (Residences)	1,000	1,000	1,000	1,000
	Darlington Point - Upgrade Mains/Valve Replacements	50,000	50,000	50,000	50,000
	Darlington Point - Water Mains/Dead End Link Ups	30,000	30,000	30,000	30,000
	Darlington Point - Water Tower Internal Coating	100,000			
	New Tower & Treatment System	1,666,666			
Coleambally	Coleambally - Water Meters (Residences)	1,000	1,000	1,000	1,000
	Coleambally - Upgrade Mains/Valve Replacements	40,000	40,000	40,000	40,000
Sewerage					
Jerilderie	Oaklands Rd Sewerage & Pump Station	180,000			
	Sewer Mains Replacement	30,000	30,000	30,000	30,000

	Rising Mains Replacement			90,000	
	Sewer Well Pump Replacement	15,000	15,000	16,000	16,000
Darlington Point	Darlington Point Sewer Pump Replacements	15,000	15,000	15,000	15,000
	Darlington Point Effluent Reuse Scheme		200,000		
Coleambally	Coleambally Sewer Pump Replacement	5,000	5,000	5,000	5,000
		16,752,959	**10,151,461**	**6,346,902**	**5,437,721**

MURRUMBIDGEE COUNCIL

OPERATIONAL PLAN 2021/2022
DELIVERY PROGRAMME 2021/22 - 2024/2025

APPENDIX 1

DETAILED PERFORMANCE BY FUNCTION

Contents	Page No
Governance & Administration	
Governance	1
Administration	2 - 3
Merger Funding	4
General Manager's Department	5
General Revenue	6
Insurance Clearing	7
Overhead Clearing	8
On Cost Clearing	9
Disposal of Fixed Assets	10
Engineering Admin	11
DES Admin	12
Depots	13
Plant Clearing	14
Public Order & Safety	
Animal Control	15
Emergency Services	16
Fire Control	17
Health	
Health & Food Control	18
Medical Services	19
Environment	
Noxious Plants	20
Environment Protection	21
Domestic Waste	22 - 23
Street Cleaning	24
Drainage & Stormwater Management	25
Community Services & Education	
Community Services	26
Welfare & Education	27
Housing & Community Amenities	
Housing	28
Public Cemeteries	29
Public Conveniences	30
Town Planning	31
Recreation & Culture	
Museums	32
Parks & Gardens	33 - 34
Public Halls	35
Public Library	36
Swimming Pool	37
Sporting Grounds	38
Other Cultural Services	39
Other Sports & Recreation	40
Mining Manufacturing & Construction	
Building Control	41
Quarries & Pits	42

Contents Continued **Page No**

Transport & Communication
- Aerodrome 43
- Bridges 44
- Footpaths 45
- State & National Highways 46
- Sealed Rural Roads - Local 47
- Sealed Roads - Regional 48
- Unsealed Rural Roads - Local 49
- Urban Roads 50 - 51
- Car Parking Areas 52
- Roads to Recovery Programme 53
- Other 54

Economic Affairs
- Caravan Parks 55
- Industrial Developments 56
- Real Estate Development 57
- Saleyards & Markets 58
- Tourism & Area Promotion 59
- Sharefarming 60
- Private Works 61
- Other Business Undertakings 62

Water Supply
- Jerilderie Water Supply 63 - 64
- Darlington Point Water Supply 65
- Coleambally Water Supply 66

Sewerage Services
- Jerilderie Sewer Services 67 - 68
- Darlington Point Sewer Services 69
- Coleambally Sewer Services 70

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	GOVERNANCE AND ADMINISTRATION				
	Governance				
	Income				
	Other Revenues				
	****** TOTAL Income**	0	0	0	0
	Expenses (1531)				
138.2530.	BUILDING M & R - COUNCIL CHAMBERS	4,259	4,387	4,518	4,654
138.5140.	DONATIONS - SECTION 554 COUNCILLOR DETERMINED	4,500	4,500	4,500	4,500
739.2170.	CITIZENSHIP CEREMONY EXPENSES	250	750	750	750
138.2210.	CLEANING COUNCIL CHAMBER	3,672	3,782	3,896	4,012
138.2260.	CONFERENCES & SEMINARS	7,676	7,906	8,143	8,388
138.2260.	CONFERENCES & SEMINARS - OTHER				
139.3230.	ELECTION EXPENSES - COSTS OF ELECTIONS	47,000			55,000
	PROFESSIONAL DEVELOPMENT - COUNCILLORS	5,200	3,000	3,000	5,200
138.2790.	MAYORAL ALLOWANCE	27,060	27,872	28,708	29,569
	MEETINGS - ROC	150	150	150	150
138.2300.	MEMBERS FEES SECTION 29A	111,600	114,948	118,396	121,948
	PRESENTATIONS TO STAFF	1,231	1,268	1,306	1,345
	PRESENTATIONS TO GUESTS	500	500	500	500
138.3220.	SUBSCRIPTION - LGNSW	27,319	28,139	28,983	29,852
	SUNDRY EXPENSES - COUNCILLORS	100	100	100	100
138.2170.	SUSTENANCE ETC - MEETINGS	2,940	3,028	3,119	3,213
	TELEPHONE	100	100	100	100
138.3300.	TRAVEL & SUSTENANCE - COUNCILLORS	15,976	16,455	16,949	17,457
138.3340.	VEHICLE RUNNING EXPENSES	10,000	10,000	10,000	10,000
	BINDING OF COUNCIL MINUTES	677	697	718	740
	****** TOTAL Expenses**	**270,210**	**227,582**	**233,837**	**297,479**
	Allocated Expenses (1532)				
138.2340.	Depreciation - Furniture & Fittings	0	0	0	0
138.2340.	Depreciation - Office Equipment	500	500	500	500
	ALLOCATED EXPENSES				
	ALLOCATED INSURANCE - GOVERNANCE	8,876	9,142	9,417	9,699
	****** TOTAL Allocated Expenses**	**9,376**	**9,642**	**9,917**	**10,199**
	OPERATING SURPLUS/(DEFICIT)	**-279,586**	**-237,225**	**-243,753**	**-307,678**
	Capital Expenses (1535)				
	FURNITURE & FITTINGS FOR COUNCILLORS	0			
	Capital Surplus/(Deficit)	0	0	0	0
	**** TOTAL Governance**	**-279,586**	**-237,225**	**-243,753**	**-307,678**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Administration				
	Income - (1510)				
149.1140.	APPRENTICESHIP SUBSIDY		5,000	3,000	
	DROUGHT COMMUNITIES EXTENSION GRANT (R1)				
	DROUGHT COMMUNITIES EXTENSION GRANT (R2)				
	CROWN LANDS GRANT - POM				
	TEMPORARY WATER SALES				
	FAREWELL FUNCTION - GM				
	CERTIFICATES - SECTION 735A	100	100	100	100
	CERTIFICATES - SECTION 603	7,922	8,160	8,404	8,657
	COMMISSION BENDIGO BANK AGENCY	80,000	80,000	80,000	80,000
	COMMISSIONS - OTHER	1,200	1,200	1,200	1,200
	COUNCIL CHAMBERS HIRE	427	440	453	467
	FACSIMILE MESSAGES	42	43	45	46
	PHOTOCOPIER INCOME	1,132	1,166	1,201	1,237
	RENT OF DEPOT - COUNTRY ENERGY	13,317	11,491	11,491	11,491
	SUNDRY INCOME - ADMIN	12,461	12,535	12,611	12,689
	SUNDRY INCOME - ADMIN. GST FREE		0	0	0
	SUNDRY SALES & SERVICES	1,514	1,559	1,606	1,654
	CLERICAL ASSISTANCE - RURAL FINANCIAL COUNSELLOR				
	COMMUNITY SERVICES ADMIN				
	****** TOTAL Income**	**118,115**	**121,694**	**120,111**	**117,540**
	Administration Expenses (1511)				
1.2130.	ADVERTISING	30,000	30,900	31,827	32,782
	ARCHIVING/DESTROYING COUNCIL RECORDS			1,500	
1.2930.	AUDIT FEES	50,648	52,167	53,732	55,344
	INTERNAL AUDIT	31,827	32,782	33,765	34,778
	BAD DEBTS PROVISION	0	0		
	BANK CHARGES - ACCOUNT KEEPING	16,964	17,473	17,997	18,537
	CASHIERS COIN ROUNDING	0	0		
	COLLECTION COSTS	3,021	3,112	3,205	3,301
	FRINGE BENEFITS TAX	7,426	7,649	7,878	8,115
	LEGAL EXPENSES	11,872	12,228	12,595	12,973
	SALARIES & ALLOWANCES - FINANCE	704,746	725,888	747,665	770,095
	SALARIES & ALLOWANCES - CORPORATE SERVICES	442,270	455,538	469,204	483,280
	ADMIN TRAVEL	5,000	5,150	5,305	5,464
	VEHICLE RUNNING EXPENSES	24,000	24,000	24,000	24,000
	CONSULTANCIES	10,000	10,000	10,000	10,000
1.3300.	STAFF TRAVEL EXPENSES	4,000	4,120	4,244	4,371
	STAFF UNIFORM SUBSIDY	5,000	5,150	5,305	5,464
	STAFF SUNDRIES	2,690	2,771	2,854	2,939
1.3220.	SUBSCRIPTIONS JOURNALS & PUBLICATIONS	9,552	9,839	10,134	10,438
	SUNDRY EXPENSES	0			
1.2930.	VALUATION FEES (VALUER GENERAL)	29,080	29,952	30,851	31,777
	CROWN LANDS MANAGEMENT EXPENSES				
	ASSET REVALUATION COSTS	130,000	15,000	15,000	15,000
	CONTRIBUTION TO DIGITAL CONNECTIVITY	100,000			
	DEFIBRILLATOR - NETBALL CLUB				
	IRRIGATION SYSTEM - DP SPORTS CLUB				
	MANAGEMENT FEES (W&S)	-203,263	-209,361	-215,642	-222,111
1.3220.	RAMJO CONTRIBUTIONS/SUBSCRIPTION	20,000	20,600	21,218	21,855
	DROUGHT FACILITIES EXTENSION GRANT EXPENSES				
	DONATIONS/CONTRIBUTIONS - MISC				
	****** TOTAL Administration Expenses**	**1,434,833**	**1,254,958**	**1,292,637**	**1,328,401**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Allocated Expenses (1512)				
1.2340.	Depreciation - Plant & Equipment	200	200	200	200
1.2340.	Depreciation - Furniture & Fittings	1,000	1,000	1,000	1,000
1.2340.	Depreciation - Office Equipment	95,000	95,000	95,000	95,000
1.2340.	Depreciation - Other Structures	24,500	24,500	24,500	24,500
1.2340.	Depreciation - Land Improvements	650	650	650	650
1.2340.	Depreciation - Buildings Specialised	41,000	41,000	41,000	41,000
1.2340.	Depreciation - Buildings Non Specialised	43,000	43,000	43,000	43,000
	ALLOCATED OTHER OVERHEADS				
	ALLOCATED INSURANCE - ADMIN	21,202	21,838	22,493	23,168
	****** TOTAL Allocated Expenses**	226,552	227,188	227,843	228,518
	ADMINISTRATION OPERATING SURPLUS/(DEFICIT)	**-1,543,270**	**-1,360,452**	**-1,400,369**	**-1,439,378**
	Capital Income (1513)				
	DEPT HEALTH - CONTRIBUTION - COLY VERANDAH	0			
	GRANT - SCCF 2 - DP SPORTS CLUB				
	LAND SALES - DARLINGTON POINT	0			
	SALE OF OFFICE EQUIPMENT				
	TRANSFERS FROM RESERVES - UNEXPENDED GRANTS				
	TRANSFERS FROM RESERVES - UNCOMPLETED WORKS				
	TRANSFERS FROM RESERVES - DP & COLY OFFICE				
	DEFERRED DEBTOR REPAYMENT - MENS SHED	0			
	SUNDRY DEBTORS - INDUSTRIAL LAND	0			
		0	**0**	**0**	**0**
	Capital Expenses (1515)				
	DARLINGTON POINT OFFICE EXTENSION	0			
	COLEAMBALLY OFFICE EXTENSION/VERANDAH				
	AIR CONDITIONER - JERILDERIE OFFICE				
	DEFERRED DEBTOR - MENS SHED	0			
	WEBSITE UPGRADE				
	EQUIPMENT FURNITURE & FITTINGS PURCHASES	3,500	28,500	28,500	3,500
	COMPUTERS	10,000	15,000	10,000	10,000
	NBN FIBRE CONNECTION TO DP OFFICE				
	TELEPHONE SYSTEM UPGRADE	20,000			
	DROUGHT COMMUNITIES - MANUFACTURING				
	DROUGHT COMMUNITIES - CONCRETING				
	DROUGHT COMMUNITIES - REVITALISATION				
	TRANSFER TO RESERVES	0			
		33,500	**43,500**	**38,500**	**13,500**
	ADMINISTRATION CAPITAL SURPLUS/(DEFICIT)	**-33,500**	**-43,500**	**-38,500**	**-13,500**
	ADMINISTRATION NET SURPLUS/(DEFICIT)	**-1,576,770**	**-1,403,952**	**-1,438,869**	**-1,452,878**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Merger Funding				
	Income				
	New Council Implementation Fund Grant				
	Stronger Communities Fund Grant				
	Expenses				
	MERGER IMPLEMENTATION COSTS				
	STRONGER COMMUNITIES FUND EXPENDITURE				
		0	**0**	**0**	**0**
	Operating Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Capital Income				
	TRANSFERS FROM UNEXPENDED GRANTS RESERVE - SCF				
	TRANSFERS FROM UNEXPENDED GRANTS RESERVE - NCIF				
		0	**0**	**0**	**0**
	Capital Expenditure				
	MERGER IMPLEMENTATION COSTS				
	STRONGER COMMUNITIES FUND EXPENDITURE				
	TRANSFER TO RESERVES				
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/)Deficit)	**0**	**0**	**0**	**0**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	General Manager's Department				
	Income (1520)				
	OUTSOURCING				
	****** TOTAL Income**	0	0	0	0
	Expenses (1521)				
	APPOINTMENT OF GENERAL MANAGER	0		40,000	
	CONFERENCES - SHIRES	1,306	1,345	1,386	1,427
	CONFERENCES OTHER	755	778	801	825
	FRINGE BENEFIT TAX -GM	33,765	34,778	35,821	36,896
	PROFESSIONAL DEVELOPMENT	1,306	1,345	1,386	1,427
	CONSULTANCY COSTS INC MASTERTEK	5,305	5,464	5,628	5,797
	SALARIES & ALLOWANCES	576,355	593,646	611,455	629,799
	STAFF TRAINING COSTS	400,000	400,000	450,000	450,000
	STAFF TRAVEL EXPENSES	4,304	4,433	4,566	4,703
	SUNDRY EXPENSES	0			
	TELEPHONE - CALLS & RENTALS	4,112	4,235	4,362	4,493
	VEHICLE RUNNING EXPENSES	31,827	32,782	33,765	34,778
	****** TOTAL Expenses**	**1,059,035**	**1,078,806**	**1,189,170**	**1,170,145**
	Allocated Expenses (1522)				
	ALLOCATED OTHER OVERHEADS				
	ALLOCATED INSURANCE - GENERAL MANAGER	2,929	3,017	3,107	3,201
	Depreciation - Furniture & Fittings	100	100	100	100
	Depreciation - Office Equipment	400	400	400	400
	****** TOTAL Allocated Expenses**	**3,429**	**3,517**	**3,607**	**3,701**
	Operating Surplus/(Deficit)	**-1,062,464**	**-1,082,323**	**-1,192,778**	**-1,173,846**
	Capital Income (1523)				
	TRANSFERS FROM RESERVE				
		0	**0**	**0**	**0**
	**** Net Surplus/Deficit**	**-1,062,464**	**-1,082,323**	**-1,192,778**	**-1,173,846**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	General Purpose Revenue				
	Income (1530)				
	FINANCIAL ASSISTANCE GRANT (EQUALISATION COMPONENT)	3,040,155	3,131,360	3,225,300	3,322,059
	FINANCIAL ASSISTANCE GRANT (ROAD COMPONENT)	1,695,135	1,745,989	1,798,369	1,852,320
	INTEREST ON INVESTMENTS - BANK	220,000	220,000	220,000	220,000
	INTERNAL INTEREST	-78,280	-80,628	-83,047	-85,539
	EXTRA CHARGES RAISED	27,736	28,268	28,816	29,381
	TOWN IMPROVEMENT RATE -DARLINGTON POINT		0	0	0
	ABANDONED RATES - DARLINGTON POINT				
	PENSIONER RATE SUBSIDY - DARLINGTON POINT				
	TOWN IMPROVEMENT RATE -COLEAMBALLY		0	0	0
	ABANDONED RATES - COLEAMBALLY				
	PENSIONER RATE SUBSIDY - COLEAMBALLY				
	BUSINESS RATES - URBAN - CURRENT YEAR	179,000	184,370	189,901	195,598
	BUSINESS RATES - SOLAR	82,000	84,460	86,994	89,604
	FARMLAND RATES - CURRENT YEAR	3,828,000	3,942,840	4,061,125	4,182,959
	PENSIONER REBATES - SUBSIDY	16,966	17,248	17,538	17,837
	PENSIONER REBATES - THIS YEAR	-31,381	-32,322	-33,292	-34,291
	RESIDENTIAL RATES - RURAL	53,000	54,590	56,228	57,915
	RESIDENTIAL RATES - URBAN	379,000	390,370	402,081	414,144
	STORMWATER MANAGEMENT SERVICE CHARGE				
	****** TOTAL Income**	9,411,331	9,686,544	9,970,013	10,261,986
	**** TOTAL General Purpose Revenue**	**9,411,331**	**9,686,544**	**9,970,013**	**10,261,986**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Insurance Clearing				
	Income (1540)				
	INSURANCE CLAIMS				
	****** TOTAL Income**	0	0	0	0
	Expenses (1541)				
	INSURANCE PREMIUM - FIDELITY GUARANTEE	10,099	10,402	10,714	11,035
	INSURANCE PREMIUM - PROFESSIONAL INDEMNITY	35,053	36,105	37,188	38,303
	INSURANCE PREMIUM - PUBLIC LIABILITY	149,605	154,093	158,716	163,477
	INSURANCE PREMIUM - PROPERTY	163,120	168,014	173,054	178,246
	COMBINED LIABILITY INSURANCE	1,813	1,867	1,923	1,981
	UNTAKEN SICK LEAVE	0	0	0	0
	JOURNEY INJURY COVER		0	0	0
	INSURANCE - CONTRACT WORKS			0	0
	INSURANCE - CASUAL H	7,046	7,257	7,475	7,699
	INSURANCE - PERSONAL	2,674	2,754	2,837	2,922
	****** TOTAL Expenses**	**369,410**	**380,492**	**391,907**	**403,664**
	Allocated Expenses (1542)				
	INSURANCE ALLOCATION	-213,136	-219,530	-226,116	-232,900
	****** TOTAL Allocated Expenses**	**-213,136**	**-219,530**	**-226,116**	**-232,900**
	**** TOTAL Insurance Clearing**	**-156,274**	**-160,962**	**-165,791**	**-170,764**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Overhead Clearing				
	Income (1550)				
	INSURANCE SUBSIDIES & REBATES	10,000	10,000	10,000	10,000
	****** TOTAL Income**	**10,000**	**10,000**	**10,000**	**10,000**
	Expenses (1551)				
	OFFICE EQUIPMENT & REPAIRS	6,298	6,487	6,682	6,882
	PHOTOCOPIER MAINTENANCE		0	0	0
	WEBSITE COSTS		0	0	0
	RATES & CHARGES	2,771	2,854	2,940	3,028
	BUILDING M&R - OFFICE BUILDING	47,897	49,334	50,814	52,338
	SPECIFIC MAINTENANCE	0		10,000	
	CLEANING	59,470	61,254	63,092	64,984
	COMPUTER CONSUMABLES		0	0	0
	INFORMATION TECHNOLOGY EXPENSES	179,806	185,200	190,756	196,479
	COMPUTER EQUIPMENT MAINTENANCE & REPAIRS		0	0	0
	WAN MAINTENANCE EXPENSES	30,000	30,900	31,827	32,782
	COMPUTER INTERNET FEE	6,050	6,232	6,418	6,611
	ELECTRICITY	25,336	26,096	26,879	27,685
	Operating Lease Rental	0			
	POSTAGE	15,428	15,891	16,368	16,859
	PRINTING & STATIONERY	42,757	44,040	45,361	46,722
	RISK MANAGEMENT COST	0	0	0	0
	SECURITY EXPENSES	4,196	4,322	4,452	4,585
	TELEPHONE	68,166	70,211	72,317	74,487
	SUNDRY EXPENSES	9,077	9,349	9,630	9,919
	WATER CHARGES	303	312	321	331
	****** TOTAL Expenses**	**497,555**	**512,482**	**537,856**	**543,692**
	Allocated Expenses (1552)				
	OVERHEAD ALLOCATION				
	****** TOTAL Allocated Expenses**	0	0	0	0
	**** TOTAL Overhead Clearing**	**-487,555**	**-502,482**	**-527,856**	**-533,692**
	Capital Income				
	TRANSFER FROM RESERVES	0			
	06 Capital Expenses				
	TRANSFER TO RESERVES	0			
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	**** Net Surplus/Deficit**	**-487,555**	**-502,482**	**-527,856**	**-533,692**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	On Cost Clearing				
	Income (1560)				
	CONTRIBUTION TO LONG SERVICE LEAVE	0			
	****** TOTAL Income**	**0**	**0**	**0**	**0**
	Expenses (1561)				
	ANNUAL LEAVE	523,000	538,690	554,851	571,496
	LONG SERVICE LEAVE	250,000	257,500	265,225	273,182
	WORKERS COMPENSATION	303,000	312,090	321,453	331,096
	SICK LEAVE	199,000	204,970	211,119	217,453
	OTHER LEAVE	0			
	COVID LEAVE				
	MATERNITY LEAVE	0			
	ELE ACCRUALS				
	ONCOST (CR) WAGES	-2,386,790	-2,458,394	-2,532,146	-2,608,110
	ONCOSTS CHARGED ON RTA WORKS		0	0	0
	PUBLIC HOLIDAYS	290,000	298,700	307,661	316,891
	SUPERANNUATION - FUTUREPLUS - ACCUMULATION SCHEME	585,000	602,550	620,627	639,245
	SUPERANNUATION - SAS - 1.9 * EMPLOYEE	200,000	206,000	212,180	218,545
	HEALTH COSTS	2,122	2,186	2,251	2,319
	CONSULTATIVE COMMITTEE COSTS	1,514	1,559	1,606	1,654
	OH & S COMMITTEE COSTS	1,066	1,098	1,131	1,165
	STORES & MATERIALS UNALLOCATABLE (PPE)	26,192	26,978	27,787	28,621
	****** TOTAL Expenses**	-5,896	-6,073	-6,255	-6,443
	**** TOTAL On Cost Clearing**	**5,896**	**6,073**	**6,255**	**6,443**
	Capital Income				
	18616910 TRANSFER FROM RESERVES	0			
	Capital Expenses				
	18616910 TRANSFER TO RESERVES	5,896	6,073	6,255	6,443
	Capital Surplus/(Deficit)	**-5,896**	**-6,073**	**-6,255**	**-6,443**
	**** Net Surplus/Deficit**	**0**	**0**	**0**	**0**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Disposal Of Fixed Assets				
	Income (1570)				
	PROFIT/LOSS ON SALE OF ASSETS - ADMINISTRATION	31,827	32,782	30,252	31,160
	PROFIT ON SALE OF ASSETS - INDUSTRIAL LAND	0			
	PROFIT ON SALE - RESIDENTIAL LAND	0			
	PROFIT ON SALE OF ASSETS - PUBLIC WORKS PLANT	0			
	****** TOTAL Income**	31,827	32,782	30,252	31,160
	Expenses (1571)				
	LOSS ON SALE OF ASSETS - ADMINISTRATION	31,827	32,782	30,252	31,160
	LOSS ON SALE OF ASSETS - RESIDENTIAL LAND	0			
	****** TOTAL Expenses**	31,827	32,782	30,252	31,160
	**** TOTAL Disposal Of Fixed Assets**	**0**	**0**	**0**	**0**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Engineering Admin				
	Income (1600)				
	TRAINEE ALLOWANCES				
	LEASEBACK CONTRIBUTIONS		0	0	0
	****** TOTAL Engineering Income**	**0**	**0**	**0**	**0**
	Expenses (1601)				
	ADVERTISING - OFFICE ADMINISTRATION	2,000	2,000	2,000	2,000
	EQUIPMENT MAINTENANCE AND REPAIR	2,000	2,000	2,000	2,000
	CONFERENCES & SEMINARS - ENGINEERS		0	0	0
	RECRUITMENT EXPENSES				
	ENGINEERING INSTRUMENTS MAINTENANCE & REPAIR	4,536	4,672	4,812	4,957
	FRINGE BENEFIT TAX	35,000	36,050	37,132	38,245
	OPERATING LEASE EXP				
	MANAGEMENT FEE (W & S)	-134,734	-138,776	-142,939	-147,227
	MANAGEMENT FEE (RMCC WORKS)		0	0	0
	OFFICE EXPENSES - OFFICE ADMINISTRATION	2,500	2,575	2,652	2,732
	SALARIES & ALLOWANCES - ENG ADMINISTRATION	931,076	959,008	987,779	1,017,412
	RISK EQUIPMENT/SIGNAGE	15,000	15,000	15,000	15,000
	SOFTWARE	65,000	66,950	68,959	71,027
	STAFF FUNCTIONS	10,000	10,300	10,609	10,927
	STAFF TRAINING COSTS - ENGINEERING		0	0	0
	STAFF TRAVEL EXPENSES - ENG ADMINISTRATION	0			
	SUBSCRIPTIONS JOURNALS & PUBLICATIONS	2,000	2,000	2,000	2,000
	SUNDRY EXPENSES	0			
	TELEPHONE	4,433	4,566	4,703	4,844
	VEHICLE RUNNING EXPENSES	63,654	65,564	67,531	69,556
	CONFERENCES AND SEMINARS				
	****** TOTAL Expenses**	**1,002,465**	**1,031,909**	**1,062,236**	**1,093,473**
	Allocated Expenses (1602)				
	ALLOCATED OVERHEADS - ENG. ADMIN				
	ALLOCATED INSURANCE - ENG. ADMIN	58,522	60,278	62,086	63,949
	Depreciation - Furniture & Fittings	0	0	0	0
	Depreciation - Office Equipment	5,000	5,000	5,000	5,000
	****** TOTAL Allocated Expenses**	**63,522**	**65,278**	**67,086**	**68,949**
	****Operating Surplus/(Deficit) Engineering Admin**	**-1,065,987**	**-1,097,187**	**-1,129,322**	**-1,162,422**
	Capital Income				
	Capital Expenses (1605)				
	ENGINEERING OFFICE/DEPOT EQUIPMENT	2,000	2,000	2,000	17,000
		2,000	2,000	2,000	17,000
	Capital Surplus/(Deficit)	-2,000	-2,000	-2,000	-17,000
	Net Surplus/(Deficit)	**-1,067,987**	**-1,099,187**	**-1,131,322**	**-1,179,422**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Dept Environmental Services				
	Operating Income (1610)				
	OUTSOURCING				
	****** TOTAL Income**	0	0	0	0
	Operating Expenses (1611)				
	FRINGE BENEFIT TAX	20,000	20,600	21,218	21,855
	SALARIES	694,222	715,049	736,500	758,595
	PROFESSIONAL DEVELOPMENT (CERTIFIERS)	4,000	4,000	4,000	4,000
	OFFICE EXPENSES	5,000	5,150	5,305	5,464
	TRAINING		0	0	0
	STAFF TRAVEL EXPENSES	6,000	6,180	6,365	6,556
	TELEPHONE	1,268	1,306	1,345	1,386
	LEGAL EXPENSES	5,628	5,797	5,971	6,150
	VEHICLE RUNNING EXPENSES	37,132	38,246	39,393	40,575
	****** TOTAL Expenses**	773,250	796,328	820,097	844,580
	Allocated Expenses (1612)				
	ALLOCATED OVERHEADS - DES ADMIN				
	ALLOCATED INSURANCE - DES ADMIN	6,844	7,049	7,261	7,479
	Depreciation - Office Equipment	500	500	500	500
	****** TOTAL Allocated Expenses**	7,344	7,549	7,761	7,979
	****Operating Surplus/(Deficit) DES Admin**	**-780,594**	**-803,877**	**-827,858**	**-852,559**
	Capital Income				
	Capital Expenses (1615)				
	COMPUTER/OFFICE EQUIPMENT- Env	7,000	2,000	2,000	2,000
		7,000	2,000	2,000	2,000
	Capital Surplus/(Deficit)	-7,000	-2,000	-2,000	-2,000
	Net Surplus/(Deficit)	**-787,594**	**-805,877**	**-829,858**	**-854,559**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Depots				
	Depot Income (4020)				
	SUNDRY INCOME - MRE DEPOT	2,923	2,923	2,923	2,981
	SUNDRY SALE OF OLD MATERIALS	0			
	****** TOTAL Income**	**2,923**	**2,923**	**2,923**	**2,981**
	Depot Expenses (4021)				
	RATES & CHARGES - WORKS DEPOT	2,149	2,213	2,280	2,348
	SUNDRY EXPENSES - COREEN ST DEPOT	2,268	2,336	2,406	2,478
	TELEPHONE	5,466	5,630	5,799	5,973
	BUILDING MAINTENANCE & REPAIR - MRE DEPOT	4,404	4,536	4,672	4,812
	SALARIES & WAGES - STOREKEEPER	87,801	90,435	93,148	95,943
	MINOR WORKSHOP EQUIPMENT PURCHASE	8,000	8,000	8,000	8,000
	RATES & CHARGES - MRE SITE	2,419	2,492	2,566	2,643
	SUNDRY EXPENSES - NOXIOUS WEEDS	0			
	RATES & CHARGES - COONONG STREET DEPOT	1,846	1,901	1,958	2,017
	BUILDING M & R - COONONG ST DEPOT	3,000	3,000	3,000	3,000
	CLEANING - COONONG ST DEPOT	6,344	6,534	6,730	6,932
	M & R - COONONG ST DEPOT	10,744	11,066	11,398	11,740
	GAS - COONONG ST DEPOT	453	467	481	495
	SECURITY EXPENSES	1,470	1,514	1,560	1,606
	STAFF TRAVEL EXPENSES - COONONG ST DEPOT	5,163	5,318	5,477	5,642
	STORES & MATERIALS UNACCOUNTABLE	0			
	WATER CHARGES	606	624	643	662
	WORKSHOP CLEANING - COONONG ST DEPOT	4,536	4,672	4,812	4,957
	ELECTRICITY - DEPOT	9,132	9,406	9,688	9,979
	WORKSHOP MAINTENANCE & HOUSKEEPING	27,091	27,904	28,741	29,603
	FURNITURE & FITTINGS - MAINTENANCE & REPAIRS	0			
	DEPOT OPERATIONS	33,244	34,241	35,269	36,327
	****** TOTAL Expenses**	**216,136**	**222,290**	**228,629**	**235,158**
	Allocated Expenses (4022)				
	Depreciation - Plant & Equipment	11,500	11,500	11,500	11,500
	Depreciation - Furniture & Fittings	500	500	500	500
	Depreciation - Office Equipment	1,000	1,000	1,000	1,000
	Depreciation - Land Improvements	12,000	12,000	12,000	12,000
	Depreciation - Buildings Specialised	50,500	50,500	50,500	50,500
	Depreciation - Buildings Non Specialised	16,000	16,000	16,000	16,000
	INSURANCE - MRE DEPOT	62	64	66	68
	INSURANCE - COONONG ST DEPOT	8,285	8,534	8,790	9,053
	INSURANCE - COREEN ST	108	111	115	118
	****** TOTAL Allocated Expenses**	99,955	100,209	100,470	100,739
	**** TOTAL Operating Surplus/(Deficit) Depots**	**-313,168**	**-319,576**	**-326,176**	**-332,915**
	Capital Income				
	TRANSFER FROM RESERVES - Uncompleted Works				
	TRANSFER FROM RESERVES - Infrastructure				
		0	**0**	**0**	**0**
	Capital Expenses (4025)				
	DARLINGTON POINT DEPOT REDEVELOPMENT INVESTIGATIONS				
	LAND PURCHASE - 5 COONONG ST				
	WORKSHOP EQUIPMENT (HOIST)	60,000			
	AIR CONDITIONER - DP				
	COLEAMBALLY DEPOT REDEVELOPMENT				
	CARPORT FOR COMMUNITY BUS	0			
	EMOLEUM TANK	0			
	COVER OVER WASHDOWN BAY				
	DATAFUEL SYSTEM	20,000			
		80,000	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**-80,000**	**0**	**0**	**0**
	Nett Surplus/(Deficit)	**-393,168**	**-319,576**	**-326,176**	**-332,915**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Plant Clearing				
	Plant Clearing Income (4200)				
	DIESEL FUEL REBATE	111,904	113,761	115,674	117,644
	LEASEBACK CONTRIBUTIONS	20,000	20,000	20,000	20,000
	PLANT HIRE - INCOME	2,639,204	2,654,596	2,670,142	2,685,843
	SUNDRY INCOME - PLANT				
	****** TOTAL Plant Clearing Income**	2,771,108	2,788,357	2,805,816	2,823,487
	Plant Clearing Expenses (4201)				
	APPRENTICE ATTENDING TECH				
	PLANT RUNNING EXPENSES	1,601,445	1,610,959	1,620,569	1,630,275
	PLANT RUNNING EXPENSES - REGISTRATION				
	PLANT RUNNING EXPENSES - INSURANCE	74,802	77,046	79,357	81,738
	SUNDRY EXPENSES-TELEMETRICS	70,000	70,000	70,000	
	****** TOTAL Plant Clearing Expenses**	1,746,247	1,758,005	1,769,926	1,712,013
	Allocated Expenses (4202)				
	Depreciation - Plant & Equipment	1,045,000	1,045,000	1,045,000	1,045,000
	****** TOTAL Allocated Expenses**	1,045,000	1,045,000	1,045,000	1,045,000
	**** Operating Surplus/Deficit**	**-20,139**	**-14,648**	**-9,110**	**66,474**
	Capital Income (4203)				
	SALE OF HEAVY VEHICLES	170,000	80,000	200,000	120,000
	SALE OF LIGHT VEHICLES		293,000	388,000	398,000
	SALE OF CONSTRUCTION PLANT	200,000	140,000	230,000	150,000
	TRANSFER FROM PLANT REPLACEMENT RESERVE			300,000	
		370,000	513,000	1,118,000	668,000
	Capital Expenses (4205)				
	PURCHASE OF LIGHT VEHICLES		439,000	639,000	623,000
	PURCHASE OF CONSTRUCTION PLANT	793,000	550,000	870,000	655,000
	PURCHASE OF HEAVY VEHICLES	580,000	500,000	743,000	670,000
	SMALL PLANT	40,000	40,000	40,000	40,000
	TRANSFER TO RESERVES				
		1,413,000	1,529,000	2,292,000	1,988,000
	**** Capital Surplus/Deficit**	-1,043,000	-1,016,000	-1,174,000	-1,320,000
	**** Net Surplus/Deficit**	**-1,063,139**	**-1,030,648**	**-1,183,110**	**-1,253,526**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Public Order & Safety				
	Animal Control				
	Income (2000)				
	DOG IMPOUNDING FEES	9,755	9,778	9,801	9,825
	DOG REGISTRATION FEES	1,514	1,559	1,606	1,654
	GRANT - OLG				
	SUNDRY INCOME - STOCK CONTROL				
	****** TOTAL Income**	**11,269**	**11,337**	**11,407**	**11,479**
	Expenses (2001)				
	IMPOUNDING & CONTROL EXPENSES	32,346	33,316	34,316	35,345
	POUND MAINTENANCE & WORKING EXPENSES	755	778	801	825
	IMPOUNDING & CONTROL EXPENSES - STOCK	5,238	5,395	5,557	5,724
	POUND MAINTENANCE & WORKING EXPENSES	755	778	801	825
	SUNDRY EXPENSES	0			
	****** TOTAL Expenses**	**39,094**	**40,267**	**41,475**	**42,719**
	Allocated Expenses (2002)				
	DEPRECIATION - Buildings Specialised	100	100	100	100
	Depreciation - Buildings Non Specialised	300	300	300	300
	****** TOTAL Allocated Expenses**	400	400	400	400
	**** Operating Surplus/(Deficit) Animal Control**	**-28,225**	**-29,329**	**-30,468**	**-31,640**
	Capital Income				
				0	
	Capital Expenses (2005)				
	FENCE AROUND STOCK POUND	0			
	REMOVE OLD LOADING RACE	0			
		0	0	0	0
	Capital Surplus/(Deficit)	0	0	0	0
	****** Net Surplus/(Deficit) Animal Control**	**-28,225**	**-29,329**	**-30,468**	**-31,640**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Emergency Services				
	Income				
	SUNDRY INCOME - STATE EMERGENCY SERVICES	0			
	****** TOTAL Income**	0	0	0	0
	Expenses (2011)				
	CONTRIBUTION TO EMERGENCY MANAGEMENT NSW	5,739	5,911	6,089	6,271
	CONTRIBUTION TO VRA EXPENSES	1,000	1,000	1,000	1,000
	SUNDRY EXPENSES - SES	0			
	****** TOTAL Expenses**	**6,739**	**6,911**	**7,089**	**7,271**
	Allocated Expenses				
	Depreciation - Buildings Specialised	14,000	14,000	14,000	14,000
	****** TOTAL Allocated Expenses**	14,000	14,000	14,000	14,000
	**** TOTAL Emergency Services**	**-20,739**	**-20,911**	**-21,089**	**-21,271**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Fire Control				
	Income (2020)				
	BUSHFIRE MAINTENANCE GRANT	142,580	146,857	151,263	155,801
	HAZARD REDUCTION/BUSHFIRE PREVENTION	10,000	10,000	10,000	10,000
	OLG REIMBURSEMENT GRANT				
	BUSHFIRE DONATON				
	SUNDRY INCOME				
	****** TOTAL Income**	**152,580**	**156,857**	**161,263**	**165,801**
	Expenses (2021/2031)				
	ELECTRICITY	7,219	7,436	7,659	7,888
	TRAINING COSTS RFS	6,448	6,641	6,841	7,046
	INSCE VEHICLES	0			
	INSCE BUILDINGS	2,938	3,026	3,117	3,210
	VOLCALL EXPENSES	8,425	8,678	8,938	9,206
	TELEPHONE - CHARGES	8,741	9,003	9,273	9,552
	VEHICLE - SERVICE & INSPECTIONS	1,268	1,306	1,345	1,386
	VEHICLE - REPAIRS	47,504	48,929	50,397	51,909
	RADIOS M & R	1,268	1,306	1,345	1,386
	STATIONS M & R	8,234	8,481	8,735	8,998
	FUEL & OILS	15,201	15,657	16,127	16,611
	OTHER M & R	3,799	3,913	4,030	4,151
	FIRE SUPPRESSION	0			
	CLEANING	0			
	BUSHFIRE EQUIPMENT MAINT & EXP	70,608	72,726	74,908	77,155
	APZ & FIRE TRAILS	15,000	15,000	15,000	15,000
	CONTRIBUTION TO DEPARTMENT OF BUSHFIRE SERVICES	340,622	350,841	361,366	372,207
	CONTRIBUTION TO NSW FIRE BRIGADES	21,375	22,016	22,677	23,357
	RATES & ANNUAL CHARGES				
	RFS MID MURRAY GROUP EXPENSES	36,323	37,413	38,535	39,691
	****** TOTAL Expenses**	**594,973**	**612,372**	**630,293**	**648,752**
	Allocated Expenses (2022)				
	ALLOCATED OVERHEAD				
	Depreciation - Land Improvements	4,000	4,000	4,000	4,000
	Depreciation - Buildings Specialised	26,000	26,000	26,000	26,000
	Depreciation - Buildings Non Specialised	3,900	3,900	3,900	3,900
	****** TOTAL Allocated Expenses**	**33,900**	**33,900**	**33,900**	**33,900**
	**** TOTAL Fire Control**	**-476,293**	**-489,415**	**-502,930**	**-516,851**
	Capital Income (2023)				
	RFSA GRANT FUNDING				
	RFS GRANT FUNDING	0			
		0	**0**	**0**	**0**
	Capital Expenses (2025)				
	EQUIPMENT SHED - JERILDERIE				
	ARGOON BRIGADE TOILET				
	BUSHFIRE STATION - MALEY				
	BUSHFIRE STATION - CARARBURY				
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	****** Net Surplus/(Deficit) Animal Control**	**-476,293**	**-489,415**	**-502,930**	**-516,851**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Health				
	Health & Food Control				
	Income (3000)				
	INSPECTIONS - FOOD PREMISES	7,440	7,618	7,802	7,991
	FOOD SAFETY TRAINING INCOME				
	ON-SITE SEWERAGE MANAGEMENT FEES	0			
	SEWERAGE - APPLICATION FEES	0			
	WATER SUPPLY - APPLICATION FEE	0			
		0			
	****** TOTAL Income**	**7,440**	**7,618**	**7,802**	**7,991**
	Expenses (3001)				
	FOOD PREMISES SURVEILANCE	0	0	0	0
	SUNDRY EXPENSES	1,900	1,957	2,016	2,076
	ON-SITE SEWERAGE MANAGEMENT	0		500	
	TRADE WASTE POLICY	0			
	****** TOTAL Expenses**	**1,900**	**1,957**	**2,516**	**2,076**
	Allocated Expenses				
	****** TOTAL Allocated Expenses**	0	0	0	0
	**** TOTAL Health & Food Control**	**5,540**	**5,661**	**5,286**	**5,915**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Medical Services				
	Income (3010)				
	SUNDRY INCOME - MEDICAL SERVICES	0		0	
	RENT - MEDICAL SERVICE	8,000	8,000	8,000	8,000
	****** TOTAL Income**	**8,000**	**8,000**	**8,000**	**8,000**
	Expenses (3011)				
	BUILDING M&R MEDICAL SERVICES	3,500	3,500	3,500	3,500
	BUILDING M&R MEDICAL CENTRE-COLY	0			
	INSURANCE - MEDICAL	1,134	1,168	1,203	1,239
	IT SUPPORT - MEDICAL SERVICE	1,000	1,000	1,000	1,000
	SUNDRY EXPENSES	0			
	RATES & CHARGES - MEDICAL CENTRE	1,365	1,406	1,448	1,492
	WATER CHARGES	0			
	****** TOTAL Expenses**	**6,999**	**7,074**	**7,151**	**7,231**
	Allocated Expenses (3012)				
	Depreciation - Furniture & Fittings	700	700	700	700
	Depreciation - Office Euipment	1,600	1,600	1,600	1,600
	Depreciation - Land Improvements	500	500	500	500
	Depreciation - Buildings Specialised	6,000	6,000	6,000	6,000
	Depreciation - Buildings Non Specialised	28,000	28,000	28,000	28,000
	****** TOTAL Allocated Expenses**	**36,800**	**36,800**	**36,800**	**36,800**
	Operating Surplus/(Deficit)	**-35,799**	**-35,874**	**-35,951**	**-36,031**
	Capital Income				
	GRANTS MEDICAL CENTRE	0	300,000		
	TRANSFER FROM RESERVES	0			
		0	300,000	0	0
	Capital Expenses (3015)				
	MEDICAL CENTRE EXTENSION	0	300,000		
	FURNITURE & FITTINGS - MEDICAL CENTRE	6,000	1,000	1,000	6,000
	TRANSFER TO RESERVES	0			
		6,000	**301,000**	**1,000**	**6,000**
	Capital Surplus/Deficit	**-6,000**	**-1,000**	**-1,000**	**-6,000**
	Net Surplus/(Deficit)	**-41,799**	**-36,874**	**-36,951**	**-42,031**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	ENVIRONMENT				
	Noxious Plants				
	Income (3020)				
	NOXIOUS WEEDS/PEST GRANT	42,000	42,000	42,000	42,000
	NOXIOUS WEEDS CROWN LAND				
	NOXIOUS WEEDS MURRAY LLS				
	SUNDRY INCOME NOXIOUS WEEDS	500	500	500	500
	****** TOTAL Income**	**42,500**	**42,500**	**42,500**	**42,500**
	Expenses (3021)				
	MURRAY WAP				
	RIVERINA WAP				
	ADVERTISING	522	538	554	570
	DESTRUCTION OF BOXTHORN	3,913	4,030	4,151	4,276
	DESTRUCTION OF GALVANISED BURR	2,612	2,690	2,771	2,854
	DESTRUCTION OF HOREHOUND	7,176	7,391	7,613	7,841
	DESTRUCTION OF JOHNSON'S GRASS	261	269	277	285
	DESTRUCTION OF KHAKI WEED	1,957	2,016	2,076	2,138
	DESTRUCTION OF NOOGOORA BURR	197	203	209	215
	DESTRUCTION OF PATTERSON'S CURSE	0			
	DESTRUCTION OF SILVERLEAF	2,612	2,690	2,771	2,854
	DESTRUCTION OF SILVERLEAF - RE-TREAT ROADS				
	DESTRUCTION OF SPINY BURR GRASS	7,176	7,391	7,613	7,841
	DESTRUCTION OF SPINY EMEX	0			
	DESTRUCTION OF ST JOHNS WORT	651	671	691	711
	DESTRUCTION OF SAGITTTARIA			0	0
	DESTRUCTION OF WEEDS - CROWN LAND			0	0
	DESTRUCTION OF XANTHIUM - BATHURST BURR	11,287	11,626	11,974	12,334
	FIELD INSPECTIONS	24,792	25,536	26,302	27,091
	INSPECTIONS & REPORTS	26,530	27,326	28,146	28,990
	PLANT & EQUIPMENT MAINTENANCE	0			
	PROTECTIVE CLOTHING & SAFETY EQUIPMENT	0			
	STAFF TRAINING COSTS - NOXIOUS WEEDS	1,306	1,345	1,386	1,427
	SUNDRY EXPENSES	849	874	901	928
	TELEPHONE - CHARGES	874	900	927	955
	DESTRUCTION OF PLANTS	121,691	125,342	129,102	132,975
	INSPECTORS LEAVE ACCRUALS	0			
	WEED SPRAYING ROADS				
	MURRAY LLS PROJECT				
	RIVERINA PROJECT OFFICER CONTRIBUTION	2,985	3,075	3,167	3,262
	DESTRUCTION OF PESTS	1,285	1,324	1,363	1,404
	PLANT & EQUIPMENT MAINTENANCE	0			
	SUNDRY EXPENSES	0			
	****** TOTAL Expenses**	**218,676**	**225,236**	**231,993**	**238,953**
	Allocated Expenses (3022)				
	Depreciation - Office Equipment	0	0	0	0
	****** TOTAL Allocated Expenses**	**0**	**0**	**0**	**0**
	**** TOTAL Operating Surplus/(Deficit)**	**-176,176**	**-182,736**	**-189,493**	**-196,453**
	Capital Income				
	TRANSFER FROM RESERVES	0			
		0	**0**	**0**	**0**
	Capital Expenses (3025)				
	CAPITAL PURCHASES NOXIOUS WEEDS			0	
	TRANSFER TO RESERVES	0			
		0	**0**	**0**	**0**
	Capital Surplus/Deficit	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-176,176**	**-182,736**	**-189,493**	**-196,453**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Environment Protection				
	Income (3220)				
	FINES & PENALTIES RECEIVED	0			
	FLOOD STUDY FUNDING	0			
	12020855 GRANT - LEP DEVELOPMENT	0			
	****** TOTAL Income**	**0**	**0**	**0**	**0**
	Expenses (3221)				
	STATE OF ENVIRONMENT REPORT				
	LEP/DCP EXPENSES	0			
	ADMINISTRATION EXPENSES				
	LEVEE BANK MAINTENANCE	4,100	4,223	4,350	4,480
	LEVEE BANK - DRAINAGE OUTLET GATES	5,812	5,986	6,166	6,351
	DARLINGTON POINT FLOOD STUDY	0			
	DARLINGTON POINT FLOOD EVENT 2016	0			
	URBAN FLOOD STUDY	0			
	PROPERTY PROTECTION - 51 COREEN ST & OTHERS				
	****** TOTAL Expenses**	**9,912**	**10,209**	**10,516**	**10,831**
	Allocated Expenses				
	Depreciation - Land Improvements	110,000	110,000	110,000	110,000
	****** TOTAL Allocated Expenses**	110,000	110,000	110,000	110,000
	**** TOTAL Operating Surplus/(Deficit)**	**-119,912**	**-120,209**	**-120,516**	**-120,831**
	Capital Income (3223)				
	LEVEE REHABILITATION GRANT				
	TRANSFER FROM RESERVE				
	****** TOTAL Capital Income**	**0**	**0**	**0**	**0**
	Capital Expenses (3225)				
	DARLINGTON POINT LEVEE UPGRADE				
	TRANSFER TO RESERVES	0			
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	**** TOTAL Environment Protection**	**-119,912**	**-120,209**	**-120,516**	**-120,831**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Domestic Waste				
	Income (3200/3210)				
	PENSIONER REBATES - CURRENT YEAR DWM	-26,556	-26,924	-27,303	-27,693
	PENSIONER REBATES - SUBSIDY	14,807	15,014	15,226	15,445
	CONTAINER DEPOSIT SCHEME	6,000	6,000	6,000	6,000
	VACANT LAND CHARGES - DOMESTIC	2,024	2,024	2,024	2,024
	WASTE SERVICE CHARGES - DOMESTIC	212,905	219,292	225,871	232,647
	HOUSEHOLD RECYCLING SERVICE	102,828	105,913	109,090	112,363
	COMMERCIAL WASTE RECYCLING SERVICE	13,585	13,993	14,412	14,845
	RURAL WASTE - ABANDONED			0	0
	ADDITIONAL BIN SALES	2,200	2,200	2,200	2,200
	PENSIONER REBATES - SUBSIDY			0	0
	GARBAGE SERVICE - INDUSTRIAL	2,359	2,430	2,503	2,578
	VACANT LAND CHARGES - BUSINESS	2,300	2,300	2,300	2,300
	WASTE SERVICE CHARGES - BUSINESS	27,110	27,923	28,761	29,624
	SALE OF SCRAP METALS				
	DRUM MUSTER REIMBURSEMENT	2,000	2,000	2,000	2,000
	TIPPING FEES - COMMERCIAL/INDUSTRIAL	16,350	16,841	17,346	17,866
	****** TOTAL Income**	**377,912**	**389,005**	**400,430**	**412,198**
	Expenses (3201/3211)				
	REPAIRS & MAINTENANCE - MGB	500	500	500	500
	SUNDRY COLLECTION EXPENSES	1,000	1,000	1,000	1,000
	RECYCLING CONTRACTOR	116,413	119,905	123,503	127,208
	HOUSEHOLD GARBAGE COLLECTION	51,706	53,257	54,855	56,501
	BULKY WASTE COLLECTIONS	5,000	5,000	5,000	5,000
	HOUSEHOLD GARBAGE ADMINISTRATION CHARGE	9,360	9,360	9,360	9,360
	HOUSEHOLD GARBAGE DISPOSAL COSTS	47,578	49,005	50,476	51,990
	HOUSEHOLD GARBAGE REHABILITATION	2,320	2,390	2,461	2,535
	TIP REHABILITATION	16,317	16,807	17,311	17,830
	COMMERCIAL WASTE ADMINISTRATION CHARGE	2,025	2,025	2,025	2,025
	COMMERCIAL WASTE COLLECTION	16,721	17,223	17,739	18,271
	COMMERCIAL WASTE DISPOSAL COSTS	7,426	7,649	7,878	8,115
	DRUM MUSTER EXPENSES	2,000	2,000	2,000	2,000
	TIP WORKING EXPENSES	47,762	49,195	50,671	52,191
	COMMON TIP WORKING EXPENSES	3,000	3,000	3,000	3,000
	RATES & CHARGES - TIP	522	538	554	570
	SUNDRY EXPENSES				
	****** TOTAL Expenses**	**329,650**	**338,853**	**348,332**	**358,095**
	Allocated Expenses (3202)				
	Depreciation - Plant & Equipment	1,200	1,200	1,200	1,200
	Depreciation - Office Equipment				
	Depreciation - Furniture & Fittings				
	Depreciation - Land Improvements	14,000	14,000	14,000	14,000
	Depreciation - Buildings Non Specialised				
	Depreciation - Buildings Specialised	1,200	1,200	1,200	1,200
	****** TOTAL Allocated Expenses**	**16,400**	**16,400**	**16,400**	**16,400**
	**** Operating Surplus/(Deficit) Domestic Waste**	**31,862**	**33,752**	**35,698**	**37,703**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Capital Income				
	Grant Funds Received				
	TRANSFER FROM RESERVE				
		0	**0**	**0**	**0**
	Capital Expenses (3205)				
	TREE PLANTING	0			
	BIG BINS	3,000	3,000	3,000	3,000
	FENCING OF TIP	0			
	PIT CONSTRUCTION - TIP				
	TRANSFER TO RESERVES	0			
		3,000	**3,000**	**3,000**	**3,000**
	Capital Surplus/(Deficit)	**-3,000**	**-3,000**	**-3,000**	**-3,000**
	Net Surplus/(Deficit)	**28,862**	**30,752**	**32,698**	**34,703**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Street Cleaning				
	Expenses				
	STREET SWEEPING EXPENSES	73,144	75,338	77,598	79,926
	Net Surplus/(Deficit)	**-73,144**	**-75,338**	**-77,598**	**-79,926**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Drainage & Stormwater Management				
	Expenses				
	CLEAR REPAIR & MAINTAIN DRAINAGE STRUCTURES	18,446	19,000	19,570	20,157
	K & G CLEANING	37,815	38,949	40,118	41,321
	K & G REPAIR		0	0	0
	DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)URBAN	8,000	8,000	8,000	8,000
	DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)SEALED	1,514	1,559	1,606	1,654
	DRAINAGE MAINTENANCE (CULVERT CLEANING/REPAIRS)UNSEALEI	1,514	1,559	1,606	1,654
	****** TOTAL Expenses**	**67,289**	**69,068**	**70,900**	**72,787**
	Allocated Expenses				
	DEPRECIATION - STORMWATER	145,000	145,000	145,000	145,000
		145,000	**145,000**	**145,000**	**145,000**
	**** Operating Surplus/(Deficit)**	**-212,289**	**-214,068**	**-215,900**	**-217,787**
	Capital Income				
	Capital Expenses				
	CULVERT REPLACEMENT	80,000	80,000	80,000	80,000
	K & G RECONSTRUCTION	35,000	50,000	50,000	50,000
	KERB & GUTTER CONTRIBUTION - SOUTHEY ST				
	TRANSFER TO RESERVES				
		115,000	**130,000**	**130,000**	**130,000**
	Net Surplus/(Deficit)	**-327,289**	**-344,068**	**-345,900**	**-347,787**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Community Services & Education				
	Community Services				
	Income				
	DARLINGTON POINT - MEALS ON WHEELS CONTRIBUTION	1,500	1,500	1,500	1,500
	COLEAMBALLY MEALS ON WHEELS CONTRIBUTION	1,500	1,500	1,500	1,500
	RESPITE DAY CARE	2,000	2,000	2,000	2,000
	MULTI SERVICE OUTLET	101,572	101,572	101,572	101,572
	COMMUNITY TRANSPORT CONTRIBUTIONS	115,000	115,000	115,000	115,000
	COMMUNITY TRANSPORT GRANT				
	HOME MODIFICATIONS GRANT COMPONENT	102,855	102,855	102,855	102,855
	HOME MODIFICATIONS CONTRIBUTIONS	35,000	35,000	35,000	35,000
	SUNDRY INCOME	0			
	****** TOTAL Income**	**359,427**	**359,427**	**359,427**	**359,427**
	Expenses				
	DARLINGTON POINT - MEALS ON WHEELS EXPENSES	14,000	14,000	14,000	14,000
	COLEAMBALLY - MEALS ON WHEELS EXPENSES	14,000	14,000	14,000	14,000
	RESPITE DAY CARE - DARLINGTON POINT	35,000	35,000	35,000	35,000
	RESPITE DAY CARE - COLEAMBALLY	35,000	35,000	35,000	35,000
	COMMUNITY TRANSPORT EXPENSES	131,427	131,427	131,427	131,427
	HOME MODIFICATIONS - EXPENSES	130,000	130,000	130,000	130,000
	****** TOTAL Expenses**	**359,427**	**359,427**	**359,427**	**359,427**
	Allocated Expenses				
	Depreciation - Office Equipment	0	0	0	0
	****** TOTAL Allocated Expenses**	**0**	**0**	**0**	**0**
	**** TOTAL Operating Surplus/(Deficit)**	**0**	**0**	**0**	**0**
	Capital Income				
	GRANT - SCCF ROUND 2				
	GRANT - CROWN LANDS - PRE SCHOOL FENCE				
	TRANSFER FROM RESERVES				
		0	**0**	**0**	**0**
	Capital Expenses (3125)				
	COMMUNITY TRANSPORT CAPITAL EXPENDITURE	0			
	TRANSFER TO RESERVES	0			
		0	0	0	0
	Net Surplus/(Deficit)	**0**	**0**	**0**	**0**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Welfare & Education				
	Income				
	COLEAMBALLY SOLAR FARM CONTRIBUTION	20,000	20,000	20,000	20,000
	AUSTRALIA DAY GRANT INCOME				
	INTERNATIONAL WOMENS DAY GRANT	1,000	1,000	1,000	1,000
	SENIOR CITIZENS WEEK GRANT	1,000	1,000	1,000	1,000
	MONASH DINNER INCOME				
	YOUTH WEEK ACTIVITIES GRANT	2,230	2,230	2,230	2,230
	YOUTH MENTAL HEALTH GRANT				
	YOUTH PARTICIPATION GRANT				
	SCCF 3 GRANT INCOME - YOUTH PROJECT				
	SCCF 3 GRANT INCOME - DP PRIMARY SCHOOL				
	SUNDRY INCOME - AUSTRALIA DAY	0			
		24,230	**24,230**	**24,230**	**24,230**
	Expenses				
	AUSTRALIA DAY EXPENSES	4,204	4,330	4,460	4,594
	CSU SCHOLARSHIP	4,000	4,000	4,000	4,000
	LIFE EDUCATION CENTRE			0	0
	MONASH EDUCATION SCHOLARSHIP	2,000	2,000	2,000	2,000
	STUDENT SCHOLARSHIPS	3,000	3,000	3,000	3,000
	SENIOR CITIZENS WEEK EXPENSES	4,500	4,500	4,500	4,500
	MONASH DINNER EXPENSES		0	0	
	Sundry Events/Social Expenses / Christmas Lights	3,000	3,000	3,000	3,000
	DROUGHT RELIEF EXPENSES			0	0
	COMMUNITY GRANTS	40,000	40,000	40,000	40,000
	INTERNATIONAL WOMENS DAY EXPENSES	1,000	1,000	1,000	1,000
	WELFARE EXPENSES	0			
	CENTENARY/SESQUICENTENNIAL CELEBRATIONS	0			
	DARLINGTON POINT PRE SCHOOL	2,700	2,700	2,700	2,700
	YOUTH WEEK ACTIVITIES	3,460	3,460	3,460	3,460
	YOUTH PROJECT - MURRUMBIDGEES CHAMPIONS				
	DP PUBLIC SCHOOL STUDENT FACILITIES UPGRADE(SCCF 3)				
	****** TOTAL Expenses**	**67,864**	**67,990**	**68,120**	**68,254**
	Allocated Expenses				
	Depreciation - Office Equipment	0	0	0	0
	Depreciation - Land Improvements	1,200	1,200	1,200	1,200
	Depreciation - Buildings Specialised	24,000	24,000	24,000	24,000
	Depreciation - Buildings Non Specialised	6,600	6,600	6,600	6,600
	****** TOTAL Allocated Expenses**	**31,800**	**31,800**	**31,800**	**31,800**
	**** TOTAL Operating Surplus/(Deficit)**	**-75,434**	**-75,560**	**-75,690**	**-75,824**
	Capital Income				
	GRANT - SCCF ROUND 2				
	GRANT - CROWN LANDS - PRE SCHOOL FENCE				
	TRANSFER FROM RESERVES				
		0	**0**	**0**	**0**
	Capital Expenses (3125)				
	LONG DAY CARE CENTRE				
	DP PRE SCHOOL FENCE				
	TRANSFER TO RESERVES				
		0	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-75,434**	**-75,560**	**-75,690**	**-75,824**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Housing & Community Amenities				
	Housing				
	Income (3230)				
	RENT - HOUSING	43,170	44,255	45,373	46,524
	RENTS & FEES - OTHER LAND & BUILDINGS	7,000	7,000	7,000	7,000
	COUNCIL SHOPS & SURGERY RENTAL	55,623	57,292	59,010	60,781
	COLEAMBALLY RADIO MAST RENTAL	19,196	19,772	20,365	20,976
	GRAZING LEASES/CLOSED ROAD RENTALS	15,243	15,700	16,171	16,656
	COLEAMBALLY TOWN IMPROVEMENT - LEASE RENTALS	20,236	20,236	20,236	20,236
	COLEAMBALLY TOWN IMPROVEMENT - LEASE CONVERSIONS				
	SUNDRY INCOME - OTHER LAND AND BUILDINGS				
	****** TOTAL Income**	**160,468**	**164,255**	**168,156**	**172,173**
	Expenses (3231)				
	RATES & CHARGES - 9 GOOLGUMBLA ESPLANADE	2,073	2,135	2,199	2,265
	RATES & CHARGES - 1 KOONGARA CRESCENT	1,953	2,012	2,072	2,134
	RATES & CHARGES - 67 MAHONGA STREET - DOCTORS RESIDENCE	1,360	1,401	1,443	1,486
	RATES & CHARGES - 1 BUNDOORA AVE	1,953	2,012	2,072	2,134
	RATES & CHARGES - 2 MUNDOORA MEWS	1,928	1,986	2,045	2,107
	BUILDING MAINTENANCE & REPAIR	36,530	37,176	37,841	38,526
	SPECIFIC MAINTENANCE - PAINTING	10,000	10,000	10,000	10,000
	GROUNDS MAINTENANCE				
	ELECTRICITY				
	SHOPS/OFFICE MAINTENANCE	19,612	20,200	20,806	21,431
	COLEAMBALLY RADIO TOWER MAINTENANCE	2,740	2,822	2,907	2,994
	OTHER LAND/BUILDINGS MAINTENANCE	3,167	3,262	3,360	3,461
	COLEAMBALLY TOWN IMPROVEMENT - BLOCK CONVERSION COSTS				
	INSURANCE	6,687	6,888	7,094	7,307
	RATES & CHARGES - OTHER LAND AND BUILDINGS	16,204	16,690	17,191	17,707
	WATER CHARGES	0			
	****** TOTAL Expenses**	**104,207**	**106,583**	**109,031**	**111,551**
	Allocated Expenses (3232)				
	Depreciation - Plant & Equipment	250	250	250	250
	Depreciation - Furniture & Fittings	500	500	500	500
	Depreciation - Buildings Non Specialised	67,000	67,000	67,000	67,000
	****** TOTAL Allocated Expenses**	**67,750**	**67,750**	**67,750**	**67,750**
	Operating Surplus/(Deficit)	**-11,489**	**-10,078**	**-8,625**	**-7,128**
	Capital Income				
	SALE OF RESIDENTIAL PROPERTIES		250,000		
	CAPITAL CONTRIBUTIONS FROM ADJOINING LANDOWNERS				
	TRANSFER FROM RESERVES				
		0	**250,000**	**0**	**0**
	Capital Expenses				
	TRANSFER TO RESERVES		250,000		
	Doctor's Residence Upgrades - Jerilderie & Darlington Point	100,000			
	PURCHASE OF RESIDENTIAL DWELLING				
	CAPITAL PURCHASES FOR DWELLINGS (FENCING COLY)				
		100,000	**250,000**	**0**	**0**
	Loan Repayments				
	GENERAL LOAN NO.	0			
	GENERAL LOAN NO	0			
		0	0	0	0
	Capital Surplus/(Deficit)	**-100,000**	**0**	**0**	**0**
	**** Net Surplus/(Deficit) Housing**	**-111,489**	**-10,078**	**-8,625**	**-7,128**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Public Cemeteries				
	Income (3240)				
	CEMETERY FEES	43,390	44,692	46,032	47,413
	SUNDRY INCOME - PUBLIC CEMETARY	0			
	****** TOTAL Income**	**43,390**	**44,692**	**46,032**	**47,413**
	Expenses (3241)				
	CEMETERY MAINTENANCE	37,970	39,109	40,282	41,491
	LAWN CEMETERY MAINTENANCE	31,514	32,459	33,433	34,436
	****** TOTAL Expenses**	**69,484**	**71,569**	**73,716**	**75,927**
	Allocated Expenses (3242)				
	Depreciation - Buildings Specialised	700	700	700	700
	Depreciation - Land Improvements	5,800	5,800	5,800	5,800
	****** TOTAL Allocated Expenses**	**6,500**	**6,500**	**6,500**	**6,500**
	**** Operating Surplus/(Deficit) Public Cemeteries**	**-32,594**	**-33,377**	**-34,183**	**-35,014**
	Capital Income				
	SCCF GRANT - COLY CEMETERY TOILETS				
	TRANSFER FROM RESERVE				
		0	0	0	0
	Capital Expenses				
	CEMETERY MASTERPLAN WORKS				
	CEMETERY MASTERPLANS	10,000			
	DARLINGTON POINT CINERARIUM	0			
	CEMETERY - PLINTHS	5,000	5,000	5,000	5,000
	COLEAMBALLY CEMETERY - TOILET PLINTH	0			
		15,000	**5,000**	**5,000**	**5,000**
	Capital Surplus/(Deficit)	**-15,000**	**-5,000**	**-5,000**	**-5,000**
	Net Surplus/(Deficit)	**-47,594**	**-38,377**	**-39,183**	**-40,014**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Public Conveniences				
	Income (3250)				
	SUNDRY INCOME - PUBLIC TOILETS				
	****** TOTAL Income**	0	0	0	0
	Expenses (3251)				
	BUILDING M & R - PUBLIC TOILETS	4,000	4,000	4,000	4,000
	SPECIFIC MAINTENANCE - PUBLIC TOILETS	0			
	CLEANING - PUBLIC TOILETS	60,505	62,320	64,190	66,115
	RATES & CHARGES PUBLIC CONVENIENCES	1,989	2,049	2,110	2,173
	ELECTRICITY	2,858	2,944	3,032	3,123
	INSURANCE	717	739	761	783
	SEWER BLOCKAGES	1,000	1,000	1,000	1,000
	VANDALISM	0	0	0	0
	WATER CHARGES	1,209	1,245	1,283	1,321
	****** TOTAL Expenses**	**72,278**	**74,296**	**76,375**	**78,516**
	Allocated Expenses (3252)				
	Allocated Expenses				
	Depreciation - Land Improvements	150	150	150	150
	Depreciation - Buildings Specialised	13,000	13,000	13,000	13,000
	****** TOTAL Allocated Expenses**	**13,150**	**13,150**	**13,150**	**13,150**
	**** Operating Surplus/(Deficit) Public Conveniences**	**-85,428**	**-87,446**	**-89,525**	**-91,666**
	Capital Income				
	GRANTS FOR HERITAGE WORKS(63 JERILDERIE ST)	0			
	GRANT DEPT TRANSPORT - 63 JERILDERIE ST	0			
	TRANSFER FROM RESERVES				
		0	**0**	**0**	**0**
	Capital Expenses				
	COLEAMBALLY PUBLIC AMENITIES				
	PUBLIC TOILETS - 63 JERILDERIE ST	0			
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-85,428**	**-87,446**	**-89,525**	**-91,666**
	Street Lighting				
	Street Lighting Income (4080)				
	STREET LIGHTING SUBSIDY	46,000	46,000	46,000	46,000
	****** TOTAL Street Lighting income**	46,000	46,000	46,000	46,000
	Street lighting expenses (4081)				
	STREET LIGHTING ELECTRICITY	126,687	97,866	100,802	103,826
	DARLINGTON POINT TOWN IMPROVEMENT STREET LIGHTING		0	0	0
	COLEAMBALLY TOWN IMPROVEMENT STREET LIGHTING		0	0	0
	****** TOTAL street lighting expenses**	126,687	97,866	100,802	103,826
	**** Operating Surplus/(Deficit) Street Lighting**	**-80,687**	**-51,866**	**-54,802**	**-57,826**
	Capital Income				
	TRANSFER FROM RESERVE				
		0	0	0	0
	Capital Expenses				
	LED Streetlight Upgrades	331,000			
		331,000	0	0	0
	Capital Surplus/(Deficit)	-331,000	0	0	0
	Net Surplus/(Deficit)	**-411,687**	**-51,866**	**-54,802**	**-57,826**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Town Planning				
	Income (3260)				
	DEVELOPMENT - ADVERTISING FEES	909	936	964	993
	CERTIFICATES - CONSTRUCTION COMPLIANCE	2,000	2,000	2,000	2,000
	CERTIFICATES - CONSTRUCTION OCCUPATION	0			
	CERTIFICATES - SECTION 10.7	22,912	23,150	23,394	23,646
	COMMISSION - PLAN FIRST & LS LEVY	77	79	82	84
	DEVELOPMENT APPLICATIONS - APPLICATION FEES	20,481	20,735	20,997	21,267
	DEVELOPMENT - COMPLYING DEVELOPMENT CERTIFICATE	4,919	5,067	5,219	5,375
	DEVELOPMENT APPLICATIONS - RETURNS	0			
	DRAINAGE DIAGRAMS	606	624	643	662
	SEC 7.12 CONTRIBUTION LEVIES				
	LOCAL APPLICATIONS	0			
	SEPTIC TANK FEES	0			
	DEVELOPMENT - SUBDIVISION APPLICATIONS	453	467	481	495
	CERTIFICATES - CONSTRUCTION SUBDIVISION	0			
	DEVELOPMENT - SUBDIVISION CERTIFICATE	112	115	119	122
	SUNDRY INCOME - DEVELOPMENT CONTROL	0			
	****** TOTAL Income**	**52,469**	**53,173**	**53,898**	**54,645**
	Expenses (3261)				
	ADVERTISING	909	936	964	993
	SUNDRY EXPENSES	3,800	3,914	4,031	4,152
	PLANNING REFORM FUND LEVIES				
	DARLINGTON POINT STRUCTURE PLAN				
	STRATEGIC LAND PLANNING				
	CONSULTANTS EXPENSES - DEVELOPMENT CONTROL	55,000	55,000	55,000	55,000
	LEGAL EXPENSES	5,000	5,000	5,000	5,000
	****** TOTAL Expenses**	**64,709**	**64,850**	**64,996**	**65,146**
	Allocated Expenses				
	Depreciation				
	DEPRECIATION - OTHER	0			
	****** TOTAL Allocated Expenses**	0	0	0	0
	**** TOTAL Town Planning**	**-12,240**	**-11,677**	**-11,098**	**-10,501**
	Capital Expenses				
	TRANSFER TO RESERVES				
		0	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-12,240**	**-11,677**	**-11,098**	**-10,501**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Recreation & Culture				
	Museums				
	Income (3300)				
	GRANT - MUSEUM ADVISOR GRANT	0			
	CONTRIBUTION - MUSEUM UPGRADE	0			
	****** TOTAL Income**	**0**	**0**	**0**	**0**
	Expenses (3301)				
	ELECTRICITY	1,854	1,910	1,967	2,026
	BUILDING M & R - WILLOWS	2,500	2,500	2,500	2,500
	CLEANING - WILLOWS	0			
	GROUNDS & LANDSCAPE MAINTENANCE - WILLOWS	0			
	INSURANCE	2,550	2,627	2,705	2,786
	TELEPHONE & INTERNET COSTS	927	955	983	1,013
	RATES & CHARGES - WILLOWS	2,209	2,275	2,344	2,414
	STRATEGIC PLAN - WILLOWS	0			
	MUSEUM ADVISOR CONSULTANT	0			
	WATER CHARGES - MUSEUMS	11	11	11	12
	****** TOTAL Expenses**	**10,051**	**10,277**	**10,511**	**10,751**
	Allocated Expenses (3302)				
	Depreciation - Furniture & Fittings	1,500	1,500	1,500	1,500
	Depreciation - Buildings Specialised	5,700	5,700	5,700	5,700
	****** TOTAL Allocated Expenses**	**7,200**	**7,200**	**7,200**	**7,200**
	****Operating Surplus/(Deficit)Museums**	**-17,251**	**-17,477**	**-17,711**	**-17,951**
	Capital Income				
	GRANT - CROWN LANDS - DP MUSEUM				
	GRANT - HERITAGE NEAR ME MUSEUM UPGRADE				
	TRANSFER FROM RESERVES				
		0	**0**	**0**	**0**
	Capital Expenses				
	TRANSFER TO RESERVES	0			
	UPGRADE - MUSEUM	0			
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-17,251**	**-17,477**	**-17,711**	**-17,951**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Parks, Gardens & Lakes				
	Income (3310)				
	SUNDRY INCOME - PARKS GARRDENS & RECREATION RESERVES	0			
	FRRR GRASNT - COMMUNITY GARDEN				
	CONTRIBUTION - TIDY TOWNS FOR BINS				
	****** TOTAL Income**	**0**	**0**	**0**	**0**
	Expense (3311)				
	PARKS & GARDENS MAINTENANCE	208,904	215,171	221,626	228,275
	TIDDALIK WETLANDS MAINTENANCE	10,000	10,000	10,000	10,000
	TREE MAINTENANCE				
	RATES & CHARGES - BREW PARK	1,174	1,209	1,245	1,283
	BUILDING MAINTENANCE & REPAIR	357	368	379	390
	GROUNDS & LANDSCAPE MAINTENANCE -ELLIOTT PARK	12,222	12,589	12,966	13,355
	INSURANCE	322	332	342	352
	MOWING OF ELLIOTT PARK	12,451	12,825	13,209	13,606
	RATES & CHARGES - ELLIOT PARK	1,525	1,571	1,618	1,666
	BUSH TUCKER TRAIL EXPENSES	0			
	HORGAN WALK - MAINTENANCE OF BRIDGES	1,514	1,559	1,606	1,654
	GROUNDS & LANDSCAPE MAINTENANCE-HORGAN WALK	755	778	801	825
	RATES & CHARGES - HORGAN WALK	1,270	1,308	1,347	1,388
	BUILDING MAINTENANCE & REPAIR	1,514	1,559	1,606	1,654
	GROUNDS & LANDSCAPE MAINTENANCE LUKE/BREW	18,024	18,565	19,122	19,695
	MOWING OF LUKE & BREW PARK	15,397	15,859	16,335	16,825
	ELECTRICITY - MEMORIAL PARK	1,435	1,478	1,522	1,568
	RATES & CHARGES - LUKE PARK	1,174	1,209	1,245	1,283
	GROUNDS & LANDSCAPE MAINTENANCE - STREETS	80,754	83,177	85,672	88,242
	STREETS M & R - COLEAMBALLY	0			
	INSURANCE	167	172	177	182
	MOWING OF PARKS & RESERVES - OTHER	24,818	25,563	26,329	27,119
	PLANT & EQUIPMENT MAINTENANCE	755	778	801	825
	RATES & CHARGES - OTHER PARKS	1,174	1,209	1,245	1,283
	ELECTRICITY TIDY TOWN SHED	0			
	BUILDING MAINT & REPAIR MINI RAIL	500	500	500	500
	GROUNDS & LANDSCAPE MAINT MINI RAIL	0			
	SUNDRY EXPENSES	246	253	261	269
	LAKE MAINTENANCE	5,000	5,000	5,000	5,000
	COMMUNITY GARDEN EXPENSES	0			
	****** TOTAL Expense**	**401,452**	**413,031**	**424,956**	**437,240**
	Allocated Expenses (3312)				
	LOAN INTEREST				
	Depreciation - Plant & Equipment	2,500	2,500	2,500	2,500
	Depreciation - Other Structures	250	250	250	250
	Depreciation - Land Improvements	90,000	90,000	90,000	90,000
	Depreciation - Buildings Specialised	9,000	9,000	9,000	9,000
	Depreciation - Buildings Non Specialised	400	400	400	400
	****** TOTAL Allocated Expenses**	**102,150**	**102,150**	**102,150**	**102,150**
	**** TOTAL Parks, Gardens & Lakes**	**-503,602**	**-515,181**	**-527,106**	**-539,390**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Capital Income (3313)				
	SCCF 3 - GRANT FUNDING - JERILDERIE LAKE BANKS				
	SCCF 3 - GRANT FUNDING - JERILDERIE PUMP TRACK/SKATE PARK				
	LRCIP - SPEED BOWL JERILDERIE				
	LRCIP - SPEED BOWL DARLINGTON POINT				
	GRANT FUNDING FOR SOFTFALL REPLACEMENT PROGRAMME				
	Loan Funds Received				
	TRANSFER FROM RESERVES	0			
		0	**0**	**0**	**0**
	Capital Expenses (3315)				
	UPGRADES TO PLAYGROUND SOFTFALL				
	JERILDERIE LAKE BANKS REHABILITATION				
	JERILDERIE PUMP TRACK/SKATE PARK				
	SKATEPARK SPEED BOWL DARLINGTON POINT				
	TRANSFER TO RESERVES	0			
	FIG TREE PARK - SAFETY FENCING NEAR TREES	0			
	COLEAMBALLY PIONEERS MONUMENT	0			
	CWA PARK - PLAY EQUIPMENT SHELTER	0			
		0	**0**	**0**	**0**
	Loan Repayments (3316)				
	Loan 162 Principal Repayment				
	Capital Surplus/Deficit	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-503,602**	**-515,181**	**-527,106**	**-539,390**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Public Halls				
	Income (3320)				
	HALL - HIRE CHARGES	9,150	9,334	9,524	9,720
	HALL - SETTING UP CHARGE	500	500	500	500
	CONTRIBUTIONS RECEIVED	0			
	SUNDRY INCOME - PUBLIC HALL - CIVIC CENTRE	0			
	****** TOTAL Income**	**9,650**	**9,834**	**10,024**	**10,220**
	Expenses (3321)				
	BUILDING MAINTENANCE & REPAIR - PUBLIC HALLS	50,306	51,365	52,456	53,579
	BUILDING MAINTENANCE & REPAIR - SPECIFIC	15,000	15,000	15,000	15,000
	CLEANING - CIVIC HALL	26,168	26,953	27,762	28,594
	ELECTRICITY - CIVIC HALL	3,763	3,876	3,992	4,112
	GAS - CIVIC HALL	1,514	1,559	1,606	1,654
	HALL ARRANGEMENTS	1,654	1,704	1,755	1,807
	INSURANCE	10,412	10,724	11,046	11,377
	RATES & CHARGES - PUBLIC HALL CIVIC CENTRE	2,102	2,165	2,230	2,297
	WATER CHARGES - PUBLIC HALLS	1,914	1,971	2,031	2,091
	RATES & CHARGES - RSL HALL	2,076	2,138	2,202	2,269
	****** TOTAL Expenses**	**114,909**	**117,456**	**120,080**	**122,782**
	Allocated Expenses (3322)				
	Depreciation - Plant & Equipment	1,300	1,300	1,300	1,300
	Depreciation - Furniture & Fittings	1,000	1,000	1,000	1,000
	Depreciation - Office Equipment	200	200	200	200
	Depreciation - Land Improvements	6,000	6,000	6,000	6,000
	Depreciation - Buildings Specialised	84,000	84,000	84,000	84,000
	Depreciation - Buildings Non Specialised	100	100	100	100
	****** TOTAL Allocated Expenses**	**92,600**	**92,600**	**92,600**	**92,600**
	****Operating Surplus/(Deficit) Public Halls**	**-197,859**	**-200,222**	**-202,656**	**-205,162**
	Capital Income (3323)				
	GRANT INCOME PUBLIC HALLS	0			
	CONTRIBUTIONS INCOME	0			
	GRANT COREE HALL UPGRADE	0			
	TRANSFER FROM CONTRIBUTIONS LEVY RESERVES				
	TRANSFER FROM RESERVES				
		0	**0**	**0**	**0**
	Capital Expenses (3325)				
	FURNITURE PLANT & EQUIPMENT- PUBLIC HALLS	0			
	COREE HALL - UPGRADING-DISABLED ACCESS/TOILETS	0			
	YAMMA HALL REFURBISHMENT				
	DARLINGTON POINT SHIRE HALL UPGRADE	0			
	COLEAMBALLY COMMUNITY HALL - REPLACE STEPS	0			
	COLEAMBALLY COMMUNITY HALL - TABLES	0			
	TRANSFER TO RESERVES	0			
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-197,859**	**-200,222**	**-202,656**	**-205,162**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Public Library				
	Income (3330)				
	INTERNET FEES		0	0	0
	GRANT SUBSIDY ADJUSTMENT	60,000	61,200	62,424	63,672
	LIBRARY - PER CAPITA SUBSIDY	10,000	10,200	10,404	10,612
	RENTAL MULTI PURPOSE ROOM	691	712	733	755
	SUNDRY INCOME - LIBRARY SERVICES	1,014	1,044	1,076	1,108
	LIBRARY USER CHARGES (OVERDUE BOOKS)	253	261	268	276
	****** TOTAL Income**	**71,958**	**73,417**	**74,905**	**76,424**
	Expense (3331)				
	BUILDING M & R - LIBRARY	3,500	3,500	3,500	3,500
	CLEANING - LIBRARY	6,335	6,525	6,721	6,922
	COMPUTER EQUIPMENT MAINTENANCE & REPAIRS	1,514	1,559	1,606	1,654
	CONTRIBUTION TO WRL - ANNUAL SUBSIDY	102,878	105,964	109,143	112,418
	PROMOTION & ADVERTISING/MERGER IMPLEMENTATION	0			
	COLLABORATION INCENTIVE COSTS	0			
	ELECTRICITY - NEW LIBRARY	9,330	9,610	9,898	10,195
	FURNITURE & FITTINGS - MAINTENANCE & REPAIRS	0			
	INSURANCE	7,976	8,215	8,462	8,716
	LANDSCAPE MAINTENANCE - LIBRARY	8,103	8,346	8,596	8,854
	LOAN INSTALMENTS - INTEREST	0			
	PURCHASE OF PERIODICALS	1,268	1,306	1,345	1,386
	PRINTING & STATIONERY				
	RATES & CHARGES - LIBRARY SERVICES	2,322	2,392	2,463	2,537
	SALARIES & ALLOWANCES - LIBRARY SERVICES	87,798	90,432	93,145	95,939
	STAFF TRAINING COSTS - LIBRARY	500	500	500	500
	STAFF TRAVEL EXPENSES	712	733	755	778
	SUNDRY EXPENSES - LIBRARY	2,255	2,278	2,301	2,325
	TELEPHONE - CHARGES - LIBRARY	2,723	2,805	2,889	2,975
	INTERNET COSTS - LIBRARY	1,593	1,641	1,690	1,741
	WATER CHARGES	76	78	81	83
	****** TOTAL Expense**	**238,883**	**245,885**	**253,096**	**260,524**
	Allocated Expenses (3332)				
	Depreciation - Plant & Equipment	0	0	0	0
	Depreciation - Furniture & Fittings	1,000	1,000	1,000	1,000
	Depreciation - Office Equipment	8,000	8,000	8,000	8,000
	Depreciation - Library Books	4,500	4,500	4,500	4,500
	Depreciation - Land Improvements	700	700	700	700
	Depreciation - Buildings Specialised	26,000	26,000	26,000	26,000
	****** TOTAL Allocated Expense**	**40,200**	**40,200**	**40,200**	**40,200**
	**** Operating Surplus/(Deficit)**	**-207,125**	**-212,668**	**-218,391**	**-224,300**
	Capital Income (3333)				
		0	**0**	**0**	**0**
	Loan Income				
		0	**0**	**0**	**0**
	Capital Expenses (3335)				
	LIBRARY EQUIPMENT	0			
	GRANT EXPENDITURE	20,000	20,000	20,000	20,000
	RFID EQUIPMENT	0			
	TRANSFER TO RESERVES	0			
		20,000	**20,000**	**20,000**	**20,000**
	Loan Repayment (3336)				
	GENERAL LOAN LIBRARY REPAYMENTS	0			
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**-20,000**	**-20,000**	**-20,000**	**-20,000**
	Net Surplus/(Deficit)	**-227,125**	**-232,668**	**-238,391**	**-244,300**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Swimming Pool				
	Income (3340)				
	SUNDRY INCOME - SWIMMING POOL	0			
	SWIMMING POOL FEES	0	0	0	0
	****** TOTAL Income**	**0**	**0**	**0**	**0**
	Expenses (3341)				
	BUILDING MAINTENANCE & REPAIR - SWIMMING POOL	1,000	1,000	1,000	1,000
	ELECTRICITY - POOL	5,219	5,376	5,537	5,703
	GROUNDS & LANDSCAPE MAINTENANCE - POOL	8,618	8,877	9,143	9,417
	INSURANCE	2,472	2,546	2,623	2,701
	MAINTENANCE & WORKING EXPENSES - POOL	100,000	103,000	106,090	109,273
	LEASE/CONTRACT MANAGEMENT	180,000	180,000	180,000	180,000
	PLANT & EQUIPMENT MAINTENANCE	2,500	2,500	2,500	2,500
	POOL MAINTENANCE -PAINTING				
	RATES & CHARGES - SWIMMING POOL	3,091	3,184	3,279	3,378
	SALARIES & ALLOWANCES-CLEANERS		0	0	0
	STAFF TRAINING COSTS	0			
	WATER CHARGES	7,910	8,147	8,392	8,643
	****** TOTAL Expenses**	**310,810**	**314,629**	**318,563**	**322,615**
	Allocated Expense (3342)				
	Depreciation - Plant & Equipment	3,500	3,500	3,500	3,500
	Depreciation - Land Improvements	34,000	34,000	34,000	34,000
	Depreciation - Buildings Specialised	30,000	30,000	30,000	30,000
	****** TOTAL Allocated Expense**	**67,500**	**67,500**	**67,500**	**67,500**
	**** TOTAL Operating Surplus/(Deficit)Swimming Pool**	**-378,310**	**-382,129**	**-386,063**	**-390,115**
	Capital Income (3343)				
	GRANT FUNDING - DP (SCCF 3)	316,528			
	TRANSFER FROM RESERVES				
		316,528	**0**	**0**	**0**
	Capital Expenditure (3345)				
	COLY POOL - TIMING EQUIPMENT/MARQUEES/STORAGE REELS				
	VACUUM - POOL	0			
	RESTORATION OF EXISTING POOL - JERILDERIE	0			
	THERMAL POOL COVERS - COLY				
	AWNING FOR COLY POOL SOLAR BLANKETS				
	SPLASH PARK CONSTRUCTION - DP	316,528			
	POOL RESURFACING - DARLINGTON POINT				
	TRANSFER TO RESERVES	0			
		316,528	0	0	0
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-378,310**	**-382,129**	**-386,063**	**-390,115**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Sporting Grounds				
	Sporting Grounds (3350)				
	DONATIONS - RACECOURSE/SHOWGROUND				
	OPERATING GRANT - RACECOURSE/SHOWGROUND				
	RECREATION GROUNDS - USER CHARGES	2,479	2,553	2,630	2,709
	COLY EQUESTRIAN CENTRE - RENTS	390	402	414	426
	RENTAL OF MONASH PARK FACILITIES	0			
	SUNDRY INCOME - RACECOURSE/SHOWGROUND	3,000	3,000	3,000	3,000
	****** TOTAL Income**	5,869	5,955	6,044	6,135
	Sporting Grounds Expenses (3351)				
	ADMINISTRATION EXPENSES				
	SPORTING GROUNDS MAINTENANCE	93,605	96,413	99,306	102,285
	BUILDING M & R	4,000	4,000	4,000	4,000
	BUILDING M & R - SPECIFIC	8,000	8,000	8,000	8,000
	CLEANING - MONASH PARK	934	962	991	1,021
	EQUIPMENT MAINTENANCE & REPAIRS	1,160	1,195	1,231	1,268
	ELECTRICITY				
	GROUNDS & LANDSCAPE MAINTENANCE	23,946	24,664	25,404	26,166
	INSURANCE	6,901	7,108	7,321	7,541
	MAINTENANCE OF SERVICES	755	778	801	825
	MOWING SPORTSFIELDS - MONASH PARK	17,728	18,260	18,808	19,372
	RATES & CHARGES - MONASH PARK	3,091	3,184	3,279	3,378
	WATER CHARGES - MONASH PARK	302	311	320	330
	BUILDING M & R - RACECOURSE	2,800	2,800	2,800	2,800
	CLEANING - RACECOURSE	4,164	4,289	4,418	4,550
	ELECTRICITY	6,525	6,721	6,922	7,130
	GROUNDS & LANDSCAPE MAINTENANCE - RACECOURSE	10,584	10,902	11,229	11,565
	INSURANCE	5,374	5,535	5,701	5,872
	MAINTENANCE OF SERVICES	755	778	801	825
	MOWING OF PARKS & RESERVES - RACECOURSE	8,660	8,920	9,187	9,463
	RATES & CHARGES - RACECOURSE/SHOWGROUND	2,522	2,598	2,676	2,756
	WATER CHARGES - RACECOURSE/SHOWGROUNDS	227	234	241	248
	****** TOTAL Expenses**	**202,033**	**207,650**	**213,435**	**219,395**
	Allocated Expenses (3352)				
	Depreciation - Plant & Equipment	500	500	500	500
	Depreciation - Furniture & Fittings	150	150	150	150
	Depreciation - Land Improvements	74,000	74,000	74,000	74,000
	Depreciation - Building Specialised	138,000	138,000	138,000	138,000
	Depreciation - Building Non Specialised				
	****** TOTAL Allocated Expenses**	**212,650**	**212,650**	**212,650**	**212,650**
	**** TOTAL Operating Surplus/(Deficit)Sporting Grounds**	**-408,814**	**-414,345**	**-420,042**	**-425,910**
	Capital Income (3353)				
	CAPEX GRANT	0	20,000		20,000
	CAPEX GRANT - SHOWGROUND AMENITIES				
	CONTRIBUTIONS RECEIVED	0			
	TRANSFER FROM RESERVES				
		0	**20,000**	**0**	**20,000**
	Capital Expenditure (3355)				
	DARLINGTON POINT OVAL SPORTING FACILITIES UPGRADES				
	COLEAMBALLY SPORTS PRECINCT EQUIPMENT UPGRADE - SCCF 3				
	COLEAMBALLY SPORTS PRECINCT UPGRADE - SCCF 2				
	COLEAMBALLY STADIUM UPGRADE - SCCF 2				
	SPORTS FIELDS - CAPITAL EXPENDITURE		20,000		20,000
	TRANSFER TO RESERVES	0			
		0	20,000	0	20,000
	Capital Surplus/(Deficit)	0	0	0	0
	Net Surplus/(Deficit)	**-408,814**	**-414,345**	**-420,042**	**-425,910**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Other Cultural Services				
	Other Cultural Income (3360)				
	SUNDRY INCOME - CULTURAL SERVICES	0			
	SUMMER FUND ARTS GRANT				
	AUTUMN FESTIVAL (MLHN)				
	HERITAGE ADVISER GRANT	0			
	REGIONAL ARTS GRANT	0			
	HERITAGE - SUNDRY INCOME - HISTORY REWRITE	0			
	ART WORKSHOP CONTRIBUTIONS				
	CASP GRANT - ART WORKSHOP	0			
	HERITAGE RESTORATION GRANT				
	SUNDRY INCOME - RAILWAY STATION				
	****** TOTAL Income**	**0**	**0**	**0**	**0**
	Other Cultural Expenses (3361)				
	WESTERN RIVERINA ARTS SBSCRIPTION	4,592	4,730	4,872	5,018
	OTHER CULTURAL EVENTS				
	HERITAGE ADVISER PROGRAM				
	ELECTRICITY - COURTHOUSE	739	761	784	808
	BUILDING M & R - COURTHOUSE	3,000	3,000	3,000	3,000
	GAS - COURTHOUSE	56	58	59	61
	INSURANCE - COURTHOUSE	2,829	2,914	3,001	3,091
	LANDSCAPE MAINT - COURTHOUSE	3,104	3,197	3,293	3,392
	RATES & CHARGES - COURTHOUSE	2,070	2,132	2,196	2,262
	WATER CHARGES - COURTHOUSE	0			
	SUMMER FUNDS ARTS WORKSHOP EXPENSES				
	AUTUMN FESTIVAL (MLHN) EXPENSES				
	ARTS/DANCE WORKSHOPS	0			
	****** TOTAL Expenses**	16,390	16,792	17,205	17,632
	Allocated Expenses (3362)				
	Depreciation - Land Improvements	400	400	400	400
	Depreciation - Buildings Specialised	6,500	6,500	6,500	6,500
		6,900	**6,900**	**6,900**	**6,900**
	Operating Surplus/(Deficit)	**-23,290**	**-23,692**	**-24,105**	**-24,532**
	Capital Income (3363)				
	GRANT - TELEGRAPH OFFICE RESTORATION				
	HERITAGE WORKS - POLICE STABLES RESTORATION				
	CONTRIBUTION - HERITAGE RESTORATION				
	HERITAGE GRANT - PRINTERY				
	RLCIP GRANT - PRINTERY				
	SALE OF STATION MASTERS RESIDENCE				
	TRANSFER FROM RESERVES	0			
		0	**0**	**0**	**0**
	Capital Expenditure (3365)				
	AIR CONDITIONING - 63 JERILDERIE ST				
	POLICE STABLES RESTORATION				
	TELEGRAPH OFFICE RESTORATION				
	RESTORATION OF PRINTERY				
	TRANSFER TO RESERVES				
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-23,290**	**-23,692**	**-24,105**	**-24,532**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Other Sports and Recreation				
	Other Sports Income (3370)				
	SUNDRY INCOME - GYM MEMBERSHIPS	10,000	13,000	13,000	13,000
	INSURANCE CLAIM FOR DAMAGE	0			
	SPORTS CENTRE HIRE	0			
	****** TOTAL Income**	10,000	13,000	13,000	13,000
	Other Sports Expenses (3371)				
	SPORTING GRANTS - $ FOR $				
	BUILDING MAINTENANCE & REPAIR - SPORTS COMPLEX	4,000	4,000	4,000	4,000
	BUILDING DAMAGE REPAIR	0			
	CLEANING - SPORTS COMPLEX	0			
	ELECTRICITY - SPORTS COMPLEX	6,753	6,956	7,164	7,379
	GROUND & LANDSCAPE MAINTENANCE	712	733	755	778
	INSURANCE	7,165	7,380	7,601	7,829
	PLANT & EQUIPMENT MAINTENANCE	4,030	4,151	4,275	4,404
	RATES & CHARGES - SPORTS CENTRE			0	0
	SPORTS CENTRE - MANAGEMENT FEE			0	0
	SPORTS CENTRE - MEMBERSHIP INCENTIVE			0	0
	SUNDRY EXPENSES	0	0	0	0
	TELEPHONE - CHARGES - SPORTS COMPLEX	733	755	778	801
	****** TOTAL Expenses**	**23,393**	**23,975**	**24,574**	**25,191**
	Allocated Expenses (3372)				
	Depreciation - Plant & Eqipment	8,000	8,000	8,000	8,000
	Depreciation - Land Improvements	4,500	4,500	4,500	4,500
	Depreciation - Buildings Non Specialised	2,000	2,000	2,000	2,000
	Depreciation - Buildings Specialised	32,000	32,000	32,000	32,000
	****** TOTAL Allocated Expenses**	**46,500**	**46,500**	**46,500**	**46,500**
	**** TOTAL Operating Surplus/(Deficit)Other Sports and Recreation**	**-59,893**	**-57,475**	**-58,074**	**-58,691**
	Capital Income (3373)				
	CAPEX GRANT	0			
	CAPEX CONTRIBUTION - GYM MODERNISATION	0			
	FEMALE SPORTS PARTICIPATION GRANT				
	BOATING NOW GRANT	0			
	TRANSFER FROM RESERVES	0			
		0	**0**	**0**	**0**
	Capital Expenses (3375)				
	SPORTS EQUIPMENT	3,000	3,000	3,000	3,000
	GUM MODERNISATION (SCCF3-JERILDERIE COMMUNITY GYM)				
	JERILDERIE STADIUM ADDITIONS				
	COLEAMBALLY SQUASH COURTS UPGRADE				
	UPGRADE BOAT RAMP				
	TOILET - SPORTS CENT				
		3,000	**3,000**	**3,000**	**3,000**
	Capital Surplus/(Deficit)	**-3,000**	**-3,000**	**-3,000**	**-3,000**
	Net Surplus/(Deficit)	**-62,893**	**-60,475**	**-61,074**	**-61,691**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Mining, Manufacturing & Construction				
	Building Control				
	Building Control Income (3400)				
	CONSTRUCTION CERTIFICATE FEES	18,000	18,000	18,000	18,000
	BUILDING APPLICATIONS - BUILDING CERTIFICATES	0			
	OCCUPATION CERTIFICATES	2,000	2,000	2,000	2,000
	INSPECTION FEE	2,690	2,771	2,854	2,939
	FINES & COSTS	0			
	BUILDING CONTROL COMMISSIONS	200	200	200	200
	COMPLIANCE CERTIFICATE FEES	2,000	2,000	2,000	2,000
	SUNDRY - BUILDING CONTROL	500	500	500	500
	SWIMMING POOL SIGNS - SALES	0			
	****** TOTAL Income**	**25,390**	**25,471**	**25,554**	**25,639**
	Building Control Expenses				
	BUILDING SALARIES	0			
	BUILDING TRAVELLING		0	0	0
	SUNDRY EXPENSES		0	0	0
	BUILDING LEAVE ACCRUALS	0			
	****** TOTAL Expenses**	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**25,390**	**25,471**	**25,554**	**25,639**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Quarries & Pits				
	Quarries & Pits Income (3410)				
	GRAVEL PITS - SALE OF MATERIALS	45,000	45,000	45,000	45,000
	****** TOTAL Income**	**45,000**	**45,000**	**45,000**	**45,000**
	Quarries and Pits Expenses (3411)				
	PITS MAINTENANCE	25,000	25,000	25,000	25,000
	PITS RESTORATION	9,674	9,784	9,898	10,015
	CONSULTANCY - CROWN LAND QUARRIES				
	RATES & CHARGES - PITS	2,889	2,976	3,065	3,157
	SUNDRY EXPENSES - GRAVEL SUPPLIES				
	****** TOTAL Expenses**	**37,563**	**37,760**	**37,963**	**38,172**
	Allocated Expenses (3412)				
	DEPRECIATION - GRAVEL SUPPLIES	0			
	****** TOTAL Allocated Expenses**	**0**	**0**	**0**	**0**
	**** TOTAL Quarries & Pits**	**7,437**	**7,240**	**7,037**	**6,828**
	Capital Income				
	TRANSFER FROM RESERVES				
	Capital Expenses (3415)				
	LAND PURCHASE - NEW QUARRY	0			
	TRANSFER TO RESERVES	0			
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**7,437**	**7,240**	**7,037**	**6,828**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Transport & Communication				
	Aerodrome				
	Aerodrome Income				
	CONTRIBUTIONS	0			
	****** TOTAL Income**	0	0	0	0
	Aerodrome Expenses (4001)				
	MAINTENANCE & WORKING EXPENSE - AERODROME	4,483	4,617	4,756	4,899
	SUNDRY EXPENSES - AERODROME	9,548	9,834	10,129	10,433
	RATES & CHARGES - AERODROME	3,630	3,739	3,851	3,967
	****** TOTAL Expenses**	**17,661**	**18,191**	**18,737**	**19,299**
	Allocated Expenses (4002)				
	DEPRECIATION - Land Improvements	18,000	18,000	18,000	18,000
	****** TOTAL Allocated Expenses**	**18,000**	**18,000**	**18,000**	**18,000**
	**** TOTAL Aerodrome**	**-35,661**	**-36,191**	**-36,737**	**-37,299**
	Capital Income (4003)				
	TRANSFER FROM RESERVES	0	0		
	Capital Expenses (4005)				
	TRANSFER TO RESERVES	0	0		
	Capital Surplus/(Deficit)	0	0	0	0
	Net Surplus/(Deficit)	**-35,661**	**-36,191**	**-36,737**	**-37,299**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Bridges -Urban Road Local				
	Bridges Income				
	**** TOTAL Income	0			
	Bridges Expenses				
	SPECIFIC MAINTENANCE CONCRETE BRIDGE-SRR	5,126	5,280	5,438	5,601
	SPECIFIC MAINTENANCE CONCRETE BRIDGE-URR	6,806	7,010	7,220	7,437
	**** TOTAL Expenses	11,932	12,290	12,659	13,038
	Bridges - Allocated Expenses (4012)				
	DEPRECIATION - BRIDGES	80,000	80,000	80,000	80,000
	**** TOTAL Allocated Expenses**	80,000	80,000	80,000	80,000
	** TOTAL Bridges**	-91,932	-92,290	-92,659	-93,038
	Capital Income (4013)				
	GRANT - BRIDGE REPLACEMENT	330,000		150,000	
		330,000	**0**	**150,000**	**0**
	Capital Expenses (4015)				
	BRIDGE REPLACEMENT	330,000		150,000	
		330,000	**0**	**150,000**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	** TOTAL Bridges -Urban Road Local**	**-91,932**	**-92,290**	**-92,659**	**-93,038**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Footpaths				
	Footpaths Income (4030)				
	CONTRIBUTION TO ROAD & FOOTPATH REINSTATEMENT	0			
	Flood Restoration	0			
	****** TOTAL Income**	0	0	0	0
	Footpaths Expenses (4031)				
	FOOTPATH MAINTENANCE	15,000	15,000	15,000	15,000
	Flood Restoration- Town Walkways	0			
	****** TOTAL Expenses**	15,000	15,000	15,000	15,000
	Allocated Expenses (4032)				
	DEPRECIATION - FOOTPATH	65,000	65,000	65,000	65,000
	****** TOTAL Allocated Expenses**	65,000	65,000	65,000	65,000
	**** TOTAL Footpaths**	**-80,000**	**-80,000**	**-80,000**	**-80,000**
	Capital Income (4033)				
	CAPITAL GRANT - CYCLEWAY	40,000		40,000	
	TRANSFER FROM RESERVES	0	0		
		40,000	**0**	**40,000**	**0**
	Capital Expenses (4035)				
	FOOTPATH/CYCLEWAY CONSTRUCTION NEW	80,000		80,000	
	FOOTPATH/CYCLEWAY REPLACEMENT	20,000	20,000	20,000	20,000
		100,000	**20,000**	**100,000**	**20,000**
	Capital Surplus/(Deficit)	**-60,000**	**-20,000**	**-60,000**	**-20,000**
	Net Surplus/(Deficit)	**-140,000**	**-100,000**	**-140,000**	**-100,000**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	State & National Highways				
	National Hwy Income (4040)				
	NATIONAL HIGHWAY - BUS BAY	0			
	NEWELL/KIDMAN RMCC CONTRACT	413,751	426,164	438,948	452,117
	FLOOD RESTORATION WORKS	0	0	0	0
	STATE ROADS - RMCC MAINTENANCE(HEAVY PATCHING)	588,370	601,671	615,371	629,482
	STATE ROADS - WORKS ORDERS(RESEALING)	445,000	445,000	445,000	445,000
	****** TOTAL National Hwy Income**	1,447,121	1,472,835	1,499,319	1,526,599
	State and National Highway Expenses (4041)				
	HAND PATCH - FLEX PAV	413,751	426,164	438,948	452,117
	BITUMEN RESEALING 321 SEG 2	445,000	445,000	445,000	445,000
	ROAD BASE PATCHING	588,370	601,671	615,371	629,482
	****** TOTAL State and National Highway Expenses**	1,447,121	1,472,835	1,499,319	1,526,599
	**** TOTAL State & National Highways**	**0**	**0**	**0**	**0**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Sealed Rural Roads - Local				
	Sealed Rural Roads- Local Income (4060)				
	13000763 RURAL ADDRESSING INC				
	13000770 FLOOD RESTORATION GRANT FUNDING				
	**** TOTAL Sealed Rural Roads- Local income	0	0	0	0
	Sealed Rural Roads Expenses (4061)				
	HAND PATCH - FLEX PAV	76,133	78,417	80,769	83,193
	EDGE PATCHING BITUMEN	17,040	17,551	18,078	18,620
	GRAVEL EDGE PATCHING	0			
	SHOULDER GRADING	9,076	9,348	9,629	9,918
	GRADER MAINTENANCE			0	0
	GRAVEL RESHEETING			0	0
	TABLE DRAIN MAINTENANCE	3,782	3,895	4,012	4,133
	ROADSIDE VEGETATION CONTROL	48,448	49,901	51,398	52,940
	OTHER ROAD/DRAINAGE MAINTENANCE	1,514	1,559	1,606	1,654
	GUIDEPOST MAINTENANCE	34,607	35,645	36,715	37,816
	GUARDRAIL MAINTENANCE	1,514	1,559	1,606	1,654
	OTHER ROAD/FURNITURE MAINTENANCE	0			
	FIRE BREAKS	3,782	3,895	4,012	4,133
	SUPERVISION & PROJECT MANAGEMENT	22,689	23,370	24,071	24,793
	SIGN MAINTENANCE	12,100	12,463	12,837	13,222
	SPOTTING/EDGE LINES/ANY ROAD PAINTING	4,536	4,672	4,812	4,957
	BITUMEN RESEALING	0			
	ROAD BASE PATCHING	44,484	45,819	47,193	48,609
	SHOULDER RESHEETING	4,030	4,151	4,275	4,404
	SEALED ROADS REPAIRS & MAINTENANCE	205,198	211,354	217,695	224,225
	RURAL ADDRESSING	3,000	3,000	3,000	3,000
	THURROWA BRIDGE REHAB.	0			
	****** TOTAL Sealed rural roads expenses**	491,933	506,601	521,709	537,270
	Allocated Expenses (4062)				
	DEPRECIATION - SEALED RURAL ROADS	1,247,000	1,247,000	1,247,000	1,247,000
	LOAN INTEREST REPAYMENTS				
		1,247,000	1,247,000	1,247,000	1,247,000
	**** TOTAL Operating Surplus/(Deficit) Sealed Rural Roads - Local**	**-1,738,933**	**-1,753,601**	**-1,768,709**	**-1,784,270**
	Capital Income (4063)				
	HVSP - BENCUBBIN AVENUE	626,000			
	LOCAL ROAD & COMMUNITY INFRASTRUCTURE GRANT	1,008,021	1,008,021		
	FIXING COUNTRY ROADS - CHANNEL 9 ROAD				
	LOAN INCOME				
	TRANSFER FROM SCF RESERVES				
		1,634,021	**1,008,021**	**0**	**0**
	Capital Expenses (4065)				
	BITUMEN RESEALING	200,000	200,000	400,000	450,000
	RECONSTRUCTION EXPENSES	1,008,021	1,008,021	350,000	350,000
	BENCUBBIN AVENUE UPGRADE	626,000			
	CHANNEL 9 ROAD UPGRADE				
	TRANSFER TO RESERVES	0			
		1,834,021	**1,208,021**	**750,000**	**800,000**
	Loan Repayments				
	INTERNAL LOAN REPAYMENTS				
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**-200,000**	**-200,000**	**-750,000**	**-800,000**
	Net Surplus/(Deficit)	**-1,938,933**	**-1,953,601**	**-2,518,709**	**-2,584,270**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Sealed Road Regional				
	Sealed Roads- Regional Income (4070)				
	COUNCIL 3 x 3 WORKS FUNDING	109,000	109,000	109,000	109,000
	REGIONAL ROADS MAINTENANCE GRANT	708,000	708,000	708,000	708,000
	RTA REPAIR PROGRAM - TRAFFIC COMPONENT	63,000	63,000	63,000	63,000
	REGIONAL ROAD FLOOD RESTORATION GRANT				
		880,000	880,000	880,000	880,000
	Sealed Roads - Regional Expenses (4071)				
	REGIONAL ROADS MAINTENANCE ALLOCATION	198,532	198,532	198,532	198,532
	REGIONAL ROADS 3 X 3	109,000	109,000	109,000	109,000
	REGIONAL ROADS TRAFFIC FACILITIES ALLOCATION	65,000	65,000	65,000	65,000
	****** TOTAL Sealed Roads - regional expenses**	**372,532**	**372,532**	**372,532**	**372,532**
	Allocated Expenses (4072)				
	DEPRECIATION - SEALED ROADS REGIONAL	467,000	467,000	467,000	467,000
	****** TOTAL Allocated Expenses**	**467,000**	**467,000**	**467,000**	**467,000**
	**** Operating Surplus/(Deficit) Sealed Road Regional**	**40,468**	**40,468**	**40,468**	**40,468**
	Capital Income (4073)				
	REPAIR PROGRAM GRANT	150,000	150,000	150,000	150,000
	TRANSFER FROM RESERVES	0		0	
		150,000	**150,000**	**150,000**	**150,000**
	Capital Expenses (4075)				
	REGIONAL ROADS REPAIR PROGRAM RECONSTRUCTION COSTS	300,000	300,000	300,000	300,000
	BITUMEN RESEALING REGIONAL ROADS	357,468	357,468	357,468	357,468
	TRANSFER TO RESERVES				
		657,468	**657,468**	**657,468**	**657,468**
	**** Capital Surplus/(Deficit) Sealed Road Regional**	**-507,468**	**-507,468**	**-507,468**	**-507,468**
	Nett Surplus/(Deficit)	**-467,000**	**-467,000**	**-467,000**	**-467,000**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Unsealed Rural Roads - Local				
	Income (4090)				
	Flood Restoration	0			
	****** TOTAL Income**	0	0	0	0
	Unsealed Rural roads local exp. (4091)				
	SHOULDER GRADING	0	0		
	GRADING MAINTENANCE	110,607	113,925	117,343	120,863
	TABLE DRAIN MAINTENANCE	1,514	1,559	1,606	1,654
	MOWING WITH SLASHER	0			
	OTHER ROAD/DRAINAGE MAINTENANCE	0			
	GUIDEPOST MAINTENANCE	3,782	3,895	4,012	4,133
	GUARDRAIL MAINTENANCE	4,536	4,672	4,812	4,957
	OTHER ROAD/FURNITURE MAINTENANCE	5,083	5,235	5,393	5,554
	FIRE BREAKS	30,000	30,000	30,000	30,000
	SUPERVISION & PROJECT MANAGEMENT	20,193	20,799	21,423	22,065
	SIGN MAINTENANCE	4,536	4,672	4,812	4,957
	ROAD BASE PATCHING			0	0
	SHOULDER RESHEETING	0			
	GRADER MAINTENANCE	10,586	10,904	11,231	11,568
	GUIDEPOST MAINTENANCE	1,514	1,559	1,606	1,654
	SIGN MAINTENANCE	1,514	1,559	1,606	1,654
	SPOTTING/EDGE LINES/ANY ROAD PAINTING				
	RURAL ADDRESSING	1,000	1,000	1,000	1,000
	****** TOTAL Unsealed Rural roads local exp.**	194,865	199,781	204,844	210,060
	Allocated Expenses (4092)				
	DEPRECIATION - UNSEALED RURAL ROADS - LOCAL	1,275,000	1,275,000	1,275,000	1,275,000
	****** TOTAL Allocated Expenses**	**1,275,000**	**1,275,000**	**1,275,000**	**1,275,000**
	****Operating Surplus/(Deficit) Unsealed Rural Roads - Local**	**-1,469,865**	**-1,474,781**	**-1,479,844**	**-1,485,060**
	Capital Income (4093)				
	FIXING COUNTRY ROADS - CONARGO ROAD/CONTRIBUTIONS	0			
	CONTRIBUTIONS - CONARGO ROAD UPGRADE				
	TRANSFER FROM RESERVES	0			
		0	0	0	0
	Capital Expenses (4095)				
	GRAVEL RESHEETING			347,907	355,345
	GRAVEL RESHEETING - GRADING RENEWAL	331,819	341,774	146,027	150,408
	UNSEALED ROAD REHABILITATION	0			
	CONARGO ROAD UPGRADE	0			
	TRANSFER TO RESERVES	0			
		331,819	341,774	493,934	505,753
	**** Capital Surplus/(Deficit) Sealed Road Regional**	**-331,819**	**-341,774**	**-493,934**	**-505,753**
	Nett Surplus/(Deficit)	**-1,801,684**	**-1,816,555**	**-1,973,778**	**-1,990,812**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Urban Roads				
	Urban Roads Income (4100)				
	Flood Restoration Funding	0			
	****** TOTAL Urban Roads Income**	0	0	0	0
	Urban Roads Expenses (4101)				
	GRAVEL EDGE PATCHING	0			
	GRADER MAINTENANCE	1,514	1,559	1,606	1,654
	GRAVEL RESHEETING	4,536	4,672	4,812	4,957
	GRAVEL PATCHING	0			
	TABLE DRAIN MAINTENANCE	1,514	1,559	1,606	1,654
	K & G CLEANING			0	0
	MOWING WITH SLASHER			0	0
	OTHER ROAD/DRAINAGE MAINTENANCE	755	778	801	825
	GRAVEL PATCHING			0	0
	OTHER ROAD/FURNITURE MAINTENANCE	0			
	BACK LANES MAINTENENCE	10,000	10,000	10,000	10,000
	HAND PATCH - FLEX PAV	18,151	18,696	19,256	19,834
	URBAN SEALED ROAD REPAIRS & MAINTENANCE	51,052	52,584	54,161	55,786
	TABLE DRAIN MAINTENANCE	1,514	1,559	1,606	1,654
	MOWING WITH SLASHER	13,842	14,257	14,685	15,126
	OTHER ROAD/DRAINAGE MAINTENANCE	5,293	5,452	5,615	5,784
	GUIDEPOST MAINTENANCE	0			
	GUARDRAIL MAINTENANCE	1,514	1,559	1,606	1,654
	FIRE BREAKS	1,514	1,559	1,606	1,654
	SUPERVISION & PROJECT MANAGEMENT	28,742	29,604	30,492	31,407
	SIGN MAINTENANCE	4,536	4,672	4,812	4,957
	SPOTTING/EDGE LINES/ANY ROAD PAINTING	5,293	5,452	5,615	5,784
	ROAD BASE PATCHING	20,000	20,000	20,000	20,000
	REPAINT ENTRANCE SIGNAGE & UPDATE INFO BOARDS				
	SPECIFIC MAINTENANCE CONCRETE BRIDGE	755	778	801	825
			0		
	****** TOTAL Urban Roads Expenses**	170,525	174,741	179,083	183,555
	Allocated Expenses (4102)				
	DEPRECIATION - URBAN ROADS	223,000	223,000	223,000	223,000
	DEPRECIATION - OTHER ROAD/FURNITURE	41,000	41,000	41,000	41,000
	Depreciation - Specialised Buildings	4,000	4,000	4,000	4,000
	LOAN INTEREST - 161				
	LOAN INTEREST - 162				
	LOAN INTEREST - 163				
		268,000	268,000	268,000	268,000
	****Operating Surplus/(Deficit) Urban Roads**	**-438,525**	**-442,741**	**-447,083**	**-451,555**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Capital Income (4103)				
	CAPITAL GRANT -RTA-CYCLEWAY				
	CAPITAL GRANT - RTA - PAMS	10,000	10,000	10,000	10,000
	LR&CI P - PARKING AREA & AMENITIES (OPP GUMVIEW)				
	FIXING COUNTRY ROADS - BOLTON STREET	0			
	STREETS AS SHARED SPACES GRANT				
	CAPITAL CONTRIBUTION TO WORKS	300	300	300	300
	TRANSFER FROM RESERVES	0			
		10,300	10,300	10,300	10,300
	Loan Income (4104)				
		0	0	0	0
	Capital Expenses (4105)				
	K & G CONSTRUCTION SOUTHEY/COONONG STS				
	TOWN IMPROVEMENT WORKS - COLEAMBALLY MASTERPLAN				
	STREETS AS SHARED SPACES EXPENDITURE				
	PEDESTRIAN ACCESS MOBILITY PROGRAMME	20,000	20,000	20,000	20,000
	COLEAMBALLY BUS BAY CONSTRUCTION				
	BOYD STREET INTERSECTION				
	BOLTON STREET REHABILITATION				
	OFF STREET PARKING & AMENITIES (OPP GUM VIEW)				
	BITUMEN RESEALING				
	URBAN STREETS RECONSTRUCTION				
	TRANSFER TO RESERVES				
		20,000	20,000	20,000	20,000
	Loan Repayments (4106)				
		0	0	0	0
	****Capital Surplus/(Deficit) Urban Roads**	-9,700	-9,700	-9,700	-9,700
	Net Surplus/(Deficit)	**-448,225**	**-452,441**	**-456,783**	**-461,255**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Car Parking Areas				
	Operating Expenses				
	PARKING AREAS MAINTENANCE	2,128	2,192	2,258	2,325
		2,128	2,192	2,258	2,325
	Allocated Expenses				
	DEPRECIATION	270	270	270	270
		270	270	270	270
	****Operating Surplus/(Deficit)**	**-2,398**	**-2,462**	**-2,528**	**-2,595**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Roads to Recovery Program (4210)				
	Income (4210)				
	ROADS TO RECOVERY GRANT - DEPT TRANSPORT & REGIONAL SEF	1,512,031	1,512,031	920,000	920,000
	****** TOTAL Income**	1,512,031	1,512,031	920,000	920,000
	R2R Expenses (4211)				
	****** TOTAL R2R Expenses**				
	**** TOTAL Roads to Recovery Program**	**1,512,031**	**1,512,031**	**920,000**	**920,000**
	Capital Income (4213)				
	ROADS TO RECOVERY GRANT - CAPITAL COMPONENT				
	TRANSFER FROM UNCOMPLETED GRANTS RESERVE				
	TRANSFER FROM RESERVES				
		0	**0**	**0**	**0**
	Capital Expenses (4215)				
	R2R CAPITAL PROGRAMME				
	- SEALED ROAD RECONSTRUCTION	392,031	392,031		
	- RESEALING PROGRAMME	420,000	420,000	420,000	420,000
	- GRAVEL RESHEETING	700,000	700,000	500,000	500,000
	TRANSFER TO RESERVE				
		1,512,031	**1,512,031**	**920,000**	**920,000**
	Capital Surplus/(Deficit)	**-1,512,031**	**-1,512,031**	**-920,000**	**-920,000**
	Net Surplus/(Deficit)	**0**	**0**	**0**	**0**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Other Transport				
	Sundry Income (4220)				
	SBS RETRANSMISSION SUBSIDY				
	SALE OF TREES				
	****** TOTAL Sundry Income**	0	0	0	0
	Transport Other- expenses (4221)				
	TREE MAINTENANCE	74,263	76,491	78,786	81,149
	STORM DAMAGE MAINTENANCE - JERILDERIE				
	TREE PLANTING				
	LICENCES, FEES & SUBSCRIPTIONS - 2 WAY RADIOS	4,000	4,000	4,000	4,000
	MAINTENANCE & REPAIRS				
	SUNDRY EXPENSES - TWO WAY RADIO PURCHASES	4,000	6,000	4,000	6,000
	SBS RETRANSMISSION EXPENSES				
	****** TOTAL Transport Other- expenses**	82,263	86,491	86,786	91,149
	**** TOTAL Other**	**-82,263**	**-86,491**	**-86,786**	**-91,149**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Economic Affairs				
	Caravan Parks				
	Operating Income				
	CARAVAN PARK LEASE	12,360	486,100	1,027,800	1,089,180
	CARAVAN PARK INSPECTION FEES				
	****** TOTAL Operating Income**	12,360	486,100	1,027,800	1,089,180
	Operating Expenses				
	RIVERSIDE CARAVAN PARK EXPENSES	10,065	453,033	714,400	755,700
		10,065	453,033	714,400	755,700
	Allocated Expenses (4102)				
	Loan Interest Repayment		84,318	81,111	77,807
	DEPRECIATION - Specialised Buildings	13,000	77,100	132,225	142,500
		13,000	161,418	213,336	220,307
	Operating Net Surplus/(Deficit)	**-10,705**	**-128,351**	**100,064**	**113,173**
	Capital Income				
	LOAN FUNDS	2,850,000			
	TRANSFER FROM RESERVES				
	GRANT INCOME	234,000	2,205,000	411,000	
		3,084,000	**2,205,000**	**411,000**	**0**
	Capital Expenses (4215)				
	RIVERSIDE CARAVAN PARK EXPANSION	3,084,000	2,205,000	411,000	
		3,084,000	**2,205,000**	**411,000**	**0**
	Loan Repayments				
	Loan Principal Repayments		105,699	108,906	112,210
		0	**105,699**	**108,906**	**112,210**
	Capital Surplus/(Deficit)	**0**	**-105,699**	**-108,906**	**-112,210**
	Net Surplus/(Deficit)	**-10,705**	**-234,050**	**-8,842**	**963**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Industrial Developments				
	Industrial Development Income				
	SUNDRY INCOME - INDUSTRIAL DEVELOPMENT & PROMOTION	0			
	****** TOTAL Industrial Development Income**	0	0	0	0
	Industrial Development Expenses (5001)				
	INDUSTRIAL DEVELOPMENT SUBSIDIES BY COUNCIL		0	0	
	SUNDRY EXPENSES	0			
	RATES & CHARGES - LAND DEVELOPMENT INDUSTRIAL	4,096	4,219	4,345	4,476
	****** TOTAL Industrial Development Expenses**	4,096	4,219	4,345	4,476
	****Operating Surplus/(Deficit) Industrial Developments**	**-4,096**	**-4,219**	**-4,345**	**-4,476**
	Capital Income (5003)				
	INDUSTRIAL LAND SALES	0			
		0	**0**	**0**	**0**
	Capital Expenses (5005)				
	ADVANCE INDUSTRIAL LAND	0			
	BENCUBBIN AVE ADDITIONAL COSTS				
		0	**0**	**0**	**0**
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-4,096**	**-4,219**	**-4,345**	**-4,476**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Real Estate Development				
	Real Estate Development Income				
	Profit on sale of real estate				
	****** TOTAL Real Estate Development Income**	0	0	0	0
	Real Est. Dev Expenses (5011)				
	RATES & CHARGES - LAND DEVELOPMENT RESIDENTIAL	40,041	38,565	36,941	35,268
	INTERNAL LOAN INTEREST REPAYMENT-WUNNAMURRA ESTATE	287	323	98	
	LOAN INTEREST - YOUNG ST		44,378	42,690	40,951
	SUNDRY EXPENSES	0			
	****** TOTAL Real Est. Dev Expenses**	40,328	83,266	79,729	76,219
	****Operating Surplus/(Deficit) Real Estate Development**	**-40,328**	**-83,266**	**-79,729**	**-76,219**
	Capital Income (5013)				
	LAND SALES - COLEAMBALLY				
	RESIDENTIAL LAND SALES - WUNNAMURRA ESTATE	100,000	100,000	100,000	100,000
	LAND SALES - DARLINGTON POINT		200,000	100,000	100,000
	LOAN PROCEEDS	1,500,000			
	GRANT FUNDS (SCF)	1,500,000			
	TRANSFER FROM RESERVES				
		3,100,000	**300,000**	**200,000**	**200,000**
	Capital Expenses (5015)				
	LAND ACQUISITIONS	0			
	RESIDENTIAL LAND DEVELOPMENT - YOUNG ST DARLINGTON POINT	3,000,000			
	RESIDENTIAL LAND DEVELOPMENT-WUNNAMURRA ESTATE	0			
	TRANSFER TO RESERVES		100,000	45,000	65,000
		3,000,000	**100,000**	**45,000**	**65,000**
	Loan Repayments (5016)				
	INTERNAL LOAN REPAYMENTS - WUNNAMURRA ESTATE	25,000	25,000	18,750	
	LOAN REPAYMENTS - YOUNG ST		55,631	57,319	59,058
		25,000	80,631	76,069	59,058
	Capital Surplus/(Deficit)	**75,000**	**119,369**	**78,931**	**75,942**
	Net surplus/(Deficit)	**34,672**	**36,103**	**-798**	**-277**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Saleyards & Markets 5020)				
	Saleyard & Markets Income (5020)				
	SALEYARD FEES	6,556	6,753	6,955	7,164
	SUNDRY INCOME - SALEYARDS	0			
	TRUCKWASH - SUNDRY INCOME	0			
	TRUCKWASH FEES	4,649	4,788	4,932	5,080
	****** TOTAL Saleyard & Markets Income**	11,205	11,541	11,887	12,244
	Expenses (5021)				
	INSURANCE	943	971	1,000	1,030
	MAINTENANCE & WORKING EXPENSES - SALEYARDS	24,555	25,292	26,050	26,832
	RATES & CHARGES - SALEYARDS	3,196	3,292	3,391	3,492
	SUNDRY EXPENSES	984	1,014	1,044	1,075
	ELECTRICITY	1,815	1,869	1,926	1,983
	MAINTENANCE & WORKING EXPENSES - TRUCKWASH	7,380	7,601	7,829	8,064
	****** TOTAL Expenses**	38,873	40,039	41,240	42,478
	Allocated Expenses (5023)				
	Depreciation - Plant & Equipment	3,500	3,500	3,500	3,500
	Depreciation - Land Improvements	3,500	3,500	3,500	3,500
	****** TOTAL Allocated Expenses**	**7,000**	**7,000**	**7,000**	**7,000**
	****Operating Surplus/(Deficit) Saleyards & Markets**	**-34,668**	**-35,498**	**-36,353**	**-37,234**
	Capital Income				
	GRANT FUNDING - TRUCKWASH UPGRADE				
	LAND SALES - PART SALEYARDS				
		0	0	0	0
	Capital Expenses (5025)				
	TRUCKWASH UPGRADE				
	AVDATA SYSTEM - TRUCKWASH				
	CANTEEN UPGRADE - SALEYARDS				
	HOLDING FENCES - SALEYARDS				
	SHEEP RACE - ELECTRIC WINCH				
		0	0	0	0
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-34,668**	**-35,498**	**-36,353**	**-37,234**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Tourism & Area Promotion				
	Tourism Income (5030)				
	SMALL BUSINESS MONTH GRANT				
	CONTRIBUTION TO TOURIST BROCHURE				
	SUNDRY INCOME - TOURISM (CONT TO CIVIC GUIDE)	0			
	SALE OF SOUVENIRS	0			
	****** TOTAL Tourism Income**	0	0	0	0
	Tourism expenses (5031)				
	TOURISM VIDEO CONTENT	500	500	500	500
	ADVERTISING - TOURISM	6,500	6,000	6,500	6,000
	CONFERENCES & SEMINARS	2,000	2,000	2,000	2,000
	VISITOR INFORMATION CENTRE	0			
	KIDMAN WAY PROMOTIONAL COMMITTEE MEMBERSHIP & PROMOTI(	7,800	4,000	4,000	7,800
	NED KELLY TOURING ROUTE	1,500	1,500	1,500	1,500
	NEWELL MAGAZINE & PROMOTIONAL COMMITTEE	500	5,000	500	500
	TOURISM/ECONOMIC DEVELOPMENT OFFICER	133,228	137,225	141,342	145,582
	TRAVELLING EXPENSES	1,061	1,093	1,126	1,159
	VEHICLE RUNNING EXPENSES	7,000	10,000	10,000	10,000
	THRIVE RIVERINA MEMBERSHIP & COSTS	4,244	4,371	4,502	4,638
	TOURISM DELEGATES EXPENSES-TRADE SHOWS KIDMAN WAY	3,605	3,713	3,825	3,939
	ECONOMIC DEVELOPMENT STRATEGY				
	EVENT FUNDING - COLEAMBALLY	5,000	5,000	5,000	5,000
	EVENT FUNDING - DARLINGTON POINT	5,000	5,000	5,000	5,000
	EVENT FUNDING - JERILDERIE	5,000	5,000	5,000	5,000
	SPECIAL INTEREST BROCHURES/MAPS				
	NEW RESIDENT ATTRACTION/GUIDE				
	COUNTRY CHANGE COSTS				
	BUSINESS TRAINING WORKSHOPS/MEETINGS/SEMINARS INC METAC	9,500	9,500	9,500	9,500
	VISITOR PRODUCT DEVELOPMENT - TRACKS & TRAILS	7,000	1,000	1,000	1,000
	REGIONAL MARKETING - ADVT IN ADJOINING GUIDES		4,000		4,000
	DESTINATION RIVERINA MURRAY MARKETING CAMPAIGN				
	INVESTMENT ATTRACTION - PROSPECTUS				
	CHAMBER OF COMMERCE COSTS	5,000	5,000	5,000	5,000
	CONTRIBUTION TO TODAY SHOW COSTS				
	ID PROFILE SUBSCRIPTION	2,500	2,500	2,500	2,500
	IMAGE GALLERY UPDATE			2,000	
	SUNDRY EPENSES				
	SMALL BUSINESS MONTH GRANT EXPENDITURE				
	TOURIST BROCHURE		15,000		
	TOURISM INITIATIVES (Community Engagement-Events)	5,000	5,000	5,000	5,000
	****** TOTAL Tourism expenses**	211,938	232,402	215,794	225,618
	Allocated Expenses (5032)				
	Depreciation - Office Equipment	200	200	200	200
	Depreciation - Other Structures	1,700	1,700	1,700	1,700
	****** TOTAL Allocated Expenses**	1,900	1,900	1,900	1,900
	****Operating Surplus/(Deficit) Tourism & Area Promotion**	**-213,838**	**-234,302**	**-217,694**	**-227,518**
	Capital Income (5033)				
	TRANSFER FROM RESERVE				
		0	0	0	0
	Capital Expenses (5035)				
	NED KELLY SIGNS				
	CAPITAL PURCHASES - TOURISM SIGNAGE				
	TRANSFER TO RESERVE				
		0	0	0	0
	Capital Surplus/(Deficit)	0	0	0	0
	Net Surplus/(Deficit)	**-213,838**	**-234,302**	**-217,694**	**-227,518**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Share Farming				
	Share Farming Income (5040)				
	SUNDRY INCOME - COMMON WATER SALES				
	RICE GROWERS LIMITED - DIVIDEND INCOME				
	WHEAT CROP/SHAREFARMING INCOME				
	WHEAT CROP - DIVIDEND INCOME				
	****** TOTAL Share Farming income**	0	0	0	0
	Expenses (5041)				
	ADMINISTRATION EXPENSES - COMMONS	755	778	801	825
	SUNDRY EXPENSES - COMMONS	614	632	651	671
	SUNDRY EXPENSES	614	632	651	671
	RATES & CHARGES - COMMONS	0			
	****** TOTAL Expenses**	1,983	2,042	2,104	2,167
	Allocated Expenses (5042)				
	DEPRECIATION - OTHER	0			
	****** TOTAL Allocated Expenses**	0	0	0	0
	****Operating Surplus/(Deficit) Share Farming**	**-1,983**	**-2,042**	**-2,104**	**-2,167**
	Capital Income (5043)				
	RICE MARKETING BOARD - GROWERS EQUITY CERTIFICATE				
	RICE GROWERS SHARE SALES				
		0	0	0	0
	Capital Expenses (5045)				
		0	0	0	0
	Capital Surplus/(Deficit)	**0**	**0**	**0**	**0**
	Net Surplus/(Deficit)	**-1,983**	**-2,042**	**-2,104**	**-2,167**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Private Works				
	Private works Operating Income (5050)				
	PRIVATE WORKS INCOME (GST FREE)				
	PRIVATE WORKS INCOME	350,000	350,000	350,000	350,000
	PRIVATE WORKS - BUSHFIRE TRUCK CONSTRUCTION				
	PRIVATE WORKS - BUSHFIRE TRUCK GST FREE				
	****** TOTAL Private works income**	350,000	350,000	350,000	350,000
	Private works expenses (5051)				
	Expenses				
	PRIVATE WORKS CONTROL - BUDGET	300,000	300,000	300,000	300,000
	****** TOTAL Private works expenses**	300,000	300,000	300,000	300,000
	**** TOTAL Private Works**	**50,000**	**50,000**	**50,000**	**50,000**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Other Business Undertakings				
	Other Business Income				
	Other Business Income				
	****** TOTAL Other Business Income**	0	0	0	0
	Expenses (5061)				
	PROMOTION / FIRE				
	BUILDING MAINTENANCE & REPAIR - RAILWAY STATION	2,000	2,000	2,000	2,000
	GROUND & LANDSCAPE MAINT - RAILWAY STATION	0			
	INSURANCE	2,137	2,201	2,267	2,335
	MAINTENANCE & WORKING EXPENSES - RAILWAY STATION	0			
	RATES & CHARGES - RAILWAY STATION	1,983	2,042	2,104	2,167
	WATER CHARGES	0			
	****** TOTAL Expenses**	6,120	6,244	6,371	6,502
	****Operating Surplus/(Deficit) Other Business Undertakings**	**-6,120**	**-6,244**	**-6,371**	**-6,502**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Water Supply Operations				
	Water Fund - Jerilderie				
	Operating Income (6000)				
	PENSIONER REBATES - SUBSIDY	6,686	6,887	7,093	7,306
	INTERNAL INTEREST INCOME	5,000	5,150	5,305	5,464
	EXTRA CHARGES RAISED	2,536	2,612	2,690	2,771
	PENSIONER REBATES - CURRENT YEAR	-13,162	-13,557	-13,964	-14,382
	RATES ABANDONED - OTHER	0			
	WATER RATES - FILTERED	224,883	236,768	249,355	262,630
	WATER RATES - RAW	296,208	311,902	328,830	346,437
	SUNDRY INCOME - WATER	415	427	440	453
	WATER SALES - EXCESS WATER	170,794	180,103	189,953	200,381
	WATER SALES - NRP - FILTERED	0			
	WATER SALES - NRP - RAW	0			
	FILTERED WATER CONNECTIONS	1,385	1,427	1,469	1,513
	RAW WATER CONNECTIONS	1,385	1,427	1,469	1,513
	****** TOTAL Income**	**696,130**	**733,145**	**772,642**	**814,087**
	Operating Expenses (6001)				
	BUSINESS PLAN				
	INTEGRATED WATER CYCLE MANAGEMENT STRATEGY				
	LOSS ON DISPOSAL OF ASSETS				
	INSURANCE	28,279	29,127	30,001	30,901
	LICENCES, FEES & SUBSCRIPTIONS	1,209	1,245	1,283	1,321
	METER FITTING - FILTERED	880	906	934	962
	METER FITTING - RAW	880	906	934	962
	METER READING	880	906	934	962
	PLANT & EQUIPMENT MAINTENANCE - WATER	3,028	3,119	3,212	3,309
	RATES & CHARGES	3,901	4,018	4,139	4,263
	RISK MANAGEMENT COSTS	2,000	2,000	2,000	2,000
	SAFETY REQUIREMENTS	1,500	1,500	1,500	1,500
	SERVICES & FITTINGS - FILTERED	3,028	3,119	3,212	3,309
	SERVICES & FITTINGS - RAW	3,028	3,119	3,212	3,309
	STAFF TRAINING COSTS - WATER	0			
	WATER CHARGES	5,293	5,452	5,615	5,784
	HYDRANT & SERVICE VALVE REPLACEMENTS	3,028	3,119	3,212	3,309
	MAINS FITTINGS - REPAIR - FILTERED	13,612	14,020	14,441	14,874
	MAINS FITTINGS - REPAIR - RAW	42,349	43,619	44,928	46,276
	MAINS FITTINGS - REPLACE - FILTERED	7,565	7,792	8,026	8,266
	MAINS FITTINGS - REPLACE - RAW	33,078	34,070	35,092	36,145
	MAINS FLUSHING	0	45,000		
	MANAGEMENT FEE (ADMIN & ENG)	113,516	116,921	120,429	124,042
	SUNDRY EXPENSES	755	778	801	825
	ELECTRICITY - PUMPING STATION	28,705	29,566	30,453	31,367
	EQUIPMENT MAINTENANCE & REPAIRS	3,028	3,119	3,212	3,309
	MAINTENANCE & WORKING EXPENSES - PUMPING STATION	15,126	15,580	16,047	16,529
	RESERVOIRS MAINTENANCE - FILTERED	3,000		3,000	
	RESERVOIRS MAINTENANCE - RAW		5,500		5,500
	BUILDING MAINTENANCE & REPAIR	3,028	3,119	3,212	3,309
	ELECTRICITY - TREATMENT COSTS	14,353	14,784	15,227	15,684
	EQUIPMENT M & R - TREATMENT COSTS	6,806	7,010	7,220	7,437
	FILTER MATERIALS	22,689	23,370	24,071	24,793
	GROUNDS & LANDSCAPE MAINTENANCE	2,268	2,336	2,406	2,478
	SAMPLING & TESTING	1,514	1,559	1,606	1,654
	SUNDRY EXPENSES	755	778	801	825
	TREATMENT SYSTEMS MAINTENANCE & OPERATION	94,033	96,854	99,760	102,752
	WATER SAMPLE TESTING				
	****** TOTAL Expenses**	**463,114**	**524,312**	**490,922**	**507,954**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Allocated Expenses (6002)				
	22361781 DEPRECIATION - Water Infrastructure	148,320	152,770	157,353	162,073
	Depreciation - Plant & Equipment	3,500	3,500	3,500	3,500
	Depreciation - Land Improvements	1,000	1,000	1,000	1,000
	Depreciation - Specialised Buildings	350	350	350	350
	****** TOTAL Allocated Expenses**	153,170	157,620	162,203	166,923
	****Operating Surplus/(Deficit) Water**	**79,846**	**51,213**	**119,517**	**139,209**
	Capital Income (6003)				
	GRANT - WATER SUPPLY GRANT	1,107,833	1,500,000		
	GRANT - SCF Program	123,093	166,667		
	TRANSFER FROM SCF RESERVE				
		1,230,926	1,666,667	0	0
	Capital Expenses (6005)				
	RAW WATER PUMP REPLACEMENT				40,000
	WATER - NEW MAINS(REPLACEMENT)	70,000	70,000	70,000	70,000
	FILTRATION PLANT UPGRADE	1,230,926	1,666,667		
	WATER - CAGE AT PUMP SITE				
	UPGRADE PUMP STATION BUILDING				
	AIR CONDITIONER REPLACEMENT - FILTRATION PLANT				
	TURBIDITY METER	4,000			
	MIXING TANKS				
	WUNNAMURRA ESTATE ADDITIONS				
	EMERGENCY WATER SUPPLY				
	SPRINKLER TIMER INSTALLATION		5,000		5,000
	RAW WATER METERS				
	TREATMENT PLANT - PUMP REPLACEMENT				
	WATER TANK RECOATING				
	RAW WATER FILTER AT PUMP STATION INLET				
	FILTERED RESEVOIR - NOWRANIE ST				
	WATER TREATMENT PLANT & OTHER UPGRADES				
	POWELL ST RAW WATER				
	WATER STANDPIPE				
	RAW WATER TOWER				
	TELEMETERY SYSTEM				
	PURCHASE OF HIGH SECURITY WATER				
	SWITCHBOARD REPLACEMENT - INTAKE PUMP STATION				4,000
	TRANSFER TO RESERVES				
		1,304,926	1,741,667	70,000	119,000
	Capital Surplus/(Deficit)	-74,000	-75,000	-70,000	-119,000
	Net Surplus/(Deficit)	**5,846**	**-23,787**	**49,517**	**20,209**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Water Fund - Darlington Point				
	Operating Income (6000)				
	PENSIONER REBATES - SUBSIDY	4,215	4,215	4,215	4,215
	INTERNAL INTEREST INCOME		0	0	0
	EXTRA CHARGES RAISED	2,461	2,535	2,611	2,689
	PENSIONER REBATES - CURRENT YEAR	-7,343	-7,343	-7,343	-7,343
	RATES ABANDONED - OTHER				
	WATER RATES - FILTERED	122,147	129,104	136,184	143,802
	WATER RATES - RAW	0			
	SUNDRY INCOME - WATER	2,800	2,800	2,800	2,800
	WATER SALES - EXCESS WATER	211,821	219,217	226,612	234,008
	WATER SALES - NRP - FILTERED	0			
	WATER SALES - GENERAL FUND	19,702	20,293	20,902	21,529
	FILTERED WATER CONNECTIONS	0			
	RAW WATER CONNECTIONS	0			
	****** TOTAL Income**	**355,803**	**370,821**	**385,981**	**401,700**
	Operating Expenses (6001)				
	ADMINISTRATION COSTS	5,797	5,971	6,150	6,335
	SUBSCRIPTIONS				
	STAFF TRAINING	2,348	2,418	2,491	2,566
	WATER CHARGES				
	METER READING	2,023	2,084	2,146	2,211
	CHEMICALS	21,218	21,855	22,510	23,185
	PUMPING STATION - ENERGY	65,104	67,057	69,069	71,141
	PUMPING STATION - OTHER	10,569	10,886	11,213	11,549
	MAINTENANCE - FIXED PLANT & EQUIPMENT	21,218	21,855	22,510	23,185
	MAINTENANCE - OTHER WATER ASSETS	10,609	10,927	11,255	11,593
	RESERVOIR MAINTENANCE	14,331	14,761	15,204	15,660
	MAINS REPAIRS & MAINTENANCE	14,331	14,761	15,204	15,660
	CONSUMER FITTINGS	6,333	6,523	6,719	6,920
	FILTRATION PLANT MAINTENANCE	15,914	16,391	16,883	17,390
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	59,410	61,192	63,028	64,919
			0		
	****** TOTAL Expenses**	**249,205**	**256,681**	**264,382**	**272,313**
	Allocated Expenses (6002)				
	DEPRECIATION - PLANT & Equipment				
	22361781 DEPRECIATION - OTHER	73,130	75,324	77,584	79,911
	****** TOTAL Allocated Expenses**	73,130	75,324	77,584	79,911
	****Operating Surplus/(Deficit) Water**	**33,468**	**38,816**	**44,016**	**49,476**
	Capital Income (6003)				
	GRANT - WATER SUPPLY	1,500,000			
	GRANT - SCF Program	166,666			
	TRANSFER FROM SCF RESERVE				
		1,666,666	0	0	0
	Capital Expenses (6005)				
	WATER METERS (RESIDENCES)	1,000	1,000	1,000	1,000
	UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS	50,000	50,000	50,000	50,000
	WATER MAIN/DEAD END LINK UPS	30,000	30,000	30,000	30,000
	NEW TOWER & TREATMENT SYSTEMS	1,666,666			
	DESIGN - AERATOR CHLORINATOR				
	WATER TOWER INTERNAL COATING	100,000			
	YOUNG STREET RESIDENTIAL SUBDIVISION ADDITIONS				
	TRANSFER TO RESERVES				
		1,847,666	81,000	81,000	81,000
	Capital Surplus/(Deficit)	-181,000	-81,000	-81,000	-81,000
	Net Surplus/(Deficit)	**-147,532**	**-42,184**	**-36,984**	**-31,524**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Water Fund - Coleambally				
	Operating Income (6000)				
	PENSIONER REBATES - SUBSIDY	2,632	2,632	2,632	2,632
	INTERNAL INTEREST INCOME		0	0	0
	EXTRA CHARGES RAISED	2,461	2,535	2,611	2,689
	PENSIONER REBATES - CURRENT YEAR	-4,955	-4,955	-4,955	-4,955
	RATES ABANDONED - OTHER	0			
	WATER RATES - FILTERED	91,444	96,926	102,588	108,721
	WATER RATES - RAW	0			
	SUNDRY INCOME - WATER	1,000	1,000	1,000	1,000
	WATER SALES - EXCESS WATER	195,527	202,354	209,180	216,007
	WATER SALES - NRP - FILTERED	0			
	WATER SALES - GENERAL FUND	16,120	16,604	17,102	17,615
	FILTERED WATER CONNECTIONS	0			
	RAW WATER CONNECTIONS	0			
	****** TOTAL Income**	**304,229**	**317,095**	**330,158**	**343,709**
	Operating Expenses (6001)				
	ADMINISTRATION COSTS	3,477	3,581	3,689	3,799
	SUBSCRIPTIONS				
	STAFF TRAINING	2,348	2,418	2,491	2,566
	METER READING	1,990	2,050	2,111	2,175
	WATER CHARGES				
	PUMPING STATION - ENERGY	73,647	75,856	78,132	80,476
	PUMPING STATION - OTHER	21,529	22,175	22,840	23,525
	CHEMICALS	15,914	16,391	16,883	17,390
	RESERVOIR MAINTENANCE	12,742	13,124	13,518	13,924
	FILTRATION PLANT MAINTENANCE	10,609	10,927	11,255	11,593
	BORE MAINTENANCE	2,565	2,642	2,721	2,803
	MAINTENANCE - FIXED PLANT & EQUIPMENT				
	MAINS REPAIRS & MAINTENANCE	10,371	10,682	11,003	11,333
	CONSUMER FITTINGS	4,566	4,703	4,844	4,989
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	50,128	51,632	53,181	54,776
	****** TOTAL Expenses**	**209,886**	**216,183**	**222,668**	**229,348**
	Allocated Expenses (6002)				
	DEPRECIATION - OTHER	73,130	75,324	77,584	79,911
	****** TOTAL Allocated Expenses**	73,130	75,324	77,584	79,911
	****Operating Surplus/(Deficit) Water**	**21,213**	**25,589**	**29,906**	**34,450**
	Capital Income (6003)				
	GRANT - WATER SUPPLY				
	TRANSFER FROM RESERVE				
		0	0	0	0
	Capital Expenses (6005)				
	WATER METERS (RESIDENCES)	1,000	1,000	1,000	1,000
	UPGRADE WATER SUPPLY MAINS/VALVE REPLACEMENTS	40,000	40,000	40,000	40,000
	OVAL NO 2 WATER CONNECTIONS				
	WATER MAIN/DEAD END LINK UPS				
	RESERVE TANK				
	RE LINE NO 1 BORE COLEAMBALLY				
	TRANSFER TO RESERVES				
		41,000	41,000	41,000	41,000
	Capital Surplus/(Deficit)	-41,000	-41,000	-41,000	-41,000
	Net Surplus/(Deficit)	**-19,787**	**-15,411**	**-11,094**	**-6,550**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Sewerage Services				
	Sewerage Fund - Jerilderie				
	Operating Income (7000)				
	PENSIONER REBATES - SUBSIDY	7,701	7,932	8,170	8,415
	INTERNAL INTEREST INCOME	20,000	20,600	21,218	21,855
	INTEREST INTERNAL LOANS - LIBRARY	0	0	0	0
	INTEREST INTERNAL LOANS - REAL ESTATE DEVEL	287	323	98	
	SEWER DISCHARGE	15,758	16,231	16,718	17,219
	TRADE WASTE APPLICATION FEES	0			
	TRADE WASTE ANNUAL CHARGE	2,796	2,874	2,952	3,030
	TRADE WASTE USAGE CHARGES	6,556	6,753	6,955	7,164
	EXTRA CHARGES RAISED	2,536	2,612	2,690	2,771
	PENSIONER REBATES - CURRENT YEAR	-12,000	-12,360	-12,731	-13,113
	RATES ABANDONED - OTHER	0			
	SEWERAGE RATES - CURRENT YEAR - C IN $	294,368	309,990	326,776	344,244
	SUNDRY INCOME - SEWER	0			
	SEWERAGE CONNECTION FEES	2,940	3,028	3,119	3,213
	****** TOTAL Income**	**340,942**	**357,983**	**375,966**	**394,798**
	Operating Expenses (7001)				
	BUSINESS PLAN				
	CONSULTANCY SERVICES - LTW				
	FITTINGS & INSTALLATIONS				
	HEALTH COSTS	1,514	1,559	1,606	1,654
	INSURANCE	17,161	17,676	18,206	18,752
	LICENCES, FEES & SUBSCRIPTIONS	1,514	1,559	1,606	1,654
	LOAN INSTALMENTS - INTEREST	0			
	PLANT & EQUIPMENT MAINTENANCE	3,000	3,000	3,000	3,000
	RATES & CHARGES	4,764	4,907	5,054	5,206
	RISK MANAGEMENT COSTS	0			
	SAFETY REQUIREMENTS - SEWER	2,268	2,336	2,406	2,478
	SECURITY EXPENSES	0			
	STAFF TRAINING COSTS				
	SUNDRY EXPENSES	755	778	801	825
	TELEPHONE - CHARGES - SEWER	755	778	801	825
	M & R - SEWERS	7,565	7,792	8,026	8,266
	RISING MAINS MAINTENANCE	3,028	3,119	3,212	3,309
	SUNDRY EXPENSES	0			
	MANAGEMENT FEE (ADMIN & ENG)	59,198	60,974	62,803	64,687
	ELECTRICITY - PUMP STATION - SEWER	9,132	9,406	9,688	9,979
	GROUNDS & LANDSCAPE MAINTENANCE - SEWERS	755	778	801	825
	PUMPS & CONTROL SYSTEM OPERATION & MAINTENANCE	37,815	38,949	40,118	41,321
	WATER CHARGES	0	0	0	0
	BUILDING M & R - TREATMENT WORKS	2,268	2,336	2,406	2,478
	BUILDING M & R - TREATMENT WORKS - SPECIFIC	2,536	2,612	2,690	2,771
	ELECTRICITY - SEWER	9,076	9,348	9,629	9,918
	GROUNDS & LANDSCAPE MAINTENANCE	2,268	2,336	2,406	2,478
	SAMPLING & TESTING	755	778	801	825
	TREATMENT WORKS OPERATION & MAINTENANCE	68,065	70,107	72,210	74,376
	TREE MAINTENANCE - TREATMENT WORKS	755	778	801	825
	****** TOTAL Expenses**	**234,947**	**241,905**	**249,073**	**256,455**
	Allocated Expenses (7002)				
	Depreciation - Infrastructure	151,178	155,713	160,385	165,196
	Depreciation - Plant & Equipment	5,000	5,000	5,000	5,000
	Depreciation - Land Improvements	100	100	100	100
	****** TOTAL Allocated Expenses**	156,278	160,813	165,485	170,296
	****Operating Surplus/(Deficit) Sewerage**	**-50,283**	**-44,736**	**-38,592**	**-31,953**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Capital Income (7003)				
	INTERNAL LOAN REPAYMENT - LIBRARY	0			
	INTERNAL LOAN REPAYMENT - SEALED RURAL RDS				
	INTERNAL LOAN REPAYMENT - REAL ESTATE DEV	25,000	25,000	18,750	
	TRANSFER FROM RESERVE				
		25,000	**25,000**	**18,750**	**0**
	Capital Expenses (7005)				
	SEWER PUMP REPLACEMENT				
	SEWERAGE PUMP REPLACEMENT				
	SEWER WELL PUMP REPLACEMENTS	15,000	15,000	16,000	16,000
	SEWER MAINS REPLACEMENT	30,000	30,000	30,000	30,000
	RISING MAINS REPLACEMENT			90,000	
	PRESSURE WASHER				
	OAKLANDS ROAD SEWERAGE	30,000			
	OAKLANDS ROAD PUMP STATION	150,000			
	SEWER JETTING MACHINE				
	HUMUS TANK UPGRADE				
	TRANSFER TO RESERVE				
		225,000	45,000	136,000	46,000
	Loan Repayments (7006)				
	LOAN TO GENERAL FUND-SEALED RURAL ROADS				
	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
	SEWERAGE FUND LOAN NO. 152				
		0	0	0	0
	Capital Surplus/(Deficit)	**-200,000**	**-20,000**	**-117,250**	**-46,000**
	Net Surplus/(Deficit)	**-250,283**	**-64,736**	**-155,842**	**-77,953**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Sewerage Fund - Darlington Point				
	Operating Income (7000)				
	PENSIONER REBATES - SUBSIDY	4,229	4,229	4,229	4,229
	INTERNAL INTEREST INCOME		0	0	0
	DARLINGTON POINT NORTH - RESIDENCE CONT. INTEREST	550	550	550	550
	INTEREST INTERNAL LOANS				
	SEWER DISCHARGE				
	TRADE WASTE APPLICATION FEES				
	EXTRA CHARGES RAISED	2,365	2,436	2,509	2,584
	PENSIONER REBATES - CURRENT YEAR	-7,525	-7,525	-7,525	-7,525
	RATES ABANDONED - OTHER				
	SEWERAGE RATES - OCCUPIED	212,970	223,504	234,496	246,404
	SEWERAGE RATES - CHURCHES	952	981	1,010	1,040
	SUNDRY INCOME - SEWER	550	550	550	550
	SEWERAGE CONNECTION FEES	0			
	****** TOTAL Income**	**214,091**	**224,725**	**235,819**	**247,833**
	Operating Expenses (7001)				
	ADMINISTRATIVE COSTS	596	614	632	651
	STAFF TRAINING	2,348	2,418	2,491	2,566
	TREATMENT WORKS - ENERGY	25,013	25,763	26,536	27,332
	TREATMENT WORKS - OTHER	21,152	21,787	22,440	23,113
	REPAIR SEWER LINES	9,533	9,819	10,114	10,417
	SEWER ASSET MAINTENANCE				
	PUMPING STATION - ENERGY	19,288	19,867	20,463	21,077
	PUMPING STATION - PUMP MAINTENANCE	32,879	33,865	34,881	35,928
	SEWER PLANT & EQUIPMENT MAINTENANCE				
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	36,919	38,027	39,167	40,342
	****** TOTAL Expenses**	**147,728**	**152,160**	**156,725**	**161,426**
	Allocated Expenses (7002)				
	Depreciation - Infrastructure	92,700	95,481	98,345	101,296
	****** TOTAL Allocated Expenses**	92,700	95,481	98,345	101,296
	****Operating Surplus/(Deficit) Sewerage**	**-26,337**	**-22,916**	**-19,251**	**-14,890**
	Capital Income (7003)				
	TRANSFER FROM RESERVE				
		0	**0**	**0**	**0**
	Capital Expenses (7005)				
	EFFLUENT RE-USE SCHEME		200,000		
	SETTLING POND EXTENSIONS				
	FENCING TREATMENT PONDS				
	PUMP OUTFLOW TELEMETRY				
	SEWER PUMP REPLACEMENTS	15,000	15,000	15,000	15,000
	SEWER VENT & ALARM PUMP CABINET				
	YOUNG ST SUBDIVISION ADDITIONS				
	TRANSFER TO RESERVE				
		15,000	215,000	15,000	15,000
	Loan Repayments (7006)				
	LOAN TO GENERAL FUND				
	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
	SEWERAGE FUND LOAN NO. 152				
		0	0	0	0
	Capital Surplus/(Deficit)	**-15,000**	**-215,000**	**-15,000**	**-15,000**
	Net Surplus/(Deficit)	**-41,337**	**-237,916**	**-34,251**	**-29,890**

WO NUMBER	Description	Total 2021/22	Total 2022/23	Total 2023/24	Total 2024/25
	Sewerage Fund - Coleambally				
	Operating Income (7000)				
	PENSIONER REBATES - SUBSIDY	1,970	1,970	1,970	1,970
	INTERNAL INTEREST INCOME		0	0	0
	DARLINGTON POINT NORTH - RESIDENCE CONT. INTEREST				
	INTEREST INTERNAL LOANS				
	SEWER DISCHARGE				
	TRADE WASTE APPLICATION FEES				
	EXTRA CHARGES RAISED	1,241	1,278	1,317	1,356
	RATES ABANDONED - OTHER				
	PENSIONER REBATES - CURRENT YEAR	-3,801	-3,801	-3,801	-3,801
	SEWERAGE RATES - OCCUPIED	114,138	119,952	126,072	132,498
	SEWERAGE RATES - CHURCHES	3,500	3,675	3,859	4,052
	SUNDRY INCOME - SEWER	880	880	880	880
	SEWERAGE CONNECTION FEES				
	****** TOTAL Income**	**117,928**	**123,954**	**130,296**	**136,955**
	Operating Expenses (7001)				
	ADMINISTRATIVE COSTS	597	615	633	652
	LIQUID TRADE WASTE CONSULTANCY				
	STAFF TRAINING	2,348	2,418	2,491	2,566
	TREATMENT WORKS - ENERGY	8,551	8,808	9,072	9,344
	TREATMENT WORKS - OTHER	0	0	0	0
	REPAIR SEWER LINES	13,184	13,580	13,987	14,407
	PUMPING STATION - ENERGY	12,116	12,479	12,854	13,239
	PUMPING STATION - PUMP MAINTENANCE	12,964	13,353	13,754	14,166
	FIXED PLANT & EQUIPMENT MAINTENANCE				
	ADMINISTRATION EXPENSES PAYABLE TO GENERAL FUND	18,825	19,390	19,971	20,571
	****** TOTAL Expenses**	**68,585**	**70,643**	**72,762**	**74,945**
	Allocated Expenses (7002)				
	Depreciation - Infrastructure	43,260	44,558	45,895	47,271
	****** TOTAL Allocated Expenses**	43,260	44,558	45,895	47,271
	****Operating Surplus/(Deficit) Sewerage**	**6,083**	**8,754**	**11,640**	**14,739**
	Capital Income (7003)				
	TRANSFER FROM RESERVE				
		0	**0**	**0**	**0**
	Capital Expenses (7005)				
	EFFLUENT RE-USE SCHEME				
	PUMP OUTFLOW TELEMETRY				
	SEWERAGE UPGRADE-RIP RAP PONDS/OXIDATION POND/TREATMENT WORKS				
	LANDSCAPING SEWER TREATMENT PONDS				
	RISING MAIN & TRADE WASTE PIT - SPORTS PRECINCT				
	MACERATOR PIT & ADDITIONAL MAINS - SPORTS PRECINCT				
	SEWER PUMP REPLACEMENT	5,000	5,000	5,000	5,000
	TRANSFER TO RESERVE				
		5,000	5,000	5,000	5,000
	Loan Repayments (7006)				
	LOAN TO GENERAL FUND				
	LOAN TO GENERAL FUND - REAL ESTATE DEVEL				
	SEWERAGE FUND LOAN NO. 152				
		0	0	0	0
	Capital Surplus/(Deficit)	**-5,000**	**-5,000**	**-5,000**	**-5,000**
	Net Surplus/(Deficit)	**1,083**	**3,754**	**6,640**	**9,739**

Murrumbidgee
COUNCIL

Revenue Policy with Council Fees & Charges 2021/2022

THIS PAGE HAS BEEN LEFT BLANK INTENTIONALLY

2021/2022 Operational Plan, Budget and Fees and Charges

Murrumbidgee Council Rates and Charges

The basic principle of Council rating is that it represents the process whereby Council recovers the cost of providing its services for land within the local government area. Rates and charges are Council's main source of income and are used to improve and maintain services and facilities for the community.

Rates are assessed on land parcels based on valuations provided by the NSW Valuer General. The latest valuation of the land in Murrumbidgee Council have a base date of 1 July 2019. These valuations have been used to calculate and levy the 2021-22 ordinary rate. Council must not make rates and charges for a year which produces notional general income that exceeds the notional general income for the previous year, above the percentage approved by the Independent Pricing and Regulatory Tribunal (IPART). This is known as rate pegging.

On 8 September 2020, IPART announced that the percentage increase to apply in the 2021-22 financial year would be 2.0%. The rate peg was determined by IPART using a local government cost index and a productivity factor.

The Local Government Cost Index increased by 1.8% in the year to June 2020. IPART have made a .02% adjustment to the LGCI when calculating the rate peg for 2021-22, to accommodate for the cost of local government elections thereby allowing cost increases to be set at 2%.

Under the Local Government Act 1993 (the Act) councils may apply to IPART for a special variation that allows them to increase their general income by more than the rate peg. These increases may be for either an increase in a single year (section 508(2)) or successive increases for up to seven years (section 508A).

Rating categories and sub-categories

The Local Government Act 1993 S493 and S514 require all land to be categorised as residential, farmland or mining. Where land does not correspond to these categories it is to be classified as business.

For 2021-22, Murrumbidgee Council will levy rates in the following categories and sub-categories:

Category	**Category**	**Category**	**Category**
Residential	Rural Residential	Business	Farmland
			Sub-Category
Coleambally		Coleambally	Low Intensity
Darlington Point		Darlington Point	Medium Intensity Murrumbidgee
Jerilderie		Jerilderie	Medium Intensity Jerilderie
		Solar	High Intensity Coleambally Irrigation
			High Intensity Murray Irrigation

General Rating Information – 2021-22 Rates and Charges

The notional income for 2021-22 for Murrumbidgee totals $4,521,000 and equates to an overall rate increase of 2.0%. This is comprised of the approved IPART rate pegging increase of 2.0%. The rates to apply to each rating category are shown below:

Rating Sub-Category	Number of Assessments - May 2021	Ad Valorem Rate	Base Amount	Land Value 2019 base date	Notional Income	Average Rate	% Revenue
Residential - Coleambally	268	0.00702541	100.00	4,725,700	$60,000	$223.88	1.33%
Residential - Darlington Point	481	0.00870229	100.00	14,007,800	$170,000	$353.43	3.76%
Residential - Jerilderie	418	0.01009635	100.00	10,617,700	$149,000	$356.46	3.30%
Residential - Rural	77	0.00619102	100.00	7,317,050	$53,000	$688.31	1.17%
Business - Coleambally	103	0.00465452	200.00	6,746,130	$52,000	$504.85	1.15%
Business - Darlington Point	42	0.00549060	200.00	3,387,610	$27,000	$642.86	0.60%
Business - Jerilderie	153	0.00905112	200.00	7,667,560	$100,000	$653.59	2.21%
Business - Solar	6	0.01102620	200.00	7,328,000	$82,000	$13,666.67	1.81%
Farmland - Low	164	0.00295565	200.00	102,921,500	$337,000	$2,054.88	7.45%
Farmland - Medium Murrumbidgee	86	0.00413867	500.00	180,975,970	$792,000	$9,209.30	17.52%
Farmland - Medium Jerilderie	88	0.00308576	600.00	183,164,237	$618,000	$7,022.73	13.67%
Farmland - High Coleambally Irrigation	384	0.00841807	300.00	152,386,440	$1,398,000	$3,640.63	30.92%
Farmland - High Murray Irrigation	171	0.00437883	1000.00	116,926,300	$683,000	$3,994.15	15.11%
TOTALS	2441			798,171,997	$4,521,000		**100%**

Land Categories

Categorisation of all rateable land in the Council area has been undertaken in accordance with the requirements of the Local Government Act 1993. Council has used the following categories of rateable land:

1. Farmland

Land used genuinely for primary production. The dominant use of the land must be for the business or industry of grazing, dairying, the growing of crops etc. The activities must have a significant and commercial purpose or character and be engaged in for the purposes of profit on continuous or repetitive basis.

By virtue of section 529(2)(a) of the Act, a sub-category may be determined according to the intensity of land use; economic factors affecting the land or irrigability of the land. Council has determined sub-categories of farmland according to the intensity of land use and/or irrigibility.

2. Residential

The Local Government Act 1993 identifies this category as property used for residential accommodation, or in the case of vacant land, property zoned for residential use under an Environmental Planning instrument. Hotels, Motels, Guesthouses, Boarding Homes or Nursing Homes are specifically excluded from this category. This category also includes rural residential land – a lower ad valorem rate (rate in the $) applies to rural residential land.

3. Business

The Local Government Act 1993 identifies properties in this category as land that cannot be categorised in any of the other rating categories.

Payment by Instalments

The Act provides for rates to be paid either in lump sum by 31 August or by four quarterly instalments, namely:

Instalment 1	Due 31 August
Instalment 2	Due 30 November
Instalment 3	Due 28 February
Instalment 4	Due 31 May

Charges on Overdue Rates

The interest rate on overdue Council rates and charges is set by Government statute and for 2021-22 the rate has been set at 6.0% (2020-21 7.0%).

Postponement of Rates

A ratepayer may apply (annually) for a postponement of rates where, in general terms, their property is being used as a single dwelling yet the land could be used for other more intensive purposes. The decision of postponement of rates is dependent upon the Valuer-General making an allowance under section 585 of the Act. The postponement of rates applies to the current owner and that concession is deemed to be lost when the property is either developed or sold. The purchaser may apply in his/her own right for postponement of future rates, but the accrued balance is due and payable within 30 days of the property being developed or sold.

Pensioner Rebates and Hardship

Eligible pensioners are entitled to a maximum rebate of $465 per annum. This covers $290 ordinary rates and domestic waste management charges, $87.50 water charges and $87.50 sewerage charges. The rebate is funded 55% by the State Government and 45% by Council for the first $425.

Water Charges - potable

Water charges are levied under the provisions of the Local Government Act to collect revenue from the property owners who actually benefit from the availability or use of Council's water supply and comprise:

- Residential and Non Residential properties* that are connected to a Council Water Supply System and supplied with water from that system.
- Vacant land situated within 225 metres of a Council water main whether or not the property is connected to Council's water supply provided it is possible to supply water to the property if requested.

The water supply charge is set to cover asset replacement and recurrent costs. For 2021-22 Council will apply an increase of between 5% and 15% as per the table below in order to comply with Best Practice Management of Water Supply and Sewerage Guidelines.

Water access charges - potable or recycled networks – Murrumbidgee North

Meter Size	Access Charge 2020-21	Access Charge 2021-22	% Change	No of Assess - May 2019	Projected Income 2019-20
20mm/additional	$244	**$256**	5.0%	737	$188,819
25mm	$381	**$400**	5.0%	22	$8,800
32mm	$492	**$566**	15.0%	3	$1,698
40mm	$563	**$647**	15.0%	3	$1,941
50mm	$626	**$720**	15.0%	14	$10,080
100mm	$696	**$800**	15.0%	3	$2,400
				782	**$213,738**

The water consumption charges are based on a two tiered system with the first tier covering basic household water consumption of 125kl per quarter.

To avoid any doubt, a water access charge is levied on all units or dual occupancy properties (whether strata subdivided or not) as provided under Best-Practice Management of Water Supply and Sewerage Guidelines. Where a property has more than one, separate occupancy (eg a granny flat) an additional 20mm access charge will be levied per occupancy.

Access charges are levied for each water supply system available to a property. Land which is exempt from the payment of ordinary rates (pursuant to Sections 555 or 556 Local Government Act 1993) is not exempt from these charges as the charge is limited to the cost of providing the service to the land (Section 503(2)).

Water Consumption Charges - potable water – Murrumbidgee North

Type	Consumption charge 2019-20	Consumption charge 2020-21	% Change	Billable Kilolitres Consumed	Projected Income 2021-22
First Tier 0-125kls	$0.55	**$0.57**	3%	105,086	59,899
Second Tier 126kls and above	$0.83	**$0.86**	3%	404,011	347,449
				509,097	**407,348**

Water consumption charges, will be issued separately in four quarterly accounts.

For properties classified as non-rateable in accordance with Section 555 and 556 of the Act, the charge shall be set at $0.57 per kilolitre for the year ending 30 June 2022.

Water access charges - potable or recycled networks – Murrumbidgee South

Charge	Category	Assessments	Annual Charge	Charge Yield	% Increase
Water Local	20mm Filtered Access	544	$ 364.00	$ 198,016.00	7%
	25mm Filtered Access	5	$ 562.00	$ 2,810.00	7%
	32mm Filtered Access	18	$ 915.00	$ 16,470.00	7%
	80mm Filtered Access	1	$ 5,590.00	$ 5,590.00	7%
	Raw Water Access	549	$ 528.00	$ 289,872.00	7%
				$ 512,758.00	

Water Consumption Charges - potable water – Murrumbidgee South

Type	Consumption charge 2020-21	Consumption charge 2021-22	% Change	Billable Kilolitres Consumed	Projected Income 2021-22
First Tier 0-250kls	$2.00	**$2.06**	3%		145,657
Second Tier 251kls and above	$2.52	**$2.70**	7%		13,431
Raw Water per kls	1.04	**$1.08**	3%		839
					159,927

Individual metering - units

Since 2007, under Best-Practice Management of Water Supply and Sewerage Guidelines, all new units are required to be metered and billed individually.

Sewerage Charges

Sewerage charges are structured in accordance with Section 409 of the Act and are levied under the provisions of the Local Government Act to collect revenue from property owners who actually benefit from the availability or use of a Council sewerage system and comprise:-

* Residential and non-residential properties that are connected to a Council sewer mains.

* Vacant land situated within 75 metres of a Council sewer main whether or not the property is connected, provided that, it is possible to connect the property to the sewer main if requested.

Best-practice sewerage pricing involves a uniform annual sewerage bill for residential customers. For non-residential customers an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system, together with an access charge based on the capacity requirements that their loads place on the system relative to residential customers.

Sewerage Access Charges – Murrumbidgee North

Sewerage access charges will increase between 3% - 15% for 2021-22 in accordance with the following table:

Location	Access Size	Access Charge 2020-21	Access Charge 2021-22	% Change	No of Assess - May 2020	Projected Income 2021-22
Darlington Point	20mm	$443	**$465**	5%	442	$ 205,530
	25mm and over	$552	**$635**	15%	17	$ 10,792
Coleambally	20mm	$355	**$373**	5%	284	$ 105,932
	25mm and over	$443	**$509**	15%	27	$ 13,755
					770	**$336,009**

All units (whether strata title or not) are levied the sewerage access charge in accordance with the table above. Where a property has more than one separate occupancy (eg a granny flat), excluding non-rateable properties, an additional charge shall be levied per occupancy. This complies with the requirements under the Best-Practice Management of Water Supply and Sewerage Guidelines.

In accordance with Section 501(1) of the Local Government Act 1993 Council will levy the following annual charges for sewer services:

Category	No of Assess - May 2020	Charge 2020-21	% Change	Yield
Darlington Point				
Church Buildings	2	**$39**	5%	$78
Multiple Units	4	**$232**	5%	$928
Non Rateable Properties	19	**$465**	5%	$8835
Coleambally				
Church Buildings	3	**$48**	5%	$144
Multiple Units	19	**$186**	5%	$3534
Non Rateable Properties	21	**$372**	5%	$7812
Jerilderie				
Church Buildings	4	**$57**	5%	$216
Non Rateable Properties	1	**$100**	5%	$95
TOTALS	75			**$21,642**

Sewerage Access Charges – Murrumbidgee South

Category	Type	No of Assessments	Charge		Yield
Sewerage Local	20mm Access Charge	484	$ 550.00		266,200
	25mm Access Charge	6	$ 860.00		5,160
	32mm Access Charge	17	$ 1,408.00		23,936
					295,296

Sewerage Usage Charges

Category	Based upon		Charge		Yield
Non Residential	% of water usage	per kilolitre	**$0.87**		15,758

Domestic Waste Management – Murrumbidgee North

Council's annual charge for domestic waste management services applies to each occupied residential unit which includes dwellings and each separate occupancy in any flat, townhouse, duplex, dual occupancy, including non rateable residential premises. It does not include service for a secondary dwelling (as defined in the Environmental Planning and Assessment Act 1979) which are charged as an additional service. For the 2021-22 financial year the domestic waste management charge will increase by 3% from the 2020-21 charges. Waste management charges must cover operating costs, including tip rehabilitation.

Type	No. Services May 2020	Domestic Waste Charge 2020-21	Domestic Waste Charge 2021-22	% Change	Projected Income 2021-22
Domestic Waste Management Charge	859	$144	**$148**	3%	$ 127,132
Additional Service	82	$72	**$74**	3%	$ 6,068
Domestic Waste - Recycling	811	$138	**$142**	3%	$ 115,162
					$ 248,362

Individual Servicing

The charge is based on the cost of providing the service. The charge reflects the reasonable operating and planning costs in providing the following services:
* weekly collection, removal and disposal of waste 240L mobile garbage bin
* fortnightly collection and removal of 240L bin of household recyclables

Waste Management – Actual Use

In accordance with Section 502 of the Local Government Act Council adopted to levy the following charges on industrial properties that utilise Council tips for the dumping of large quantities of waste, which is an increase of 3% on the 2020-21 charges.

Type	No. Assess – May 2020	Business Waste Charge 2020-21	Business Waste Charge 2021-22	% Change
Industrial Waste charge	1	$2,290	**$2,359**	3%

Domestic Waste Management – Murrumbidgee South

Type	Assessments	No of bins	Charge per unit	Charge Yield
Domestic - Urban Collection	387	406	$ 194	$ 78,764
Domestic - Vacant land	42	42	$ 47	$ 1,974
Business - Collection	85	145	$ 194	$ 28,130
Business - Vacant land	46	46	$ 47	$ 2,162
				$ 111,030

Rubbish Tip Fees – Murrumbidgee North

Council has adopted to charge the following (GST Inclusive) rubbish tip fees for the use of Council tips. Subject to the following conditions:

a) town residents to dump from car boot, sulo bin, utility truck or box trailer free of charge: and
b) car boot or sulo bin annual charge to only be available to Murrumbidgee Council Rural Ratepayers.

Operation of the landfill site is under review. The charges will increase by 3%, subject to a future report being presented to Council.

Category	Charge 2020-21	Charge 2021-22	% Change
Car boot or sulo bin	$4.00	**$4.00**	0%
Utility or box trailer	$7.50	**$7.75**	3%
Bogie trailer or truck under 2t	$23.00	**$24.00**	3%
Large Truck	74.00	**$76.00**	3%
Semi-Trailer	153.00	**$158.00**	3%
Car bodies	$32.00	**$33.00**	3%
Car boot or sulo bin annual charge	$133.00	**$137.00**	3%

Tyre Muster

Council is now accepting tyres from Murrumbidgee Council residents only at the Darlington Point waste disposal site subject to the payment of the appropriate charges(GST Inclusive) as set out below:-

Tyre	Charge 2020-21	Charge 2021-22	% Change
Car	$3.60	**$3.70**	3%
Light Truck	$8.50	**$8.75**	3%
Truck	$15.00	**$15.50**	3%
Motor Cycle	$2.70	**$2.80**	3%
Grader	$69.00	**$71.00**	3%
Super single	$29.00	**$30.00**	3%
Earthmover – small (< 1m diameter)	$73.00	**$75.00**	3%
- medium (< 1.5m diameter)	$165.00	**$170.00**	3%
- large	$303.00	**$312.00**	3%
Bobcat	$12.00	**$12.50**	3%
Tyres with rims	Extra $3.60	**3.7**	3%

Water and Sewerage Dividend

Section 409 (6) of the Act enables Council to declare a dividend from the water and sewerage businesses. At this time no dividend is proposed for 2021-22 from either business.

Borrowing Policy

Council has no borrowings policy

Sundry Debtors

The Act is silent in respect to charging interest on outstanding sundry debtor accounts.

Pricing Policy

Council's pricing policy with respect to the fees and charges it makes has to take into account the greatest good to the community as well as market pressures. The pricing philosophy is designed to meet the needs of the community in that, whilst it is generally one of market pricing, it is flexible enough to provide for community service obligations. The market pricing philosophy can sometimes be incorrectly perceived as just passing on excessive costs to ratepayers. The real effect of the philosophy is a strong discipline on Council to bring its costs and prices into line with market rates. The effect is to promote cost efficiencies throughout all of Council's operations for the benefit of the community. In this respect, Council has developed four pricing types to meet operational requirement as follows:

A. Subsidised or Community Services Obligation

To provide facilities, services or goods for members of the community who may not be able to afford full cost recovery, or the market rate for them. These may be covered by cross subsidisation (use of general revenue) or by specific purpose funding. This pricing policy is applied when either (a) it is known that the customers are unable to pay but should nonetheless have access to the services on social justice ground, or (b) it is impractical to start collecting more given the historical development of the facility, service or good.

B. Determined by Legislation

The price is set by legislation (usually State Government legislation) and Council does not have the opportunity to vary the cost. Not all costs have been advised for 2021-22. The fees and charges currently default to the 2020-21 charge and will be updated when Council is advised of any changes for 2021-22.

C. Market

To provide facilities, services or goods for customers at a price that enables Council to make a profit or to reduce losses of the services to keep them financially viable.

D. Cost Recovery

To provide facilities, services or goods for customers at the actual cost of providing them where the cost is less than market rates. This pricing policy is applied when it is known that customers are willing and able to meet cost recovery, but it is viewed as inappropriate for a public authority to seek to profit from it.

Schedule of Fees

Council's schedule of fees is detailed below in the Revenue Policy.

Fees & Charges Table of Contents

Merged Fees	.....	15
Merged Statutory Fees & Administration Fees	.....	16-36
Merged Engineering Fees	.....	37-40
Merged Plant Hire Fees	.....	41-44
Murrumbidgee North Fees & Charges	.....	45-50
Administration Fees	.....	45
Environmental Fees	.....	46-47
Engineering Fees	.....	48-50
Murrumbidgee South Fees & Charges	.....	51-56
Administration Fees	.....	51-52
Environmental Fees	.....	53-54
Engineering Fees	.....	55-56

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Administration Sales and Services	Computer Plan per single sheet	**$8.45**		D
	Facsimile Machine Use			D
	Fax Transmitting - First page	**$4.00**		D
	Fax Transmitting - Subsequent pages			D
	Fax Receiving - First page	**$4.00**		D
	Fax Receiving - Subsequent pages	**$0.60**		D
	Plan Printing - A2 Black & White	**$5.50**		D
	Plan Printing - A2 Colour	**$11.25**		D
	Plan Printing - A1 Black & White	**$11.25**		D
	Plan Printing - A1 Colour	**$19.40**		D
	Plan Printing - AO Black & White	**$14.00**		D
	Plan Printing - AO Colour	**$24.00**		D
	Photocopies - up to 10 copies (per copy)	**$0.60**		D
	Photocopies more than 10 copies and less than 100 copies (per copy)	**$0.45**		D
	Photocopies more than 100 copies (per copy)	**$0.35**		D
	Photocopies use own paper (per copy)	**$0.30**		D
	Photocopies (Colour)	**$1.35**		D
	Photocopies (Colour) more than 10 copies and less than 100 copies (per copy)	**$1.00**		
	Photocopies (Colour) more than 100 copies (per copy)	**$0.85**		

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Companion Animals	Fees are per animal			
Lifetime Registration	Assistance animal		**No charge**	B
	Not de-sexed		**$216.00**	B
	De-sexed		**$60.00**	B
	Pensioner with de-sexed dog		**$26.00**	B
	Breeder		**$60.00**	B
Annual Permit	Non-desexed cats		**$80.00**	B
	Restricted breed dog or dog formally declared dangerous		**$195.00**	B
Dishonoured Cheques	Returned Cheque Fee (each instance)		**as per cost to Council**	D
GIPA Applications Formal	Individual – Fee including first hour (refer section 64 (1) GIPA)		**$30.00**	B
	Individual – Fee thereafter (per hour)		**$30.00**	B
GIPA Applications Informal	Subsequent Copies – refer to photocopying charges			
	GIPAA - Informal Access Information if produced in electronic format		**$22.50**	D
	Business Papers, Minutes, Management Plan and Annual Reports		**No Charge**	D
Interest on Overdue Rates and Charges	Accrual of Interest on Rates & Charges (refer 566(3) LGA 1993)		**6.00%**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Noxious weeds certificate	Noxious weeds certificate		**$57.00**	D
Planning Certificates Refer Cl 259 EPA Reg	Section 10.7(2) Certificate (per lot – up to 5 lots)		**$53.00**	B
	Section 10.7 (2) Certificate (6 lots plus)		**$318 plus $10 per additional lot**	B
	Section 10.7 (5) Certificate (per lot)		**$80.00**	B
	Section 10.7 (2) &(5) Certificate (per lot – up to 5 lots)		**$133.00**	B
Planning Certificates Refer Cl 259 EPA Reg	Section 10.7 (2)&(5) Certificate (6 lots plus)		**$503 plus $20.00 per each additional lot**	B
	Sewerage/ Drainage Diagram		**$39.00**	D
	Section 735A LGA		**$53.00**	B
	Section 121ZP & EP&A Act		**$53.00**	B
	Administration Charge upon refund		**$15.00**	D
	Urgency Fee (within 3 working days of application)	**$100.00**		D
	Reprint of S10.7 Certificate		**$27.00**	D
Secretarial Support	Administration Staff (per hr - 15 min minimum)	**$57.00**		D
Section 603 Certificates	Section 603		**$85.00**	B
	Urgency Fee (Within 48hrs)	**$22.00**		D
Sundry Administration Activities / Information Research Fee	Professional / Technical Advice	**$100.00**		D
Swimming Pools - Entry Fees	Adult – Entry Fee	**$0.00**		A
	Child – Entry Fee	**$0.00**		A
	Adult – Season Ticket	**$0.00**		A
	Child – Season Ticket (2-16 yrs)	**$0.00**		A
	Family – Season Ticket	**$0.00**		A
Water Meter Readings (Special) Application Fee	Water Meter Reading - Special Application	**$57.00**		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Environment & Planning Department Fees				
Health Inspection Fees	Food Premise Inspection Fee (per inspection)		**$179.00**	D
	Improvement Notice – Administration Fee		**$179.00**	D
	Hairdresser/Beauty Salon/Skin Penetration or similar		**$179.00**	D
	UPPS/Water cooling tower inspection		**$179.00**	D
Itinerant Food Vendors	Limited approval up to one week		**$83.00**	D
	Annual Approval		**$285.00**	D
Liquid Trade Waste (LTW) **Application Fee for approval to discharge liquid trade waste to sewer**	Category 1 Discharger		**$73.00**	B
	Category 2 Discharger		**$147.00**	B
	Category 2S Discharger		**$147.00**	B
	Category 3 Discharger		**$422.00**	B
LTW Annual Fees	Category 1 Disharger		**$97.00**	B
	Category 2 Discharger		**$196.00**	B
	Category 3 Discharger		**$656.00**	B
	* Large Discharger		**$196.00**	B
	* Industrial Discharger		**$656.00**	B
LTW Re-inspection Fee	Re-inspection fee per re-inspection all categories			B
LTW Usage Charges	Category 1 Discharger with appropriate equipment (per kL)		**Nil**	B
	Category 1 Discharger without appropriate equipment (per kL)		**$1.83**	B
	Category 2 Discharger with appropriate pre-treatment (per kL)		**$1.83**	B
	Category 2 Discharger without appropriate pre-treatment (per kL)		**$16.77**	B
LTW Food Waste Disposal Charge	Food waste disposal charge per bed		**$30.48**	B
LTW Non-compliance pH Charge	Value of coefficient K in equation 3 of Liquid Trade Waste Policy		**$0.46**	B
LTW Excess Mass Charges	Excess Mass Charges (Prices in $/kg)			
	Applies only to Category 3 dischargers			
	Aluminium		**$0.82**	B
	Ammonia (as N)		**$2.44**	B
	Arsenic		**$82.36**	B
	Barium		**$41.18**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
LTW Excess Mass Charges continued.	Biochemical oxygen demend (BOD)		**$0.82**	B
	Boron		**$0.82**	B
	Bromine		**$16.47**	B
	Cadmium		**$381.00**	B
	Chloride		**No Charge**	B
	Chlorinated hydrocarbons		**$41.18**	B
	Chlorinated phenolics		**$1646.94**	B
	Chlorine		**$1.68**	B
	Chromium		**$27.45**	B
	Cobalt		**$16.77**	B
	Copper		**$16.77**	B
	Cyanide		**$82.36**	B
	Fluoride		**$4.11**	B
	Formaldehyde		**$1.68**	B
	Oil and Grease* (Total O&G)		**$1.48**	B
	Herbicides/defoliants		**$823.98**	B
	Iron		**$1.68**	B
	Lead		**$41.18**	B
	Lithium		**$8.24**	B
	Manganese		**$8.24**	B
	Mercaptans		**$82.36**	B
	Mercury		**$2745.23**	B
	Methylene blue active substances (MBAS)		**$0.82**	B
	Molybdenum		**$0.82**	B
	Nickel		**$27.45**	B
	Nitrogen* (Total Kjeldahl Nitrogen – Ammonia) as N		**$0.21**	B
	Organoarsenic compounds		**$823.98**	B
	Pesticides general (excludes organochlorines and organophosphates)		**$823.98**	B
	Petroleum hydrocarbons (non-flammable)		**$2.75**	B
	Phenolic compounds (non-chlorinated)		**$8.24**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
LTW Excess Mass Charges continued.	Phosphorous* (Total P)		**$1.68**	B
	Polynuclear aromatic hydrocarbons		**$16.77**	B
	Selenium		**$57.95**	B
	Silver		**$1.52**	B
	Sulphate* (SO_4)		**$0.17**	B
	Sulphide		**$1.68**	B
	Sulphite		**$1.83**	B
	Suspended Solids* (SS)		**$1.06**	B
	Thiosulphate		**$0.29**	B
	Tin		**$8.24**	B
	Total dissolved solids* (TDS)		**$0.07**	B
	Uranium		**$8.24**	B
	Zinc		**$16.77**	B
LTW Charges for Tankered Waste (Fees in $/kL)	Chemical Toilet		**$18.02**	B
	Septic Tank Waste * Effluent * Septage		 **$2.43** **$24.40**	B
LTW Testing Fee	External costs for testing of suspended solids, oil & grease and TPH/TRH	**$303.00**		D
On-site Sewerage Management Fees (Septic Tank) Installations	Septic (OSSMS) application		**$125.00**	D
	Septic (OSSMS) registration		**$27.00**	D
	Septic (OSSMS) inspection (Compliance Certificate)		**$120.00**	D
On-site Sewerage Management Fees	Sewer management Facility Amended Application		**$65.00**	D
	OSSM Inspection Assessment		**$120.00**	D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Private Swimming Pool Inspections	NSW Swimming Pool Register (refer Cl 25 Swimming Pool Reg 1998)		**$10.00**	B
	Application for certificate of compliance for swimming pool including inspection (refer Cl19(c) Swimming Pool Reg 1998)		**$77.00**	B
	2nd and consequent inspections (refer Cl19(b) Swimming Pool Reg 1998)		**$100.00**	B
	First Inspection for new owner (refer Cl19(a) Swimming Pools Reg 1998)		**$150.00**	B
	Resuscitation Charts		**$17.00**	D
Public Swimming Pools	Fees for inspection of pool water quality (public pools only) under Public Health Act	**$173 Plus sampling costs**		D
Sewer Disposal	Effluent Disposal per load		**$62.00**	D
Water Sampling	Rain Water Tank Sampling & Analysis (Microbiology)	**$342.00**		D
Vegetation Clearing Permit	Inspection and issue of permit	**$116.00**		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Development Application Fees	Minor Works in Heritage Precinct or Signage		**$78.00**	D
(refer Cl 246B EPA Reg 2000)	Up to $5,000		**$110.00**	B
	$5,001 -$50,000		**$170 + $3 for each $1,000 above $5k**	B
	$50,001 - $250,000		**$352 + $3.64 for each $1,000 above $50k**	B
	$250,001 - $500,000		**$1160 + $2.34 for each $1,000 above $250k**	B
	$500,001 - $1,000,000		**$1745 + $1.64 for each $1000 above $500k**	B
	$1,000,001 - $10,000,000		**$2615 + $1.44 for each $1000 above $1,000K**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Development Application Fees cont.	More than $10,000,000		**$15,875 + $1.19 for each $1000 above $10m**	B
Development Application Fee for Dwelling House (refer Cl 247 EPA Reg 2000)	Construction cost under $100,000		**$455.00**	B
Construction Certificates	Up to $5,000	**$100.00 plus $6.00 for each $1,000 (or part thereof) of the estimated cost**		D
	$5,001 - $250,000	**$130 plus $4.00 for each $1,000 (or part of $1,000) of the estimated cost which exceeds $5,000**		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Construction Certificates cont.	$250,000 - $500,000	**$1,325 plus $4.00 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000**		D
	$500,001 - $1,000,000	**$2,325 plus $3.00 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000**		D
	$1,000,001 - $10,000,000	**$3,825 plus $1.00 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000**		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Construction Certificates cont.	More than $10,000,000	**$12,825 plus $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000**		D
	Amendments to Construction Certificate	**50% of the CC fee for the project**		D
	Works not involving erection of building or carrying out of works, the subdivision of land or the demolition of a building work	**$285.00**		D
Complying Development Certificate	Project less than $5,000	**$110.00**		
	Project $5,001 - $100,000	**$110.00 plus an additional $5.00 for each $1,000 (or part thereof) of the estimated cost over $5,000**		

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Complying Development Certificate continued.	Project $100,001 - $250,000	**$585.00 plus an additional $3.50 for each $1,000 (or part thereof) of the estimated cost over $100,000**		
	Project more than $250,000	**$1,110 plus an additional $2.00 for each $1,000 (or part thereof) of the estimated cost over $250,000**		
	Amendments to Complying Development Certificate	**50% of the CDC fee for the project**		
Integrated/Designated/Advertised Development	Development Requiring concurrence/Integrated Development - additional processing fee (Refer Cl 252A EPA Reg 2000)		**$140.00**	B
	Integrated approvals – fee for concurring authority (per approval) (Refer Cl 252A (5) EPA Reg 2000)		**$320.00**	B
	Development Application Advertising Fees	**$638.00**		D
	Designated Development Advertising Fees (Refer Cl 252 (a) EPA Reg 2000)		**$2200.00**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Integrated/Designated/Advertised Development continued.	Advertised Development Advertising Fees		**$1105.00**	B
	Integrated Development Advertising Fees		**$1105.00**	B
	Prohibited Development Advertising Fees		**$1105.00**	B
Long Service Levy	Long Service Levy (only on construction valued at $25,000 and over)		**0.35% of estimated cost of development**	B
Modification of consent Refer Cl 258 EPA Reg 2000	(1)Section 4.55(1) of the Act		**$71.00**	B
	(1A) Section 4.55 (1A)		**$645 or 50% of the fee for the original development whichever is the lesser amount**	B
	(2) Section 4.55(2) if the fee for the original application was less than $100		**50% of the fee for the original development application**	B
	(b) if the fee for the original application was $100 or more (i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out or a work or the demolition of a work or building		**50% of the fee for the original development application**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Modification of consent continued.	(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of $100,000 or less		**$190.00**	B
	(iii) in the case of an application with respect to any other development application, as set out in the table following: Up to $5,000		**$55.00**	B
	$5001 - $250,000		**$85.00 plus additional $1.50 for each $1,000 (or part of $1,000) of the estimated cost**	B
	$250,001 - $500,000		**$500 plus additional $0.85 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Modification of consent continued.	$500,001 - $1,000,000		**$712 plus additional $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000**	B
	$1,000,001 - $10,000,000		**$987 plus additional $0.40 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Modification of consent continued.	More than $10,000,000		**$4,737 plus an additional $0.27 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000**	B
	An additional fee is payable if notifice is required to be given under section 4.55 (2) or 4.56 (1) of the Act		**$665.00**	
	An additional fee is payable for development to which clause 115(1A) applies		**$760.00**	B
Request for Review of Decision to Reject Development Application under Section 8.2(1)(c)	Fee for review of decision to reject a development application Refer Cl 257A EPA Reg 2000		**$55.00 - if the estimated cost of the development is less than $100,000** **$150 – if the estimated cost of the development is $100,000 or more and less than or equal to $1,000,000** **$250 – if the estimated cost of the development is more than $1,000,000**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3)	(a)The maximum fee for a request for a review of a determination under Section 82A(3) of the Act is:			B
	(i)In the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of work or the demolition of a work or building		**50% of the fee for the original development application**	B
	(ii) In the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of $100,000 or less		**$190.00**	B
	(iii) In the case of an application with respect to any other development application, as set out in the table following: Up to $5,000		**$55.00**	B
	$5,001 - $250,000		**$85.00 plus additional $1.50 for each $1,000 (or part of $1,000) of the estimated cost**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3) continued	$250,001 - $500,000		**$500 plus additional $0.85 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000**	B
	$500,001 - $1,000,000		**$712 plus additional $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000**	B
	$1,000,001 - $10,000,000		**$987 plus additional $0.40 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Request for Review of Determination Section 82A (3) continued	More than $10,000,000		**$4,737 plus an additional $0.027 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000**	B
	Additional fee if notice of the application is required under section 82A of the Act		**$620.00**	
Building Certificates (For Buildings which are lawfully erected) (refer Cl 260 EPA Reg 2000)	Building Certificate under Section 6.23(2) of the EP&A Act Dwellings and Class 10 Buildings		**$250.00**	B
	Non Dwellings not exceeding 200 sq/m		**$250.00**	B
	Non Dwelling exceeding 200 sq/m but not exceeding 2,000 sq/m		**$250.00 plus $0.50 per sq/m for each sq/m over 200**	B
	Non dwelling exceeding 2,000 sq/m		**$1,165, plus an additional $0.075 cents per sq/m over 2,000 sq/m**	B

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Building Certificates (For Buildings which are lawfully erected) (refer Cl 260 EPA Reg 2000) continued.	Any part of a building which does not otherwise have a floor area		**$250.00**	B
	Additional Building Certificate Inspection		**$90.00**	B
	Copy of a Building Certificate (refer Cl 261 EPA Reg 2000)		**$13.00**	B
	Process variations to Building Code of Australia – Administration Charge		**$315.00**	D
Sub-Division Fees (refer Cl 249 EPA Reg 2000)	Involving the opening of a public road		**$665 plus $65 for each additional lot created by the subdivision**	B
	Not involving the opening of a public road		**$330 plus $53 for each additional lot created by the subdivision**	B
	Strata subdivision		**$330 plus $65 for each additional lot created by the subdivision**	B
	Release of Subdivision Certificate		**$106.00**	D
	Reinspection of Work Fee	**$111.00**		D

Merged Statutory Fees and Administration Fees

Activity/Funtion	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Administration Fee	Administration fee for construction, compliance, occupation and complying development certificates (refer CL 263 (2) EPA Reg 2000)	**$37.00**		B
Amendment to Local Environmental Plan Sundry Town Planning Activities (GST Free)	Amendment to LEP	**At cost to applicant**		D
	Clause 4.6 Director General's Concurrence Fee		**$356.00**	D
	Application for Advertising Structures		**$83.00**	D
	Search Fee General Fee		**Actual Cost $56 minimum**	D
	Application to vary a development standard		**At cost to developer**	B
Building Control - Sundry Activities (GST Free)	Application for approval of temporary structure		**$162.00**	D
	Application for inspection of moveable dwelling to be re-sited – fee + $2.00 per km travelled		**$161.00**	D
	Local Approvals under Section 68 of the Local Government Act 1993		**$80.00**	D
	Refundable Bond to cover damage to roads, kerb & gutters – Security Deposit (only subject to GST if non- refundable)		**$1050.00**	D
	Flood Level Peg installation	**$110.00**		D
Certified copy of document, map or plan Refer Cl 262 EPA Reg 2000	Certified copy of a document, map or plan referred to in section 10.8(2) of the Act		**$53.00**	B
Compliance Certificate Inspection	Compliance Certificate Inspection	**$116.00**		D
Occupation Certificate Fees	Occupation Certificate (interim and final)	**$116.00**		D
Principal Certifying Authority Inspection	Per Inspection	**$116.00**		D

Merged Engineering Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Cemetery Fees	**Lawn Section**			
	First internment and inscription of standard bronze plaque			
	- single	1,934.00		D
	- double	2,146.00		D
	* - reopening for second internment additional inscription	1,430.00		D
	Stillborn baby	1,411.00		D
	Charges for grave digging & backfilling in overtime			
	Backfill only - single / double or re-opened	133.00		D
	- Sunday single	2,488.00		D
	- Sunday double	2,840.00		D
	- Sat/RDO single	1,996.00		D
	- Sat/RDO double	2,306.00		D
	Monumental Section			
	Please Note : Council will not be responsible for damage to monumental work when a grave is re-opened			
	First internment			
	- single	1,420.00		D
	- double	1,684.00		D
	* Re-opening for second interment			
	- With monumental work	1,410.00		D
	- Without monumental work	1,259.00		D
	Stillborn Child - single grave	1,049.00		D

Merged Engineering Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
	Charges for grave digging & backfilling in overtime			
	Backfill only - single / double or re-opened	133.00		D
	- Sunday single	1,872.00		D
	- Sunday double	2,136.00		D
	- Sat/RDO single	1,500.00		D
	- Sat/RDO double	1,735.00		D
	Permission to erect monuments and headstones			
	Single Grave	153.00		D
	Double Grave	153.00		D
	RSL	62.00		D
	Reservation of Burial site			
	Single or double grave (pre 1989 interment fee will attract a credit)	251.00		D
Headstone	Council construction of plinth inclusive of monumental fees, standard plaque & placement upon gravesite	794.00		D
	Exhumation Approval Fee	74.00		D
Non Standard Plaque	Additional lines, ultra image or emblems		At Cost	D
	Rose Garden Section (Jerilderie)			
	Burial of Ashes in Rose Garden (including inscription of bronze plaque & standard rose)	1,937.00		D
Cinerarium Fees	Internment of Ashes in cinerarium wall including inscription of bronze plaque	750.00		D

Merged Engineering Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Kerb & Guttering Contributions	Kerb & Guttering - Full cost per lineal metre	**$185.00**		D
	Kerb & Guttering - Half cost per linear metre	**$92.00**		D
Footpaving Contributions	Footpaving - Full cost per square metre	**$130.00**		D
	Footpaving - Half cost per square metre	**$65.00**		D
Companion Animals				
Impounding Fees (per animal)	Seizure/Release Fee		**$32.00**	D
	Out of hours release fee		**$106.00**	D
	Seizure Fee for release of dog on second or subsequent occasion in 12 months		**$66.00**	D
	Maintenance fee for each day dog is in pound - Weekday		**$17.00**	D
	Maintenance fee for each day dog is in pound – Weekend		**$28.00**	D
	Surrender of Animal (per animal)	**$124.00**		D
Cats	Seizure Fee (per animal)		**$32.00**	D
	Maintenance fee for each day cat is in pound - Weekday (per day)		**$10.50**	D
	Maintenance fee for each day cat is in pound – Weekend (per day)		**$19.00**	D
	Queen Cat and Kittens (fee per day)		**$32.00**	D
	Cat/Possum Trap Bond (fee per hire)		**$58.00**	D

Merged Engineering Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
	Sale of cat to recognised rescue organisation with Section 16d exemption for cats held at the pound. (per animal)		**Nil**	A
Stock Pound				
Deterrent Fees	Rates as listed below are double if re-impounding occurs within three months by the same owner			
Horses, Cattle, Ass, Mule or Camel	1st animal		**$35.00**	D
	2nd and additional animals		**$17.50**	D
Goat or Pig	per animal		**$17.50**	D
Rams, Ewes, Sheep and Lambs	1 – 20		**$12.00**	D
	21 - 50		**$19.00**	D
	51 - 100		**$43.00**	D
	Each additional animal per head		**$0.55**	D
Driving and Transportation Costs	Including pre pound release	**Actual Cost**		D
Sustenance Charges	Horses and cattle, sheep, goats and pigs (per day per animal)	**Actual cost +10%**		D
	Advertising	**Actual cost +10%**		D
	Entry and release fee (per animal)		**$10.50**	D
	Sale of Animals or Sale of Each Lot	**$37.00**		D
	Equestrian Centre (per annum)	**$600 Plus electricity at cost**		A

Merged - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST 21/22
220	Gravel Truck with trailer	$181.00
321	Gravel Truck with trailer	$181.00
1086	Gravel Truck with trailer	$181.00
2637	Gravel Truck with trailer	$181.00
2374	Gravel Truck with trailer	$181.00
2503	Loader	$252.00
246	Hyundai Excavator R110 D-7	$181.00
25	Garbage Compactor	$192.00
17	Canter Dump Truck	$99.00
1012	Maintenance Truck	$99.00
1043	Maintenance Truck	$99.00
2479	Maintenance Truck	$99.00
22	New Holland Backhoe	$184.00
1110	Komatsu Backhoe	$184.00
23	John Deere Tractor	$135.00
24	Fiat 45-66 Tractor	$135.00
26	John Deere Tractor 6520	$135.00
2624	Tractor - Case IH FWA	$145.00
2371	Tractor - Case IH Maxxum 140	$145.00
1134	Tractor - John Deere 6125	$135.00

Merged - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST 21/22
27	New Holland Skid Steer Loader	$157.00
2489	Skid Steer Loader - Case	$157.00
128	Metroliner Truck with 17,000lt Water Tank	$158.00
1082	Metroliner Truck with 17,000lt Water Tank	$158.00
1072	Scania Truck with 15,000lt Water Tank	$158.00
34	Tar Patching Truck (Paveline)	$166.00
2488	Tar Patching Truck (Paveline)	$166.00
35	Broons Roller	$35.00
183	Multi Tyred Drawn Roller	$35.00
187	Hamm Roller	$184.00
139	Multi Tyred Roller	$184.00
2447	Vibrating Roller	$184.00
2457	Dynapac Multi Tyred Roller	$184.00
1766	Hamm Multi Tyred Roller	$184.00
1009	Vibrating Roller - Pedestrian	$79.00
40	Howard Slasher 180B	$39.00
43	EHD 180 Howard Slasher	$39.00
1040	Slasher - Page	$46.00
1060	Slasher - Berends	$39.00
1140	Slasher - Woods Brushbull	$46.00
46	Howard Rotary Hoe	$34.00
1058	Rotary Hoe	$34.00

Merged - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST 21/22
58	Pump - Sludge Diaphragm Engine Driven	$35.00
90	Pump - Electra Pump 6.5HP	$35.00
59	Pump - Water Centrifugal 100mm Trailer	$35.00
1067	Pump - Axial Flow	$67.00
1049	Trash Pump 76mm	$35.00
118	Vibrating Plate Compactor	$47.00
1031	Vibrating Plate Compactor	$47.00
63	Super Dog Trailer Low Loader	$102.00
64	Emergency Trailer	$102.00
1030	Tilt Bed Trailer	$72.00
71	Seca Sewerage Cleaner Jet Blaster	$169.00
156	Grader - Caterpillar 140	$257.00
157	Grader - Caterpillar 140	$257.00
1201	Grader - Caterpillar 140M	$257.00
2375	Grader - Caterpillar 140M	$257.00
2504	Grader - Caterpillar 140M	$257.00
2653	Grader - John Deere	$257.00
	Utilities/Vehicles	$1.10 per km

Merged - Plant Hire Rates

PLANT NO.	DESCRIPTION	HOURLY RATE INC GST 21/22
160	Rotary Hoe Stabaliser	$100.00
1061	Woodchipper	$142.00
1066	Welder - Megajet	$68.00
1095	Mower - Husqvarna Tractor Rider	$71.00
1077	Mower - Yardman Ride on	$71.00
132	Mower - John Deere Terrain Cut Tractor	$71.00
87	Mower - Honda Self Propelled	$71.00
31	Mower - John Deere Zero Turn	$71.00
776	Mower - Iseki	$88.00
2455	Mower - Iseki Front Deck Mower	$88.00

Notes:

1. Backhoe and Loader will be charged at hourly rate plus travelling one way.

2. Graders will be charged at hourly rate plus travel cost of $51.00 per job.

3**.** Minor Items of plant are only available with the operator at the rate of $21.00 (inclusive of GST) per hour **plus operator wages & oncosts.**

4**.** All plant items are only to be hired with an operator.

Murrumbidgee North - Administration Fees

Activity/Function	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Meals on Wheels	Darlington Point - Meal (per meal)		**At Cost**	A
	Coleambally - Full Meal		**At Cost**	A
	Coleambally - Half Meal		**At Cost**	A
	Respite Day Care - Coleambally Fees		**At Cost**	A
Community Transport - Car Fees (per trip)	CHSP clients per km		**0.21 cents per km**	D
	Non CHSP clients Service Fee		**$35.00**	D
	Non CHSP clients per km		**0.80 cents per km**	D
Community Transport - Bus Fees (per trip)	To Griffith			
	- From Coleambally		**$12.00**	A
	- From Darlington Point		**$10.00**	A
Shops/Offices Rental - Darlington Point	Council Office Rental - per day	**$42.00**		D
	- per half day	**$21.00**		D

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Caravan Park	Inspection Fees per site	**$6.00**		D
Health Sundry Activities	Advisory Service by Public Health Professional (per hour)	**$102.00**		D
Noxious Weeds	Noxious Weeds Certificate Rural		**$57.00**	D
	Noxious Weeds Inspection after Issue of Notice	**$116.00**		D
	Noxious Weeds - Private Works	**At Cost**		D
Garbage Service - Bin Sales (each)	Sulo Bin – 240 litre	**$120.00**		D
	Sulo Bin Wheels	**$19.00**		D
	Sulo Bin Axle	**$16.00**		D
	Sulo Bin Lid	**$26.50**		D
	Sulo Lid Clips (per pair)	**$5.00**		D

Murrumbidgee North - Environmental Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Coleambally Stadium User Fees	Regular Hirers (community) per day	**$9.70**		A
	Regular Hirers (commercial)			A
	Per day	**$48.00**		A
	Per half day	**$24.00**		A
	Per night	**$48.00**		A
	Stadium – private function	**$116.00**		A
	Stadium – local org kiosk	**$36.00**		A
	Stadium – local org meeting	**$12.00**		A
	Cleaning Deposit (refundable)			A
Public Halls	Community Halls per day	**$87.00**		A
	Community Halls per half day	**$44.00**		A
	Community Halls per night	**$87.00**		A
	Cleaning deposit (refundable)			A
	Coleambally			
	Youth/Sports Centre per day	**$87.00**		A
	Youth/Sports Centre per half Day	**$44.00**		A
	Youth/Sports Centre per night	**$87.00**		A
	Cleaning Deposit (refundable)			A
Recreation Ground - User Charges	Travelling Shows - Small Circus	**$254.00**		A
	Travelling Shows - Large Circus	**$370.00**		
	Security Deposit (only subject to GST if non-refundable)		**$900.00**	A
	Sport and Playing Fields annual hire rates			A
	Cricket clubs	**$265.00**		A
	Football clubs	**$530.00**		A
	Touch football clubs	**$265.00**		A
	Other sporting bodies	**$265.00**		A
	Schools	**$0.00**		A

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Sale of Sand and Gravel (prices $/m³)	Loam & Red Sand (landfill, gardens, top dressing)			
	Delivered or ex depot	**$29.00**		
	Pit Sand (For concreting)			
	Delivered or ex depot	**$39.00**		C
	Kyola Pit Sand (Bricky Sand)			
	Delivered or ex-Pit– per metre	**$66.00**		C
	River Sand			
	Delivered or ex-Depot per metre			
	Darlington Point	**$83.50**		C
	Coleambally	**$95.50**		C
	Cracka Dust			
	Delivered or ex-Depot			
	Darlington Point	**$58.00**		C
	Coleambally	**$69.00**		C
	Road Base 20mm (crushed rock)			
	Delivered or ex Depot – per metre			
	Darlington Point	**$64.50**		C

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Sale of Sand and Gravel (cont…)	Coleambally	**$76.00**		C
	Road Base 20mm (crushed rock) Pink			
	Darlington Point	**$75.00**		C
	Coleambally	**$85.00**		C
	Aggregate 20mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	**$100.00**		C
	Coleambally	**$112.00**		C
	Aggregate 10mm (Small Loads Only)			
	Delivered or ex-Depot – per metre			
	Darlington Point	**$107.00**		C
	Coleambally	**$119.00**		C

Murrumbidgee North - Engineering Fees

Function/Activity	Title of Fee/Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Fee Type
Sale of Water	**Water Delivery Charge (10,000Ltrs)**			
	Within Shire		**$151.00**	D
	Outside Shire			D
	Water Sales from standpipes (up to 5kl)		**$38.00**	D
	Per kl over 5kl		**$1.25**	D
Water Connection Fees	20mm service		**$636.00**	D
	Greater than 20mm or non-standard service		**Price on Application**	D
Other Water Activities	Location fee for public utilities (callout per employee)		**$50.25**	D
	Service charge/per hr/per employee		**$74.25**	D
Sewer Connection Fees			**$636.00**	
Other Sewerage Activities	Location fee for public utilities (callout per employee)		**$50.25**	D
	Service charge/per hr/per employee		**$74.25**	D
	Sewerage Inspection Fee		**$80.00**	D
	Nth D/Point Sewerage Contributions – Interest			D
	Liquid Waste Dump (per load)	**$99.50**		D

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Council's Pricing Policy
Laminating Fees	Laminating - A4	**$6.60**		Full cost recovery
	Laminating - Card Pouch	**$2.80**		
	Laminating - A3	**$10.00**		
	Laminating - Poster	**$19.00**		D
	Laminating - Map (shire, farm, etc)	**$26.00**		D
Library	Inter Library Loans - Public Libraries other than WRL	**At Cost**		D
	Inter Library Loans - NLA and University	**At Cost**		D
	Inter branch loan service	**No Charge**		
	Transfer from other branch	**No Charge**		
	Temporary Borrower Fee	**$20.00**		A
	Library Bags	**$2.70**		D
	Book reservation fee			
	Provision of CD or USB Memory Stick	**At Cost**		D
	Latest fiction reservation			
	Overdue items (Per overdue notice processing)	**At Cost**		D
	Lost membership card	**$3.00**		
	Lost items	**Replacement Cost**		D
	Internet Booking Fee	**$2.00**		D
	Photocopying/Printing B&W (per page)	**$0.60**		D
	Printing - Colour (per page)	**$1.35**		D
	Laminating - Card Pouch	**$2.80**		D
	Laminating - A4	**$6.70**		D
	Laminating - A3	**$10.00**		D
	Facsimile Machine Use			
	Fax Transmitting - First page	**$4.00**		D
	Fax Transmitting - Subsequent pages	**$0.00**		D
	Fax Receiving - First page	**$4.00**		D
	Fax Receiving - Subsequent pages	**$0.60**		D
	Scanning of documents	**$4.00**		D
	Information Research Fee -			
	per half hour or part thereof	**$47.00**		D

Murrumbidgee South - Administration Fees

Activity / Function	Title of Fee / Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Council's Pricing Policy
Hire of Council Facilities Halls				D
	Ian Gilbert Room & Kitchen Hire	**$280.00**		
	Wunnamurra Hall & Kitchen Hire	**$335.00**		
	Dancing and Rehearsals	**$66.00**		
	Tea and Coffee per head	**$5.50**		
Hall	Setting up of seating/tables and other material (seating plan to be supplied by hirer)			D
	Setting up of Hall	**$206.00**		
	Setting Up Ian Gilbert Room	**$145.00**		
Bond	Bond Fully refundable if hall left in clean and respectable condition at conclusion of function Cleaning costs withheld from bond on refund if left in unsuitable condition		**$580.00**	
Council Chambers Only to be let with concurrence of General Manager	Hire of Council Chambers Half day	**$110.00**		
	Hire of Council Chambers Full day	**$205.00**		
	Hire of Council Chambers Tea and coffee per head	**$5.50**		
Racecourse	Hire of Racecourse Facilities			D
	All Racecourse Facilities	**$710.00**		
	Racecourse Tearooms & Kitchen	**$245.00**		
	Apex Shed, Bar Tearooms & Kitchen	**$594.00**		
	Racecourse Sheds and Stalls	**$365.00**		
	Apex Shed	**$365.00**		
	Hiring of Crockery and cutlery	**$90.00**		
Monash Park	Hire of Club rooms for private function (please note venue will only be avaliable if not being used by regular users)	**$245.00**		
Library - Monash Room	Multi purpose Room	**$87.00**		D
	Tea and Coffee per head	**$5.50**		
Library - Banksi Room	Room only - Limited seating (No food or drink) Library opening hours only	**$34.00**		
Sports Complex Charges	Annual Membership Fee (Per Person)	**$274.00**		A
	Monthly Membership Fee (or part there of)	**$30.00**		A
	Monthly Membership Fee - Student (or part there of)	**$22.00**		A
	Hire of Complex (for non private use) - per hour	**$28.00**		A
	Family Membership (2 Adults and school aged Children) Monthly Fee	**$66.00**		A
	Family Annual Membership Fee	**$650.00**		A
	Fob deposit (refundable on return)		**$50.00**	D

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Council's Pricing Policy
Information Research Fee	Response to subpoena per hour - 1st hour or part thereof - 2nd and subsequent hours		**$88.00**	A
Travelling Shows	Deposit against cleaning and restoration of site		**$901.00**	D
Travelling Shows	Inspection of mobile food vending facilities per hour or part thereof		**$221.00**	D
Travelling Shows	Tent erection fee or site establishment fee			D
	Small circus		**$253.00**	D
	Large circus		**$270.00**	D
Sewer Connection Fees	Connection Fee where service exists		**$636.00**	
Sewer Connection Fees	Connection to unserviced area		**as per quotation**	
Sewerage Fees	Sewer Reconnection Fee		**$140.00 + Inspections**	
Sewerage Fees	New Subdivision or existing non-sewer rateable properties		**actual cost to connect service**	D
Waste Management Charges - All Council Operated Tips	Common Tip Load to be checked by Council Officer (Key for Common Pit to be obtained during office hours only)			D

Murrumbidgee South - Environmental Fees

Activity / Function	Title of Fee / Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive	Council's Pricing Policy
Waste Management Charges - All Council Operated Tips cont.	Asbestos (only accepted from sources within the Council area)	**$335.00**		D
	Industrial, Commercial & Domestic per m3	**$20.00**		
	Car Bodies	**$74.00**		
	White Goods per m3 (Gas Removed)	**$28.00**		
	Key Deposit (Refundable upon return)		**$50.00**	
Waste Management Charges	Replacement of Wheelie Bin	**$120.00**		D
Car Bodies	Removal of Car bodies	**At Cost**		D
Water Supply Fees	Filtered Water Connection Fees			D
	Filtered Water 20mm Tapping		**$636.00**	
	Filtered Water 25mm Tapping		**$862.00**	
	Filtered Water 32mm Tapping		**$1129.00**	
	Filtered Water 40mm Tapping		**$1405.00**	
	Filtered Water 50mm Tapping		**$1665.00**	
Water Supply Fees	Raw Water Connection Fees			D
	Raw Water 20mm Tapping		**$636.00**	
	Raw Water 25mm Tapping		**$862.00**	
	Raw Water 32mm Tapping		**$1129.00**	
	Raw Water 40mm Tapping		**$1405.00**	
	Raw Water 50mm Tapping		**$1665.00**	
Water Sample Testing	Bacteriological			D
	Non urgent	**$167.00**		
	Urgent	**$335.00**		
Water Sample Testing	Chemical - flat rate *(Sample requires - 2 x 1 litre bottles)*	**$280.00**		D
	Pesticide - flat rate *(Sample requires - 2 x 1 litre bottles)*	**$280.00**		

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive
Common	Lease of land		
Culverts	Access culverts (Standard culvert consists of a rubber ring jointed pipe 4.88 m x 375 mm diameter with precast headwalls and 5m^3 gravel)	$3,085.00	
Culverts	each additional metre	$330.00	
Noxious Weeds	Spraying (per hour) - One operator, vehicle and spray equipment	As per quotation	
Plant Hire	Private Works		
Private Works	Delivery (in addition to material cost)		
	Delivery per load outside town plus cartage rate to haul	$38.00	
	Delivery per load - In town	$57.00	
Private Works	Materials - from Depot per metre		
	Aggregate	$167.00	
	Red Sand	$25.00	
	Concrete Sand	$35.00	
	Gravel	$29.00	
	Roadbase	$71.00	
	Roadbase/Gravel mix	$60.00	
	Metal Dust	$60.00	
	Reject Aggregate	$29.00	
	Gravel		
	Fill loaded only	$17.00	
	Fill load and haul -add cartage rates for haulage	$17.00	
	Materials from Gravel Pits - **per metre3**		
	Loaded & Hauled by Council-plus cartage rate p/km per m3	$21.00	
	Loaded by Council & Hauled Privately	$21.00	
	Red Sand from Sandhill per m3 plus cartage p/km per m3	$16.00	
Road Closure	Road Closure Administration Fee		
Road Opening Permit	Road Opening Permit including Inspection Fee -Domestic Works	$87.00	
	Road Opening Permit including Inspection Fee - Rural and Commerical Works	$286.00	

Murrumbidgee South - Engineering Fees

Activity / Function	Title of Fee / Charge	2021-22 Fee GST Inclusive	2021-22 Fee GST Exclusive
Sale of Old Materials	Secondhand Concrete Pipes		
	300mm diameter	$35.00	
	375mm diameter	$44.00	
	450mm diameter	$61.00	
	525mm diameter	$61.00	
	600mm diameter	$87.00	
	Secondhand Materials		
	Grader Blades	$24.00	
	Grader Tyres	$112.00	
	Truck Tyres 900x20 & 10x20	$61.00	
	200 litre drums	$29.00	
Saleyards	Sales		
	Minimum Opening fee per sale	$1,380.00	
	Sheep sold Per head	$0.36	
	Sheep unsold per head	$0.24	
	Agents fee per head	$0.17	
	Use of Yards - Overnight camping (wateryard)	$89.00	
	Use of Yards- Sheep (drafting, marking etc) per head per day	0.17 to a Minimum $80.00	
Truck Wash Charges Avdata System	Truck Wash per minute		$0.65
	Truck Wash Avdata Key Deposit	$41.00	
Water Charges	Meter Test Fee (Refunded if faulty)	$65.00	
Water - Sale In Truck Loads	Water Charges per kilolitre		
	0 to 5000 lt		36.00 + 2.06 per kl
	5001 to 10,000 lt		45.00 + 2.06 per kl
	10,001 to 15,000 lt		53.00 + 2.06 per kl
	15,001 and above		65.00 + 2.06 per kl